



An Garda Síochána  
Ag Coinneáil Daoine Sábháilte - Keeping People Safe

**Staffline**

Open Competition for Appointment to the position of

# Strategy and Transformation Specialist

## (Administrative Officer Level)

Ashtown Gate, Dublin 15

An Garda Síochána

REFERENCE AGSSTSAO/0426

Closing Date: 3:00 PM, 5<sup>th</sup> May 2026.

An Garda Síochána is an equal opportunities employer.

This competition will be run in compliance with the Code of Practice prepared by the Commission for Public Service Appointments (CPSA) – available on [www.cpsa.ie](http://www.cpsa.ie)

**IT'S A JOB**

**WORTH DOING.**

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# Section 1

## An Overview of An Garda Síochána

An Garda Síochána is the national police and security service of Ireland, comprised of approximately 14,300 Garda Members, 3,600 Garda Staff and 300 Garda Reserves. An Garda Síochána is a community focused organisation with a mission of 'Keeping People Safe'. With a dual role and responsibility for the provision of policing services, and protecting the security of the State, An Garda Síochána is committed to delivering a responsive, effective and efficient service, that meet the needs of our communities.

The organisation was established over 100 years ago at the inception of the state, and has a proud history of delivering community policing. In order to build upon this strong foundation, An Garda Síochána must continue to evolve, responding as a modern police and security service to the changing face of crime, vulnerability, population and citizen expectation.

An Garda Síochána is charged with delivering on the key commitments made within the Programme for Government. In support of such, the organisation is growing at scale, with the effective use of Garda resources and capabilities as a key focus area.

An Garda Síochána has delivered on a significant organisational transformation programme including the introduction of cutting-edge technology, new methods of working and the biggest change to its structure in its history.

The introduction of a Garda Board is supporting the organisation in becoming more agile and adaptive, while a new Policing and Community Safety Authority is supporting the effective provision and continuous improvement of policing services. These developments and more mean it is a particularly exciting time to join An Garda Síochána and the organisation is determined to recruit the best talent to help deliver its ambitious programme of work.





# Section 1

## Welcome Message



**Eimear Bourke**  
Executive Director for Strategy and Transformation

Thank you for your interest in the Strategy & Transformation Specialist role. This post offers the opportunity to lead meaningful, high-impact change within An Garda Síochána.

In Strategy and Transformation, our focus is on leading strategic planning, delivering transformation, enhancing effectiveness, and supporting our core mission of keeping people safe. This is an exciting time to join our team, as we are recruiting a number of strategic positions at the Specialist level across the four areas of Strategy & Transformation. You'll be joining a collaborative, purpose-driven team committed to making a real difference.

Regardless of the pillar you join, you will guide teams through structured problem solving, to deliver strategic imperatives and organisational benefits. You will bring energy, clarity, and drive to a role that demands both vision and precision. We plan to talk to you about your individual preferences during the recruitment process; to put the right people, with the right experience, in the right roles.

We're looking for someone with strategic awareness and future focus, a passion for change, and the ability to collaborate across a wide range of stakeholders. We value creativity, integrity, and a collaborative mind-set, and we are committed to fostering a workplace culture where everyone feels empowered to contribute and grow.

If you are a specialist professional, motivated by purpose and committed to public service, this is an opportunity to contribute to something greater, to shape the future of policing in Ireland. I hope you'll consider joining us.



# Section 1

## An Overview of Strategy and Transformation

**Strategy and Transformation (S&T) enables the organisation to use a system-wide approach to delivering change and transformation**, to respond to the rapidly changing society, new types of crime and technology advancements.

S&T supports An Garda Síochána to deliver organisation wide change and transformation, strategic reform, innovation and improvements. In addition, the function is responsible for developing and maintaining exemplary external and internal stakeholder relations for An Garda Síochána through transparent, robust and consistent portfolio management oversight, governance and communications. The function aims to ensure the voice of our customers, stakeholders, Garda Staff and Garda Members are core to the planning, design and delivery of change.

The need to constantly evolve and transform is An Garda Síochána's new reality. The transformation portfolio facing the organisation in the years ahead will be large and complex, acknowledged within both the Commission on the Future of Policing in Ireland (CoFPI) principle for AGS to be **'adaptive, innovative and cost-efficient'** and also the fifth pillar of the 2022 – 2024 Strategy Statement to enable **'sustainable change and innovation' across the organisation.**

S&T is expanding and evolving our function to strengthen strategic oversight, drive major transformation, enhance our capacity for innovation, and build a culture of continuous improvement. There are a number of exciting projects and programmes currently being delivered with the support of Strategy & Transformation, including; the Digital Evidence Management Programme (including Body Worn Cameras) , Finance Transformation Programme and Operating Model Programme.

The structure of the function is based on four functional areas or 'pillars':

- **Strategy, Planning & Prioritisation** responsible for delivering strategic planning and policy thinking, and aligning them to key priorities of the organisation. This includes developing and agreeing on the Annual Service Plan and three-year Strategy Statement.
- **Transformation Delivery** responsible for end to end delivery of key strategic programmes and initiatives in conjunction with key internal and external stakeholders. This includes the provision of a change and transformation centre of excellence through the deployment of programme / project management, business analysis and change management.
- **Portfolio Management & Reporting** responsible for the governance, oversight, and reporting of key programmes and projects across the portfolio. This includes developing and maintaining the portfolio plan, and managing at a portfolio level the dependencies, risks and issues, and change impact



# Section 1

## An Overview of Strategy and Transformation

- **Innovation & Continuous Improvement** is responsible for facilitating post-programme reviews, monitoring and facilitating benefits realisation, supporting enterprise change and process improvement throughout An Garda Síochána, and working throughout the organisation to activate innovative initiatives.

The Strategy and Transformation team within An Garda Síochána are looking to recruit suitably qualified and experienced professionals for a range of transformation, change, continuous improvement, and innovation delivery (Administrative Officer level) roles. The successful candidate will play a key role in the delivery and implementation of An Garda Síochána's transformation and reform strategy.

The successful candidate will report to a manager in one of the following areas:

- Strategy, Planning & Prioritisation
- Transformation Delivery
- Portfolio Management & Reporting
- Innovation & Continuous Improvement

An Garda Síochána encourages applicants to indicate their preferred strategy and transformation pillar. While we aim to take individual preferences into account, final role placement will be determined based on skills, qualifications, and organisational requirements. Our goal is to ensure candidates are matched to roles where they can thrive and add the most value. This process is guided by a commitment to fairness, transparency, and equal opportunity. Pillar preference will not be used to disadvantage any applicant, and all decisions will be made in line with our inclusive hiring practices.

## Strategy and Transformation Future Organisation Structure





# Section 1

## An Overview of Strategy and Transformation

### Strategy, Planning & Prioritisation:

- Development, co-ordination and liaison with key stakeholders on strategic deliverables, including the Annual Service Plan and the 3-Year Strategy Statement.
- Maintenance of a view on innovative trends and best practice developments to feed into An Garda Síochána's strategy development.
- Reporting on progress against the delivery of these strategies and targets and development of briefing materials for internal (e.g., An Garda Síochána Board, Senior Leadership Team, Commissioner) or external governance (e.g., Department of Justice, Home Affairs and Migration, Policing & Community Safety Authority).
- Development and management of the prioritisation framework for proposed projects, making recommendations based on factors including strategic imperatives, proposed benefits, and An Garda Síochána's organisational capacity.

### Transformation Delivery:

- Change and transformation delivery centre of excellence for An Garda Síochána, deploying expert programme/project management, business process analysis, and change management resources for the end-to-end delivery of the major programmes/projects within the transformation portfolio.
- Consistent implementation of a best practice approach as part of end-to-end project delivery and engagement across key stakeholder groups.
- Effective and controlled handover and transfer skills and knowledge to colleagues managing business as usual activities.

### Portfolio Management & Reporting:

- Governance and oversight of programmes and projects within the transformation portfolio.
- Development and maintenance of the portfolio plan, management of dependencies, risks and issues, and change impact across the portfolio.
- Co-ordination of reporting on progress, risks, and issues across the programmes and projects within the portfolio and collation of portfolio-level reporting for appropriate governance bodies.

### Innovation & Continuous Improvement

- Working in conjunction with Transformation Delivery to ensure programme benefits are realised and tracked, undertaking post programme evaluations, and sharing lessons learned with the S&T senior management team and across the wider organisation.
- Providing business process improvement expertise to the wider organisation. This involves deploying process improvement methods such as Lean and Six Sigma to redesign processes that will ultimately maximise the delivery of value to the organisation.





# Section 1

## An Overview of Strategy and Transformation

- Working closely with programme/project leads to provide advice and guidance around introducing innovative initiatives into business-as-usual activities throughout the organisation.
- Building change management capability in the wider organisation to support process improvement initiatives by providing advice and expertise.



# Section 2

# Job Specification



GARDA

As part of the Strategy and Transformation team, the role holder will work in the delivery and implementation of An Garda Síochána's transformation and reform strategy. As appropriate to the relevant pillar, key responsibilities may include:

- Drive delivery of results in line with time, cost, quality and expected benefits, aligned with the strategic direction of the organisation.
- Support key initiatives as assigned, across the areas of: strategic planning and prioritisation; project or programme delivery; portfolio management and reporting; innovation and continuous improvement
- Collaborate, engage and influence key stakeholders across the organisation to drive delivery of results and expected benefits. Work with Strategy & Transformation and across enabling functions to ensure alignment and orientation towards expected outcomes.
- Support the development and implementation of organisation-wide frameworks, approaches, standards, and future planning related to the relevant pillar, for e.g. strategic prioritisation within Strategy Planning & Prioritisation, benefits realisation within Innovation & Continuous Improvement, project management within Transformation Delivery, or portfolio reporting within Portfolio Management & Reporting.
- Support planning and drive delivery and risk management for specific areas of work, as relevant to the pillar, e.g. projects within Transformation Delivery, initiatives within Innovation & Continuous Improvement, or key deliverables within Strategy, Planning & Prioritisation or Portfolio Management & Reporting, to deliver strategic imperatives.
- Identify and make recommendations for change based on robust analysis, expertise and insights, demonstrating good judgement in dealing with difficult, ambiguous situations and independently solve or manage these, escalating as appropriate.
- Support the implementation of sustainable solutions through involvement in key areas, as relevant to individual pillars which, depending on the position, could include; research and horizon scanning, strategic planning, service design, operating model design, lean process improvement, analytics and business analysis, change management, benefits realisation, innovation, project and programme management, portfolio management, governance and risk management and communications.
- Analyse complex and high-volume data and information into succinct, clear insights, messaging and communications for management decision-making.



# Section 2

# Job Specification



GARDA

- Contribute to a culture of strong transparency through robust governance support, managing and reporting on risks, issues and dependencies across the relevant portfolio, to provide visibility to senior management on barriers to overcome and solutions to address these.
- Monitor deliverable performance and other relevant metrics, ensuring that timely reporting is provided to the Strategy & Transformation senior management team to enable effective management and planning.
- Keep up to date with latest developments and progression of core capabilities across the team in relevant areas of Strategy & Transformation, or within police services and other public bodies, as part of ongoing professional development. This will involve conducting analysis for and developing and updating strategic perspectives on relevant methodologies and associated tools and templates and actively seeking to continually optimise delivery in line with An Garda Síochána's strategic plan.
- Ensure full compliance with employment legislation, and civil service HR policy, including but not limited to training and performance management.
- Carry out such other duties and responsibilities as are assigned from time to time by the line manager or Executive Director of Strategy and Transformation.



# Section 3

# Person Specification

## Essential Criteria

Applicants must, as at the closing date for receipt of applications have:

### Qualification

A qualification at minimum level 8 in the National Framework of Qualifications (Honours Bachelor Degree level) in a related subject.

### Experience

Applicants must be able to demonstrate by providing personal and specific examples on their application form that they have:

- Experience working in a project/change/portfolio management or continuous improvement role.
- Strong interpersonal and communication skills with a proven ability to analyse and synthesise large amounts of information (qualitative and quantitative) and present required information clearly and concisely to a wide audience both verbally and in written communications.
- Proven ability to deliver results, work under pressure, and the capacity to work to tight deadlines.
- Team player, who works well with others to achieve a common goal.

### Desirable Criteria

- Experience in more than one organisation, or experience outside of the Civil Service, or international experience (e.g. working abroad or engagement with international organisations and processes).
- Relevant certification or qualification (e.g. High Diploma, Masters) in project management (PMP, PgMP, PRINCE2, Agile Scrum, SAFe, etc.) or Change Management (e.g., PROSCI, Change Management institute, Kotter, ADKAR) or Process Improvement (Lean, Six Sigma etc.) or a related discipline.

In addition to the above, the candidate must be able to demonstrate the key skills/competencies identified for effective performance at this level.



# Section 3

# Person Specification

## Key Skills/Competencies for effective performance at Administrative Officer level.

### Leadership Potential

- Is flexible and willing to adapt, positively contributing to the implementation of change.
- Contributes to the development of policies in own area and the broader Department/Organisation.
- Seeks to understand the implications of taking a particular position on issues and how interdependencies need to be addressed in a logical and consistent way.
- Maximises the contribution of the team, encouraging ownership, providing support and working effectively with others.
- Formulates a perspective on issues considered important and actively contributes across a range of settings.

### Analysis & Decision Making

- Is skilled policy analysis and development, challenging the established wisdom and adopting an open-minded approach.
- Quickly gets up to speed in a complex situation, rapidly absorbing all relevant information/data (written and oral).
- Uses numerical data skillfully to understand and evaluate business issues.
- Identifies key themes and patterns in and across different sources of information, drawing sound and balanced conclusions.
- Sees the logical implications of taking a particular position on an issue.
- Is resourceful and creative, generating original approaches when solving problems and making decisions.

### Delivery of Results

- Assumes personal responsibility for and delivers on agreed objectives/goals.
- Manages and progresses multiple projects and work activities successfully.
- Accurately estimates time parameters for projects and manages own time efficiently, anticipating obstacles and making contingencies for overcoming these.
- Maintains a strong focus on meeting the needs of customers at all times.
- Ensures all outputs are delivered to a high standard and in an efficient manner.
- Use resources effectively, at all times challenging processes to improve efficiencies.



# Section 3

# Person Specification

## Interpersonal & Communication Skills

- Communicates in a fluent, logical, clear and convincing manner verbally and in writing.
- Is able to listen effectively and develop a two-way dialogue quickly.
- Maintains a strong focus on meeting the needs of internal and external customers.
- Effectively influences others to take action.
- Works to establish mutual understanding to allow for collaborative working.
- Works effectively.

## Specialist Knowledge, Expertise and Self Development

- Clearly understands the role, objectives and targets and how they fit into the work of the unit and Department/ Organisation.
- Develops the expertise necessary to carry out the role to a high standard and shares this with others.
- Is proactive in keeping up to date on issues and key developments that may impact on own area, the Department and/ or wider public service.
- Consistently reviews own performance and sets self-challenging goals and targets.
- Has significant expertise in their field that is recognised and utilised by colleagues.

## Drive & Commitment to Public Service Values

- Consistently strives to perform at a high level.
- Maintains consistent effort under pressure and is resilient to criticism or setbacks at work.
- Demonstrates high levels of initiative, taking ownership for projects and demonstrating self sufficiency.
- Is personally trustworthy and can be relied upon.
- Places the citizen at the heart of all process and systems.
- Upholds the highest standards of honesty, ethics and integrity.

**Candidates should note that admission to the competition does not imply that they meet the eligibility criteria. Therefore, candidates should satisfy themselves that they meet the eligibility criteria for this competition**



# Section 4

# Eligibility to Apply

## Eligibility to apply and certain restrictions on eligibility

### Citizenship Requirements

Eligible candidates must be:

- (a) A citizen of the European Economic Area (EEA). The EEA consists of the Member States of the European Union, Iceland, Liechtenstein and Norway; or
- (b) A citizen of the United Kingdom (UK); or
- (c) A citizen of Switzerland pursuant to the agreement between the EU and Switzerland on the free movement of persons; or
- (d) A non-EEA citizen who has a stamp 4\* or a Stamp 5 permission.

*\*Please note that a 50 TEU visa, which is a replacement for Stamp 4EUFAM after Brexit, is acceptable as a Stamp 4 equivalent.*

**To qualify candidates must be eligible by the date of any job offer. It is the candidates responsibility to maintain eligibility.**

### Collective Agreement: Redundancy Payments to Public Servants

The Department of Public Expenditure, Infrastructure, Public Service Reform and Digitalisation letter dated 28th June 2012 to Personnel Officers introduced, with effect from 1st June 2012, a Collective Agreement which had been reached between the Department of Public Expenditure, Infrastructure, Public Service Reform and Digitalisation and the Public Services Committee of the ICTU in relation to ex-gratia Redundancy Payments to Public Servants. It is a condition of the Collective Agreement that persons availing of the agreement will not be eligible for re-employment in the Public Service by any Public Service body (as defined by the Financial Emergency Measures in the Public Interest Acts 2009 – 2011) for a period of 2 years from termination of the employment. People who availed of this scheme and who may be successful in this competition will have to prove their eligibility (expiry of period of non-eligibility).

### Incentivised Scheme for Early Retirement (ISER)

It is a condition of the Incentivised Scheme for Early Retirement (ISER) as set out in Department of Finance Circular 12/09 that retirees, under that Scheme, are not eligible to apply for another position in the same employment or the same sector. Therefore, such retirees may not apply for this position.



# Section 4

# Eligibility to Apply

## **Department of Health and Children Circular (7/2010)**

The Department of Health Circular 7/2010 dated 1 November 2010 introduced a Targeted Voluntary Early Retirement (VER) Scheme and Voluntary Redundancy Schemes (VRS). It is a condition of the VER scheme that persons availing of the scheme will not be eligible for re-employment in the public health sector or in the wider Public Service or in a body wholly or mainly funded from public moneys. The same prohibition on re-employment applies under the VRS, except that the prohibition is for a period of 7 years. People who availed of the VER scheme are not eligible to apply in this competition. People who availed of the VRS scheme and who may be successful in this competition will have to prove their eligibility (expiry of period of non-eligibility).

## **Department of Environment, Community & Local Government (Circular Letter LG(P) 06/2013)**

The Department of Environment, Community & Local Government Circular Letter LG(P) 06/2013 introduced a Voluntary Redundancy Scheme for Local Authorities. In accordance with the terms of the Collective Agreement: Redundancy Payments to Public Servants dated 28 June 2012 as detailed above, it is a specific condition of that VER Scheme that persons will not be eligible for re-employment in any Public Service body [as defined by the Financial Emergency Measures in the Public Interest Acts 2009 – 2011 and the Public Service Pensions (Single Scheme and Other Provisions) Act 2012] for a period of 2 years from their date of departure under this Scheme. These conditions also apply in the case of engagement/employment on a contract for service basis (either as a contractor or as an employee of a contractor).

## **Declaration**

Applicants will be required to declare whether they have previously availed of a Public Service scheme of incentivised early retirement. Applicants will also be required to declare any entitlements to a Public Service pension benefit (in payment or preserved) from any other Public Service employment and/or where they have received a payment-in-lieu in respect of service in any Public Service employment.

## **Employer of Choice**

As an Employer of Choice, An Garda Síochána has many flexible and family friendly policies e.g. Worksharing, Shorter Working Year, Remote Working (operated on a 'blended' basis), etc. All elective policies can be applied for in accordance with the relevant statutory provisions and are subject to the business needs of the organisation.



# Section 5

## Principal Conditions of Service

### General

The appointment is to a permanent post in An Garda Síochána and is subject to the Policing, Security and Community Safety Act 2024, the Public Service Management (Recruitment and Appointments) Act 2004 and any other Act for the time being in force relating to An Garda Síochána.

Please note appointments from within An Garda Síochána for staff employed pre-commencement of the Policing Security & Community Safety Act will be to a Civil Service grade with Civil Service terms and conditions.

### Salary Scale

The post is offered at Administrative Officer level.

The PPC (Personal Pension Contribution) salary scale (annually) for this position, with effect from 1st February 2026, is as follows:

**€40,768 - €43,464 - €44,236 - €47,613 - €51,950 - €55,395 - €58,977 - €62,606 - €66,233 - €69,849 - €72,353<sup>1</sup> - €75,789<sup>2</sup>**

<sup>1</sup>Long Service increment (LSI 1) may be payable following 3 years' satisfactory service at the maximum of scale.

<sup>2</sup>Long Service increment (LSI 2) may be payable following 6 years' satisfactory service at the maximum of scale.

### Personal Pension Contribution

The PPC pay rate applies when the individual is required to pay a Personal Pension Contribution (otherwise known as a main scheme contribution) in accordance with the rules of their main/personal superannuation scheme. This is different to a contribution in respect of membership of a Spouses' and Children's scheme, or the Additional Superannuation Contributions (ASC).

A different rate will apply where the appointee is not required to make a Personal Pension Contribution.

Candidates should note that entry will be at the minimum of the scale and will not be subject to negotiation and the rate of remuneration may be adjusted from time to time in line with Government pay policy. Increments may be awarded annually, subject to satisfactory performance.



# Section 5

## Principal Conditions of Service

### Important Note

Different terms and conditions may apply, if, immediately prior to appointment the appointee is already a serving Civil Servant or Public Servant.

Payment will be made fortnightly in arrears by Electronic Fund Transfer (EFT) into a bank account of an employee's choice. Payment cannot be made until a bank account number and bank sort code has been supplied to the HR Directorate, Athlumney House, Johnstown, Navan, Co Meath C15 ND62. Statutory deductions from salary will be made as appropriate.

Upon appointment, you will agree that any overpayment of salary, allowances, or expenses will be repaid by you subject to An Garda Síochána's Management of Overpayments Policy.

### Location

The position will be based in Dublin, primarily between **Ashtown Gate, Dublin 15** and **Garda Headquarters, Phoenix Park, Dublin 8**.

### Tenure and Probation

The appointment is to a permanent position on a probationary contract in An Garda Síochána. The probationary contract will be for a period of one year from the date specified on the contract. During the period of your probation, your performance will be subject to review by your line manager(s) to determine whether you:

- (i) Have performed in a satisfactory manner;
- (ii) Have been satisfactory in general conduct, and;
- (iii) Are suitable from the point of view of health with particular regard to sick leave.

Prior to the completion of your probation, a decision will be made as to whether or not you will be retained, subject to An Garda Síochána's Probation Policy. This decision will be based on your performance assessed against the criteria set out in (i) to (iii) above. The detail of the probationary process will be explained to you and you will be given a copy of An Garda Síochána Policy on probation.

Notwithstanding the preceding paragraphs in this section, your probation contract may be terminated at any time prior to the expiry of the term of the contract by either side in accordance with the Minimum Notice and Terms of Employment Acts, 1973 to 2005.



# Section 5

## Principal Conditions of Service

In the following circumstances, your probation period may be extended:

- The probationary period stands suspended when an employee is absent due to Maternity or Adoptive Leave.
- In relation to an employee absent on Parental Leave or Carers Leave, the employer may require probation to be suspended if the absence is not considered to be consistent with the continuation of the probation.
- Any other statutory provision providing that probation shall
  - (i) stand suspended during an employee's absence from work, and
  - (ii) be completed by the employee on the employee's return from work after such absence.
- Where probation is suspended, An Garda Síochána will notify you of the circumstances relating to the suspension.

All appointees will serve a one-year probationary period. If an appointee who fails to satisfy the conditions of probation, a serving member of Garda staff in An Garda Síochána immediately prior to their appointment from this competition, the issue of reversion will normally arise. In the event of reversion, an employee will return to a vacancy in their former grade.

### Hours of attendance

Hours of attendance will be fixed from time to time but will amount to on average not less than 41 hours 15 minutes gross including lunch breaks, or 35 hours net per week.

The successful candidate will be required to work such additional hours from time to time as may be reasonable and necessary for the proper performance of their duties subject to the limits set down in the working time regulations.

### The Organisation of Working Time Act

The terms of the Organisation of Working Time Act 1997 will apply, where appropriate, to this employment.

### Headquarters

Headquarters will be such as may be designated from time to time by the Head of the Department/organisation. When required to travel on official duty the appointee will be paid appropriate travelling expenses and subsistence allowances, subject to rates to be advised per the Garda Staff Handbook.



# Section 5

## Principal Conditions of Service

### Duties

The employee will be required to perform any duties appropriate to the position which may be assigned from time to time. The employee may not engage in private practice or be connected with any outside business which would interfere with the performance of official duties or conflict with their role.

### Annual Leave

Your annual leave allowance will be 25 days rising to 29 days after 5 years' service and rising to 30 days after 10 years' service. This allowance, which is subject to the usual conditions regarding the granting of annual leave, is on the basis of a five-day week and is exclusive of the usual public holidays.

### Sick Leave

Pay during properly certified sick leave will apply in accordance with the provisions of An Garda Síochána Sick Leave Policy. Where an employee is eligible for Illness Benefit (IB), they must comply with the procedures for claiming IB from the Department of Social Protection and must confirm that they have mandated the IB payment directly to An Garda Síochána. Failure to do so may result in an overpayment.

### Superannuation and Retirement

The successful candidate will be offered the appropriate superannuation terms and conditions as prevailing in An Garda Síochána at the time of being offered an appointment. In general, an appointee who has never worked in the Public Service will be offered an appointment based on membership of the Single Public Service Pension Scheme ("Single Scheme"). Full details of the Scheme are at [www.singlepensionscheme.gov.ie](http://www.singlepensionscheme.gov.ie).

Where the appointee has worked in a pensionable (non-Single Scheme terms) public service job in the 26 weeks prior to appointment or is currently on a career break or special leave with/without pay different terms may apply. The pension entitlement of such appointees will be established in the context of their public service employment history.

Key provisions attaching to membership of the Single Scheme are as follows:

- Pensionable Age: The minimum age at which pension is payable is the same as the age of eligibility for the State Pension, currently 66.
- Retirement Age: Scheme members must retire on reaching the age of 70.
- Career average earnings are used to calculate benefits (a pension and lump sum amount accrue each year and are up-rated each year by reference to CPI).
- Post retirement pension increases are linked to CPI.



# Section 5

## Principal Conditions of Service

### Pension Abatement

If the appointee has previously been employed in the Civil or Public Service and is in receipt of a pension from the Civil or Public Service or where a Civil/Public Service pension comes into payment during their re-employment that pension **will be subject** to abatement in accordance with Section 52 of the Public Service Pensions (Single Scheme and Other Provisions) Act 2012. **Please note: In applying for this position you are acknowledging that you understand that the abatement provisions, where relevant, will apply. It is not envisaged that An Garda Síochána will support an application for an abatement waiver in respect of appointments to this position.**

However, if the appointee was previously employed in the Civil or Public Service and awarded a pension under voluntary early retirement arrangements (other than the Incentivised Scheme of Early Retirement (ISER), the Department of Health Circular 7/2010 VER/VRS or the Department of Environment, Community & Local Government Circular letter LG(P) 06/2013, any of which renders a person ineligible for the competition) the entitlement to that pension will cease with effect from the date of reappointment. Special arrangements may, however be made for the reckoning of previous service given by the appointee for the purpose of any future superannuation award for which the appointee may be eligible.

### Department of Education and Skills Early Retirement Scheme for Teachers Circular 102/2007

The Department of Education and Skills introduced an Early Retirement Scheme for Teachers. It is a condition of the Early Retirement Scheme that with the exception of the situations set out in paragraphs 10.2 and 10.3 of the relevant circular documentation, and with those exceptions only, if a teacher accepts early retirement under Strands 1, 2 or 3 of this scheme and is subsequently employed in any capacity in any area of the public sector, payment of pension to that person under the scheme will immediately cease.

Pension payments will, however, be resumed on the ceasing of such employment or on the person's 60th birthday, whichever is the later, but on resumption, the pension will be based on the person's actual reckonable service as a teacher (i.e. the added years previously granted will not be taken into account in the calculation of the pension payment).

### Ill-Health Retirement

Please note any person who previously retired on ill-health grounds under the terms of a superannuation scheme are required to declare, at the initial application phase, that they are in receipt of such a pension to the organisation administering the recruitment competition.

Applicants will be required to attend the Chief Medical Officer's office to assess their ability to provide regular and effective service taking account of the condition, which qualified them for IHR.



# Section 5

## Principal Conditions of Service

### **Appointment post Ill-health retirement from Civil Service:**

If successful in their application through the competition, the applicant should be aware of the following:

- If deemed fit to provide regular and effective service and assigned to a post, their civil service ill-health pension ceases.
- If the applicant subsequently fails to complete probation or decides to leave their assigned post, there can be no reversion to the civil service IHR status, nor reinstatement of the civil service IHR pension, that existed prior to the application nor is there an entitlement to it.
- The applicant will become a member of the Single Public Service Pension Scheme (SPSPS) upon appointment if they have had a break in pensionable public/civil service of more than 26 weeks.

### **Appointment post Ill-health retirement from Public Service:**

Where an individual has retired from a Public Service body their ill-health pension from that employment may be subject to review in accordance with the rules of ill-health retirement under that scheme.

If an applicant is successful, on appointment the applicant will be required to declare whether they are in receipt of a Public Service Pension (ill-health or otherwise) and their Public Service Pension may be subject to abatement.

The applicant will become a member of the Single Public Service Pension Scheme (SPSPS) upon appointment if they have had a break in pensionable public/civil service of more than 26 weeks.

Please note more detailed information in relation to pension implications for those in receipt of a Civil or Public Service ill-health pension is available [via this link](#).

### **Pension Accrual**

A 40-year limit on total service that can be counted towards pension where a person has been a member of more than one pre-existing public service pension scheme (i.e. non-Single Scheme) as per the 2012 Act shall apply. This 40-year limit is provided for in the Public Service Pensions (Single Scheme and Other Provisions) Act 2012. This may have implications for any appointee who has acquired pension rights in a previous public service employment.



# Section 5

## Principal Conditions of Service

### **Additional Superannuation Contribution**

This appointment is subject to the additional superannuation contribution in accordance with the Public Service Pay and Pensions Act, 2017. Note; ASC deductions are in addition to any pension contributions (main scheme and spouses' and children's contributions) required under the rules of your pension scheme.

For further information in relation to the Single Public Service Pension Scheme please see the following website: [www.singlepensionscheme.gov.ie](http://www.singlepensionscheme.gov.ie)

### **Secrecy, Confidentiality and Standards of Behaviour: Official Secrecy and Integrity**

During the term of the probationary contract, an employee will be subject to the Provisions of the Official Secrets Act, 1963, as amended by the Freedom of Information Act 2014. The employee will agree not to disclose to unauthorised third parties any confidential information either during or subsequent to the period of employment.

### **An Garda Síochána Code of Standards and Behaviour**

The appointee will be subject to An Garda Síochána Code of Standards and Behaviour.

Please note appointments from within An Garda Síochána for staff employed pre-commencement of the Policing, Security & Community Safety Act will be to a Civil Service grade with Civil Service terms and conditions.

**The Code of Ethics for An Garda Síochána** sets out nine standards of conduct and practice for everyone in An Garda Síochána, each with a number of commitments.

Candidates should note that, should they be deemed successful in the competition, they will be required to sign a declaration to affirm their commitment to the Code of Ethics and will declare that they have read and understand the Code of Ethics of An Garda Síochána, and will adhere to the standards set out therein.

### **Prior approval of publications**

An appointed member of Garda staff will agree not to publish material related to their official duties without prior approval by the appropriate authorised member of Garda staff.



# Section 5 Principal Conditions of Service

## Political Activity

During the term of employment, the member of Garda staff will be subject to the rules governing public servants and politics.

### IMPORTANT NOTICE

The above represents the principal conditions of service and is not intended to be the comprehensive list of all terms and conditions of employment which will be set out in the employment contract to be agreed with the successful candidate(s).



# Section 6

## Application and Selection Process

### How to Apply

Application forms are available to complete at <https://staffline.getgotjobs.ie/home>

All sections of the application form must be fully completed and submitted no later than the closing time and date.

### Closing Date

The closing date for receipt of applications is: **3:00 PM, 5<sup>th</sup> May 2026**

***Applications will not be accepted after the closing time and date.***

It is suggested that you apply well in advance of the closing date in case you experience any difficulties.

The admission of a person to the competition, or invitation to undertake any element of the selection process, or a successful result letter, is not to be taken as applying that An Garda Síochána/Staffline Recruitment Ireland is satisfied that such a person fulfils the essential requirements.

### Candidates who wish to avail of Reasonable Accommodations

Candidates who wish to avail of reasonable accommodations are asked to submit a medical report. The purpose of the report is to act as a basis for determining reasonable accommodations where appropriate. These reports must be forwarded to [AGS@stafflinerecruit.com](mailto:AGS@stafflinerecruit.com)

### Selection Process

The selection process will be conducted in accordance with The Code of Practice for Appointments to positions in the Civil Service and Public Service issued by the Commission for Public Service Appointments and may include some, or all of the following:

- Online and/or paper-based assessments.
- Short listing on submitted Application Forms.
- Video Interview.
- Preliminary Interview.
- Presentation.
- Final competency based, competitive interview.
- Work sample test or any other tests or exercises that may be deemed appropriate.



# Section 6

## Application and Selection Process

Applicants must successfully apply and be placed highest, in order to be considered for advancement to the next stage of the selection process.

Failure by a candidate to access or read a message sent to their e-mail address does not constitute a basis to seek to postpone or reschedule a component of the selection process, to seek a review of a decision or action in relation to your application, or otherwise be considered in the context of this competition.

### **Non-Refund of expenses**

Candidates should note that the provisions of Circular 6/89, Removal Expenses, will not apply to any offers of appointments arising from this competition. Additionally, any expenses incurred by candidates whilst undertaking or attending any elements of the selection process will not be refunded.

### **Communication**

Candidates should note that all communications relating to this competition, including the provision of results, will issue by way of email only. Candidates should ensure that a valid email address and contact details are provided on the application form and should check that email address on a regular basis.

### **Shortlisting**

The number of applications received for a position generally exceeds that required to fill existing and future vacancies for the position. While a candidate may meet the eligibility requirements of the competition, if the numbers applying for the position are such that it would not be practical to interview everyone, An Garda Síochána/Staffline Recruitment Ireland may decide that a smaller number will be called to the next stage of the selection process.

In this respect, An Garda Síochána/Staffline Recruitment Ireland provide for the employment of a shortlisting process to select a group who appear to be the most suitable for the position. This is not to suggest that other candidates are necessarily unsuitable or incapable of undertaking the job, rather that there are some candidates who, appear to be better qualified and/or have more relevant experience.

The shortlisting criteria may include both the essential and desirable criteria specified for the position. It is, therefore, in your own interest to provide a detailed and accurate account of your qualifications/experience in your application.



# Section 6

## Application and Selection Process

### **Reschedule Requests**

Reschedule requests will only be considered under exceptional circumstances as deemed acceptable by An Garda Síochána/Staffline Recruitment Ireland (e.g. Bereavement/Illness). Please note that An Garda Síochána/Staffline Recruitment Ireland may request supporting documentation as evidence.

### **Vetting & Security Clearance**

You will be required to complete a stringent An Garda Síochána vetting process should you come under consideration for appointment. It is a very in-depth process and can take on average 8-12 weeks to complete. You cannot be appointed without clearing this vetting process.



# Section 7

## Important Candidate Information

### General Information

An Garda Síochána/Staffline Recruitment Ireland will not be responsible for refunding any expenses incurred by candidates. Posts will be offered in sequence to those candidates who finish highest in the overall order of merit drawn up following the interviews, i.e. the highest ranking candidates will, in turn, be offered a post. The admission of a person to a competition, or invitation to attend interview, or a successful result letter, is not to be taken as implying that An Garda Síochána is satisfied that such a person fulfils the requirements.

Prior to recommending any candidate for appointment to this position An Garda Síochána/Staffline Recruitment Ireland will make all such enquiries that are deemed necessary e.g. health, character, employer references, security checks including vetting, or any other enquiries as are deemed necessary to determine the suitability of that candidate. Until all stages of the recruitment process have been fully completed, a final determination cannot be made nor can it be deemed or inferred that such a determination has been made.

### Specific candidate criteria

In addition to fulfilling the eligibility criteria set out, candidates must:

- Have the knowledge and ability to discharge the duties of the post concerned;
- Be suitable on the grounds of health and character;
- Be suitable in all other relevant respects for appointment to the post concerned.

If successful, they will not be appointed to the post unless they:

- Agree to undertake the duties attached to the post and accept the conditions under which the duties are, or may be required to be, performed;
- Are fully competent and available to undertake, and fully capable of undertaking, the duties attached to the position.

### Appointments from panels

A panel will be established from which an appointment will be made and from which future vacancies may be filled. Qualification and placement on a panel is not a guarantee of appointment to a position.

Please note that once an offer of appointment has been accepted, a candidate will be removed from the panel and no further offers of appointment will be made.

The panel will expire two years from its establishment, unless otherwise extended, or when it has been exhausted, whichever is sooner. Candidates not appointed at the expiry of the panel will have no claim to appointment thereafter because of having been on the panel.



# Section 7

## Important Candidate Information

### References

Should you come under consideration for a position, 2 references will be sought. We will require a reference from your current employer and ideally another previous employer. A statement of employment is not sufficient and will not be accepted as an employer reference. Your current employer will only be contacted with your consent. The references should provide relatively recent information on your performance and behaviour in a work context.

### Deeming of candidature to be withdrawn

Candidates who do not attend for interview when and where required or who do not, when requested, furnish such evidence as required in regard to any matter relevant to their candidature, will have no further claim to consideration.

### Declining an offer of appointment

Should the person recommended for appointment decline, or having accepted it, relinquish it, An Garda Síochána HR/Staffline Recruitment Ireland may at its discretion, offer the position to the next candidate on the panel.

### Confidentiality

Candidates can expect that all enquiries, applications and all aspects of the proceedings are treated as strictly confidential subject to the provisions of the Freedom of Information Act 2014.

Certain items of information, not specific to any individual, are extracted from computer records for general statistical purposes.

### Use of Recording Equipment

An Garda Síochána does not allow the unsanctioned use of any type of recording equipment. This applies to any form of sound recording and any type of still picture or video recording, whether including sound recording or not, and covers any type of device used for these purposes. Any person wishing to use such equipment for any of these purposes must seek written permission in advance. This policy is in place to protect the privacy of staff and customers and the integrity of our assessment material and assessment processes. Unsanctioned use of recording equipment by any person is a breach of this policy. Any candidate involved in such a breach could be disqualified from the competition and could be subject to prosecution under section 55 of the Public Service Management (Recruitment & Appointments) Act, 2004.



# Section 7

## Important Candidate Information

### Code of Practice

The Commission for Public Service Appointments (CPSA) Code of Practice Appointment to Positions in the Civil Service and Public Service applies to this competition and is available to view at [www.cpsa.ie](http://www.cpsa.ie). The CPSA Code of Practice outlines the procedures whereby a candidate may seek a review regarding a decision taken in relation to their application or in relation to allegations of a breach of the Code of Practice.

Requests for a review should be submitted in writing to [Strategic.Recruitment@garda.ie](mailto:Strategic.Recruitment@garda.ie) clearly setting out the grounds for review and specifying the relevant section of the Code.

Please note that the role of the formal reviewer is not to reassess or remark the candidate, but rather to establish, on foot of the available information, whether they consider:

- The procedures set out for the selection process were followed correctly;
- The original decision was made on the basis of correct and full information;
- The original decision was made appropriately.

A candidate who is simply seeking clarification on the basis for the decision reached about their candidature should obtain this feedback from the office holder in charge of the recruitment process.

**They do not need to invoke any of the procedures referred to above.**

In accordance with the principles of the above Code of Practice, An Garda Síochána and Staffline Recruitment Ireland are committed to providing clear, specific and meaningful feedback to candidates. In this regard, written feedback will be provided to candidates. This will consist of the candidate's marks from the competition and comments from the interview board on the candidate's performance, as appropriate.

### Contravention of the Code of Practice

Any person who contravenes the above provisions or who assists another person in contravening the above provisions is guilty of an offence. A person who is found guilty of an offence is liable to a fine/or imprisonment.

In addition, if a person found guilty of an offence was, or is a candidate at a recruitment process, they will be disqualified as a candidate and excluded from the process. Where a candidate has been appointed to a post following the recruitment process, they will be removed from that post.



# Section 7

## Important Candidate Information

### Requests for Feedback

Feedback in relation to the selection process is available on written request. There are no specific timeframes set for the provision of feedback. Please note that the Review Process as set out in the Code of Practice is a separate process with specified timeframes that must be observed. It is not necessary for a candidate to compile a detailed case prior to invoking the appeals mechanism. The timeframe set out in the CPSA Code cannot be extended for any reason including the provision of feedback.

### General Data Protection Regulation (GDPR) and Data Protection Act 2018

Personal data provided by candidates shall only be processed for the purposes specified in this document, and within a clearly defined lawful basis under the (EU) General Data Protection Regulation (GDPR) ((EU)2016/679) and the Data Protection Acts 1988/2018.

All necessary measures will be put in place to ensure personal data is kept safe and secure, and only relevant personal data will be processed. Personal data will be retained for no longer than is necessary to achieve the purpose for which it has been obtained.

### Canvassing

Candidates should note that it is prohibited to do the following, directly or indirectly:

- Canvass in relation to the process.
- Impersonate a candidate at any stage of the process.
- Influence a decision of any person in relation to the process; or
- Interfere with or compromise the process in any way.





An Garda Síochána  
Ag Coinneáil Daoine Sábháilte - Keeping People Safe

**Staffline**

**Thank you for investing  
your time in reading this  
booklet, we look  
forward to receiving  
your application**



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