

An Garda Síochána



Annual Policing Plan 2009

Dublin Metropolitan Region

30th January 2009

VISION

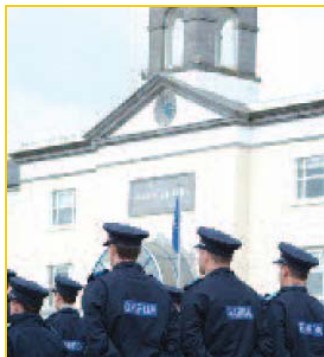
*‘Excellent people delivering
policing excellence’*

MISSION

*To achieve the highest attainable level of
Personal Protection, Community
Commitment
and State Security*

VALUES

- ▣ Having respect for people and accepting diversity in all its forms
- ▣ Protecting human rights and adhering to the principles of fairness and justice
 - ▣ Maintaining partnerships with the community
- ▣ Individual responsibility and transparent public accountability
 - ▣ Honesty, professionalism and ethical leadership
 - ▣ Continuously learning and embracing change.



Determined by the Minister for Justice, Equality and Law Reform

Background

The function of An Garda Síochána under section 7 of the Garda Síochána Act 2005 is as follows:

- a) preserving peace and public order
- b) protecting life and property
- c) vindicating the human rights of each individual
- d) protecting the property of the State
- e) preventing crime
- f) bringing criminals to justice, including by detecting and investigating crime
- g) regulating and controlling road traffic and improving road safety

and carrying out such other functions conferred by law, including those relating to immigration.

In producing his policing plan the Garda Commissioner is required to have regard to the priorities of the Minister for Justice, Equality and Law Reform and to the Garda Strategy Statement – currently the Garda Síochána Corporate Strategy 2007 – 2009. The Commissioner is also required to have regard to relevant Government policy. This includes the provisions of the Programme for Government and the specific Government strategies in relation to road safety, drugs, youth justice, victims of crime and the proposed strategy on domestic and sexual violence.

Priorities for 2009

The Minister has determined the following matters as special priorities for An Garda Síochána for 2009 in accordance with Section 20 of the Garda Síochána Act 2005.

National and International Security

To protect the security of the State and the people against domestic and international terrorism.

Crime

To target serious crime, in particular organised, gun and drug related crime.

Traffic

To improve road safety by taking appropriate measures to reduce the number of deaths and serious injuries on the roads.

Public Order

To preserve peace and public order in co-operation with local communities, in particular by targeting disorder arising from binge drinking.

Customer Service

To complete and implement a Garda charter which will improve the Garda response to calls for service and which will contain commitments on the level of community policing service which the public can expect from Gardaí.

Illegal immigration and Human Trafficking

To protect national sovereignty, the frontiers of the State and the integrity of the State's immigration systems and to prevent and target human trafficking and people smuggling through the effective enforcement of national and international immigration law.

Foreword by Assistant Commissioner McHugh



The last twelve months have seen significant changes both in Ireland and Europe. Circumstances are changing rapidly within our own communities and in the Region generally. I have taken account of these changes in developing the Policing Plan for the Region. The 2009 Policing Plan for the Dublin Metropolitan Region is based upon the six strategic goals set out in the 2009 National Annual Policing Plan which is the final year of a three year cycle towards the implementation of the Garda Síochána Corporate Strategy 2007-2009. The plan continues with the modernisation and development of the Garda Síochána in the Dublin Region and sets out changes for 2009.

The strategic goals in this plan indicate our determination to confront effectively the key policing challenges of State Security, Crime Prevention and Reduction, Road Safety and Public Order. It sets out clearly and objectively how An Garda Síochána, working with local communities, plan to deliver a policing service and contribute to public safety, public confidence and transparent public accountability. We will engage with the community to build a Garda service that reflects the priorities of the people we serve. We will take responsibility for the national actions and performance indicators as well as those within our own Region and we will be accountable for our actions to those we serve and to ourselves.

My management team and I are committed to delivering a professional policing service based on real engagement with the community by building our capacity and capability to perform all our policing activities to the highest Professional, Ethical and Human Rights standards. We are fully committed to delivering an effective and efficient policing service for the Dublin Metropolitan Region making it a safer place to live, visit, work and conduct business.

I would welcome comment from interested parties, which will assist me in achieving the objectives of this plan.

Al McHugh
Assistant Commissioner
Dublin Metropolitan Region

Goal One – National & International Security

To maintain National & International Security

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>Monitor the national and international environments to identify and analyse potential and emerging security threats</p> <p>Take positive action to prevent or contain identified threats</p> <p>Maintain and develop our capability to proactively and reactively respond to national and international security threats</p>	<ul style="list-style-type: none"> • No terrorist attacks occurring within the State • Operations targeted at terrorist groups • Intelligence and information shared with international counterparts as appropriate • Sources and quality of intelligence enhanced in each Garda Division • Collaboration with international security agencies in the area of training increased 	<ul style="list-style-type: none"> • Support Garda units dedicated to combating subversive activity and emerging security threats • Identify and monitor all targets with subversive/Islamic militant links • Constant liaison and cooperation with the Special Detective Unit (SDU) • Sustain and continue our regional capability to effectively respond to immediate national and international security threats 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Number of individuals arrested and/or prosecuted for terrorist/subversive/ Islamic militant offences. • Number of threats to National/International security identified

Regional Outcomes: *A safe and secure State; A positive contribution to International Security*

Goal Two – Crime

- To significantly reduce the incidence of crime and criminal behaviour

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>Increase targeting of organised and serious crime networks including human trafficking networks</p> <p>Target property crime, including intellectual property and counterfeiting</p> <p>Increase the ability of An Garda Síochána to detect crime utilising forensic and other technological developments</p>	<ul style="list-style-type: none"> • Detection rates for illegal firearms increased • Incidents where drugs are discovered for sale or supply increased • Enhanced data on the incidence of human trafficking for exploitation with a view to increased detections • Property crime reduced • Detection rates for property crime increased • Detection rates for assaults increased 	<ul style="list-style-type: none"> • Individuals involved in organised and serious crime will continue to be targeted through intelligence led operations to target gun crime, the drugs trade and human trafficking • Target Payment Card Fraud • Target Property Related Crime • Campaigns at regional and local level to heighten Public Awareness in relation to the prevention of domestic burglaries, unauthorised takings and theft from MPV 	<p>Each Divisional Officer</p> <p>Each Divisional Officer and DMR Office, GSAS</p>	<ul style="list-style-type: none"> • Increase in Possession of Firearm incidents. • Increase in the Detection Rate for Possession of Firearms Offences. • Increase in Detections of importation of drugs, cultivation and manufacture of drugs, and possession of drugs for sale or supply. • Reduced overall number of Fraud/Deception incidents. • Reduction in the number of Property Related crimes. • Increase in the Detection Rate achieved in Property Related crimes. • Campaigns mounted in each Garda Division/District

<p>Enhance organisational capability in managing the risk associated with sex offenders</p> <p>Ensure effective intervention in Domestic Violence incidents and crimes of a sexual nature</p>	<ul style="list-style-type: none">• Detection rate for sexual offences increased• The number of arrests for Domestic Violence related incidents increased	<ul style="list-style-type: none">• Pro-actively manage the sex offenders register• Inspector to be appointed in each district to ensure domestic violence policies are fully implemented• Support the implement of the National Model of Crime Prevention and Reduction.• Continue the process of expanding the case management system for juveniles and adults in every DMR Division• Increase the number of bench, penal, distress and committal warrants executed• Monitor criminal behaviour on public transportation and make DART, Luas and Dublin Bus a safer place to travel	<p>Each Divisional Officer</p> <p>Each Divisional Officer and DMR Office</p>	<ul style="list-style-type: none">• Increase in the Detection Rate for Sexual Offences.• Inspector appointed to monitor and support persons who have reported domestic violence• The number of arrests for Domestic Violence related incidents increased• Support the implementation of the National Model of Crime Prevention and Reduction• Continued expansion of the case management system• Increase in the number of<ul style="list-style-type: none">○ Bench warrants executed○ Penal Warrants executed○ Distress warrants executed○ Committal warrants executed• Frequency of liaison meetings between Public Transport Operators and An Garda Síochána.
<p>Regional Outcomes: Serious and Organised Crime Undermined Within the State; Reductions in Property Crime and Increased Detections; An Garda Síochána’s Ability to Detect Offenders; Risk Posed by Sex Offenders Subject to the Provisions of Legislation Reduced; Increased Confidence in An Garda Síochána’s ability to Investigate Crimes involving Domestic Violence and those of a Sexual Nature</p>				

Goal Three – Traffic

To significantly reduce the incidence of fatal and serious injuries and improve road safety

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>Targeted enforcement of both Road Traffic and Road Transport Legislation</p> <p>Promote road safety awareness</p> <p>Further develop organisational capability in road policing</p>	<ul style="list-style-type: none"> • Incidence of drink driving determined, utilising available data • Targets, appropriate to An Garda Síochána, set out in the Road Safety Strategy 2007-2012, achieved • The number of fatal and serious road collisions reduced • National Roads Policing Strategy developed and implemented 	<p>Through greater visibility and enforcement increase compliance of Road Traffic Legislation within the Region by:</p> <ul style="list-style-type: none"> • Implementing the Regional Road Policing Operations Plan • Intelligence led initiatives to changing young driver behaviour • Develop an intelligence led initiatives to identify and target persistent offenders and un-roadworthy vehicles • Deployment of Automated Robot speed detection Van at Speed Enforcement Zones • Utilisation of intercept speed detection equipment • Develop an ANPR Operational Strategy for the Region • Develop and implement a strategy to reduce the risks to vulnerable road users within the region • Regional and Divisional Traffic Units increased in line with strategic review of Traffic Corps 2005 • Develop new Roads Policing Roster for DMR • Implement the National Roads Policing Strategy • Further develop a Regional capability in Roads Policing 	<p>Each Divisional Officer</p> <p>Chief Superintendent Traffic and DMR Office</p> <p>Each Divisional Officer</p> <p>Chief Superintendent Traffic and DMR Office</p>	<p>Increase in:</p> <ul style="list-style-type: none"> • Drink Driving Detections • Drug Driving Detections • Road Transport Offences Detected • Number of Mat checkpoints (manual return) • Number of persons breathalysed (manual return) • Number of Intelligence led Operations to change young driver behaviour • Number of Disqualified Drivers detected • Number of persons wanted on warrant for serious traffic offences detected • Number of Section 41 vehicle seizures • Number of offences for non-compliance of NCT regulations • Number of Automated speed detections by speed limit zone • Number of intercept speed detections by speed limit zone • ANPR Strategy implemented <p>Reduction in:</p> <ul style="list-style-type: none"> • Fatal and Serious Injury Traffic Collision achieved • Reduction in Fatal and Serious Collisions involving drivers in the 17-26 year age group • Number of Traffic Personnel deployed within the Region • New Roads Policing Roster implemented • National Roads Policing Strategy implemented • Appropriate resources identified and trained

Regional Outcomes: Reduction in Incidence of Fatal and Serious Injuries and Improved Road Safety through Increased Road User Compliance; Significant Contribution to the Free Flow of Traffic

Goal Four – Public Order

To significantly reduce the incidence of public order and anti social behaviour in our communities

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>To manage public disorder and anti social behaviour, in particular those problems associated with the night time economy</p> <p>Maintain and enhance organisational capability to effectively address incidents of public disorder</p>	<ul style="list-style-type: none"> ● Incidents of public disorder reduced ● Incidents of criminal damage reduced ● Incidents of assault reduced 	<ul style="list-style-type: none"> ● Increase Garda visibility in urban centres and known trouble spots at night and on weekends thereby adopting a low tolerance stance in relation to alcohol and drug related anti-social behaviour ● Pro actively enforce the various Liquor licensing and Public order legislation available to the Gardaí ● Identify trends & patterns in relation to all forms of criminal damage. ● Identify trends & patterns in relation to assaults 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> ● Reduction in Public Disorder offences. ● Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults) ● Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults) ● Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles) ● Number of Good Behaviour Contracts issued (juveniles) ● Number of Behaviour Orders applied for (juveniles) ● Number of Adult Cautions administered ● Increase in the number of inspections of licensed premises. ● Number of prosecutions under S4 (1) Intoxicating Liquor Act 2003 ● Number of warnings issued to license holders under S4(2) Licensing (Combating Drug Abuse) Act, 1997 ● Number of applications to the District Court under S4(1) Licensing (Combating Drug Abuse) Act 1997 ● Number of warnings issued to license holders under S18(2) of Licensing (Combating Drug Abuse) Act, 1997 ● Number of applications in the District Court under S18(1) of Licensing (Combating Drug Abuse) Act, 1997 ● Number of Exclusion Orders applied for under S3(1) Criminal Justice (Public Order) act 2003 ● Number of notices served under S4(2) Criminal Justice (Public Order) act 2003 ● Number of applications for Closure Orders to the District Court under S4(1) C.J.(P.O.) Act 2003 ● Reduction in the number of Criminal Damage offences. ● Reduction in the number of incidents of Assault.

Regional Outcome: Safer Communities and Public Places

Goal Five – Ethnic & Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>Implement Garda Diversity Strategy</p> <p>Increase the capability and effectiveness of An Garda Síochána in creating an organisation representative of the community it serves</p> <p>Engage with ethnic and culturally diverse communities</p>	<ul style="list-style-type: none"> • Garda Diversity Strategy implemented and evaluated • Percentage of new entrants from minority communities to An Garda Síochána (full-time and Reserve Gardaí) increased • Detection rates for racist incidents increased • Enhanced data on racist incidents 	<ul style="list-style-type: none"> • Implement the Garda Diversity Strategy as appropriate in each Division • Encourage recruitment of and answer queries from, interested members of ethnically diverse communities in relation to joining An Garda Síochána • Utilise community Gardaí to increase detections of racist incidents 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Action the relevant elements of the National Diversity strategy • Evaluate the implementation of the Diversity Strategy on a quarterly basis • Information provided to interested members of ethnically diverse communities in relation to recruitment into An Garda Síochána • Record and review all racist incidents on PULSE • Increase detections of racist incidents and number of racist incidents recorded

Regional Outcome: A Garda Service that Reflects and Serves our Diverse Communities

Goal Six – Community Engagement

To build a Garda service that reflects the needs of and priorities of the people of Ireland

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>A National focus on Community Policing</p> <p>Implement Garda Youth Strategy</p> <p>Enhance our service to the community through the implementation of a Garda Charter</p> <p>Engage with older people</p>	<ul style="list-style-type: none"> • Pilot of National Model of Community Policing implemented and evaluated • Targets appropriate to An Garda Síochána, as set out in the National Youth Justice Strategy, achieved • Garda Charter completed and pilot commenced • Satisfaction levels of older people with Garda service established through joint survey with relevant partner agencies 	<ul style="list-style-type: none"> • Implement the Garda National Model of Community Policing Regionally • Implement Garda targets of the National Youth Justice Strategy regionally • Commence pilot of the Garda Charter regionally • Engage with partner agencies in relation to satisfaction of older people with Garda service. • Each person of pensionable age who is a victim of Domestic Burglary or Assault shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE • Increase the level of Garda uniformed visibility throughout the Region 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Action the relevant elements of the National Model of Community Policing in each Division • Action the relevant elements of the National Youth Justice Strategy in each Division • Commence pilot of the Garda Charter • The proportion of persons of pensionable age, who have been victims of Domestic Burglary or Assault, that have received a visit from their Community Garda and have been given crime prevention strategies and reassurance.

<p>Communicate effectively with the community</p> <p>Engagement with all members of the community</p> <p>Enhance An Garda Síochána's victim related services</p>	<ul style="list-style-type: none"> • Garda involvement in Joint Policing Committees evaluated • Two Family Liaison Officers appointed in every Garda District • Satisfaction levels of victims of crime with Garda service established through joint survey with relevant partner agencies • Letters to victims issued in all appropriate cases 	<ul style="list-style-type: none"> • The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community • Appoint and train Two Family Liaison Officers in each Garda District • Engage with partner agencies in relation to satisfaction levels of victims of crime with Garda service • Engage with partner agencies in relation to Care and Case Management Initiatives for Juveniles and Adults • Advise crime victims in writing in a timely fashion in appropriate cases the contact details of the investigating Garda and the availability of victim support services • Improve response times 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Chief Superintendents or Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate • 100% attendance at all Joint Policing Committees meetings • All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate • Two trained Family Liaison Officers appointed and trained in each District • Support the engagement process with partner agencies in relation to satisfaction with Garda service • Support the engagement process with partner agencies in relation to care initiatives for offenders • 100% of crime victims contacted in writing advising them of the availability of victim support services • Achieve an 82% response to Emergency Calls (Priority 1) within 15 minutes • Achieve a 94% response to Emergency Calls (Priority 1) within 30 minutes
<p align="center">Regional Outcome: A Garda Service that is Partnership Based and Community Oriented; Improved Communication with, and Service to, Victims of Crime</p>				