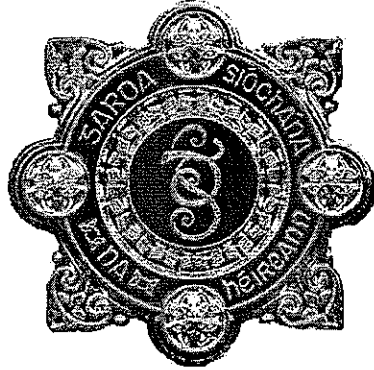


# **An Garda Síochána**



## **WESTERN REGION**

### **Regional Policing Plan 2008**

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**An Garda Síochána Strategic Goals 2008**

**1. National and International Security**

To maintain National and International Security.

**2. Crime**

To significantly reduce the incidence of crime and criminal behaviour.

**3. Traffic and Road Safety**

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

**4. Public Order**

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

**5. Ethnic and Cultural Diversity**

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

**6. Community Engagement**

To build a Garda service that reflects the needs and priorities of the people of Ireland.

**Foreword from the Assistant Commissioner**

The Western Regional Policing Plan 2008 incorporates our Strategic Policing Objectives for the coming year and is an additional step towards achieving the objectives contained in the Garda Siochana Corporate Strategy 2007-2009. The main focus of the plan is public safety, public confidence and public accountability, which are the three main strategic imperatives of the corporate strategy.

An Garda Siochana are tasked with providing a secure and safe environment for the community we serve and the Western Regional Policing Plan 2008 demonstrates our full commitment to ensuring the objectives of the plan are achieved. In drafting our aims and objectives for the coming year, cognisance was taken of issues which were of concern to the public. I am satisfied that the Western Regional Policing Plan 2008 will address the many challenges An Garda Siochana will be presented with over the year. The Plan will contribute significantly in ensuring that An Garda Siochana continues to provide an efficient, effective and acceptable level of service to our community. The plan also confirms our commitment to dealing with key issues which our organisation are faced with.

I look forward to the continued co-operation of our community who traditionally has been a key element in the success of the Garda Organisation. The public support which An Garda Siochana enjoys, confirms the commitment of all our staff, both Garda and support staff, in providing a service of excellence.

Finally, may I invite you to make submission if you so wish, on any aspect of our policing plan which you feel may contribute to increasing efficiency and effectiveness in the organisation. I have for you convenience included the contact details of my senior management team in the Western Region which includes the Garda Divisions of Galway West, Roscommon/Galway East, Clare and Mayo.

Noirin O' Sullivan,  
Assistant Commissioner

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

<b>OWNER: Assistant Commissioner, Western Region</b>	<b>STRATEGIC GOAL ONE: National and International Security</b> To maintain National and International Security.
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<b>GOAL 1</b>	<b>Action</b>	<b>Specific Actions</b>	<b>Performance Indicator</b>	<b>Timeframe</b>	<b>Ownership</b>	<b>Outcome</b>
Identify the main issues in respect of national and international security.		➤ Appoint a process owner to identify all issues.	Process owner identified	January 2008	Detective Superintendent, Western Region	All threats against the State's national and international security continued to ensure a secure democracy
	Identify and analyse the threats to national and international security.	➤ Identify, categorise and record all threats.	No. of threats identified	Quarterly	Each Divisional Officer, Western Region	
Initiate responses to the identified threats		➤ Initiate response to identified threats	Outcome of response Operations conducted against 100% of targets	Quarterly	Quarterly	Each Divisional Officer, Western Region
	➤ Conduct review of all subversive and terrorist groups, update status and activity levels.	No. of individuals arrested and prosecuted	Quarterly	Quarterly		
	➤ Use all National and local resources to counter threat.	No. of threats identified and contained	Quarterly	Quarterly		
	➤ Use appropriate laws	No. of person arrested and prosecuted	Quarterly	Quarterly		

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

**GOAL 1**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p>Enhance the Garda capability to anticipate and respond proactively to national and international threats</p>	<ul style="list-style-type: none"> <li>➤ Establish intelligence on the existence of groups and individuals with links to international terrorist organisations.</li> </ul>	<p>Number of persons and groups profiled</p>	<p>Quarterly</p>	<p>Each Divisional Officer, Western Region</p>	<p>All threats against the State's national and international security contained to ensure a secure democracy</p>
	<ul style="list-style-type: none"> <li>➤ Participate in counterterrorism training and security programs.</li> </ul>	<p>Number of training programmes undertaken</p>	<p>Quarterly</p>		
	<ul style="list-style-type: none"> <li>➤ Review measures in place to secure and protect all vital installations and critical infrastructure.</li> </ul>	<p>Number of reviews undertaken</p>	<p>Quarterly</p>		

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

**OWNER: Assistant Commissioner, Western Region**      **STRATEGIC GOAL TWO: CRIME**  
 To significantly reduce the incidence of crime and criminal behaviour.

<b>GOAL 2</b>	<b>Action</b>	<b>Specific Actions</b>	<b>Performance Indicator</b>	<b>Timeframe</b>	<b>Ownership</b>	<b>Outcome</b>
Identify the main issues in respect of crime reduction and prevention in the Western Region	➤	Appoint a process owner.	Process Owner appointed.	January 2008	Divisional Officer, Clare.	
Complete and implement the National Crime Reduction and Prevention Strategy	➤	Implement the National Crime Reduction and Prevention Strategy in the Western Region.	Strategy implemented	Quarterly	Each Divisional Officer Western Region	
Enhance the forensic and investigative capability of the Garda Síochána	➤	Develop, enhance and up-skill Scenes of Crime Units	Evaluation of Scenes of Crime pilot in each Division completed.	Quarterly	Each Divisional Officer Western Region	Overall Crime reduced by 2%.
	➤	Scenes of Crime Units will attend at all crime scenes and complete Scenes of Crime logs.	Accredited training in Scenes of Crime in each Division developed	Quarterly		Overall detection rate increased by 2%.
	➤	Establish Crime Scene Investigation Team in each Division.	Number of Crime Scene logs completed.	Quarterly		
			Regional Forensic Seminar conducted (one per Region).	Quarterly		
			Establishment of Crime Scene Investigation Team in each Garda Division completed.			

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

GOAL 2	Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p><b>Enhance the forensic and investigative capability of the Garda Síochána</b></p>	<ul style="list-style-type: none"> <li>➤ All persons detained under the Offences Against the State Act 1939/98, Drug Trafficking Legislation and Section 4 of the Criminal Justice Act 1984, as amended, to be fingerprinted and photographed.</li> <li>➤ Section 28 C.J.A. 1984 to be fully complied with.</li> </ul>	<p>5% increase in the number of detections as a result of forensic examination and identification</p>	<p>Quarterly</p>		<p>Overall Crime reduced by 2%. Overall detection rate increased by 2%.</p>	
<p><b>Proactively target groups and individuals engaged in gun crime</b></p>	<ul style="list-style-type: none"> <li>➤ 100% identify and profile groups and individuals involved in gun crime.</li> <li>➤ Increase targeted operations against these groups and individuals involved.</li> <li>➤ Establish Second-Tier Response Units in each Division.</li> </ul>	<p>Tactical training provided for all certified and authorised firearms personnel</p> <p>5% increase in Operation Anvil Firearm Prevention patrols.</p> <p>No. of persons arrested and guns seized.</p> <p>Second-Tier Firearm Response Units established and deployed.</p>	<p>Quarterly</p> <p>Quarterly</p> <p>Quarterly</p>	<p>Each Divisional Officer Western Region</p>		

## WESTERN REGION – REGIONAL POLICING PLAN 2008

### GOAL 2

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State	➤ Identify and profile groups and individuals engaged in these crime	5% increase in intelligence-led operations against drug, gun and human trafficking networks.	Quarterly	Each Divisional Officer Western Region	Overall Crime reduced by 2%  Overall detection rate increased by 2%
	➤ Prioritise and target most active groups/individuals	5% increase in intelligence-led operations against drug, gun and human trafficking networks.	Quarterly		
	➤ Target locations/premises used by drug dealers	5% increase in intelligence-led operations against street-level drug dealers.	Quarterly		
	➤ Increase strength of Drug Units	Relevant sections of the National Drugs Strategy Implemented.	Quarterly		
Enhance the Garda Síochána's serious crime investigations capability	➤ Identify and Appoint S.I.O. for each serious crime investigation	Train and deploy Senior Investigation Officers.	Quarterly	Each Divisional Officer Western Region	
	➤ Identify and Train members in incident room operations	Number of members Trained.	Quarterly		
	➤ Utilise Criminal Intelligence officers in investigation of serious crime	100% used in all serious crime investigation.	Quarterly		



## WESTERN REGION -- REGIONAL POLICING PLAN 2008

### GOAL 2

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Maximise the Garda Síochána's intelligence gathering and management capability to target, prevent and solve crime	<ul style="list-style-type: none"> <li>➤ Develop and extend C.H.I.S. Programme</li> <li>➤ Establish and enhance surveillance capability</li> </ul>	<p>10% increase in the number of registered intelligence sources.</p> <p>10% increase in the number of intelligence reports submitted.</p> <p>Four Criminal Intelligence Officer forums convened per Region.</p> <p>20% increase in the number of trained Divisional Criminal Assets Profilers.</p> <p>Number of members trained in surveillance.</p>	Quarterly	Each Divisional Officer Western Region	Overall Crime reduced by 2%  Overall detection rate increased by 2%
Develop national and regional crime analysis capability	<ul style="list-style-type: none"> <li>➤ Appoint a Regional Crime Analyst</li> </ul>	Number of analytical reports published.	Quarterly	Each Divisional Officer Western Region	
Proactively target high-volume and high-impact crime including domestic violence and sexual crime	<ul style="list-style-type: none"> <li>➤ Identify analyse and discriminate analysis of high volume crimes and crime trends</li> <li>➤ Develop crime prevention and crime reduction strategies</li> <li>➤ Promote public awareness of Garda policy on domestic violence and sexual crime</li> </ul>	<p>2% reduction in high-volume crime.</p> <p>Senior investigation officers utilised in the investigation of all high-impact crime.</p> <p>No of initiatives undertaken by crime prevention officers.</p>	Quarterly	Each Divisional Officer Western Region	

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 2**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<b>Manage the risk posed by sex offenders</b>	<ul style="list-style-type: none"> <li>➤ Ensure all resident Sex Offenders are properly recorded in the Sex Offenders Register</li> <li>➤ Monitor all Sex Offenders</li> <li>➤ Appoint member with responsibility to monitor Sex Offenders.</li> <li>➤ Nominated Inspector to attend a Legislative Seminar.</li> </ul>	<p>Appoint Inspector to liaise with DVSAIU.</p> <p>Monitor sex offenders to ensure their compliance with the terms of the Sexual Offenders Act 2001.</p> <p>Utilise community Gardaí to monitor the movement of sex offenders.</p> <p>Monitor in conjunction with the DVSAIU the arrival of high risk sex offenders in the region.</p> <p>Conference with the Probation and Welfare Service and external police forces held where necessary.</p> <p>No. of Inspectors nominated.</p>	<p>Quarterly</p> <p>Quarterly</p> <p>Quarterly</p> <p>Quarterly</p> <p>Quarterly</p>	<p>Each Divisional Officer Western Region</p>	<p>Overall Crime reduced by 2%</p> <p>Overall detection rate increased by 2%</p>

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

**OWNER: Assistant Commissioner, Western Region**

**STRATEGIC GOAL THREE: TRAFFIC AND ROAD SAFETY**

To reduce the incidence of fatal and serious injuries and improve Road Safety.

**GOAL 3**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Identify all issues in respect of the enforcement of Road Traffic and Road Transport Legislation	<ul style="list-style-type: none"> <li>➤ Appoint a process owner.</li> </ul>	Process Owner appointed.	January 2008.	Regional Traffic Superintendent	
Targeted enforcement of Road Traffic and Road Transport Legislation	<p>Process owner will ensure the following:</p> <ul style="list-style-type: none"> <li>➤ 10% increase in detections for driving while intoxicated</li> <li>➤ 10% increase in detections for speeding</li> </ul>	<p>Number of Roadside Breath Tests carried out (Target 3021 per month).</p> <p>Number of MAT Checkpoints carried out. (Target 550 per month).</p> <p>Number of Section 49 detections (Target 175 per month).</p> <p>Number of Operation Surround carried out. (Target 7 per annum).</p> <p>Number of Speeding detections (Target 1083 per month).</p> <p>Allocation of Mobile GATSO speed detection Equipment.</p> <p>Number of intercept Speed Checks carried out. (Target 1944 per month).</p>	<p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>2<sup>nd</sup> Quarter</p> <p>Monthly</p>	Regional Traffic Superintendent	Safer Roads in Ireland

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 3**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p><b>Targeted enforcement of Road Traffic and Road Transport Legislation.</b></p>	<ul style="list-style-type: none"> <li>➤ 10% increase in Road Transport detections</li>   <li>➤ 5% increase in Seat Belt detections</li>   <li>➤ 5% reduction in Fatal and Serious Injury collisions</li> </ul>	<p>Number of HGV/PSV targeted operations carried out. (Target 4 per month).</p> <p>Number of Tispol Operations carried out 'Operation Truck / Bus / Seatbelt / Speed'. (Target 6 per annum).</p> <p>Number of Detections under Road Transport Legislation. (Target 80 per month).</p> <p>Number of Seat Belt detections. (Target 204 per month).</p> <p>Number of Tispol Operations carried out 'Operation Truck / Bus / Seatbelt / Speed'. (Target 6 per annum).</p> <p>Targeted Patrolling in RED Collision Prone Zones. (Target 50% of activity in Red Zones).</p> <p>Maintain liaison with stakeholders on Collision Prevention Programme. (Target 1 meeting per quarter).</p> <p>Increase number of Roadshow presentations. (Target 192 per annum).</p>	<p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Quarterly</p> <p>Monthly</p>		<p>Safer Roads in Ireland</p>

## WESTERN REGION -- REGIONAL POLICING PLAN 2008

### GOAL 3

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Targeted intelligence led operations against offending young drivers	<ul style="list-style-type: none"> <li>➤ 10% reduction in fatal and serious injury collisions involving drivers in the 17-26 age group</li> </ul>	<p>Number of targeted overt Operations carried out. (Target 4 per month).</p> <p>Number of targeted covert operations carried out. (Target 2 per month).</p> <p>Number of Dangerous driving detections. (Target 50 per month).</p> <p>Number of Inter Regional Operations carried out. (Target 6 per annum).</p>	<p>Monthly</p> <p>Monthly</p> <p>Monthly</p> <p>Monthly</p>		
Increase Organisational capability in Traffic Policing.	<ul style="list-style-type: none"> <li>➤ Traffic Corps strength increased to 130 in Western Region</li> <li>➤ Role Specific training appointed to all appointed personnel</li> <li>➤ Vehicles allocated to Traffic Corps in line with planned Transport model</li> </ul>	<p>Interview selected candidates and appoint.</p> <p>Train 6 additional standard motorcyclists</p> <p>Train 4 additional advanced motorcyclists</p> <p>Train 4 additional advanced car drivers</p> <p>Provide HGV training for 16 TC members</p> <p>Provide Mobile GATSO training.</p> <p>Seek allocation of:</p> <ul style="list-style-type: none"> <li>○ 4 x 700cc motorcycles,</li> <li>○ 2 x 1300cc motorcycles,</li> <li>○ 1 x vehicle for Forensic Collision Investigation</li> <li>○ 4 marked patrol cars.</li> </ul>	<p>September 2008</p> <p>September 2008</p> <p>September 2008</p> <p>December 2008</p> <p>December 2008</p> <p>December 2008</p> <p>September 2008</p>	<p>Regional Traffic Superintendent.</p>	<p>Safer Roads in Ireland</p>

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 3**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p><b>Promote Road Safety</b></p>	<ul style="list-style-type: none"> <li>➤ Complete and Implement the Garda Road Safety Awareness Communications Programme</li> <li>➤ 10% increase in Road Safety Promotion information achieved in Schools and Colleges</li> </ul>	<p>Number of Roadshow presentations. (Target 192 per annum).</p> <p>Number of presentations in Schools and Colleges. (Target 192 per annum).</p>	<p>Monthly</p> <p>Monthly</p>	<p>Divisional Officer</p> <p>Divisional Officer</p>	
<p><b>Engage with Road Safety Authority and other relevant stakeholders in implementing the Road Safety Strategy</b></p>	<ul style="list-style-type: none"> <li>➤ Number of Road Safety initiatives completed in association with Road Safety Authority</li> <li>➤ Number of Traffic Management initiatives completed in association with other stakeholders</li> </ul>	<p>Number of Bilateral / Multi Agency Operations carried out. (Target 6 per annum).</p> <p>Number of initiatives completed. (Target 4 per annum).</p>	<p>Quarterly</p> <p>Quarterly</p>	<p>Divisional Officer</p> <p>Divisional Officer</p>	<p>Safer Roads in Ireland</p>

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

<b>OWNER: Assistant Commissioner, Western Region</b>	<b>STRATEGIC GOAL FOUR: PUBLIC ORDER</b>
	To significantly reduce the incidents of public disorder and anti-social behaviour.

**GOAL 4**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
To identify the main issues in respect of Public Order in the Western Region	➤ Appoint Process Owner	Process Owner appointed.	January 2008	Divisional Officer, Roscommon	
Proactively target groups and individuals involved in anti social behaviour	➤ Appoint Process Owner to establish if there are specific groups or individuals involved	Process owner appointed. No. of groups or individuals identified. Public Order Patrols +10% Arrests for Public Order breaches +15%. No. of Behaviour Warnings issued. No. of Good Behaviour Contracts issued.	March 2008 June 2008 September 2008 December 2008	Divisional Officer, Roscommon  Assistant Commissioner	To increase the 'feeling of public safety' by 10%
In consultation with community and statutory groups and elected representatives, identify and target local public order and anti social behaviour 'hot spots' through weekly review and put in place responsive actions and plans	➤ Each Divisional Officer to establish working group involving community / statutory groups and elected representatives	Working group established. 100% targeting of 'hot spots'. 5% reduction in Public Order incidents. Number of persons prosecuted for Public Order offences. Marketing campaign directed at carrying of knives.	March 2008 June 2008 September 2008 December 2008 June 2008	Divisional Officer, Roscommon	

## WESTERN REGION -- REGIONAL POLICING PLAN 2008

### GOAL 4

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Maximise the use of CCTV technology	<ul style="list-style-type: none"> <li>➤ The process owner will conduct a review of CCTV Systems currently in use in the Region and assess needs for installation of new schemes</li> </ul>	<p>Process owner appointed.</p> <p>Review conducted of systems currently in use.</p> <p>Newly identified areas in need of systems.</p>	<p>March 2008</p> <p>June 2008</p> <p>September 2008</p> <p>December 2008</p>	<p>Divisional Officer, Roscommon.</p> <p>Assistant Commissioner</p>	
Conduct an analysis of the findings of the Public Attitudes Survey 2007 with a view to developing initiatives to address 'feeling of safety' issues	<ul style="list-style-type: none"> <li>➤ The Process Owner will ascertain main issues / concerns and identify best practice initiatives to address same</li> <li>➤ Ensure matters are addressed on an agreed Regional basis</li> </ul>	<p>Process owner appointed.</p> <p>Issues and concerns common to all divisions in the Region identified.</p> <p>Initiatives to address same put in place.</p> <p>Details of initiatives instituted.</p>	<p>Half Yearly</p> <p>Half Yearly</p>	<p>Divisional Officer, Roscommon.</p> <p>Assistant Commissioner.</p>	<p>To increase the 'feeling of public safety' by 10%</p>
Enforce the law dealing with alcohol and drug related anti-social behaviour	<ul style="list-style-type: none"> <li>➤ Appoint Sergeant in each district with responsibility for the enforcement of the law relating to alcohol and drug related anti-social behaviour</li> </ul>	<p>Sergeant appointed in each district.</p> <p>No of detections for anti-social behaviour.</p> <p>Reduction in number of incidents of assaults and criminal damage.</p>	<p>March 2008</p> <p>June 2008</p> <p>September 2008</p> <p>December 2008</p>	<p>Divisional Officers.</p> <p>Assistant Commissioner.</p>	



**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

**OWNER: Assistant Commissioner, Western Region**

**STRATEGIC GOAL FIVE: CULTURAL DIVERSITY**

To provide equal protection and appropriate service while nurturing mutual respect and trust.

**GOAL 5**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Identify the main issues facing ethnic and cultural minorities in the Western Region	➤ Appoint a process owner to establish main issues of concern and identify best practice initiatives to address them	Process owner appointed.	January 2008	Divisional Officer Galway	Public Confidence increased by 2%
	➤ Having established best practice initiatives ensure a standardised Regional approach where appropriate	Areas of concern identified. Best practice initiatives identified.	March 2008 March 2008	Assistant Commissioner	
	➤ Each Divisional Officer to set up a working group to identify the key issues and make recommendations	Number of best practice initiatives pursued.	December 2008		
Contribute to the development / implementation of a national diversity strategy	➤ Implement national strategy	Working group established and findings submitted.	March 2008	Divisional Officers	Public Confidence increased by 2%
		Outcome of strategy implementation.	December 2008	Divisional Officers	

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 5**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p>Ensure the Garda Síochána is an organisation representative of the community it serves</p>	<p>➤ Process owner to identify settlement patterns of ethnic and cultural minorities in the Region  <i>(This information to be used in informing HRM of specific requirements in the allocation of personnel to the Region)</i></p>	<p>Settlement patterns identified.</p>	<p>March 2008</p>	<p>Divisional Officer Galway</p>	
	<p>➤ Two marketing campaigns to be carried out in each Division to proactively recruit Reserve Gardai</p>	<p>Two marketing campaigns carried out</p>		<p>Chief Superintendent</p>	<p>Public Confidence increased by 2%</p>
	<p>➤ During recruitment drives for Gardai and Reserve Gardai hold an information day in each District in the Region to answer queries</p>	<p>Number of information days held</p>	<p>December 2008</p>	<p>District Officers</p>	

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

**GOAL 5**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p><b>Enhance An Garda Síochána ethnic and cultural services</b></p>	<ul style="list-style-type: none"> <li>➤ Appoint Sergeant in each District with responsibility for ethnic and Cultural diversity issues</li> <li>➤ Ensure all Community Gardaí are trained as Ethnic Liaison Officers</li> <li>➤ Invite representatives from the minority groups to address CPD classes</li> </ul>	<p>Sergeant appointed in each District.</p> <p>100% of Community Gardaí trained.</p> <p>Number of classes addressed.</p>	<p>March 2008</p> <p>December 2008</p> <p>December 2008</p>	<p>Divisional Officers</p> <p>Divisional Officers</p> <p>Divisional Officers</p>	
<p><b>Develop effective policing approaches for minority and marginalised groups and communities</b></p>	<ul style="list-style-type: none"> <li>➤ Ensure best practice guidelines for a delivery of policing service to minority groups are implemented</li> <li>➤ Ensure all incidents of racism are recorded on PULSE and fully investigated</li> <li>➤ Ensure that relevant informational material is available in multilingual format in all Garda Stations</li> </ul>	<p>Compliance with best practice guidelines</p> <p>Number of incidents recorded.</p> <p>Relevant posters, brochures, etc., circulated.</p>	<p>December 2008</p> <p>December 2008</p> <p>Continuous</p>	<p>Divisional Officer Gateway</p> <p>Divisional Officers District Officers</p> <p>Divisional Officer</p>	<p>Public Confidence increased by 2%</p>

**WESTERN REGION -- REGIONAL POLICING PLAN 2008**

**OWNER: Assistant Commissioner, Western Region**

**STRATEGIC GOAL SIX: COMMUNITY ENGAGEMENT**

To build a Garda service that reflects the needs and priorities of the people in Ireland.

**GOAL 6**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Identify issues and implement best practice initiatives to the Garda Service to reflect the needs and priorities of the people	<p>➤ Appoint a process owner to identify issues of concern with the Garda service and to implement best practice policy which reflects the needs and priorities of the public</p>	<p>Process owner appointed.</p> <p>Issues of concern identified.</p> <p>Best practice initiatives identified.</p>	<p>January 2008</p> <p>March 2008</p> <p>March 2008</p>	<p>Divisional Officer, Mayo.</p>	A Garda service that reflects the needs and priorities of the people
Implement the Garda Síochána National Model of Rural and Urban Community Policing	<p>➤ Each Divisional Officer to set up a working group to identify the key issues for the successful implementation of the strategy as it pertains to their Division</p>	<p>Number of best practice initiatives implemented.</p> <p>Working group established and findings submitted.</p>	<p>December 2008</p> <p>December 2008.</p>	<p>Assistant Commissioner.</p> <p>Divisional Officers.</p>	

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 6**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p><b>Implement policy relating to Neighbourhood Watch / Community Alert Schemes</b></p>	<ul style="list-style-type: none"> <li>➤ Establish Divisional Neighbourhood Watch and Community Alert Committees in the Western Region</li> <li>➤ Establish District Community Alert / Neighbourhood Watch Committees</li> <li>➤ Review all Neighbourhood Watch and Community Alert Schemes in Western Region</li> <li>➤ All issues identified in the reviews to be addressed</li> </ul>	<p>Committees established.</p> <p>Committees established.</p> <p>Reviews completed.</p> <p>Issues resolved.</p>	<p>March 2008</p> <p>June 2008</p> <p>September 2008</p> <p>December 2008</p>	<p>Divisional Officers. Designated Divisional Inspectors.</p> <p>Divisional Officers. District Officers. Designated Divisional Inspectors.</p> <p>Divisional Officers. District Officers.</p> <p>Divisional Officers. Designated Divisional Inspectors.</p>	<p>A Garda service that reflects the needs and priorities of the people</p>
<p><b>Implement Policy relating to Business Watch, Campus Watch, Hospital Watch and Costal Watch Schemes</b></p>	<ul style="list-style-type: none"> <li>➤ Review all Business Watch, Campus Watch, Hospital Watch and Costal Watch Schemes</li> <li>➤ All issues identified in the reviews to be addressed</li> </ul>	<p>Reviews completed.</p> <p>Issues resolved.</p>	<p>September 2008</p> <p>December 2008</p>	<p>Divisional Officers. Designated Divisional Inspectors.</p> <p>Divisional Officers. Designated Divisional Inspectors.</p>	<p>Divisional Officers. Designated Divisional Inspectors.</p>

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 6**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
<p><b>Implement the Garda Youth Strategy to advance appropriate services for children and young people in accordance with the National Youth Justice Strategy</b></p>	<ul style="list-style-type: none"> <li>➤ Appoint on additional Juvenile Liaison Officer to Western Region</li> <li>➤ Identify suitable locations for the further development of Garda Youth Diversion Project</li> </ul>	<p>Juvenile Liaison Officer appointed to Mayo Division.</p> <p>Locations identified.</p> <p>Applications submitted in respect of locations identified for feasibility study.</p>	<p>December 2008</p> <p>June 2008</p> <p>September 2008</p>	<p>Divisional Officer Mayo.</p> <p>Divisional Officers.</p> <p>Divisional Officers.</p> <p>Divisional Officers.</p>	
<p><b>Build and utilise Garda capability in the provision of victim related services</b></p>	<ul style="list-style-type: none"> <li>➤ Ensure all victims of crime are informed in writing of the contact details of investigating Gardaí and the availability of investigating Gardaí and the availability of Victim Support Services</li> <li>➤ Appoint two trained Family Liaison Officers (FLO) in each Garda District.</li> <li>➤ 100% utilisation of the services of FLO's in investigations involving a fatality</li> </ul>	<p>100% of victims of crime informed.</p> <p>FLO's appointed</p> <p>Number of investigations involving a fatality where FLO is appointed.</p>	<p>December 2008</p> <p>December 2008</p> <p>December 2008</p>	<p>Divisional Officers.</p> <p>Divisional Officers.</p> <p>Divisional Officers.</p>	<p>A Garda service that reflects the needs and priorities of the people.</p>

**WESTERN REGION – REGIONAL POLICING PLAN 2008**

**GOAL 6**

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Engage fully in Joint Policing Committees and local policing fora	<ul style="list-style-type: none"> <li>➤ Garda participation in JPC's and local policing fora</li> <li>➤ Implement recommendations of JPC's and local policing fora where appropriate</li> </ul>	Divisional Officers and District Officers appointed to JPC's as appropriate.  Recommendations from JPC's to inform Divisional and District Plans as appropriate.	December 2008  December 2008	Divisional Officers. District Officers.  Divisional Officers. District Officers.	
Implement the Garda High Visibility Project	<ul style="list-style-type: none"> <li>➤ Achieve increased visibility is measured by the Public Attitude Survey 2008</li> <li>➤ Senior Garda Management to perform high visibility patrols</li> <li>➤ 10% increase in the number of marked vehicles in the Regional fleet</li> <li>➤ 10% increase in the number of high visibility patrols in RAPID areas</li> </ul>	10% increase achieved  Four patrols per month  10% increase  Number of patrols in RAPID areas	December 2008  December 2008  December 2008  December 2008	Divisional Officers  Divisional Officers. District Officers  Divisional Officers  Divisional Officer, Galway	A Garda service that reflects the needs and priorities of the people.

## **WESTERN REGION – REGIONAL POLICING PLAN 2008**

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