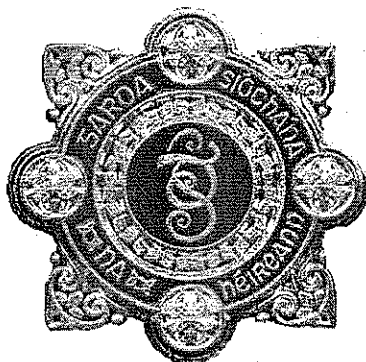


An Garda Síochána



Annual Policing Plan 2008

Dublin Metropolitan Region



Over the past twelve months the Region has achieved a number of significant successes. Following on from this, the 2008 Policing Plan for the Dublin Metropolitan Region is based upon the six strategic goals set out in the 2008 National Annual Policing Plan which is the second year of a three year cycle towards the implementation of the Garda Síochána Corporate Strategy 2007-2009. The plan continues with the modernisation and development of the Garda Síochána in the Dublin Region.

The strategic goals in this plan indicate our determination to confront effectively the key policing challenges of State Security, Crime Prevention and Reduction, Road Safety and Public Order. We will continue to work towards inclusiveness in effective policing among marginalised groups, ethnic and culturally diverse communities. We will engage with the community to build a Garda service that reflects the priorities of the people we serve. We will take responsibility for the national actions and performance indicators as well as those within our own Region and we will be accountable for our actions to those we serve and to ourselves.

The policing of our society is best achieved through a partnership process involving the Garda Síochána and the democratically elected representatives of the people in conjunction with the community, voluntary and business sectors. Each of these partners has its own distinctive perspective and inputs to offer. Our success will ultimately be measured by the communities in the Region we serve.

I am committed to delivering a professional policing service based on engagement with the community by building our capacity and capability to perform all our policing activities to the highest attainable Professional, Ethical and Human Rights standards.

I would welcome comment from interested parties, which will assist me in achieving the objectives of this plan.

Al McHugh
Assistant Commissioner
Dublin Metropolitan Region
January 2008

Goal One – National & International Security

To maintain National & International Security

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p><i>Identify and analyse the threats to national and international security</i></p>	<ul style="list-style-type: none"> • 100% of identified threats, assessed categorised and recorded • 100% of identified groups and individuals profiled 	<ul style="list-style-type: none"> • Each threat received in relation to national and international security to be assessed at a Divisional level to be assessed, categorised and recorded • Profile completed in respect of each group and individual suspected of posing a threat to national/international security 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • 100% of identified threats, assessed categorised and recorded • 100% of identified groups and individuals profiled • Number of operational plans devised to deal with each threat received • Review of operational plans carried out on a monthly basis in relation to each threat received
<p><i>Initiate responses to identifiable threats</i></p>	<ul style="list-style-type: none"> • 100% of operations against identified targets initiated • Number of individuals arrested and prosecuted for terrorist/subversive offences 	<ul style="list-style-type: none"> • Identify and monitor all targets with subversive/Islamic militant links • Constant liaison and cooperation with SDU in relation to each identified target 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • 100% of operations against identified targets initiated • Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences • The number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links

<p><i>Enhance the organisation's capability to anticipate and respond proactively to national and international threats</i></p>	<ul style="list-style-type: none"> • National Critical Infrastructure Security Plan developed • 100% achievement of needs analysis of the Garda Counter Terrorist training requirements • 100% participation in identified and approved international/national training programmes • 100% of major emergency plans reviewed and updated 	<ul style="list-style-type: none"> • National Critical Infrastructure Security Plan implemented Regionally • Region in association with other Principal Response Agencies (PRAs) to carry out two Major Inter-Agency Emergency Management exercises 	<p>Each Divisional Officer</p> <p>Assistant Commissioner DMR</p>	<ul style="list-style-type: none"> • National Critical Infrastructure Security Plan implemented Regionally • Conduct at least one live Emergency Exercise and/or one table-top Emergency Exercise per Division by Q4 • Regional schedule of emergency Inter-Agency exercises completed in association with other PRAs by end Q4 • Prepare Garda Regional Major Emergency Management Plan Q3
<p>Regional Outcome: <i>All threats against the State's national and international security contained to ensure a secure democracy</i></p>				

Goal Two – Crime

- To significantly reduce the incidence of crime and criminal behaviour

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p><i>Complete and implement the National Crime Reduction and Prevention Strategy'</i></p>	<ul style="list-style-type: none"> • Strategy completed • National implementation commenced 	<ul style="list-style-type: none"> • Implement the National Crime Prevention Strategy in each Division 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Strategy commenced
<p><i>Enhance the Forensic and Investigative capability of An Garda Stochana</i></p>	<ul style="list-style-type: none"> • Evaluation of Scenes of Crime pilot in each Region completed • Accredited training in Scenes of Crime in each Division developed • Regional Forensic Seminar conducted (one per Region) • Forensic Advisory Forum completed • Preparation for establishment of DNA Database completed • Establishment of Crime Scene Investigation Teams in each Garda Division Completed • 5% increase in number of detections as a result of forensic examination and identification 	<ul style="list-style-type: none"> • Utilise forensic evidence obtained by the Scenes of Crime Investigators • 100% of arrested persons photographed and fingerprinted where legal authority exists • Other arrested persons invited to provide fingerprints voluntarily 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • 5% increase in the number of detections achieved as a result of forensic examinations • Percentage of arrested persons photographed and fingerprinted
		<ul style="list-style-type: none"> • Increased training in the taking of fingerprints and photographs • Evaluate all Garda initiatives/operations that are over a year old • Review the effectiveness of Divisional/District Support Crime Units 	<p>Assistant Commissioner DMR</p>	<ul style="list-style-type: none"> • Initiatives/Operations reviewed and plans re-aligned where appropriate Q2 • Complete effectiveness review in relation to Divisional/District Support Crime Units Q3

<p><i>Proactively target groups and individuals engaged in gun crime</i></p>	<ul style="list-style-type: none"> Tactical training provided for all certified and authorised firearms personnel Firearm Response Units established and deployed 5% increase in Operation Anvil Firearm prevention patrols 	<ul style="list-style-type: none"> Organised crime will continue to be targeted/combated through Operations Anvil and Delivery 	<p>Assistant Commissioner DMR</p>	<ul style="list-style-type: none"> Review of Operations Anvil and Delivery carried out at Regional level each fortnight with intelligence led and targeted operational Anvil Plan developed and actioned 5% increase in Operation Anvil Firearm prevention patrols
<p><i>Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</i></p>	<ul style="list-style-type: none"> 5% increase in intelligence-led operations against drug, gun and human trafficking networks 5% increase in intelligence-led operations against street level drug dealers Relevant sections of the National Drugs Strategy implemented 	<ul style="list-style-type: none"> Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> 5% increase in intelligence-led operations against drug, gun and human trafficking networks 5% increase in intelligence-led operations against street level drug dealers including those who have a propensity for violence Relevant sections of the National Drugs Strategy implemented Number of targeted operations against individuals and groups involved in drug trafficking and gun crime Each Division to develop and implement monthly action Plans in relation to street drug dealing/use 5% increase in Section 15 and Section 3 (Misuse of Drugs Act) drug seizures 5% increase in drugs searches of premises

<p><i>Maximise the Garda Síochána intelligence gathering and management capability to target, prevent and solve crime</i></p>	<ul style="list-style-type: none"> • 10% increase in the number of registered intelligence sources • 10% increase in the number of intelligence reports submitted • Four Criminal Intelligence Officers forums convened per Region • 20% increase in the number of trained Divisional Criminal Assets Profilers • Analysis Centre at Garda Headquarters established • Analytical service supporting Regions established 	<ul style="list-style-type: none"> • Increase the number of intelligence reports submitted • Crime trend patterns identified in each Division and corrective action developed • Criminal Intelligence Officers forum convened quarterly • Increase number of trained Criminal Assets Profilers • Utilise the services of Regional Analysts in support of Divisional crime plans 	<p>Each Divisional Officer</p> <p>Assistant Commissioner DMR</p>	<ul style="list-style-type: none"> • 10% increase in number of registered intelligence sources • 10% increase in the number of intelligence reports on PULSE • At least one operation per District bi-monthly to target street crime • Trends identified and corrective action taken • 2% increase in the number of intelligence bulletins circulated • Criminal Intelligence Officers forum convened quarterly • 20% increase in the number of trained Divisional Criminal Assets Profilers Q2
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<p><i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i></p>	<ul style="list-style-type: none"> • 2% reduction in high-volume crime • Senior investigation officers utilised in the investigation of all high-impact crime • Officer from Domestic Violence and Sexual Assault Investigation Unit (DVSAIU) appointed as liaison with COSC - The National Office for the Prevention of Domestic, Sexual and gender-based violence • Quarterly meetings held between DVSAIU management and COSC management to enhance the services provided to victims of domestic violence and sexual crimes 	<ul style="list-style-type: none"> • Each Division develops specific action plans to reduce nominated categories of high volume crime • Quality audit of Section 2 Bail applications • Review and re-align the terms of Operation Search • Begin the process of expanding the case management system for juveniles and adults in every DMR Division • Increase the number of bench, penal/distress and committal warrants executed 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Divisional Crime reduction strategies implemented <i>Q1</i> • 5% reduction achieved (<i>Thefts from Shops</i>) • 10% reduction achieved (<i>Theft Other</i>) • 10% reduction achieved (<i>Fraud</i>) • 2% reduction achieved (<i>Burglary</i>) • 10% reduction achieved (<i>Theft from MPV</i>) • Number of Adult Cautions administered • Overall detection rate increased by 2% • Overall headline crime reduced by 2% • Appoint Sergeants in each Division to manage High Court Bail applications <i>Q1</i> • Section 2 Bail applications streamlined • Operation Search reviewed <i>Q2</i> • Expand case management system • 10% increase in the number of <ul style="list-style-type: none"> ○ Bench warrants executed ○ Penal Warrants/Distress executed ○ Committal warrants executed
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<p><i>Manage the risk posed by sex offenders</i></p>	<ul style="list-style-type: none"> • Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act 2001 • Utilise community Gardai to monitor the movement of sex offenders • Monitor, in conjunction with external police forces, the arrival of high risk sex offenders into the state • Liaise with Internet Service providers to develop reduction strategies in relation to the availability of child pornography on the internet • Conference with the probation and Welfare Service and external police forces held • Seminars for inspectors to familiarise them with legislative changes held 	<ul style="list-style-type: none"> • Appoint an Inspector in each Division with responsibility for arranging the monitoring of current and newly identified sex offenders 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act 2001 • Utilise community Gardai to monitor the movement of sex offenders • Inspector appointed in each Division with responsibility for monitoring of sex offenders <i>Q1</i>
		<ul style="list-style-type: none"> • Develop and deliver two seminars designed to familiarise Inspectors with legislation specific to this area 	<p>Assistant Commissioner DMR</p>	<ul style="list-style-type: none"> • Two Regional seminars held, <i>Q2</i> and <i>Q4</i>, for nominated Inspectors
<p>Regional Outcome: Overall Crime reduced by 2% and Overall detection rate increased by 2% in the DMR</p>				

Goal Three – Traffic

To significantly reduce the incidence of fatal and serious injuries and improve road safety

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p><i>Targeted enforcement of Road Traffic and Road Transport Legislation</i></p>	<ul style="list-style-type: none"> 10% increase in detections for driving while intoxicated, speed and road transport offences achieved 5% increase in seat belt detection achieved 5% reduction in fatal and serious injury traffic collisions achieved 	<ul style="list-style-type: none"> Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, driving while intoxicated, seatbelts and other Road Transport offences Develop an intelligence led approach to the detection of Drug driving offences Implement the DMR Roads Policing Operations Plan 2008 Implement Operation Artery 2008 Development of a multi-agency approach to Traffic Management for the Dublin Metropolitan Region Prepare business case and carry out pilot for the outsource provision for the removal, storage and disposal of Section 41 vehicles 	<p>Each Divisional Officer</p> <p>Chief Superintendent Traffic</p> <p>Chief Superintendent Traffic</p>	<p>10% increase in:</p> <ul style="list-style-type: none"> Speeding detections Detections for driving while intoxicated Road Transport Offence detections The number of persons breath tested on the roadside Detections in MAT checkpoints <p>5% increase in:</p> <ul style="list-style-type: none"> Detections in Non-wearing of seatbelts Detections in mobile phone use offenses while driving 5% reduction in Fatal and Serious Injury Traffic Collisions achieved The DMR Roads Policing Operations Plan 2008 implemented Operation Artery 2008 implemented <ul style="list-style-type: none"> Establishment of towing service for Traffic Management in the DMR Pilot of outsourced provision in one or more Divisions

<p><i>Targeted intelligence led operations against offending young drivers</i></p>	<ul style="list-style-type: none"> 10% reduction in fatal and serious injury traffic collisions involving drivers in the 17-26 year age group 	<ul style="list-style-type: none"> Intelligence-led initiatives to identify, engage and target errant young drivers Target hot spots where offending young drivers congregate 	<p>Each Divisional Officer</p> <p>Chief Superintendent Traffic</p>	<ul style="list-style-type: none"> Each Division to prepare and implement one plan per quarter focusing on errant young drivers utilising local intelligence 10% Reduction in Fatal Collisions involving drivers in the 17-26 year age group 10% Reduction in Serious Injury Traffic Collisions involving drivers in the 17-26 year age group
<p><i>Increase Organisational Capability in Traffic Policing</i></p>	<ul style="list-style-type: none"> Traffic Corps strength increased to 1200 Role specific training provided Vehicles allocated to Traffic Corps in line with planned transport model 	<ul style="list-style-type: none"> Deploy additional manpower and transport to Regional /Divisional Traffic Unit in line with national Traffic policy Review and standardised rosters for Regional and Divisional Traffic Units in the DMR 	<p>Chief Superintendent Traffic</p>	<ul style="list-style-type: none"> Regional and Divisional Traffic Units increased in line with Commissioner policy Increase number of vehicles allocated to Traffic Corps in line with planned transport model Rosters Reviewed & Standardised Q3
<p><i>Utilise automated technology to enhance Traffic Operations</i></p>	<ul style="list-style-type: none"> 100% review of existing Collision Prone Zones achieved and disseminated by Garda National Traffic Bureau Progressed the outsourcing of the provision and operation of Safety Cameras Business case developed for Automated Number Plate recognition/speed monitoring systems installation in 100 Garda vehicles 	<ul style="list-style-type: none"> Conduct trial of fixed ANPR sites within the DMR Carry out a detailed Review of Collision Prone Zones within the Region Correct Bad Driver Behaviour 	<p>Chief Superintendent Traffic</p> <p>Each Divisional Officer</p>	<ul style="list-style-type: none"> Fixed site ANPR trial within the DMR completed Q2 Business case for the further increase of FCPS offences available on the FCP System for the DMR 100% of Collision Prone Zones review completed, plans developed and actioned Q2 Bad driver behaviour corrected with an increase of 5% in all categories of FCPS offences

<p><i>Promote Road Safety</i></p>	<ul style="list-style-type: none"> • Complete and implement Garda Road Safety Awareness Communications Programme • 10% increase in Road Safety Promotion information achieved in schools and colleges 	<ul style="list-style-type: none"> • Road Safety Awareness Communications Programme implemented Regionally • Increase dissemination of Road Safety information 	<p>Each Divisional Officer Chief Superintendent Traffic</p>	<ul style="list-style-type: none"> • Support the implementation of the Road Safety Awareness Communications Programme • 10% increase in Road Safety Promotion information achieved in schools and colleges
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Regional Outcome: Safer Roads through an improved compliance culture among drivers thereby reducing fatal and serious injury traffic collisions

Goal Four – Public Order

To significantly reduce the incidence of public order and anti social behaviour in our communities

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p><i>Proactively target groups and individuals involved in anti-social behaviour</i></p>	<ul style="list-style-type: none"> • 10% increase in the number of targeted Public Order Patrols achieved • 15% increase in the number of arrests for incidents of public order disorder achieved • Number of Behaviour Warnings issued under the Criminal Justice Act 2006 • Number of Good Behaviour Contracts issued 	<ul style="list-style-type: none"> • Through public order patrols increase in the number of arrests for incidents of public disorder • In partnership with the licensing trade make use of early intervention strategies to target people who are likely to engage in public disorder as a result of excessive alcohol consumption 	<p style="text-align: center;">Each Divisional Officer</p>	<ul style="list-style-type: none"> • 10% increase in the number of targeted Public Order Patrols achieved • 15% increase in the number of arrests for incidents of public disorder achieved • Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults) • Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults) • Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles) • Number of Good Behaviour Contracts issued (juveniles) • Number of Behaviour Orders applied for (juveniles) • Engage with licensing trade

<p><i>In consultation with community, statutory and elected representatives identify and target local public order and anti-social behaviour 'hot-spots' through weekly reviews and put in place responsive actions and plans</i></p>	<ul style="list-style-type: none"> • 100% of all locally identified 'hot spots' targeted through specific operational plans • 5% reduction in incidents of public disorder • Marketing campaign directed at the carrying of knives in contravention of the Firearms and Offensive Weapons Act 1990 • The number of people prosecuted under the Firearms and Offensive Weapons Act 1990 	<ul style="list-style-type: none"> • Use of intelligence to identify Public Order Hotspots • All Hot Spots targeted through specific operational plans • Seek to reduce the incidents of public disorder by high-visibility proactive patrolling • Marketing campaign directed at the carrying of knives in contravention of the Firearms and Offensive Weapons Act 1990 developed and rolled out 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • All ' Hot Spot' locations to be the subject of an operational plan to be reviewed within the Division on a monthly basis • 5% decrease in Public Order Incidents • Marketing campaign implemented Q3 • 5% increase in the number of detections under Firearms and Offensive Weapons Act
<p><i>Enforce the law in relation to alcohol and drug related anti social behaviour</i></p>	<ul style="list-style-type: none"> • 5% reduction in incidents of assaults and criminal damage 	<ul style="list-style-type: none"> • Adopt a low tolerance stance in relation to alcohol and drug related anti-social behaviour 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • 5% decrease in Criminal Damage incidents • 5% decrease in assaults • Number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles • 5% increase in number of inspections of licensed premises • Number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003 • Number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997 • Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997 • Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997

				<ul style="list-style-type: none"> • Number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997 • Number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003 • Number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003 • Number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003
<p><i>Maximise the use of CCTV technology</i></p>	<ul style="list-style-type: none"> • Number of CCTV Systems commissioned • 10% additional locations for Garda CCTV schemes identified 	<ul style="list-style-type: none"> • Each Division to nominate areas appropriate for new/increased CCTV 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Number of CCTV Systems commissioned Q3 • 10% additional locations for Garda CCTV schemes identified Q2
<p><i>Conduct an analysis of the findings of Public Attitudes Survey 2007 with a view to developing initiatives to address 'feeling of safety' issues</i></p>	<ul style="list-style-type: none"> • Strategy developed and implemented to address analysis findings 	<ul style="list-style-type: none"> • Analysis carried out in each Division of the 2007 Public Attitude Survey to establish findings relevant to that Division 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Develop and implement a strategy to address the negative aspects of Public Attitudes Survey Divisionally by Q2

Regional Outcome: To increase the 'Feeling of Public Safety' by 10%

Goal Five – Ethnic & Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>Develop a Garda Diversity Strategy</p>	<ul style="list-style-type: none"> Garda Diversity Strategy developed and implemented 	<ul style="list-style-type: none"> Implement the Garda Diversity Strategy as appropriate in each Division 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> Action the relevant elements of the National Diversity strategy <i>Q1</i>
<p>Ensure the Garda Stochána is an organisation representative of the community it serves</p>	<ul style="list-style-type: none"> Two marketing campaigns focusing on recruitment from ethnic and minority groups completed 5% of new entrants to An Garda Stochána from ethnic minority communities (<i>full time/reserves/civilian support staff</i>) 	<ul style="list-style-type: none"> Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each Division to cater for, and answer queries from, interested members of ethnically diverse communities 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> Divisional information day on Garda recruitment held within each District within one month of a national Garda recruitment drive
<p>Develop effective policing approaches for minority and marginalised groups and communities</p>	<ul style="list-style-type: none"> Best practice guidelines for delivery of a policing service to a specific minority group developed and deployed 	<ul style="list-style-type: none"> Best Practice guidelines implemented in each Division Engage with NGOs who work within marginalised and ethnically diverse communities 	<p>Assistant Commissioner DMR Each Divisional Officer</p>	<ul style="list-style-type: none"> Specific strategies deployed in each Division in line with guidelines Review of strategies deployed, carried out in each Division <i>Q4</i> Two Open Days for ethnic minorities in each Division <i>Q2 and Q4</i> Information exchange conducted between relevant NGOs and the Garda Stochána <i>Q3</i>
<p>Enhancement of the Garda Stochána Ethnic and Cultural Services</p>	<ul style="list-style-type: none"> 100% of Community Gardai trained as Ethnic Liaison Officers 	<ul style="list-style-type: none"> In addition to community policing units, begin the process of deploying Ethnic Liaison Officers on regular units 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> 100% of Community Gardai within each Division trained as Ethnic Liaison Officers <i>Q3</i> The expansion of ethnic liaison officers to other Garda Units <i>Q4</i>

Regional Outcome: Public confidence increased by 2%

Goal Six – Community Engagement

To build a Garda service that reflects the needs of and priorities of the people of Ireland

National Actions	National Performance Indicator	Regional Actions	Process Owner	Regional Performance Indicator
<p>Develop and implement the Garda Stochana National Model of Rural and Urban Community Policing</p>	<ul style="list-style-type: none"> Development of the National Model of Rural and Urban Community Policing completed Implementation of the National Model of Rural and Urban Community Policing completed 	<ul style="list-style-type: none"> Implement the Garda National Model of Rural Urban Community Policing Regionally 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> Action the relevant elements of the National Model of Rural and Urban Community policing in each Division
<p>Implement policy relating to Neighbourhood Watch/Community Alert schemes</p>	<ul style="list-style-type: none"> A Neighbourhood Watch/Community Alert committee established in every Garda Division A Neighbourhood Watch/Community Alert committee established in every Garda District 100% of existing Neighbourhood Watch/Community Alert Schemes reviewed All issues identified in the reviews to be addressed in Divisional and District Plans 	<ul style="list-style-type: none"> Identify areas in which Neighbourhood Watch Committees could be established in each Division Identify areas in which Neighbourhood Watch Committees could be established in each District 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> Number of Divisional Neighbourhood Watch Committee established by Q2 (all Divisions) Number of District Neighbourhood Watch Committee established in each District by Q3 (all Districts) Number of Reviews carried out and results actioned Q3
<p>Build and utilise Garda capability in the provision of victim related services</p>	<ul style="list-style-type: none"> 100% of crime victims notified in writing of the contact details of investigating Gardai and of the availability of victim support services Two trained Family Liaison Officers (FLO) appointed in every Garda District 100% utilisation of the services of FLOs in the investigation of a fatality and in all other investigations as deemed appropriate by the District officer 	<ul style="list-style-type: none"> Engage with crime victims in relation to the contact details of the investigating Garda and of the availability of victim support service 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> 100% of crime victims contacted in writing advising them of the availability of victim support services Two trained Family Liaison Officers appointed and trained in each District Q3 Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE

<p><i>Engage fully in Joint Policing Committees and local policing fora</i></p>	<ul style="list-style-type: none"> • Chief Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate • Recommendations from JPCs inform all Divisional and District Policing Plans as appropriate 	<ul style="list-style-type: none"> • The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Chief Superintendents or Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate • Recommendations from JPCs inform all Divisional and District Policing Plans as appropriate • 100% attendance at all Joint Policing Committees meetings • All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate
<p><i>Implement the Garda High Visibility Project</i></p>	<ul style="list-style-type: none"> • 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008 • Four high-visibility foot patrols completed per month by Senior Garda management • 10% increase in the number of marked vehicles in the Garda fleet • 10% increase in the number of high visibility patrols in RAPID areas 	<ul style="list-style-type: none"> • Substantially increase the level of Garda uniformed visibility throughout the Region • Improve response times 	<p>Each Divisional Officer</p>	<ul style="list-style-type: none"> • Action the relevant elements of the Garda High Visibility project • 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008 • Four high-visibility foot patrols completed per month by Senior Garda management • 10% increase in the number of high visibility patrols in RAPID areas • Achieve an 80% response to Emergency Calls (Priority 1) within 15 minutes • Achieve a 92% response to Emergency Calls (Priority 1) within 30 minutes
<p>Regional Outcome: A Garda service that reflects the needs and priorities of the people of Dublin</p>				