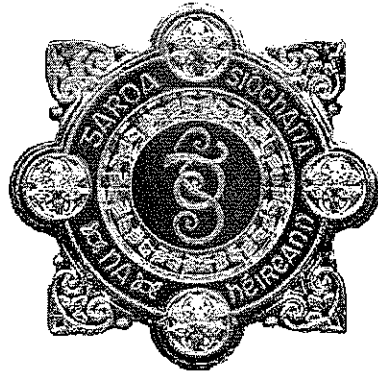


# **AN GARDA SÍOCHÁNA**



**SLIGO/LEITRIM DIVISION**

**POLICING PLAN 2007**

**A TIME FOR CHANGE**

**Foreword from Chief Superintendent Kieran G. Kenny**  
**Sligo/Leitrim Divisional Officer,**  
**Telephone No. - 071 9157011**  
**Address – Garda Station, Pearse Road, Sligo.**

This is my first Police Plan for the Sligo/Leitrim Division and has been prepared in conjunction with the Garda Síochána Corporate Strategy 2007 – 2009 as well as An Garda Síochána National Police Plan 2007. Many of our goals are based on the results of the Annual Public Attitude Survey which is available at [www.garda.ie](http://www.garda.ie).

This Division is determined to advance the key policing challenges of state security, crime prevention and reduction, road safety and public order maintenance. We will also enhance our liaison with ethnic and culturally diverse communities to build trust and confidence.

We are totally committed to total customer satisfaction, equality and consultation with you as our customer.

During 2007 we look forward to the challenge of policing the World Rally Championship.

Please feel free to contact me at the above telephone number to discuss any aspect of our Police Plan.

**CHIEF SUPERINTENDENT**

( **KIERAN G. KENNY** )

## **AN GARDA SÍOCHÁNA STRATEGIC GOALS 2007**

1. **National and International Security**

To maintain National and International Security.

2. **Crime**

To significantly reduce the incidence of crime and criminal behaviour.

3. **Traffic and Road Safety**

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

4. **Public Order**

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

5. **Ethnic and Cultural Diversity**

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

6. **Community Engagement**

To build a Garda service that reflects the needs and priorities of the people in Ireland.



**STRATEGIC GOAL ONE :- NATIONAL AND INTERNATIONAL SECURITY  
TO MAINTAIN NATIONAL AND INTERNATIONAL SECURITY**

Divisional Action	Divisional Performance Indicators - Targets	Time Frame				Ownership	Outcome
		Q1	Q2	Q3	Q4		
Analyse the risks and threats to National Security and initiate intelligence lead operations against terrorist/radical extremists groups and individuals	1. Number of Threat Assessments carried out to include number of groups and individuals identified and profiled.	✓	✓	✓	✓	D/Ins. Kearins	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Enhance capability of An Garda Síochána for reporting and targeting terrorist oriented risks and threats	1. No. of intelligence reports to Garda H.Q. 2. Appoint one D/Branch member per District on a part time basis to monitor terrorists threats	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Identify and target groups and individuals with integrated criminal/subversive links	1. Identify groups and profile same. 2. Number of Operators including persons arrested and prosecutions initiated 3. Number of Section 29 Warrants issued for (a) criminal (b) subversive crime	✓	✓	✓	✓	Each District Officer D/Sgt	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Further develop emergency response planning and capability	1. Target 2 table top exercises during '07. 2. Carry out preparatory work for live exercise during 2008. 3. Number of members trained in responding to major emergency. 4. Update Divisional Major Emergency Plan.	✓	✓	✓	✓	✓	Insp. G. Connolly	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Build on existing links with our International Law Enforcement Partners to facilitate best practice with regard to training standard operating procedures and intelligence exchanges	Number of members trained. Number of international training programmes engaged in.				✓		Divisional Officer	Report on yearly basis to Regional Assistant Commissioner and Assistant Commissioner HRM and Security.
Provide Protection for holiday homes for Minister for Justice and President, DPP Mr. James Hamilton, also all visiting VIP's.	1. Number of visits. 2. Number of days in residence. 3. Review and update Protection Order for holiday homes for VIP	✓	✓	✓	✓		Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Provide Protection for Cash Centre at Sligo and provide escorts for cash movements	1. Number of cash escorts performed per quarter from Cash Centre. 2. Review Protection Order every three months for Cash Centre and Bullion Centre at Sligo	✓	✓	✓	✓		District Officer at Sligo	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Provide Protection for all international flights at Strandhill Airport	1. Appoint and train 20 extra immigration officers. 2. Number of flights per quarter. 3. Number of hour's duty spent on protection at airport.	✓	✓	✓	✓		District Officer at Sligo	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

**STRATEGIC GOAL TWO :- CRIME  
TO SIGNIFICANTLY REDUCE THE INCIDENCE OF CRIME AND CRIMINAL BEHAVIOUR**

Divisional Action	Divisional Performance Indicators - Targets	Time Frame				Ownership	Outcome
		Q1	Q2	Q3	Q4		
Develop and implement a Garda National Crime Reduction and Prevention Plan	Implement National Strategy	√	√	√	√	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Further enhance the forensic investigative capability of the Garda Síochána	1. Number of accredited Scenes of Crime Examiner per Division. 2. Target a 10% increase in number of suspects identified per crime scene examined. 3. Number of scenes visited.	√	√	√	√	Sgt. K. O'Brien	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Initiate intelligence-led operations against groups and individuals who transport illegal drugs, guns and immigrants into the State	<ol style="list-style-type: none"> <li>1. Number of drug trafficking networks, gun trafficking networks and human trafficking networks profiled and targeted.</li> <li>2. Number of and type of operations conducted against drugs dealers and users.</li> <li>3. Target 2% reduction in incidents involving use of a firearm.</li> <li>4. Target 3% increase in number of firearms seized.</li> <li>5. Target 5% increase in number of seizure of illegal drugs.</li> <li>6. Target 5% increase in detection of sale of drugs for sale or supply.</li> </ol>	✓	✓	✓	✓	✓	Each District Officer D/Ins. Kearins	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Utilise the Garda Síochána's intelligence capability to fullest extent to target, detect and prevent crimes.	<ol style="list-style-type: none"> <li>1. Number of intelligence reports submitted on Pulse.</li> <li>2. No. of Bulletins issued by C.I.O.</li> <li>No. of Briefings by C.I.O.</li> <li>Prepare a quarterly report on active criminals in Sligo/Leitrim Division.</li> <li>3. No. of high risk premises visited and advice given by CPO.</li> <li>4. No. of Risk Assessments carried out</li> <li>5. No. of unit briefings.</li> </ol>	✓	✓	✓	✓	✓	Each District Officer Garda J. Griffin	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Develop and deploy a national crime analysis capability	Identify crime trends and patterns in each District.	✓	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Enhance the Garda Síochána's serious crime investigation management capability	<ol style="list-style-type: none"> <li>1. No. of Divisional Senior Investigating Officers trained.</li> <li>2. No. of Divisional personnel trained in specialist crime investigation techniques.</li> </ol>	✓	✓	✓	✓	✓	Divisional Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.



Target high-volume crime categories	Target a 2% reduction in burglary incidents Target a 2% reduction in theft from MPV incidents Target a 5% reduction in theft from shops Target a 2% reduction in theft (other) Target a 4% reduction in criminal damage incidents Target a 2% increase in Detection Rate Target 3% reduction in theft from person Target 4% reduction in arson Number of Business Watch Schemes launched Number of meetings held Number of JLO Referrals, Formal and Informal Cautions Number of Adult Cautions	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
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**STRATEGIC GOAL THREE :- TRAFFIC AND ROAD SAFETY**  
**TO SIGNIFICANTLY REDUCE THE INCIDENCE OF FATAL AND SERIOUS INJURIES AND IMPROVE ROAD SAFETY**

Divisional Action	Divisional Performance Indicators - Targets	Time Frame				Ownership	Outcome
		Q1	Q2	Q3	Q4		
Produce an Annual Garda Road Safety and Traffic Implementation Plan	1. Number of meetings held concerning collision prevention. 2. Date of meeting. 3. Outline prevention measures taken.	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Build traffic policing capability and enhance results	Appoint Dedicated Traffic Inspector in Division.	✓	✓	✓	✓	Divisional Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Build traffic policing capability and enhance results	1. Number of members and vehicles attached to Traffic Corps. 2. Number of members trained in Forensic Collision Investigations. 3. Number of outsourced fixed cameras deployed.	✓	✓	✓	✓	Inspector G. Connolly, Sergeant A. McGuinness, Sergeant P. Kilcoyne	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Target enforcement of road traffic and road transport legislation	10% increase in the number of Mandatory Alcohol Tests conducted 10% increase in the number of detections for drink driving 10% increase in the number of detections for drug driving 10% increase in the number of detections for careless and dangerous driving 10% increase in the number of detections for speeding offences 10% increase in the number of FCPS notices issued 10% increase in the number of detections for failure to wear seat belts 10% increase in the number of detections in Collision Prone Zones per Garda District 10% increase in the number of detections of offences under Road Transport Regulations 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers	✓	✓	✓	✓	Each District Officer Insp. G. Connolly	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Collaborate to deliver a traffic management strategy	1. Implement standard operating procedures for the management of road traffic in emergencies and at public events	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Develop collision and incident analysis capability to improve road safety	1. Target a 2% reduction in fatalities. 2. Target a 2% reduction in serious injury accidents. 3. Target a 2% reduction in minor injury accidents. 4. Target a 2% reduction in material damage accidents	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Further develop collision and incident analysis capability to improve road safety	1. No. of collision prone zones identified and categorised 2. Number of Garda Road Safety Awareness presentations 3. Target an increase of 2% in number of traffic checkpoints performed excluding MAT 4. Increase Divisional Traffic Corps members with 2007 national plan 5. Target an increase of 10% in road safety messages on local radio 6. Target young male drivers by way of lectures 7. Police the World Rally Championship 8. Distribute CD's on wearing of seatbelts by children to business premises and to parents of children	✓	✓	✓	✓	District Officer at Sligo	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

**STRATEGIC GOAL FOUR :- PUBLIC ORDER  
TO SIGNIFICANTLY REDUCE THE INCIDENCE OF PUBLIC DISORDER AND ANTI-SOCIAL BEHAVIOUR IN  
OUR COMMUNITIES**

Divisional Action	Divisional Performance Indicators - Targets	Time Frame				Ownership	Outcome
		Q1	Q2	Q3	Q4		
Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas	Risk assessment of public order problems undertaken and action plans implemented at District level The number of interagency consultation meetings The number of interagency anti-social behaviour initiatives implemented at District level The number of proposals for CCTV agreed at local level	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Identify local public order and anti-social behaviour 'Hot Spots' and develop responsive actions and plans	The number of 'Hot Spots' identified at District level The number of Closure Orders applied for per District for businesses identified as contributors to public disorder and anti-social behaviour The number of Gardaí in each District who have undergone Public Order training and are available for deployment The number of Divisional Public Order Unit deployments on prevention and enforcement duties	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises	Measure the level of underage drinking and illegal drug use at local level Volume of intelligence on levels and patterns of trading in alcohol to underage persons per District Volume of intelligence on levels and patterns of trading in illegal drugs per District The no. of interagency prevention and diversion programmes per District The no. of licence holders briefed on Garda enforcement strategies and concerns per District The no. of detections for sale/supply of illegal drugs The number of detections for sale/supply of alcohol to underage persons The no. of applications for closure of licensed premises The no. of prosecutions of licence holders for allowing drunkenness on the premises	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
The Public Attitude Survey will measure the 'feeling of Safety' within each Garda Division	Feeling of Safety' survey conducted Identified issues analysed by the Garda Research Unit The number of identified issues actioned at Divisional level No. of letters to victims of crime Target abuse of alcohol in the 18 to 25 age group with particular focus on all Third Level Institutions	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

**STRATEGIC GOAL FIVE :- ETHNIC AND CULTURAL DIVERSITY  
TO PROVIDE EQUAL PROTECTION AND APPROPRIATE SERVICE, WHILE NURTURING MUTUAL RESPECT  
AND TRUST**

Divisional Action	Divisional Performance Indicators - Targets	Time Frame				Ownership	Outcome
		Q1	Q2	Q3	Q4		
Provide protection and redress against racist incidents	Record and investigate all racist incidents The number of prosecutions associated with racist incidents The number of referrals to victim support organisations relating to racist incidents	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Build trust and confidence with ethnic and culturally diverse communities	Progress report on the Garda Human Rights Implementation Plan Survey conducted with ethnic and culturally diverse groups on satisfaction with the Garda service The number of targeted initiatives with ethnic and culturally diverse groups including traveller, refugee and migrant communities The number of Ethnic Liaison Officer meetings and evaluation reports prepared No. of visits to centre	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Communicate effectively with ethnic and culturally diverse communities	<p>The number of meetings per Division with ethnic and culturally diverse communities</p> <p>The number of ethnic and cultural issues addressed in the context of Joint Policing Committees</p> <p>The volume of Garda multilingual information material</p> <p>Directory of available interpreters for use by the Garda Síochána developed and distributed to each Station</p> <p>Increased availability of diverse language training throughout the Garda Síochána</p> <p>No. of illegal immigrants detected</p> <p>No. of checkpoints on external borders to detect illegal immigrants</p>	✓		✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
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**STRATEGIC GOAL SIX :- COMMUNITY ENGAGEMENT  
TO BUILD A GARDA SERVICE THAT REFLECTS THE NEEDS AND PRIORITIES OF THE PEOPLE OF IRELAND**

Divisional Action	Divisional Performance Indicators - Targets	Time Frame				Ownership	Outcome
		Q1	Q2	Q3	Q4		
Develop the Garda Síochána National Model of Community Policing	Public consultations to inform the development of the Garda Síochána National Model of Community Policing Pilot the Garda Síochána National Model of Community Policing at Divisional level The number of Gardai employed full-time on Community Policing The number of active Community Alert / Neighbourhood Watch schemes in operation	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Develop a Youth Strategy to advance appropriate Garda services for children and young people	Assessment of Garda youth-related services Consult with youth service providers to inform proposed new strategy Produce draft strategy for consideration Implement strategy at Divisional level	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Enhance victim-related services	The number of referrals to victim support organisations The number of Family Liaison Officers appointed and trained 2% reduction in the level of repeat victimisation Survey victims of burglary as to their satisfaction with the Garda Service	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

Engage fully in Joint Policing Committees and local policing Fora	Garda policy on Joint Policing Committees developed The number of meetings attended by Gardaí The number of recommendations from Joint Policing Committees included in Divisional and District Policing Plans The number of community based CCTV systems supported	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.
Ensure a visible public Garda presence within the community and particularly in RAPID areas	5% increase in the satisfaction with Garda visibility in the locality The number of visible patrols The number of visible patrols in RAPID areas The number of initiatives implemented in RAPID areas No. of meetings of Hospital Watch/Business Watch and Coastal Watch No. of additional Business Watch Schemes set up No. of members trained in use of Garda Mountain Bike Set up Garda Mountain Bike Units in Ballymote and Manorhamilton Districts	✓	✓	✓	✓	Each District Officer	Prepare a quarterly update for the information of all District Officers/Divisional Officer.

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## DIVISIONAL CONTACTS

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