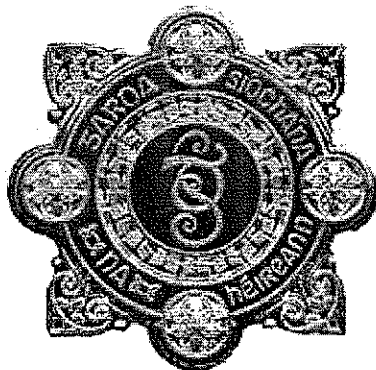


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# **An Garda Síochána**



## **Divisional Policing Plan 2007 for the Louth/Meath Garda Division.**

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# **An Garda Síochána Strategic Goals 2007**

## **1 - National and International Security**

To maintain National and International Security.

## **2 – Crime**

To significantly reduce the incidence of crime and criminal behaviour.

## **3 - Traffic and Road Safety**

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

## **4 - Public Order**

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

## **5 - Ethnic and Cultural Diversity**

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

## **6 - Community Engagement**

To build a Garda service that reflects the needs and priorities of the people in Ireland.



## **Forward from Chief Superintendent Patrick McGee**

### **Louth/Meath Division Officer**

This Policing Plan sets out the aims of An Garda Síochána for 2007 and it should be viewed within the longer term development of policing in this Division and with particular reference to the Garda Corporate Strategy 2007 – 2009.

The plan sets out challenging targets which we will strive to achieve.

In policing the Louth/Meath Division we are conscious of the wide ranging public support that we receive and the public's general adherence to high standards and it is our aim going forward to maintain and strengthen the beneficial partnerships already forged with statutory, community, business groups and many other stakeholders for the betterment of the Division.

The overall aim of the Division Policing Plan is to improve the quality of service to the public. This will be achieved by making best use of available Garda resources, forging strong community links and building partnerships with relevant stakeholders to address issues giving rise to public concern.

The Gardai in the Division are totally committed to customer satisfaction, equality and consultation with you as a customer. You are invited to submit your views on any aspect of our plan to my office and if there are any views you want to have included in our Plan for 2008 you can contact me at the address as per the cover page

In addition to national goals as set out in the attached plan we will during 2007 prioritise the following areas:

- Build on reduction in deaths on our roads – deaths have been reduced in 2006 by 9 fatalities.
- Increase in the number of arrests for driving while intoxicated by 10%.
- Increase in the number of detections for speeding/ non-wearing of seatbelts by 10%.
- To target and profile the main groups supplying drugs to this Division.
- Revitalise and evaluate all Neighbourhood Watch and Community Alert Groups.
- Target problem of underage drinking.
- Ensure that all people are treated equally and legally.

**Patrick D. McGee**      **CHIEF SUPERINTENDENT**

(      **PATRICK D. McGEE**      )

Dated: January 2007

## Strategic Goal 1: National and International Security

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> <li>Analyse the risks and threats to National Security.</li> <li>Improve intelligence.</li> <li>Initiate operations against terrorist/radical extremist groups and individuals.</li> </ul>	<ol style="list-style-type: none"> <li>Number of threat assessments prepared.</li> <li>Number of groups and individuals identified and profiles.</li> <li>Number of operations initiated.</li> </ol>
<ul style="list-style-type: none"> <li>Enhance capability within the division for reporting and targeting terrorist orientated risks and threats.</li> </ul>	<ol style="list-style-type: none"> <li>Number of intelligence reports to G/S</li> <li>Number of operations initiated</li> <li>Number of registered intelligence sources</li> <li>Pulse generated intelligence</li> </ol>
<ul style="list-style-type: none"> <li>Identify and target groups and individuals with integrated criminal/subversive links.</li> </ul>	<ol style="list-style-type: none"> <li>Number of groups identified and profiled.</li> <li>Number of individuals identified and profiled.</li> <li>Number of arrests under Section 30 O.A.S.A</li> <li>Number of arrests under S29 O.A.S.A</li> <li>Number of prosecutions initiated.</li> </ol>
<ol style="list-style-type: none"> <li>Further develop the Garda Síochána's Emergency Response Policy.</li> </ol>	<ol style="list-style-type: none"> <li>Number of live exercises held</li> <li>Number of table top exercises held</li> <li>Number of meetings with other relevant agencies held</li> </ol>
<ol style="list-style-type: none"> <li>Build on existing links with our international law enforcement partners to facilitate best practice in training, standard operating procedures and exchange of intelligence.</li> </ol>	<ol style="list-style-type: none"> <li>Number of International training programmes engaged in.</li> <li>Number of persons trained.</li> <li>Number of intelligence exchanges.</li> <li>Number of Joint Policing Operations.</li> </ol>

## Strategic Goal 1: National and International Security

Targeted Timeframe Based on Performance Indicators					Ownership	Outcome
#	Q1	Q2	Q3	Q4	Each Superintendent of Louth/Meath Division and D/Sergeant T. Duffy.	A secure democracy
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
1	✓	✓	✓	✓		Response capability benchmarked against best international practice
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
5	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		

## Strategic Goal 2: Crime

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> <li>Implement the Garda National Crime Reduction and Prevention Strategy.</li> <li>Further enhance the forensic investigative capability of the Garda Síochána.</li> </ul>	<ol style="list-style-type: none"> <li>1. Implement the National Plan</li> </ol>
<ul style="list-style-type: none"> <li>Target groups and individuals who transport illegal guns, drugs and immigrants into the State.</li> </ul>	<ol style="list-style-type: none"> <li>1. Number of drug trafficking networks profiled.</li> <li>2. Number of gun trafficking networks profiled.</li> <li>3. Number of human trafficking networks profiled.</li> <li>4. Number and type of operations conducted against drug dealers.</li> <li>5. 2% reduction in incidents involving use of firearms.</li> <li>6. 5% increase in number of seizures of drugs.</li> <li>7. 3% increase in number of firearms seized.</li> </ol>
<ul style="list-style-type: none"> <li>Utilise Garda Intelligence to its fullest extent to target, detect and prevent crimes.</li> </ul>	<ol style="list-style-type: none"> <li>1. Number of intelligence sources registered.</li> <li>2. Number of intelligence reports submitted.</li> </ol>
<ul style="list-style-type: none"> <li>Analyse crime at divisional level to establish trends.</li> </ul>	<ol style="list-style-type: none"> <li>1. Increase the usage of Pulse to establish crime trends.</li> </ol>
<ul style="list-style-type: none"> <li>Enhance serious crime investigation management capability</li> </ul>	<ol style="list-style-type: none"> <li>1. Ensure all newly appointed detectives are fully trained and undergo course.</li> </ol>
<ul style="list-style-type: none"> <li>Target high volume crime categories</li> </ul>	<ol style="list-style-type: none"> <li>1. 2% reduction in burglary incidents.</li> <li>2. 2% reduction in theft from MPVs.</li> <li>3. 2% reduction in theft from shops.</li> <li>4. 2% reduction in theft other.</li> <li>5. 2% reduction in criminal damage incidents.</li> </ol>

## Strategic Goal 2: Crime

Targeted Timeframe Based on Performance Indicators					Ownership	Outcome
#	Q1	Q2	Q3	Q4	Each Superintendent of Louth/Meath Division and Inspector O. Keegan.	Overall crime reduction by 2%
1	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
5	✓	✓	✓	✓		
6	✓	✓	✓	✓		
7	✓	✓	✓	✓		
1	✓	✓	✓	✓		Detection rate increase by 2%
2	✓	✓	✓	✓		
1	✓	✓	✓	✓		
1	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
5	✓	✓	✓	✓		



### Strategic Goal 3: Traffic and Road Safety

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> <li>• Build on success of 2006 when deaths dropped by 9 people compared to 2005.</li> <li>• Produce an annual divisional plan for road safety.</li> </ul>	<ol style="list-style-type: none"> <li>1. Number of meetings with relevant stakeholders.</li> <li>2. Superintendent to identify collision prone locations and instigate remedial action when necessary.</li> <li>3. Consult with the relevant stakeholders to improve road safety.</li> <li>4. Publish a monthly traffic result for the division.</li> </ol>
<ul style="list-style-type: none"> <li>• Build traffic policing capability and enhance result</li> </ul>	<ol style="list-style-type: none"> <li>1. Dedicated traffic inspector appointed in each division.</li> <li>2. Number of members and vehicles allocated to the Ganda Traffic Corps per quarter.</li> <li>3. Number of members trained in forensic collision investigation.</li> <li>4. Number of outsourced fixed cameras deployed.</li> </ol>
<ul style="list-style-type: none"> <li>• Targeted enforcement of road traffic and road transport regulation.</li> </ul>	<ol style="list-style-type: none"> <li>1. 10% increase in number of Mandatory Alcohol Tests conducted.</li> <li>2. 10% increase in number of detections for drink driving.</li> <li>3. 10% increase in number of drug driving detections.</li> <li>4. 10% increase in detections for careless and dangerous driving.</li> <li>5. 10% increase in speeding detections.</li> <li>6. 10% increase in the number of FCPS issued.</li> </ol>

### Strategic Goal 3: Traffic and Road Safety

Targeted Timeframe					Ownership	Outcome
#	Q1	Q2	Q3	Q4		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
1	✓	✓	✓	✓	Each Superintendent of Louth/Meath Division and Inspector M. Smethers.	Further reduce fatal and serious injury traffic collisions in line with Garda Road Traffic Strategy
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
5	✓	✓	✓	✓		
6	✓	✓	✓	✓		

	<p>7. 10% increase in detections for failing to wear a Seatbelt</p> <p>8. 10% increase in the number of detections in Collision Prone Zones per District</p> <p>9. 10% increase in the number of detections of offences under Road Transport Regulations</p> <p>10. 10% increase in the number of intelligence led covert and high visibility operation focused on offending young drivers</p>
<ul style="list-style-type: none"> <li>Collaborate to deliver a traffic management strategy.</li> </ul>	<p>1. Standard operating procedures for management of road traffic in emergencies and at public events.</p>
<ul style="list-style-type: none"> <li>Further develop collision and incident analysis capability to improve road safety.</li> </ul>	<p>1. Number of collision prone zones identified and categorised in each division.</p>
<ul style="list-style-type: none"> <li>Develop and deploy a Garda Road Safety Awareness and Education Strategy</li> </ul>	<p>1. Number of Garda Road Safety Awareness presentations.</p> <p>2. Number of Road Safety Awareness programmes to schools</p> <p>3. Avail of media outlets to educate the public re Road Safety</p>

7	✓	✓	✓	✓	<p><b>Each Superintendent of Louth/Meath Division and Inspector M. Smethers</b></p>	<p><b>Further reduce fatal and serious injury traffic collisions in line with Garda Road Traffic Strategy</b></p>
8	✓	✓	✓	✓		
9	✓	✓	✓	✓		
10	✓	✓	✓	✓		
1	✓	✓	✓	✓		
1	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		

## Strategic Goal 4: Public Order

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> <li>Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas</li> </ul>	<ol style="list-style-type: none"> <li>Risk assessment of public order problems undertaken and action plans implemented at district level.</li> <li>The number of interagency consultation meetings and recorded agreements.</li> <li>The number of interagency anti-social behaviour initiatives implemented at district level.</li> <li>The number of proposals for CCTV agreed at local level.</li> </ol>
<ul style="list-style-type: none"> <li>Identify local anti-social behaviour and anti-social behaviour Hot Spots and develop responsive actions and plans</li> </ul>	<ol style="list-style-type: none"> <li>The number of Hot Spots identified at District level.</li> <li>The number of Garda in each Division who have undergone Public Order training and are available for deployment.</li> <li>The number of Divisional Public Order Unit deployment on prevention and enforcement duties.</li> </ol>
<ul style="list-style-type: none"> <li>Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises.</li> </ul>	<ol style="list-style-type: none"> <li>Volume of intelligence on levels and patterns of trading in alcohol to underage persons per Division.</li> <li>Volume of intelligence on levels and patterns of trading in illegal drugs per Division.</li> <li>The number of interagency prevention and diversion programmes per District.</li> <li>The number of license holders briefed in Garda enforcement strategies and concerns per Division.</li> <li>The number of detections for sale/supply of illegal drugs.</li> <li>The number of detections for sale/supply of alcohol to underage persons.</li> <li>The number of applications for closure of licensed premises.</li> <li>The number of prosecutions of license holders for allowing drunkenness on the premises.</li> </ol>
<ul style="list-style-type: none"> <li>The Public Attitude Survey will measure the Feeling of Safety within each Garda Division</li> </ul>	<ol style="list-style-type: none"> <li>The number of identified issues actioned at Divisional level.</li> </ol>

## Strategic Goal 4: Public Order

Targeted Timeframe					Ownership	Outcome
#	Q1	Q2	Q3	Q4		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
1	✓	✓	✓	✓	Each Superintendent of Louth/Meath Division and Inspector P.L. McGinnley.	Garda satisfaction rate increased by 2%.
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
1	✓	✓	✓	✓		Increased Garda visibility in each District.
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		Reduced number of youths involved in crime.
5	✓	✓	✓	✓		
6	✓	✓	✓	✓		
7	✓	✓	✓	✓		
8	✓	✓	✓	✓		
1	✓	✓	✓	✓		

## Strategic Goal 5: Ethnic and Cultural Diversity

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> <li>Provide protection and redress against racist incidents.</li> </ul>	<ol style="list-style-type: none"> <li>Ensure all racist incidents are recorded and investigated.</li> <li>The number of prosecutions associated with racist incidents.</li> <li>The number of referrals to victim support organisations relating to racist incidents.</li> </ol>
<ul style="list-style-type: none"> <li>Build trust and confidence with ethnic and culturally diverse communities.</li> </ul>	<ol style="list-style-type: none"> <li>Progress report on the Garda Human Rights Implementation Plan</li> <li>Survey conducted with ethnic and culturally diverse groups on satisfaction with the Garda service.</li> <li>The number of targeted initiatives with ethnic and culturally diverse groups including traveller, refugee and migrant communities</li> <li>The number of Ethnic Liaison Officer meetings and evaluation reports prepared</li> </ol>
<ul style="list-style-type: none"> <li>Communicate effectively with ethnic and culturally diverse communities.</li> </ul>	<ol style="list-style-type: none"> <li>The number of meetings per Division with ethnic and culturally diverse communities.</li> <li>The number of ethnic and cultural issues addressed in the context of Joint Policing Committees.</li> <li>The volume of Garda multilingual material.</li> </ol>
<ul style="list-style-type: none"> <li>Ensure that the Garda service is representative of the community we serve.</li> </ul>	<ol style="list-style-type: none"> <li>The number of persons from ethnic and culturally diverse communities joining the Garda Síochána in the Division.</li> </ol>



## Strategic Goal 5: Ethnic and Cultural Diversity

Targeted Timeframe					Ownership	Outcome
#	Q1	Q2	Q3	Q4		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
1	✓	✓	✓	✓	Each Superintendent of Louth/Meath Division And Inspector P. Robinson.	Ensure all inhabitants of the Districts in the Division are treated equally and legally.
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
1	✓	✓	✓	✓		



## Strategic Goal 6: Community Engagement

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> <li>Develop the Garda Síochána National Model of Community Policing.</li> </ul>	<ol style="list-style-type: none"> <li>The number of Gardaí employed full-time on Community Policing.</li> <li>The number of active Community Alert/Neighbourhood Watch schemes in operation.</li> </ol>
<ul style="list-style-type: none"> <li>Develop a Youth Strategy to advance appropriate Garda services for children and young people.</li> </ul>	<ol style="list-style-type: none"> <li>Assessment of Garda youth-related services.</li> <li>Consult with youth service providers to inform proposed new strategy.</li> </ol>
<ul style="list-style-type: none"> <li>Enhance victim-related services.</li> </ul>	<ol style="list-style-type: none"> <li>The number of referrals to victim support organisations.</li> <li>The number of Family Liaison Officers appointed and trained.</li> <li>2% reduction in the level of repeat victimisation.</li> </ol>
<ul style="list-style-type: none"> <li>Engage fully in Joint Policing Committees and local policing fora.</li> </ul>	<ol style="list-style-type: none"> <li>Garda policy on Joint Policing Committees developed.</li> <li>The number of meetings attended by Gardaí.</li> <li>The number of recommendations from Joint Policing Committees included in Division and District Policing Plans.</li> <li>The number of community based CCTV systems supported.</li> </ol>
<ul style="list-style-type: none"> <li>Ensure a visible public Garda presence within the community and particularly in RAPID areas.</li> </ul>	<ol style="list-style-type: none"> <li>5% increase in the satisfaction with Garda visibility in the locality.</li> <li>The number of visible patrols.</li> <li>The number of visible patrols in the RAPID areas.</li> <li>The number of initiatives implemented in the RAPID areas.</li> </ol>
<ul style="list-style-type: none"> <li>Active enforcement of law relating to illegal immigration into this jurisdiction.</li> </ul>	<ol style="list-style-type: none"> <li>Number of illegal immigrants detained at border crossing from Northern Ireland into the Republic of Ireland (Dundalk District).</li> </ol>

## Strategic Goal 6: Community Engagement

Targeted Timeframe					Ownership	Outcome
#	Q1	Q2	Q3	Q4		
1	✓	✓	✓	✓	Each Superintendent of Louth/Meath Division.	A Garda service that reflects the needs and priorities of the people of Ireland.
2	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		Increase Garda visibility in RAPID areas.
1	✓	✓	✓	✓		
2	✓	✓	✓	✓		
3	✓	✓	✓	✓		
4	✓	✓	✓	✓		
1	✓	✓	✓	✓		
1	✓	✓	✓	✓		

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