An Garda Síochána



Divisional Policing Plan 2007 Galway West Garda Division.

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An Garda Síochána Strategic Goals 2007

1. National and International Security

To maintain National and International Security.

2. Crime

To significantly reduce the incidence of crime and criminal behaviour.

3. Traffic and Road Safety

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

4. Public Order

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

5. Ethnic and Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

6. Community Engagement

To build a Garda service that reflects the needs and priorities of the people in Ireland.



Foreword from the Galway West Divisional Officer

The six strategic goals for An Garda Síochána in 2007 are listed in the first page of this document. These goals set out our strategic objectives for the year ahead and have been

drawn from An Garda Síochána's Corporate Strategy 2007-2009

This document sets out how the management and staff of the Galway West Division will advance these strategic goals and contribute to national performance indicators through local action. We are, as always, looking forward to the co-operation of the public in our efforts at achieving our stated objectives. In this regard we also look forward to the continued assistance and co-operation of the local authorities, the Health Service Executive, State agencies, Voluntary agencies and the Business Community. The Galway City Joint Policing Committee, which met for the first time in 2006, will provide an excellent forum for identifying concerns regarding policing issues. This initiative, which is currently at a pilot stage will be extended to all local authority functional areas in course.

The Garda and civilian staff of the Galway West Division are committed to providing a quality, competent, helpful and efficient service to all our customers. I would welcome your views on how we can improve on the service level provided. I would like to thank all of those who made submissions and suggestions for this plan. There is a list of contact details

on the last page of this document.

'Ní neart go cur le chéile'

Signed: Dónall Ó Cualáín

Árd-Cheannfort

Dated: 12th January 2007

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An Garda Síochána Policing Plan 2007

Actions	Performance Indicators
National & International Security	> Number of threat assessments prepared.
Analyse the risks and threats to national	> Number of groups and individuals identified and profiled.
security and initiate intelligence-led operations against terrorist/radical extremist groups and individuals.	> Number of operations initiated.
Crime	> 2% reduction in burglary incidents.
Target high-volume crime categories.	> 2% reduction in theft from MPV incidents.
	> 2% reduction in theft from shop incidents.
	> 2% reduction in other thefts.
	> 2% reduction in criminal damage incidents.
Traffic Targeted enforcement of road traffic and road	> 10% increase in the number of Mandatory Alcohol Tests conducted.
transport legislation.	> 10% increase in the number of detections for drink driving.
	> 10% increase in the number of detections for careless and dangerous driving.
	> 10% increase in the number of detections for speeding offences.
	> 10% increase in the number of FCPS notices issued.
	> 10% increase in the number of detections for failure to wear seat belts.
	> 10% increase in the number of detections in Collision Prone Zones per Garda Division.
	> 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers
Public Order Consult with community and statutory	Risk assessment of public order problems undertaken and action plans implemented at Divisional level.
stakeholders on the establishment of interagency initiatives against anti-social	> The number of interagency consultation meetings and recorded agreements.
behaviour, including the deployment of CCTV in urban areas.	> The number of interagency anti-social behaviour initiatives implemented at Divisional level.
	> The number of proposals for CCTV agreed at local level.
Ethnic and Cultural Diversity Provide protection and redress against racist incidents.	 Record and investigate all racist incidents The number of prosecutions associated with racist incidents The number of referrals to victim support
	organisations relating to racist incidents
	> Garda policy on Joint Policing Committees developed.
	> The number of meetings attended by Gardaí.
	The number of recommendations from Joint Policing Committees included in Divisional Policing Plans.
	> The number of community based CCTV systems supported.
Engage fully in Joint Policing Committees and local policing for a.	

Strategic Goal One National and International Security

To maintain National and International Security

GOAL 1	Divisional	ı	imefr	ame 🗸	/	Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Analyse the risks and threats to national security	 Number of threat assessments prepared 	√	√	V	V	Detective	
and initiate intelligence- led operations against terrorist/radical extremist	Number of groups and individuals identified and profiled	V	1	1	√	Superintendent Each District	
groups and individuals.	 Number of operations initiated 	~	✓	~	✓	Officer	
Enhance capability in the Galway West Division for	Number of training programmes delivered	V	V	V	V		
reporting and targeting terrorist-oriented risks and	Number of persons trained	*	1	✓	1	Detective Superintendent Each District Officer	
threats.	 Number of intelligence reports to Crime and Security 	*	✓	✓	V		
	Number of operations initiated	V	1	1	V		
Identify and target groups and individuals and	 Number of groups identified and profiled 	√	~	✓	*		
integrated criminal/subversive links.	Number of individuals identified and profiled	1	V	1	V	Detective	A secure democracy
	Number of operations initiated	1	*	V	1	Superintendent Each District Officer	
	Number of persons arrested	√	V	√	√		
	Number of prosecutions initiated	*	*	V	1	1	
All members will continue to collect, analyse and	> Number of reports submitted.	~	V	· /	1	-	
disseminate information and intelligence on all	Such Area					Detective Superintendent	
known Subversive Organisations and Subversives in the Galway West Division.						Each District Officer	
All Uniform Members and Detective Gardaí involved in crime investigation will be briefed by D/Inspector	> Number of briefings held.	*	\ \sqrt{ \chi}	*	*		
Galway on the identity and location of active subversive and terrorist suspects. The aim of this						Detective Inspector	
briefing will be to encourage increased	Number of members briefed.	1	*	~	1		
monitoring and intelligence gathering.							

Strategic Goal Two CRIME

To significantly reduce the incidence of crime and criminal behaviour

GOAL 2	Divisional		Timefr	ame 🗸		Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Initiate intelligence-led operations against groups and individuals who transport illegal drugs, guns and immigrants into	Number of drug trafficking networks profiled and targeted at Divisional level.	*	V	✓	*		
the State.	Number of gun trafficking networks profiled and targeted at Divisional level.	~	. ✓	✓	√		
	Number of human trafficking networks profiled and targeted.	✓	. 🗸	1	√	Detective Superintendent Each District	
	Number and type of operations conducted against drug dealers and users.	√	√	V	~	Each District Officer Divisional Drugs Unit	
	> 2% reduction in incidents involving use of a firearm.	✓	√	V	✓		Overall crime reduced by 2% in 2007
	> 5% increase in the number of seizures of illegal drugs.	V	✓	✓	✓		Overall detection rate
	> 3% increase in the number of firearms seized.		✓	*	*		increased by 2% in 2007
Utilise the Garda Síochána's intelligence	Number of intelligence sources registered.	V	V	√	1	Detective Superintendent	
capability to fullest extent to target, detect and prevent crimes.	Number of intelligence reports submitted.	✓	√	/	\	Each District Officer	
Target high-volume crime categories.	> 2% reduction in burglary incidents.	√	√	V	V		
Ü	> 2% reduction in theft from MPV incidents.	V	√	√	✓	Detective	
	2% reduction in theft from shop incidents.	V	*	√	√	Superintendent	
	2% reduction in other thefts.	V	'	*	✓	Each District Officer	
	> 2% reduction in criminal damage incidents.	*	•	1	√		
Identify and profile the main individuals/groups engaged in serious crime	Number of individuals / groups profiled.	V	√	*	√	Detective	
and drug related crime and high value white collar crime in the Galway West	Number of reviews of profiles carried out by Divisional Officer.	√	1	1	1	Superintendent Each District	
Division.	 Number of intelligence reports on these individuals and groups. 	V	V	√	√	Officer	

GOAL 2	Divisional		Fimefr	ame 🗸	<u> </u>	Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Develop criminal intelligence capability within the Division.	 Criminal Intelligence Officer (CIO) will distribute a monthly bulletin to each Station in the Division. 	·	V	Y		Each District Officer Detective	
	Number of briefings given to members by the CIO.	√	√	✓	✓	Inspector Criminal Intelligence Officer	
The Detective Inspector at Galway will represent the Western Region on the	Number of meetings attended.	V	V	<i></i>	√	Detective	
Regional Drugs Task Force.	➤ Initiatives undertaken.	√	√	V		Inspector	
Weekly Divisional crime conferences will continue to be held at Galway. This will facilitate intelligence	Number of crime conferences held.	~	√	V	V	Detective Superintendent	
gathering and the drafting of appropriate response to incidents in the Division.	Number of initiatives taken.	✓	✓	*	√	Each District Officer	
Daily Review Briefings will continue to be held in each District.	> Record of meetings held.	✓	√	~	√	Each District Officer	
A survey will be undertaken in each District of high risk vulnerable targets, e.g., Post Offices,	Number of assessments carried out.	✓	√	✓	√	Assigned Inspector	
Bookmakers, Credit Unions, Firearms Dealers, etc.	Number of persons provided with crime prevention advice.	✓	√	✓	✓	Crime Prevention Officer	
Ensure that number of Gardaí assigned to Immigration duties in the Division is sufficient to	 Number of trained Immigration Officers. 	*	√	√	√	Each District Officer	
tackle illegal immigration and trafficking.	Number of immigration offences detected.	*	√	V	V	Assigned Inspector	
Ensure Garda policy on Domestic Violence is adhered to.	Number of domestic violence incidents.	*	√	1	V	Each District Officer	
adilered to.	Number of arrests made.	V	✓	√	✓	Assigned Inspector	

Strategic Goal Three Traffic and Road Safety

To significantly reduce the incidents of fatal and serious injuries and improve road safety

GOAL 3	Divisional		Cimefr	ame 🗸		Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4	Ownership	Outcome.
Build traffic policing capability and enhance results.	Dedicated Traffic Inspector to be appointed.	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	<u> </u>	29	¥.		
resurts.	 Number of members and vehicles allocated to the Garda Traffic Corps per quarter. 	~	√	√	√	Each District Officer	
	 Number of members trained in Forensic Collision Investigation. 	√	√	√	√	Assigned Inspector	
Targeted enforcement of road traffic and road transport legislation	> 10% increase in the number of Mandatory Alcohol Tests conducted	✓	√	√	✓		
	> 10% increase in the number of detections for drink driving.	√	√	✓	√		
	> 10% increase in the number of detections for drug driving.	√	√	~	✓		Reduce fatal
	> 10% increase in the number of detections for careless and dangerous driving.	*	√	*	V	Each District Officer Assigned	and serious injury traffic collisions in line with Government
	> 10% increase in the number of detections for speeding offences.	√	~	√	√	Inspector Divisional Traffic Corps	policy
	> 10% increase in the number of FCPS notices issued.	V	√	V	✓	· · · · · · · · · · · · · · · · · · ·	
	> 10% increase in the number of detections for failure to wear seat belts.	V	√	V	√		
	> 10% increase in the number of detections in Collision Prone Zones in the Division.	~	√	~			
	> 10% increase in the number of detections of offences under the Road Transport Regulations.	V	√	√	✓		
	> 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers.	V		√			

GOAL 3	Divisional	,	Timef	rame v	/	Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Collaborate to deliver a traffic management strategy.	> A traffic management strategy developed	:	✓				
Strategy.	> Standard Operating Procedures for the management of road traffic in emergencies and at public events.	V				Each District Officer Assigned Inspector	
	Liaise with Galway City and County Councils regarding management/use of road network	V	V	*	*		
Deploy the Garda Road Safety Awareness and Education Programme.	 Number of Garda Road Safety Awareness presentations. 			V	V		
	 Number of operations focused on safety of pedestrians. 	√	V	1	V		
	Number of operations focused on offending young drivers.	*	1	√		Each District Officer Assigned Inspector	
	Ongoing liaison with Galway City and County Councils regarding the safety of all road users and pedestrians.	√	√	√	√		
	Number of articles in local print media.	*	V	√	~		
	Number of broadcasts on local radio.	V	V	*	√		
	Number of Road Safety lectures given.	V	V	V	√		
	 Number of road shows arranged by the Divisional Public Road Safety Enforcement Forum. 	*	V	~	V		
Increase strength of Divisional Traffic Corps in line with National Policy.	 Number of members appointed to Traffic Corps. 	V	~	~	V	Divisional Officer	
Progress initiative to achieve the I.S.O. 9001:2000 Quality Management System for	> Completion of manual.	V				Divisional Officer	
the Galway Divisional Traffic Corps.	> Audit by external agency	√				Regional Traffic Inspector	
Increase number of members trained in the use of the Intoxilyser	Number of members trained	√	V	√	√	Each District Officer	

GOAL 3	Divisional	•	Timefr	ame 🗸	/	Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Train Divisional Force in its use of Alcometer	Number of members trained.	V	V	√	*	Each District	****
	Number of times Alcometer used.Number of checkpoints	*	√	√	√	Officer	
Prepare checkpoint schedules for local uniform units.	 Number of checkpoints performed by non- Traffic Corps members. 	*	√	~	✓	Each District Officer Assigned Inspector	
Unmarked patrol cars will be utilised in all Districts to achieve a 10% increase in detection of dangerous driving related offences.	> % increase in detections.	V	√	√	~	Each District Officer	
Collision Prevention Programme policy to be fully implemented in each District.	Number of meetings per District.	✓	√	✓	√	Each District Officer	·

Strategic Goal Four Public Order

To significantly reduce the incidents of public disorder and anti-social behaviour in our communities.

GOAL 4	Divisional		Timefr	ame 🗸		Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas.	Risk assessment of public order problems undertaken and action plans implemented at District level.	>					Increased
	The number of interagency consultation meetings and recorded agreements.		.*	✓	~	Each District Officer	satisfaction rate in An Garda Síochána
	> The number of interagency anti-social behaviour initiatives implemented at District level.		V	√	√	Assigned Inspector	
	> The number of proposals for CCTV agreed at local level.	V	V	√	/		
Identify local public order and anti-social behaviour 'Hot Spots' and develop responsive actions and	The number of 'Hot Spots' identified at District level.	√					
plans.	The number of Closure Orders applied for per District for businesses identified as contributors to public disorder and anti-social behaviour.	√	~	√	~	Each District Officer	Reduced number of youths involved in crime
	The number of Gardaí in Galway West Division who have undergone Public Order training and are available for deployment.	~	~	√	√		
·	> The number of Public Order Unit deployments on prevention and enforcement duties.	~	√	√	V	-	
Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises.	Maintain effective liaison with Galway City Council regarding enforcement of City Bye- Laws.	✓	√	√	√		
	Measure the level of underage drinking and illegal drug use at District level.	V	√	√	*	Each District Officer	

GOAL 4	Divisional			ame ✓		Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises. (Continued)	➤ Volume of intelligence on levels and pattern of trading in alcohol to underage person in the Galway West Division	√	✓	~	√		
	Volume of intelligence on levels and pattern of trading in illegal drugs in the Galway West Division.	√	✓	√	√		
	> The number of interagency prevention and diversion programmes in the Division.	√	~		√	Each District	
	The number of license holders briefed on Garda enforcement strategies and concerns per District.	√	~	*	√	Officer	
	➤ The number of detections for sale/supply of illegal drugs.	V	✓	√	✓		
	> The number of detections for sale/supply of alcohol to underage persons.	✓	√	√	√		
	> The number of applications for closure of licensed premises.	√	.✓	√	✓		
	> The number of prosecutions of license holders for allowing drunkenness on the premises.	√	V	V	√		
The Public Attitude Survey will measure the 'Feeling of Safety' within each Garda Division.	> The number of identified issues actioned at Divisional level.					Each District Officer	
Review deployment of Gardaí and methods of patrolling on a quarterly pasis to reduce the	Number of reviews conducted at Divisional level.	V		V	√	Each	
ncidence of assaults by 0%.	> % decrease in incidence of assaults	√	√	V	√	District Officer	
	Number of prosecutions for public order offences	√	V	√	✓		
Liaise with local Fire Officers.	➤ Number of meetings.	√	√	√	√	Divisional	
	Initiatives undertaken.	✓	✓	✓	✓	Officer	

Strategic Goal Five Ethnic & Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust

GOAL 5	Divisional		Timefr	ame √	• • • • •	Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Provide protection and redress against racist incidents.	Record and investigate all racist incidents.	*	√		√	**************************************	
	The number of prosecutions associated with racist incidents.	V	√	V	√	Each District Officer	
	The number of referrals to victim support organizations relating to racist incidents.	√	√	√	√	Assigned Inspector	
Build trust and confidence with ethnic and culturally diverse communities.	> The number of targeted initiatives with ethnic and culturally diverse groups including traveler, refugee and migrant communities.	. •	V	,	√	Each District Officer Assigned	
	➤ The number of Ethnic Liaison Officer meetings held and evaluation reports prepared.	✓	√	V	√	Inspector	
Communicate effectively with ethnic and cultural communities.	The number of meetings per Division with ethnic and culturally diverse communities.		√	√	√		Increase in Public confidence
	The number of ethnic and cultural issues addressed in the context of Joint Policing Committees.	V	√	V	- √	Each District Officer	
	> The volume of Garda multilingual information material.	V	V	√	√	Assigned Inspector	
	Directory of available interpreters for use by the Garda Siochána developed and distributed to each District.	·	~				
Ensure compliance with Official Languages Act, 2003 and Garda Policy regarding Irish Language use.	 Number of areas identified for improvement in standard of service to the Irish language community 	Y	· · ·	V		Each District Officer	
						Assigned Inspector	

GOAL 5	Divisional		Timefr	ame 🗸	/	Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4		
Identify the different ethnic and cultural groups within the Division.	 Number of ethnic/cultural groups identified. 		√		Y	Each District	
	 Number of representatives of ethnic and cultural minorities on Garda/Community committees 		V		*	Officer Assigned Inspector	
Participate in social inclusion committees in both Galway City and County.	Numbers of meetings attended.	✓	√	√	√	Assigned District Officers	
Ensure signage in immigration office is multilingual	 Signage in immigration office. 	V			*	Each District Officer	
Invite guest speakers to address Continuous Professional Development classes on cultural/ethnic issues	Numbers of lectures delivered.	√	√	√	*	Sergeant I/C, Continuous Professional Development	

Strategic Goal Six Community Engagement

Community Engagement

To build a Garda service that reflects the needs and priorities of the people in Ireland

GOAL 6	Divisional		Timefi	rame v	7	Ownership Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4	
Engage fully in Joint Policing Committees and Local Policing Fora.	Galway West Division will continue to participate in and develop Joint Policing Committees initiative.	V	✓	✓	*	
	> The number of meetings attended by Gardaí.	1	1	V	*	Divisional Officer
	> The number of recommendations from Joint Policing Committees included in Divisional and District Policing Plans.	1	*	*	~	Each District Officer
	> The number of community based CCTV systems supported.	✓	✓	V	V	
Continue to develop the Community Policing Service in Galway City and suburbs.	Number of additional members allocated to the Community Policing Unit.	V	*	-	√	District Officers – Galway and Salthill
						Assigned Inspector
Continue to develop Community Alert and Neighbourhood Watch	Number of dormant schemes reactivated	~	√	V	V	Each District Officer
Schemes throughout the Division.	Number of new schemes started	√		*	V	Assigned Inspector
	Number of community groups, including active retired groups, consulted.	✓	✓	√	✓	Crime Prevention Officer
Ensure a visible public Garda presence within the community and particularly	➤ The number of visible patrols.	1	√	V	V	Each District Officer
in RAPID areas.	> The number of visible patrols in RAPID areas.	√	1	~	~	Assigned Inspector
	> The number of initiatives implemented in RAPID areas.	. 🗸	√	~	V	
Participate in City and Country Development Boards, RAPID and local Community led schemes.	Number of meetings attended.	√	√		√	Divisional Officer Each District Officer
				-		Assigned Inspector

GOAL 6	Divisional		Timefi			Ownership	Outcome
Divisional Actions	Performance Indicators	Q1	Q2	Q3	Q4	Santa Santa	<u>Pertilikut Kanya</u>
Progress initiative to deliver a second Garda Youth Diversion project for Galway City	 Liaise with Department of Justice Equality and Law Reform via Community Relations Section 	•			*	Divisional Officer District Officer – Galway	
Ensure continuous liaison with the Business Community.	 Number of business watch meetings attended. 		1	✓	√	Each District Officer Assigned	
						Inspector	
Raise awareness of the services which An Garda Síochána delivers.	All local broadcast and print media.	✓	\	1	\	Divisional Officer Each	
						District Officer	
Enhance victim-related services	 The number of referrals to Victim Support Organisations. 	*	√	V	1	r-l Pistis	
	The number of Family Liaison Officers appointed and trained.	✓	✓	✓	✓	Each District Officer Assigned Inspector	
	> 2% reduction in the level of repeat victimisation.	✓	✓	*	V		
Ensure victims of crime are kept updated as to the progress of the investigation.	Number of letters issued via PULSE system to victims of crime.	V	1	V	√		
	Number of letters issued to burglary, robbery and assault victims as a % of the total incidents of these crimes.	√	V	V	√	Each District Officer	
	➤ Number of letters from crime victims responded to within 10 days.		√	√	V	Assigned Inspector	
	> % increase in the number of follow-up letters issued to crime victims regarding significant case developments.	V	V	V	*		
Comments cards to be available at all stations within the Division.	Number of comment cards received by Quality Service Bureau.	√	•	•	*	Each District Officer Assigned Inspector	
Participate fully in initiative to deliver Sports Partnership in Galway.	Number of meetings attended.	√	*		✓	District Officer Galway Assigned Inspector	

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