

An Garda Síochána



Divisional Policing Plan 2007 for the Donegal Garda Division.

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An Garda Síochána Strategic Goals 2007

1 - National and International Security

To maintain National and International Security.

2 – Crime

To significantly reduce the incidence of crime and criminal behaviour.

3 - Traffic and Road Safety

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

4 - Public Order

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

5 - Ethnic and Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

6 - Community Engagement

To build a Garda service that reflects the needs and priorities of the people in Ireland.

FOREWORD FROM THE DONEGAL DIVISIONAL OFFICER.

The 2007 annual Policing Plan for Donegal division is the first step towards the implementation of the An Garda Síochána Corporate Strategy 2007-2009. There will be significant change in the structures of An Garda Síochána in the next three years and there will be considerable challenges ahead as the organisation adapts and embraces change.



An Garda Síochána will actively implement an improved accountability framework with participation in Joint Policing Committees, the introduction of the Garda Síochána Inspectorate and the Garda Ombudsman Commission. There will be a renewed focus on community policing. The needs of our customers will influence everything that the Gardaí strive to do. It is expected that this improved accountability will manifest itself in an improvement in satisfaction with the Garda service in Donegal in the annual Public Attitude Survey.

I am confident that the actions and performance indicators outlined in this plan will contribute to an effective policing service in the coming year. Significant advances were achieved in relation to crime investigation and detection in 2006 and I expect the improvements to continue in 2007. The headline detection rate in Donegal division in 2006 was 41%.

I have placed an emphasis on strict enforcement of road traffic legislation and mandatory alcohol breath testing with a view to reducing the number of fatal and serious traffic collisions on the roads in Donegal. It is incumbent on An Garda Síochána and society in general to adopt a zero tolerance attitude to drink driving. Gardaí will also be concentrating on driver behaviour in general with a view to eradicating the culture of poor driving behaviour which has been present among certain motorists in Donegal for too long.

All members of An Garda Síochána in Donegal are anxious to learn from the mistakes of the past and will strive for total customer satisfaction in everything we do. Our actions will be underpinned by the principles of fairness and impartiality. Where the quality of service is not what it should be, we will strive to improve systems to prevent a recurrence.

Policing, by its nature, is always evolving and a policing plan must be flexible enough to allow for any contingency that may arise. I would appreciate the views of the general public and other stakeholders on this policing plan. I will be happy to consider any submissions on this plan with a view to improving this plan and future plans.

Terry Mc Ginn, CHIEF SUPERINTENDENT
(TERRY MC GINN)

Dated: 26 January 2007

National Actions	National Performance Indicators
<p>National & International Security Analyse the risks and threats to national security and initiate intelligence-led operations against terrorist/radical extremist groups and individuals</p> <p>Crime Target high-volume crime categories</p> <p>Traffic Targeted enforcement of road traffic and road transport legislation</p> <p>Public Order Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas</p> <p>Ethnic and Cultural Diversity Provide protection and redress against racist incidents</p> <p>Community Engagement Engage fully in Joint Policing Committees and local policing fora</p>	<ul style="list-style-type: none"> ◆ Number of threat assessments prepared ◆ Number of groups and individuals identified and profiled ◆ Number of operations initiated <ul style="list-style-type: none"> • 2% reduction in burglary incidents • 2% reduction in theft from MPV incidents • 2% reduction in theft from shop incidents • 2% reduction in other thefts • 2% reduction in criminal damage incidents ◆ 10% increase in the number of Mandatory Alcohol Tests conducted ◆ 10% increase in the number of detections for drink driving ◆ 10% increase in the number of detections for drug driving ◆ 10% increase in the number of detections for careless and dangerous driving ◆ 10% increase in the number of detections for speeding offences ◆ 10% increase in the number of FCPS notices issued ◆ 10% increase in the number of detections for failure to wear seat belts ◆ 10% increase in the number of detections in Collision Prone Zones per Garda Division ◆ 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers ◆ Risk assessment of public order problems undertaken and action plans implemented at Divisional level ◆ The number of interagency consultation meetings and recorded agreements ◆ The number of interagency anti-social behaviour initiatives implemented at Divisional level ◆ The number of proposals for CCTV agreed at local level ◆ Record and investigate all racist incidents ◆ The number of prosecutions associated with racist incidents ◆ The number of referrals to victim support organisations relating to racist incidents ◆ Garda policy on Joint Policing Committees developed ◆ The number of meetings attended by Gardai ◆ The number of recommendations from Joint Policing Committees included in Divisional Policing Plans ◆ The number of community based CCTV systems supported ◆

National and International Security	
Divisional Actions	Divisional Performance Indicators
Analyse the risks and threats to national security and initiate intelligence-led operations against terrorist/radical extremist groups and individuals	<ul style="list-style-type: none"> ✦ Number of threat assessments prepared ✦ Number of groups and individuals identified and profiled ✦ Number of operations initiated ✦ Number of international terrorist suspects identified ✦ Number of new intelligence sources cultivated
Enhance capability in Donegal Division for reporting and targeting terrorist-oriented risks and threats	<ul style="list-style-type: none"> ✦ Number of training programmes delivered ✦ Number of persons trained ✦ Number of intelligence reports to Crime and Security ✦ Number of unit briefings by CHIS Handler ✦ Number of unit briefings by D/Inspector ✦ Number of unit briefings by Collator
Identify and target groups and individuals with integrated criminal/subversive links	<ul style="list-style-type: none"> ✦ Number of groups identified and profiled ✦ Number of individuals identified and profiled ✦ Number of operations initiated ✦ Number of persons arrested ✦ Number of prosecutions initiated ✦ Number of threat assessments of potential targets for tiger kidnappings ✦ Number of patrols provided by Air Support Unit ✦ Number of Section 29 warrants obtained ✦ Number of Section 30 arrests
Further develop the Garda Síochána's emergency response planning and capability	<ul style="list-style-type: none"> ✦ Number of live exercises held ✦ Number of table-top exercises held ✦ Number of Regional Steering Group for Major Emergency Management meetings attended ✦ Conduct a Divisional major emergency risk assessment
Build on existing links with our international law enforcement partners to facilitate best practice with regard to training, standard operating procedures and intelligence exchanges	<ul style="list-style-type: none"> ✦ Number of international training programmes engaged in ✦ Number of operational meetings/briefings with PSNI ✦ Number of meetings between Collators and PSNI counterparts

National and International Security						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	Each District Officer Detective Inspector CHIS Handler	A Secure democracy	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Detective Inspector CHIS Handler		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Detective Inspector	Reduction in the number of tiger kidnappings	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
		✓		Divisional Officer Inspector with Responsibility for Major Emergency Planning		Improved response capability in the management of major emergencies
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Detective Inspector Each District Officer		
✓	✓	✓	✓			
✓	✓	✓	✓			

CRIME	
Divisional Actions	Divisional Performance Indicators
Develop and implement a Crime Reduction and Prevention Strategy	<ul style="list-style-type: none"> ✦ Implement National Crime Reduction and Prevention Strategy ✦ Number of crime prevention slots on local radio stations ✦ Number of Persons given crime prevention advice by CPO ✦ Number of Collator briefings given to units ✦ Number of crime reduction strategies developed based on crime trend analysis ✦ Number of Radio and print media advertisement campaigns to increase awareness of crime
Further enhance the forensic investigative capability of the Garda Síochána	<ul style="list-style-type: none"> ✦ The number of accredited Scenes of Crime Examiners trained per Division ✦ 10% increase in the number of suspects identified per crime scene examined
Initiate intelligence-led operations against groups and individuals who transport illegal drugs, guns and immigrants into the State	<ul style="list-style-type: none"> ✦ Number of Immigration Officers trained ✦ The number of drug trafficking networks profiled and targeted ✦ The number of gun trafficking networks profiled and targeted ✦ The number of human trafficking networks identified ✦ The number and type of operations conducted against drug dealers and users ✦ Number of "Clean Street" operations ✦ 2% reduction in incidents involving use of a firearm ✦ 5% increase in the number of seizures of illegal drugs ✦ 3% increase in the number of firearms seized
Utilise the Garda Síochána's intelligence capability to fullest extent to target, detect and prevent crimes	<ul style="list-style-type: none"> ✦ The number of intelligence sources registered ✦ The number of intelligence reports submitted
Enhance the Garda Síochána's serious crime investigation management capability	<ul style="list-style-type: none"> ✦ The number of Divisional Senior Investigating Officers trained ✦ Standard operating procedures for serious crime investigations developed ✦ The number of Divisional personnel trained by secondment to specialist crime investigation units ✦ Develop capacity for shared facilities with the PSNI for the investigation of sexual offences ✦ Develop a team of investigators specifically trained in the investigation of child sexual abuse offences (Children First)
Target high-volume crime categories	<ul style="list-style-type: none"> ✦ 2% reduction in burglary incidents ✦ 2% reduction in theft from MPV incidents ✦ 2% reduction in theft from shop incidents ✦ 2% reduction in other thefts ✦ 2% reduction in criminal damage incidents ✦ 2% reduction in headline crime ✦ 2% increase in detection rate

CRIME					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	Each District Officer Crime Prevention Officer Collators	Reduce overall crime by 2%
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	Each District Officer Sergeant i/c, Divisional Scenes of Crime Unit	
✓	✓	✓	✓		
✓	✓	✓	✓	Each District Officer Sergeant i/c, Divisional Drugs Unit	
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	Each District Officer	
✓	✓	✓	✓		
✓	✓	✓	✓	Divisional Officer	
✓	✓	✓	✓		
		✓			
	✓	✓	✓		
✓	✓	✓	✓	Each District Officer	
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		

TRAFFIC AND ROAD SAFETY

Divisional Actions	Divisional Performance Indicators
Implementation National Garda Road Safety and Traffic Plan	<ul style="list-style-type: none"> ✦ Number of Collision Prevention Programme meetings ✦ Number of consultations with key external and internal stakeholders to improve road safety ✦ Number of targeted operations against prolific offenders e.g. "Boy Racers" and Motorcyclists
All drivers involved in traffic collisions to be breath tested	<ul style="list-style-type: none"> ✦ Number of persons breath tested
Build traffic policing capability and enhance results and participate in Public Safety Protection Programme	<ul style="list-style-type: none"> ✦ Number of Additional members allocated to traffic corps ✦ Dedicated Traffic Inspector appointed to Donegal Division ✦ Number of members and vehicles allocated to the Garda Traffic Corps ✦ Number of members trained in each Division in Forensic Collision Investigation ✦ Number of cross border traffic policing initiatives ✦ Number of drivers processed under Public Safety Protection Programme
Targeted enforcement of road traffic and road transport legislation	<ul style="list-style-type: none"> ✦ 10% increase in the number of Mandatory Alcohol Tests conducted ✦ 10% increase in the number of detections for drink driving ✦ 10% increase in the number of detections for drug driving ✦ 10% increase in the number of detections for careless and dangerous driving ✦ 10% increase in the number of detections for speeding offences ✦ 10% increase in the number of FCPS notices issued ✦ 10% increase in the number of detections for failure to wear seat belts ✦ 10% increase in the number of detections in Collision Prone Zones per Garda Division ✦ 10% increase in the number of detections of offences under Road Transport Regulations ✦ 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers ✦ 10 % reduction in fatal collisions ✦ 10% reduction in serious injury collisions
Further develop collision and incident analysis capability to improve road safety	<ul style="list-style-type: none"> ✦ Number of Collision Prone Zones identified and categorised in each Garda Division
Develop and deploy a Garda Road Safety Awareness and Education Strategy and participate in cross border road safety conference for transition year students and FÁS trainees	<ul style="list-style-type: none"> ✦ Number of Advertising campaigns in association with national Safety Authority ✦ Number of Garda Road Safety Awareness presentations ✦ Number of schools where a Road Safety Awareness Communications Programme has been held

TRAFFIC AND ROAD SAFETY						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	Each District Officer Divisional Traffic Inspector	Reduce fatal and serious injury traffic collisions	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Divisional Traffic Inspector		
✓	✓	✓	✓	Divisional Officer Divisional Traffic Inspector		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Divisional Traffic Inspector District Officer, Buncrana		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Divisional Traffic Inspector		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Divisional Traffic Inspector		
✓	✓	✓	✓			
✓	✓	✓	✓			

PUBLIC ORDER

Divisional Actions	Divisional Performance Indicators
Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas	<ul style="list-style-type: none"> ⊕ Risk assessment of public order problems undertaken and action plans implemented at Divisional level ⊕ The number of interagency anti-social behaviour initiatives implemented at Divisional level ⊕ The number of proposals for community based CCTV ⊕ Number of Joint Policing Committee meetings held
Identify local public order and anti-social behaviour 'Hot Spots' and develop responsive actions and plans	<ul style="list-style-type: none"> ⊕ The number of 'Hot Spots' identified at Divisional level ⊕ The number of Closure Orders applied for per Division for businesses identified as contributors to public disorder and anti-social behaviour ⊕ The number of Gardaí in each Division who have undergone Public Order training and are available for deployment ⊕ The number of Divisional Public Order Unit deployments on prevention and enforcement duties
Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises Participate in the Strategic Task Force on Alcohol	<ul style="list-style-type: none"> ⊕ Volume of intelligence on levels and patterns of trading in alcohol and illegal drugs to underage persons ⊕ The number of interagency diversion programmes per Division ⊕ The number of licence holders briefed on Garda enforcement strategies and concerns ⊕ The number of detections for sale/supply of illegal drugs ⊕ The number of detections for sale/supply of alcohol to underage persons ⊕ The number of prosecutions of licence holders for sale of alcohol to underage persons ⊕ The number of applications for closure of licensed premises ⊕ The number of prosecutions of licence holders for allowing drunkenness on the premises ⊕ Number of covert operations in detecting drunkenness on the premises
Increase the 'Feeling of Safety' and 'Satisfaction' ratings within each Garda Division as measured in the Public Attitude Survey	<ul style="list-style-type: none"> ⊕ The number of identified issues actioned at Divisional level ⊕ Introduce CCTV in custody suite in Letterkenny Garda station ⊕ Upgrade cell accommodation in Donegal town station ⊕ Number of complaints against members of An Garda Síochána

PUBLIC ORDER						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	Each District Officer Crime Prevention Officer	Increase satisfaction rating by 2%	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Inspector with divisional responsibility for Public Order Unit		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer	Reduced number of youths involved in crime	
	✓					
	✓					
✓	✓	✓	✓			

ETHNIC AND CULTURAL DIVERSITY

Divisional Actions	Divisional Performance Indicators
Provide protection and redress against racist incidents	<ul style="list-style-type: none"> ⌘ Record and investigate all racist incidents ⌘ The number of prosecutions associated with racist incidents ⌘ The number of referrals to victim support organisations relating to racist incidents
Build trust and confidence with ethnic and culturally diverse communities	<ul style="list-style-type: none"> ⌘ The number of targeted initiatives with ethnic and culturally diverse groups including traveller, refugee and migrant communities ⌘ The number of Ethnic Liaison Officer meetings and evaluation reports prepared ⌘ Organise foreign language classes for members in the division ⌘ Number of multi-agency meetings on Service Delivery to Travellers attended
Communicate effectively with ethnic and culturally diverse communities	<ul style="list-style-type: none"> ⌘ Number of Ethnic Liaison Officers trained ⌘ Number of members trained in cultural diversity awareness ⌘ The number of meetings per Division with ethnic and culturally diverse communities ⌘ The number of ethnic and cultural issues addressed in the context of Joint Policing Committees ⌘ The volume of Garda multilingual information material ⌘ Directory of interpreters available nationally for use by the Garda Síochána distributed ⌘ Increased availability of diverse language training throughout the Garda Síochána ⌘ Develop key contact personnel among the principle ethnic minorities
Ensure that the Garda service is representative of the community we serve	<ul style="list-style-type: none"> ⌘ Encourage members of ethnic minority communities to join An Garda Síochána

ETHNIC AND CULTURAL DIVERSITY					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	Each District Officer	Increase public confidence rating by 2%
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	Each District Officer Inspector with Divisional responsibility for Ethnic Liaison Officers	
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	Each District Officer	
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	Each District Officer	

COMMUNITY ENGAGEMENT

Divisional Actions	Divisional Performance Indicators
Develop the Garda Síochána National Model of Community Policing	<ul style="list-style-type: none"> ✦ Implement the Garda Síochána National Model of Community Policing at Divisional level ✦ The number of Gardaí employed full-time on Community Policing ✦ The number of active Community Alert/Neighbourhood Watch/Hospital Watch schemes in operation
Develop a Youth Strategy to advance appropriate Garda services for children and young people	<ul style="list-style-type: none"> ✦ Consult with youth service providers and community groups to enhance interaction with young people ✦ Implement National Youth Strategy at Divisional level ✦ Number of additional community youth programmes introduced
Enhance victim-related services	<ul style="list-style-type: none"> ✦ The number of referrals to victim support organisations ✦ The number of Family Liaison Officers appointed and trained
Engage fully in Joint Policing Committees and local policing fora	<ul style="list-style-type: none"> ✦ Number of County Development board meetings attended ✦ The number of meetings attended by Gardaí ✦ The number of recommendations from Joint Policing Committees implemented by Gardaí ✦ The number of community based CCTV systems supported ✦ Introduce an enhanced 24 hour Garda service in North Inishowen ✦ Improve station accommodation, particularly in Buncrana and Carndonagh ✦ Number of Local Area Teams (LATs) meetings attended
Ensure a visible public Garda presence within the community	<ul style="list-style-type: none"> ✦ 5% increase in the satisfaction with Garda visibility in the locality ✦ The number of visible patrols in residential areas ✦ Number of Mountain Bike Units ✦ Participation in Flight of the Earls events

COMMUNITY ENGAGEMENT						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	Each District Officer Crime Prevention Officer	A Garda service that reflects the needs and priorities of the people of Donegal	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer Juvenile Liaison Officers		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer		
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓	Each District Officer		
✓	✓	✓	✓			
✓	✓	✓	✓			
	✓	✓	✓			

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