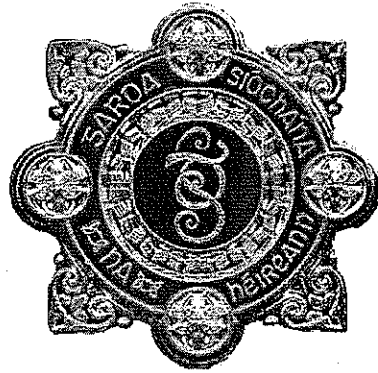


An Garda Síochána



Divisional Policing Plan 2007 for the DMR EAST Garda Division.

For further information contact:

**Office of the Chief Superintendent,
An Garda Síochána,
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Co. Dublin.**

Tel. 01-6665092

An Garda Síochána Strategic Goals 2007

1 - National and International Security

To maintain National and International Security

2 – Crime

To significantly reduce the incidence of crime and criminal behaviour.

3 - Traffic and Road Safety

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

4 - Public Order

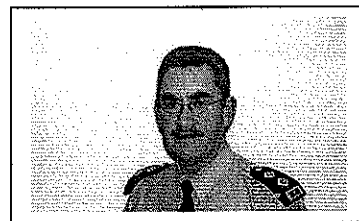
To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

5 - Ethnic and Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

6 - Community Engagement

To build a Garda service that reflects the needs and priorities of the people in Ireland.



Foreword from the DMR East Divisional Officer.

An Garda Síochána Corporate Strategy 2007-2009 sets out the Vision, Mission, Values and Strategic Imperatives which is the foundation on which we will pursue our Strategic Goals. The Garda Annual Policing Plan 2007, actions the six Strategic National Goals and the performance framework against which we shall be judged. It prioritises our customer needs as a result of consultation with other stakeholders and the findings of the Garda Public Attitudes Survey.

Within that framework the Annual Policing Plan for 2007 for the Eastern Division of the Dublin Metropolitan Region, sets out the priorities for the policing of this Division over the next 12 months. My primary objective is to strengthen our links with the community we serve by developing partnerships through meaningful consultation and listening to their concerns to support the shared objectives of delivering an improved Garda Service.

Policing Plans for Dun Laoghaire (F), Bray (N) and Blackrock (W) Garda Districts are drawn up using the framework of the Divisional and National Policing Plans with particular emphasis placed on their specific District needs.

We live in a complex society, the nature of Policing is changing, in light of this I wish to bring Policing in this Division "back to basics" by responding on a daily basis to our communities' policing needs. Our success will ultimately be measured by the Community we serve. I recognise that that the Public expects high levels of service from each personal contact with every Garda member in this Division and we will strive to fulfill these expectations

I welcome and encourage feedback from my Divisional Personnel on any aspect of the Policing Plan now being embarked on for 2007.

Signed _____ Chief Superintendent
(D. H. Roche)
20th January 2007

National Actions	National Performance Indicators
<p>National & International Security Analyse the risks and threats to national security and initiate intelligence-led operations against terrorist/radical extremist groups and individuals</p> <p>Crime Target high-volume crime categories</p> <p>Traffic Targeted enforcement of road traffic and road transport legislation</p> <p>Public Order Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas</p> <p>Ethnic and Cultural Diversity Provide protection and redress against racist incidents</p> <p>Community Engagement Engage fully in Joint Policing Committees and local policing fora</p>	<ul style="list-style-type: none"> ◆ Number of threat assessments prepared ◆ Number of groups and individuals identified and profiled ◆ Number of operations initiated <ul style="list-style-type: none"> • 2% reduction in burglary incidents • 2% reduction in theft from MPV incidents • 2% reduction in theft from shop incidents • 2% reduction in other thefts • 2% reduction in criminal damage incidents ◆ 10% increase in the number of Mandatory Alcohol Tests conducted ◆ 10% increase in the number of detections for drink driving ◆ 10% increase in the number of detections for drug driving ◆ 10% increase in the number of detections for careless and dangerous driving ◆ 10% increase in the number of detections for speeding offences ◆ 10% increase in the number of FCPS notices issued ◆ 10% increase in the number of detections for failure to wear seat belts ◆ 10% increase in the number of detections in Collision Prone Zones per Garda Division ◆ 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers ◆ Risk assessment of public order problems undertaken and action plans implemented at Divisional level ◆ The number of interagency consultation meetings and recorded agreements ◆ The number of interagency anti-social behaviour initiatives implemented at Divisional level ◆ The number of proposals for CCTV agreed at local level ◆ Record and investigate all racist incidents ◆ The number of prosecutions associated with racist incidents ◆ The number of referrals to victim support organisations relating to racist incidents ◆ Garda policy on Joint Policing Committees developed ◆ The number of meetings attended by Gardaí ◆ The number of recommendations from Joint Policing Committees included in Divisional Policing Plans ◆ The number of community based CCTV systems supported

National and International Security	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> Analyse the risks and threats to vulnerable targets and further develop An Garda Síochána's emergency response planning and capability. 	<ul style="list-style-type: none"> Review of Policing arrangements/protection orders in respect of Embassies and their residences. Conduct one live emergency exercise. Conduct three table top emergency exercises.
<ul style="list-style-type: none"> Develop/enhance partnerships with other agencies 	<ul style="list-style-type: none"> Number of interactions with the Central Bank Sandycroft to include a threat assessment. Number of interactions with Dun Laoghaire Harbour to include a threat assessment.
<ul style="list-style-type: none"> Continue to monitor Irish dissident/paramilitary activity in conjunction with SDU across the Division and assess any threat thereof. 	<ul style="list-style-type: none"> Monthly briefings with SDU. Every CPD course will continue to have an input from SDU.
<ul style="list-style-type: none"> In conjunction with SDU identify any radical Islamic extremists living or working in the Division. 	<ul style="list-style-type: none"> Keep list up to date.
<ul style="list-style-type: none"> Criminal Intelligence Officers will maintain lists of subversives and/or, any radical Islamic extremists in each District, and members will continue to log sightings. 	<ul style="list-style-type: none"> Maintain list of Subversives/Radical Islamic Extremists. Number of persons arrested for subversive activity. Number of persons prosecuted for subversive activity.

National and International Security					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
	✓	✓	✓	<ul style="list-style-type: none">Superintendent, F,N,W.	Safer vulnerable targets
		✓		<ul style="list-style-type: none">Superintendent, F,	
	✓	✓	✓	<ul style="list-style-type: none">Superintendent, F,N,W.	
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent, W.	Excellent partnership with other agencies
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent, F.	
✓	✓	✓	✓	<ul style="list-style-type: none">Detective Superintendent,	
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent N,	
✓	✓	✓	✓	<ul style="list-style-type: none">Detective Inspectors through the Criminal Intelligence Officers F, N, W.	Enhanced knowledge of subversives and radical Islamic Extremists within the Division
✓	✓	✓	✓	<ul style="list-style-type: none">Criminal Intelligence Officers F, N, W	
✓	✓	✓	✓	<ul style="list-style-type: none">Detective Inspectors F,N,W.	

Crime	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> Target high volume crime categories 	<ul style="list-style-type: none"> 2% reduction in burglary incidents 2% reduction in unauthorised takings of MPV's 2% reduction in U/T's as a result of burglary 2% reduction in theft from shops 2% reduction in theft from MPV's 2% reduction in robberies 2% reduction in other thefts 2% reduction in criminal damage Increase overall detection rate by 2%
<ul style="list-style-type: none"> Develop and improve the quality of criminal intelligence processes by broadening the intelligence base throughout the Division to detect and prevent crimes, to be achieved through the Continuous Professional Development Courses and the Framework and accountability meetings. 	<ul style="list-style-type: none"> Improve the content/quality of intelligence Bulletins Increase number of intelligence reports by 2% Number of intelligence sources registered under the CHIS system Engage every operational member in the process to broaden the intelligence base. Number of briefings by Criminal Intelligence Officer to weekly management meetings and others.
<ul style="list-style-type: none"> Armed/Uniform checkpoints to be conducted to target organised crime within Division. 	<ul style="list-style-type: none"> Number of armed checkpoints
<ul style="list-style-type: none"> Security assessments. 	<ul style="list-style-type: none"> The number of security assessments by District in respect of commercial/residential premises.
<ul style="list-style-type: none"> Initiate intelligence – led operations against groups and individuals in order to combat Drug use and supply. 	<ul style="list-style-type: none"> Increase the number seizures of illegal drugs by 5% Number of Groups and individuals targeted Increase the number of firearms seized by 3%
<ul style="list-style-type: none"> To make the best use of the opportunities afforded by alternative sanctions allowed within the criminal Justice System 	<ul style="list-style-type: none"> Number of adult cautions Number of referrals to National Juvenile Office. Number of restorative justice meetings under the JLO scheme.
<ul style="list-style-type: none"> Develop and enhance our scenes of crime capability 	<ul style="list-style-type: none"> Increase in crime scene identifications.

CRIME							
Timeframe				Divisional Ownership	Divisional Outcome		
Q1	Q2	Q3	Q4				
✓	✓	✓	✓	• Superintendents F,N,W.	High Volume Crimes Targeted		
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓				
✓	✓	✓	✓	• Detective Inspector	Overall Divisional Crime Reduction by 2%		
				• Detective Inspector			
				• Chief Superintendent			
				• Superintendent F,N, W.			
				• Criminal Intelligence Officers, F,N,W.			
✓	✓	✓	✓	• Superintendent F,N, W.			
✓	✓	✓	✓	• Superintendent N			
✓	✓	✓	✓	• Detective Inspectors, F,N,W.			Overall Divisional Detection Rate increased by 2%
				• Superintendent F,N,W.			
				• Superintendent F			
✓	✓	✓	✓	• Detective Inspector F			

Traffic and Road Safety	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> Implementation of the Annual Garda Road Safety and Traffic Plan. 	<ul style="list-style-type: none"> Implement the Plan.
<ul style="list-style-type: none"> Targeted enforcement of road traffic and road transport legislation. 	<ul style="list-style-type: none"> 10% increase in Number of Mandatory Alcohol Tests Conducted. 10% increase in number of detections for drink driving. 10% increase in number of detections for drug driving. 10% increase in Number of detections for careless and dangerous driving. 10% increase in Number of detections for speeding offences. 10% increase in Number of FCPS notices issued 10% increase in Number of detections for failure to wear safety belts. 10% increase in Number of detections of offences under Road Transport Regulations. 10% increase in number of intelligence led covert and high-visibility operations focused on offending young drivers. Number of Fatal, Serious and Material Damage Road Traffic Accidents.
<ul style="list-style-type: none"> Build traffic policing capability and enhance results. 	<ul style="list-style-type: none"> Increase strength of divisional traffic unit to, 1 Inspector, 3 Sergeants and 19 Gardaí. Deploy an unmarked car for covert operations. Conduct 3 roadshows. Number of Schools Programmes delivered.
<ul style="list-style-type: none"> As part of operation artery deploy motorcyclists on the three main arteries through the Division at peak times. 	<ul style="list-style-type: none"> Deploy motorcyclists twice a day on keeping the three main arteries free of obstruction where attainable.
<ul style="list-style-type: none"> Conduct a targeted operation in specific locations where illegal parking is prevalent. 	<ul style="list-style-type: none"> At least one targeted operation once per week.
<ul style="list-style-type: none"> Consult with the Statutory Agencies responsible for the M50/M11 to develop a emergency response to a crisis situation there. 	<ul style="list-style-type: none"> Develop an emergency response to a crisis on the M50/M11.
<ul style="list-style-type: none"> Work in partnership with our four local authorities to make road usage safer and keep traffic flowing 	<ul style="list-style-type: none"> Number of meetings with Local Authorities, Luas, Dart, Iarnrod Eireann.

TRAFFIC AND ROAD SAFETY					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	<ul style="list-style-type: none">Chief Superintendent	<p>Increase in surveillance and enforcement</p> <p>↓</p> <p>Consistent surveillance and enforcement</p> <p>↓</p> <p>Public expectation of increased surveillance and enforcement</p> <p>↓</p> <p>An improved compliance culture among drivers thereby reducing fatal and serious injury traffic collisions.</p> <p>↓</p> <p>Traffic within the Division will smoothly flow as safely as possible with the minimum of interruption.</p>
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F,N,W.Traffic Inspector	
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
			✓	<ul style="list-style-type: none">Chief Superintendent	
✓	✓	✓	✓	<ul style="list-style-type: none">Traffic Inspector	
✓	✓	✓	✓	<ul style="list-style-type: none">Traffic Inspector	
✓	✓	✓	✓	<ul style="list-style-type: none">Traffic Inspector	
			✓	<ul style="list-style-type: none">Chief Superintendent	
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F, N,W,Traffic Inspector	

PUBLIC ORDER

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> Engage with community and statutory agencies to address issues of public safety and anti-social behavior 	<ul style="list-style-type: none"> Quarterly meetings of agencies attended and what action taken as a result of such meetings
<ul style="list-style-type: none"> Identify public order and anti-social behaviour 'hot spots' and develop responsive actions and plans On a monthly basis there will be an analysis of public order problems in each District for the previous month and a risk assessment conducted for the following month Review the compliment of the Divisional Public Order Unit 	<ul style="list-style-type: none"> Number of Initiatives implemented Number of 'hot spots identified' Number of recorded incidents/arrests under the Public Order Act 1994. Number of recorded incidents/arrests for Assault under - Section 2 of the Non Fatal Offences against the Person Act 1997. Number of recorded incidents/arrests made for Assault Causing harm under - Section 3 of the Non Fatal Offences against the Person Act 1997. The number of notices issued under Section 4 Criminal Justice Public Order Act 2003 Number of behaviour warnings issued under Section 114 CJA 2006 Number of civil orders applied for under S.115 CJA 2006 Number trained in Public Order Number of Public Order deployments on weekend nights and Bank Holiday weekends
<ul style="list-style-type: none"> Proactively enforce the law, including the liquor licensing laws in accordance with the Divisional strategy in relation to, <ul style="list-style-type: none"> ➤ licensed premises, ➤ underage drinking, ➤ drinking in Public 	<ul style="list-style-type: none"> Number of detections for breaches of the Liquor licensing laws as recorded on PULSE Number of operations conducted focusing on the prevention and detection of the selling of alcohol to juveniles Number of closure orders applied for The number of notices served under Section 4 Intoxicating Liquor Act 2003

PUBLIC ORDER						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F, N, W.	Deliver on our partnership agenda.	
✓	✓	✓	✓	<ul style="list-style-type: none">Inspector F, N, W.		
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F, N, W.		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
		✓		<ul style="list-style-type: none">Chief Superintendent	Make the Division a safer place to live, work and socialise without fear.	
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F,N,W.		
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			

ETHNIC AND CULTURAL DIVERSITY

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> Conduct open days for ethnic minorities 	<ul style="list-style-type: none"> 2 open days per District per year
<ul style="list-style-type: none"> Develop a Garda environment supportive of and in compliance with human rights principles and standards 	<ul style="list-style-type: none"> The number of members who attended CPD courses which will provide training on human rights law including anti-discrimination legislation Discussed at the Accountability Framework Meetings
<ul style="list-style-type: none"> Respect and Protect the human rights of those persons subject to Garda powers, specifically prisoners in custody 	<ul style="list-style-type: none"> Number of complaints from prisoners per district per month in relation to human rights abuses
<ul style="list-style-type: none"> Deal robustly with racist crime and protect vulnerable communities 	<ul style="list-style-type: none"> Number of crimes perpetrated against persons from ethnic/religious minority groups Number of reported racially motivated offences
<ul style="list-style-type: none"> Ethnic Liaison Officers within the Division will continue to forge links and gain knowledge and understanding of diverse cultures 	<ul style="list-style-type: none"> Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána. The number of targeted initiatives with ethnic and culturally diverse groups. Creation of a directory of available interpreters available for use in each District. Increase the number of trained liaison Officers to 18.

ETHNIC AND CULTURAL DIVERSITY					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
	✓	✓	✓	<ul style="list-style-type: none">Superintendent F,N,W.	Building on existing good practice inculcate human dignity, rights, principals and standards in Garda decision making and operations throughout the Division
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent N	
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F,N,W.	
✓	✓	✓	✓	<ul style="list-style-type: none">Chief Superintendent	Construct and agree formal deliberation and consultation process's with indigenous and ethnic communities at Divisional level to build trust and confidence.
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F,N,W.	
✓	✓	✓	✓		
✓	✓	✓	✓	<ul style="list-style-type: none">Superintendent F,N,W.	
			✓	<ul style="list-style-type: none">Chief Superintendent	

COMMUNITY ENGAGEMENT

Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> Engage fully in the pilot Joint Policing Committees 	<ul style="list-style-type: none"> The number of recommendations acted upon from the three pilot Joint Policing Committees.
<ul style="list-style-type: none"> Enhance victim-related services locally 	<ul style="list-style-type: none"> The number of visits to victims of burglary who are old age pensioner by Community Gardaí and offered reassurance and crime prevention advice The number of referrals to victim support organisations. Increase in the letters to the victims of crime The number of family Liaison Officers appointed and trained.
<ul style="list-style-type: none"> Increase Garda presence in public places with dedicated, accessible and responsive community policing units which includes the two Rapid Areas within the Division 	<ul style="list-style-type: none"> Provide feedback to local communities of key policing problems/issues affecting that community, measured by the number of meetings. Number of active Watch Schemes per District Number of RAPID meetings attended. Review the number of Community Gardaí
<ul style="list-style-type: none"> Review coastline policing 	<ul style="list-style-type: none"> Complete review
<ul style="list-style-type: none"> District Officers will continue to appoint individual Gardai both uniformed and plainclothes to liaise on a regular basis with local businesses. 	<ul style="list-style-type: none"> Record the number and type of small business's identified, visited and assess the value of the interaction
<ul style="list-style-type: none"> Examine response times from monthly reports. 	<ul style="list-style-type: none"> Percentage of emergency calls responded to within 15 minutes.
<ul style="list-style-type: none"> Monitor and evaluate the number of complaints made against members. 	<ul style="list-style-type: none"> Number of strategies implemented to combat the most common type of complaints Number of complaints against Divisional personnel
<ul style="list-style-type: none"> Active participation in the local drugs task force will continue. 	<ul style="list-style-type: none"> Number of meetings attended

COMMUNITY ENGAGEMENT					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	<ul style="list-style-type: none"> Chief Superintendent Superintendent N 	<p>The development of partnerships by meaningful consultation working to deliver a Garda Service addressing the needs of the community.</p> <p>Achieve a level of performance that exceeds our customers' expectations by treating victims, witnesses and prisoners with dignity and impartiality.</p>
✓	✓	✓	✓	<ul style="list-style-type: none"> Superintendent F,N, W. 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Chief Superintendent 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Superintendent F,N,W. 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Superintendent N. 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Chief Superintendent 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Superintendent F,N,W. 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Superintendent F, N,W. 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Inspector F. 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Chief Superintendent 	
✓	✓	✓	✓	<ul style="list-style-type: none"> Superintendent F, N. 	

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