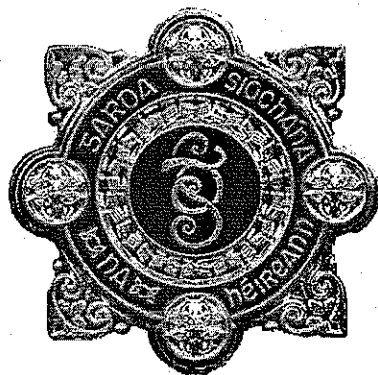


# **An Garda Síochána**



## **Divisional Policing Plan 2007 for the Cavan/Monaghan Garda Division.**

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Monaghan,  
Co. Monaghan.**

**Tel. 047-77211**

# **An Garda Síochána Strategic Goals 2007**

## **1 - National and International Security**

To maintain National and International Security.

## **2 – Crime**

To significantly reduce the incidence of crime and criminal behaviour.

## **3 - Traffic and Road Safety**

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

## **4 - Public Order**

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

## **5 - Ethnic and Cultural Diversity**

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

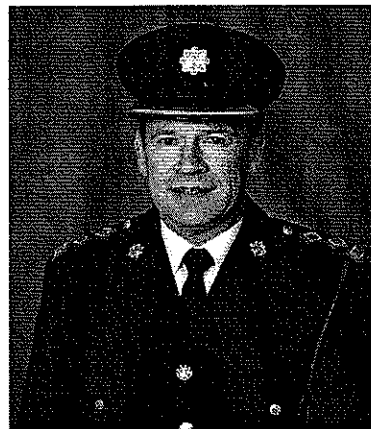
## **6 - Community Engagement**

To build a Garda service that reflects the needs and priorities of the people in Ireland.

## **Foreword**

It is my pleasure to present the Cavan/Monaghan Divisional Policing Plan for 2007.

This Policing Plan is prepared on the basis of the Garda Síochána Corporate Strategy Plan 2007-2009 "A Time for Change" issued by the Garda Commissioner and the results of the Annual Public Attitude Survey which prioritises the needs of the public, our customers.



The Cavan/Monaghan Divisional Policing Plan is designed to advance the national Strategic Policing Goals and contribute to achieving the National Performance Indicators through the local actions identified in the Plan.

The Plan concentrates delivering on six main policing areas:-

- *National and International Security*
- *Crime*
- *Traffic & Road Safety*
- *Public Order*
- *Ethnic & Cultural Diversity*
- *Community Engagement*

The strategies and goals contained in the Policing Plan are designed to achieve improvement to the sense of security and community contentment in this Border Division which has extensive frontiers with Northern Ireland. The policing challenges which emerge in the cross border context including the mobility of criminals are all taken into account in the Plan. The aim, therefore, is to deliver a commitment to total customer satisfaction and equality through consultation with you the customer. The Plan is also very conscious of the increasing diversity in the Division and some specific actions are identified to provide an effective policing service across the cultural and ethnic diversity which now prevails.

It is my goal and that of the members of An Garda Síochána in Cavan/Monaghan Division to increase engagement with the public, to offer an open, transparent policing service in the support of all our customers, the key stakeholders in the policing service. To continue to assist the Garda Service in improving its delivery to the fullest, I invite you to feel free to contact me as Divisional Officer or, any Superintendent or member of the organisation at any time whether to address a concern, support the maintenance of good order in society or to provide feedback on the service we provide. Your interaction with An Garda Síochána is vital and most valued. You can contact me at Monaghan Garda Station, telephone 047-77200 or by e-mail [cmags@iol.ie](mailto:cmags@iol.ie). I will be pleased to deal with your concerns.

**C. M. ROONEY**  
**Chief Superintendent**  
*January 2007*

National Actions	National Performance Indicators
<p><b>National &amp; International Security</b> Analyse the risks and threats to national security and initiate intelligence-led operations against terrorist/radical extremist groups and individuals</p>	<ul style="list-style-type: none"> <li>◆ Number of threat assessments prepared</li> <li>◆ Number of groups and individuals identified and profiled</li> <li>◆ Number of operations initiated</li> </ul>
<p><b>Crime</b> Target high-volume crime categories</p>	<ul style="list-style-type: none"> <li>◆ 2% reduction in burglary incidents</li> <li>◆ 2% reduction in theft from MPV incidents</li> <li>◆ 2% reduction in theft from shop incidents</li> <li>◆ 2% reduction in other thefts</li> <li>◆ 2% reduction in criminal damage incidents</li> </ul>
<p><b>Traffic</b> Targeted enforcement of road traffic and road transport legislation</p>	<ul style="list-style-type: none"> <li>◆ 10% increase in the number of Mandatory Alcohol Tests conducted</li> <li>◆ 10% increase in the number of detections for drink driving</li> <li>◆ 10% increase in the number of detections for drug driving</li> <li>◆ 10% increase in the number of detections for careless and dangerous driving</li> <li>◆ 10% increase in the number of detections for speeding offences</li> <li>◆ 10% increase in the number of FCPS notices issued</li> <li>◆ 10% increase in the number of detections for failure to wear seat belts</li> <li>◆ 10% increase in the number of detections in Collision Prone Zones per Garda Division</li> <li>◆ 10% increase in the number of intelligence-led covert and high-visibility operations focused on offending young drivers</li> </ul>
<p><b>Public Order</b> Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas</p>	<ul style="list-style-type: none"> <li>◆ Risk assessment of public order problems undertaken and action plans implemented at Divisional level</li> <li>◆ The number of interagency consultation meetings and recorded agreements</li> <li>◆ The number of interagency anti-social behaviour initiatives implemented at Divisional level</li> <li>◆ The number of proposals for CCTV agreed at local level</li> </ul>
<p><b>Ethnic and Cultural Diversity</b> Provide protection and redress against racist incidents</p>	<ul style="list-style-type: none"> <li>◆ Garda policy on Joint Policing Committees developed</li> <li>◆ The number of meetings attended by Gardaí</li> <li>◆ The number of recommendations from Joint Policing Committees included in Divisional and District Policing Plans</li> <li>◆ The number of community based CCTV systems supported</li> </ul>
<p><b>Community Engagement</b> Engage fully in Joint Policing Committees and local policing fora</p>	<ul style="list-style-type: none"> <li>◆ Garda policy on Joint Policing Committees developed</li> <li>◆ The number of meetings attended by Gardaí</li> <li>◆ The number of recommendations from Joint Policing Committees included in Divisional Policing Plans</li> <li>◆ The number of community based CCTV systems supported</li> </ul>

Timeframe				National Ownership	National Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	As per Annual Police Plan	As per Annual Police Plan
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	As per Annual Police Plan	As per Annual Police Plan
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	As per Annual Police Plan	As per Annual Police Plan
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓				As per Annual Police Plan	As per Annual Police Plan
✓	✓	✓	✓		
	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓	As per Annual Police Plan	As per Annual Police Plan
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
			✓	As per Annual Police Plan	As per Annual Police Plan
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		

## Strategic Goal 1 - National and International Security

Divisional Actions	Divisional Performance Indicators
<p>Analyse the risks and threats to National Security and at a Divisional Level and initiate intelligence led operations against terrorist/radical extremists groups and individuals</p> <p>Initiate intelligence led operations against various factions within dissident terrorist groups</p> <p>Enhance capability for reporting and targeting terrorist-oriented risks and threats</p> <p>Further enhance the quality of intelligence reporting with the Division maximising the benefits of CHIS</p> <p>Identify and target groups and individuals with integrated criminal/subversive links</p> <p>Arrange surveillance on activities on selected targets within this category</p> <p>Further develop the Garda Síochána's emergency response planning and capability</p> <p>Build on existing cross border links with the PSNI to facilitate best practise with regard to training, standard operating procedures and intelligence exchanges</p> <p>Develop and maintain the exchange of intelligence between An Garda Síochána and the PSNI</p>	<ul style="list-style-type: none"> <li>◆ Number of threat assessments prepared</li> <li>◆ Number of groups and individuals identified and profiled</li> <li>◆ Number of operations initiated</li>   <li>◆ Number of threat assessments prepared</li>   <li>◆ Number of training programmes delivered</li> <li>◆ Number of persons trained</li> <li>◆ Number of intelligence reports to Crime &amp; Security</li> <li>◆ Number of operations initiated</li>   <li>◆ Evaluate effectiveness of Divisional CHIS implementation</li>   <li>◆ Number of groups identified and profiled</li> <li>◆ Number of individuals identified and profiled</li> <li>◆ Number of operations initiated</li> <li>◆ Number of persons arrested</li> <li>◆ Number of prosecutions initiated</li>   <li>◆ Number of covert surveillance operations of identified targets</li> <li>◆ Number of ongoing reviews carried out of selected top five criminal/subversive linked groups</li>   <li>◆ Number of live exercises held</li> <li>◆ Number of table-top exercises held</li> <li>◆ Number of emergency response training programmes developed</li> <li>◆ Number of meetings with other Principal Response Agencies in the North East Region</li>   <li>◆ Number of cross border training programmes engaged in</li> <li>◆ Number of persons trained</li> <li>◆ Standard operating procedures developed</li> <li>◆ Number of intelligence exchanges with the PSNI</li>   <li>◆ Number of Garda / PSNI cross border meetings held</li> </ul>

National and International Security					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	Detective Inspector	A secure democracy
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		Response capability benchmarked against best international practice
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
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✓	✓	✓	✓		
✓	✓	✓	✓		

## Strategic Goal 2 - Crime

Divisional Actions	Divisional Performance Indicators
<p>Develop and implement the Divisional Crime Reduction and Prevention Strategy</p> <p>Consult with stakeholders and develop a Divisional Crime Strategy</p> <p>Initiate an awareness programme to fully inform the Divisional</p> <p>Maintain and reinforce each component within the strategy</p> <p>Further enhance the forensic investigative capability of the Division</p> <p>Further enhance at Divisional Level the quality of collecting forensic evidential material</p> <p>Initiate intelligence-led operations against groups and individuals who transport illegal drugs, guns and immigrants into the State</p>	<ul style="list-style-type: none"> <li>◆ Crime Reduction and Prevention Strategy <ul style="list-style-type: none"> <li>• participate in Crime Reduction and Prevention Strategy</li> <li>• assessed</li> <li>• national plan implemented</li> </ul> </li> <li>◆ Circulate Divisional Crime Strategy</li> <li>◆ Number of briefings to Divisional Force on Divisional Crime strategy</li> <li>◆ Number of reviews and evaluations of performance on each component within the strategy</li> <li>◆ Review and evaluate effectiveness of each of the various components within the strategy once monthly at Divisional Management Accountability meetings</li> <li>◆ The number of accredited Scenes of Crime Examiners trained per district</li> <li>◆ 10% increase in the number of suspects identified per scene examined</li> <li>◆ Examine the feasibility of providing improved facilities for the technical examination of mpv's</li> <li>◆ Full compliance with Section 28 of the Criminal Justice Act, 1984.</li> <li>◆ Quarterly Audit of Divisional Scenes of Crime Unit</li> <li>◆ The number of drug trafficking networks profiled and targeted at local level</li> <li>◆ The number of gun trafficking networks profiled and targeted at local level</li> <li>◆ The number of human trafficking networks profiled and targeted</li> <li>◆ The number and type of operations conducted against drug dealers and users</li> <li>◆ 5% increase in the number of seizures of illegal drugs</li> <li>◆ 3% increase in the number of firearms seized</li> <li>◆ The number of drug surveillance operations</li> <li>◆ The number of operations to intercept illegal border traffic</li> <li>◆ The number of cross border Garda/PSNI drugs meetings</li> </ul>



STRATEGIC GOAL 2 - CRIME					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	Detective Inspector	Overall crime reduced by 2% in 2007
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		Overall detection rate increased by 2% in 2007
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		

### Strategic Goal 3 - TRAFFIC AND ROAD SAFETY

Divisional Actions	Divisional Performance Indicators
<p>Produce a Divisional Garda Road Safety and Traffic Implementation Plan</p> <p>Build traffic policing capability and enhance results</p> <p>Targeted enforcement of road traffic and road transport legislation</p> <p>Collaborate to deliver a Divisional traffic management strategy</p> <p>Further develop collision and incident analysis capability to improve road safety</p> <p>Develop and deploy a Garda Road safety Awareness and Education Strategy</p> <p>Target Boy Racers and motor cyclists and increase intelligence led operations by 10%</p> <p>Further develop and increase joint Garda /PSNI Road Traffic Operations</p>	<ul style="list-style-type: none"> <li>◆ Divisional Garda Road Safety and Traffic Implementation Plan produced</li> <li>◆ Number of meetings with relevant stakeholders to identify contributing factors in respect of Collision Prone Zones and to develop appropriate responses</li> <li>◆ Consultations with key external and internal stakeholders to improve road safety</li> <li>◆ Dedicated Traffic Inspector appointed in the Division</li> <li>◆ Number of members and vehicles allocated to the Garda Traffic Corps per quarter</li> <li>◆ Number of members trained in each Division in Forensic Collision Investigation</li> <li>◆ 10% increase in the number of Mandatory Alcohol Test conducted</li> <li>◆ Maintain the number of detections for drunk driving</li> <li>◆ 10% increase in the number of detections for drug driving</li> <li>◆ 10% increase in the number of detections for dangerous and careless driving</li> <li>◆ 10% increase in the number of detections for speeding offences</li> <li>◆ 10% increase in the number of FCPS notices issued</li> <li>◆ 10% increase in the number of detections for failure to wear seat belts</li> <li>◆ 10% increase in the number of detections in Collision Prone Zones per Garda Division</li> <li>◆ 10% increase in the number of intelligence led covert and high visibility operations focused on offending young drivers</li> <li>◆ A Divisional traffic management strategy developed</li> <li>◆ Standard Operating Procedures for the management of road traffic in emergencies and at all public events</li> <li>◆ Number of Collision Prone Zones identified and categorised in each Garda Division</li> <li>◆ Number of bi – monthly meetings with County Council and area engineers.</li> <li>◆ A Garda Road Safety Awareness Communications Programme developed</li> <li>◆ Number of Garda Road Safety Awareness presentations</li> <li>◆ Number of Road Safety Awareness Communications Programmes in schools in the Division</li> <li>◆ Six presentations in the local media in relation to Road Safety</li> <li>◆ Number of operations targeted against boy racers</li> <li>◆ Number of intelligence reports received</li> <li>◆ Number of Garda / PSNI cross border operations</li> </ul>

[illegible]

## Strategic Goal 4 - PUBLIC ORDER

Divisional Actions	Divisional Performance Indicators
<p>Consult with community and statutory stakeholders on the establishment of interagency initiatives against anti-social behaviour, including the deployment of CCTV in urban areas</p>	<ul style="list-style-type: none"> <li>◆ Risk assessment of public order problems undertaken and actions plans implemented at Divisional level</li> <li>◆ The number of interagency consultation meetings and recorded agreements</li> <li>◆ The number of interagency anti social behaviour initiatives implemented and Divisional level</li> <li>◆ The number of proposals for CCTV agreed at local level</li> </ul>
<p>Identify local public order and anti-social behaviour 'Hot Spots' and develop responsive actions and plans</p>	<ul style="list-style-type: none"> <li>◆ The number of 'Hot Spots' identified at District level</li> <li>◆ The number of Closure Orders applied for per District for businesses identified as contributors to public disorder and anti-social behaviour</li> <li>◆ The number of Gardaí in each District who have undergone Public Order training and are available for deployment</li> <li>◆ The number of Divisional Public Order Unit deployments on prevention and enforcement duties</li> <li>◆ Public Order vehicles equipped with CCTV to be deployed in identified 'Hot Spot' locations</li> </ul>
<p>Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises</p>	<ul style="list-style-type: none"> <li>◆ Measure the level of underage drinking and illegal drug use at local level</li> <li>◆ Volume of intelligence on levels and patterns of trading in alcohol to underage persons per district</li> <li>◆ Volume of intelligence on levels and patterns of trading in illegal drugs per District</li> <li>◆ The number of interagency prevention and diversion programmes per District</li> <li>◆ The number of licence holders briefed on Garda enforcement strategies and concerns per District</li> <li>◆ The number of detections for sale/supply of illegal drugs</li> <li>◆ The number of detections for sale/supply of alcohol to underage persons</li> <li>◆ The number of applications for closure of licence premises</li> <li>◆ The number of prosecutions of licence holders for allowing drunkenness on the premises</li> <li>◆ The number of detections for after hours trading</li> <li>◆ Decrease the number of assaults by 5% in the Division</li> </ul>
<p>The Public Attitude Survey will measure the 'Feeling of safety' within the Division</p>	<ul style="list-style-type: none"> <li>◆ 'Feeling of Safety' survey conducted</li> <li>◆ The number of identified issues actioned at District level</li> </ul>

STRATEGIC GOAL 4 - PUBLIC ORDER						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	Inspector at Cavan	Garda Satisfaction rate increased by 2 %	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓		Reduced number of youths involved in crime	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			

## Strategic Goal 5 - ETHNIC AND CULTURAL DIVERSITY

Divisional Actions	Divisional Performance Indicators
Provide protection and redress against racist incident	<ul style="list-style-type: none"> <li>◆ Record and investigate all racist incidents</li> <li>◆ The number of prosecutions associated with racist incidents</li> <li>◆ The number of referrals to victim support organisations relating to racist incidents</li> </ul>
Liaise with ethnic minorities in each District	<ul style="list-style-type: none"> <li>◆ Number of meetings with members of the ethnic minorities</li> </ul>
Build trust and confidence with ethnic and culturally diverse communities	<ul style="list-style-type: none"> <li>◆ Progress report on the Garda Human Rights Implementation Plan</li> <li>◆ Survey conducted with ethnic and culturally diverse groups on satisfaction with the Garda service</li> <li>◆ The number of targeted initiatives with ethnic and culturally diverse groups including traveller, refugee and migrant communities</li> <li>◆ The number of Ethnic Liaison Officer meetings and evaluation reports prepared</li> <li>◆ Audit of processes and procedures relating to the quality and effectiveness and human rights compliance of the Garda Síochána's immigration service</li> </ul>
Established and new Youth Diversion Projects to include targeted members of ethnic communities as appropriate	<ul style="list-style-type: none"> <li>◆ The number of participants from the ethnic community in the Monaghan and Cavan Youth Projects</li> </ul>
Communicate effectively with ethnic and culturally diverse communities	<ul style="list-style-type: none"> <li>◆ The number of meetings per District with ethnic and culturally diverse communities</li> <li>◆ The number of ethnic and cultural issues addressed in the context of Joint Policing Committees</li> <li>◆ The volume of Garda multilingual information material</li> <li>◆ Directory of available interpreters for use by the Garda Síochána developed and distributed to each District</li> <li>◆ Increase availability of diverse language training throughout the Garda Síochána</li> <li>◆ The number of newly trained ethnic liaison officers in each District</li> </ul>

STRATEGIC GOAL 5 - ETHNIC AND CULTURAL DIVERSITY						
Timeframe				Divisional Ownership	Divisional Outcome	
Q1	Q2	Q3	Q4			
✓	✓	✓	✓	Divisional Inspector at Monaghan	Public Confidence increased by 2%	
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
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✓	✓	✓	✓			
✓	✓	✓	✓			
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✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			
✓	✓	✓	✓			

## Strategic Goal 6 - COMMUNITY ENGAGEMENT

Divisional Actions	Divisional Performance Indicators
Engage in the Garda Síochána National Model of Community Policing	<ul style="list-style-type: none"> <li>◆ The number of Public consultations to inform the development of the Garda Síochána National Model of Community Policing</li> <li>◆ Pilot the Garda Síochána National Model of Community Policing at Divisional level</li> <li>◆ The number of Gardaí employed full time on Community Policing</li> <li>◆ The number of active Community Alert/Neighbourhood Watch schemes in operation</li> <li>◆ The number of new Community Alert Schemes in each District</li> <li>◆ The number of new Neighbourhood Watch Schemes in each District</li> </ul>
Enhance victim-related services	<ul style="list-style-type: none"> <li>◆ Increase by 10% the number of referrals to victim support organisations</li> <li>◆ The number of Family Liaison Officers appointed and trained</li> <li>◆ 2% reduction of the number of repeat victimisation</li> <li>◆ Appoint a member of Garda / Sergeant rank in each district to have responsibility for the implementation of the policy on letters to crime victims.</li> <li>◆ Monitor repeat victimisation through I.A.S and take appropriate action through intervention of C.P.O.</li> </ul>
Engage fully in Joint Policing Committees and local policing fora	<ul style="list-style-type: none"> <li>◆ Implement national policy based on the Garda Síochána Act, 2005</li> <li>◆ The number of meetings attended by Gardaí</li> <li>◆ The number of recommendations Joint Policing Committees included in Divisional and District Policing Plans</li> <li>◆ The number of community based CCTV systems supported</li> </ul>
Ensure a visible public Garda presence within the community and particularly in RAPID areas	<ul style="list-style-type: none"> <li>◆ 5% increase in the satisfaction with Garda visibility in the locality</li> <li>◆ The number of visible patrols</li> <li>◆ The number of visible patrols in RAPID areas</li> <li>◆ The number of initiatives implemented in RAPID areas</li> <li>◆ Conduct Divisional Garda Satisfaction survey with members of the public</li> <li>◆ Promote and develop new initiatives in RAPID area/s following consultation process with stakeholders</li> </ul>



STRATEGIC GOAL 6 - COMMUNITY ENGAGEMENT					
Timeframe				Divisional Ownership	Divisional Outcome
Q1	Q2	Q3	Q4		
✓	✓	✓	✓	<p>District Inspector at Carrickmacross</p> <p>and</p> <p>District Inspector at Ballyconnell</p>	<p>A Garda Service that reflects the needs and priorities of the people of Ireland</p>
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
✓	✓	✓	✓		
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✓	✓	✓	✓		
✓	✓	✓	✓		

## Divisional Contact Details

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