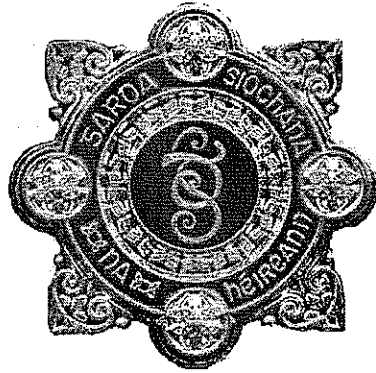


# An Garda Síochána



## Divisional Policing Plan 2006 Donegal Garda Division

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**An Garda Síochána Strategic Goals 2006**

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

## Divisional Policing Plan 2006 Donegal Division



### Foreword from the Donegal Divisional Officer.

The Donegal Divisional Policing Plan for 2006 has been drafted with a view to achieving the Garda Síochána strategic goals for 2006. This plan has been informed by consultation, both nationally through the Public Attitudes Survey 2005 and through local consultation mechanisms.

This plan mirrors the goals as set out in the National Plan for 2006 and outlines each action necessary to attain these goals in Donegal Division. District Policing Plans will be developed in association with this plan to ensure attainment of goals at a local level. The plans will be evaluated on a quarterly basis using the performance indicators set out in this plan.

This Divisional plan emphasises the provision of a quality service at all levels of the organisation. Its effectiveness will be measured using the performance indicators listed throughout the plan.

The Donegal Divisional Policing Plan 2006 strives to ensure that a high quality policing service is delivered to maximise customer satisfaction. My senior management, general membership and administrative staff will remain fully committed to delivering the highest standards of policing in Donegal.

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**TERRY MCGINN.**  
Chief Superintendent.

07 October 2008

**Divisional Policing Plan 2006 Donegal Division**

| <b>An Garda Síochána Policing Plan 2006</b>  |   |
|--|---|
| <b>Strategic Goal One</b>  | <b>National Performance Indicators</b>  |
| <p><b>National/International Security:</b></p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p> | <ul style="list-style-type: none"> <li>◆ Number of Garda operations commenced.</li> <li>◆ Number of prosecutions initiated.</li> <li>◆ The implementation of the national Covert Human Intelligence System (CHIS).</li> <li>◆ Number of Gardaí trained in CHIS.</li> <li>◆ Number of crime analysts employed.</li> <li>◆ Volume of intelligence gathered/exchanged.</li> <li>◆ Number of initiatives developed.</li> <li>◆ Number of operations commenced.</li> <li>◆ Number of Garda members operating on external borders.</li> <li>◆ Number of international seminars/conferences and training programmes attended.</li> <li>◆ Volume of intelligence exchanged.</li> <li>◆ Number of European Arrest Warrants sought and received.</li> <li>◆ Number of partnership arrangements in place/developed.</li> <li>◆ Number of briefings to the Department of Justice, Equality and Law Reform.</li> <li>◆ Number of threat assessments prepared.</li> <li>◆ Number of meetings with international partners.</li> <li>◆ Number of operations mounted in each Garda Region.</li> <li>◆ Number of arrests of subversive/terrorist suspects.</li> <li>◆ Quantity of arms/explosives seized.</li> <li>◆ Number of briefings provided to Regional Commissioners by Crime and Security Section.</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>Divisional Policing Plan 2006</b>  |   |
|---|---|
| <b>Divisional Actions</b>   | <b>Divisional Performance Indicators</b>  |
| <p><b>National/International Security:</b></p> <ul style="list-style-type: none"> <li>• To continue to deal with the threat of subversive and terrorist activity, with particular emphasis on cross-border security, thorough monitoring activists, mounting cross border operations and continued co-operation with other Police services</li> </ul> | <ul style="list-style-type: none"> <li>• Prevent terrorist outrages within Donegal</li> <li>• Prevent Donegal being used as a base from which terrorists may launch attacks elsewhere.</li> <li>• Implementation of the Covert Human Intelligence System (CHIS) in Donegal.</li> <li>• Volume and quality of intelligence reports generated by Garda personnel in Donegal Division.</li> <li>• Provision of current and timely threat assessments to Crime and Security Section.</li> <li>• Ensuring the security of cash/goods in transit throughout Donegal which may be a target for terrorist organisations.</li> <li>• Provision of security operations for visiting VIPs.</li> <li>• Regular meeting with PSNI regarding cross border crime and criminals operating in both jurisdictions.</li> <li>• Facilitate implementation of security review in respect of Donegal Regional Airport at Carrickfin.</li> <li>• Monitor traffic at ports and airports.</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>An Garda Síochána Policing Plan 2006</b>   |  |
|---|--|
| <b>Strategic Goal Two</b>   | <b>National Performance Indicators</b>   |
| <p><b>Crime:</b></p> <p>To reduce the incidence of organised, drug-related and serious crime, and criminal behaviour.</p> | <ul style="list-style-type: none"> <li>◆ Number of individuals/groups profiled.</li> <li>◆ Monthly review of profiles carried out by Divisional Officers.</li> <li>◆ Number of intelligence reports on the targeted individuals/groups.</li> <li>◆ Number of regional threat assessments prepared.</li> <li>◆ Dissemination of Code of Practice (CHIS) to all members of the service.</li> <li>◆ Number of Garda personnel trained at each level (CHIS).</li> <li>◆ Number of intelligence bulletins issued by Criminal Intelligence Officers (CIOs).</li> <li>◆ Criminal Intelligence Officer (CIO) will disseminate a monthly Intelligence Bulletin to stations within his/her division.</li> <li>◆ Number of briefings of members of the Divisional staff by the CIO.</li> <li>◆ Identify and seek to build partnerships with appropriate external stakeholders.</li> <li>◆ Development of specific courses in crime investigation management: Management and Operations.</li> <li>◆ Number of personnel who completed these courses.</li> <li>◆ Development of a DNA database in association with the Forensic Science Department of An Garda Síochána and the Department of Justice, Equality and Law Reform.</li> <li>◆ Number of headline crimes recorded and the percentage detected.</li> <li>◆ Number of non-headline crimes recorded and the percentage detected.</li> <li>◆ Number of targeted operations to reduce specified headline crimes.</li> <li>◆ Number of domestic violence incidents/breaches of Court orders.</li> <li>◆ Number of risk assessments carried out which are followed up with appropriate crime prevention advice.</li> <li>◆ Number of persons provided with crime prevention advice after assessment.</li> <li>◆ Submission of quarterly crime statistics on a Divisional basis.</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>Divisional Policing Plan 2006</b>   |   |
|--|---|
| <b>Divisional Actions</b>  | <b>Divisional Performance Indicators</b>  |
| <p><b>Crime:</b></p> <ul style="list-style-type: none"> <li>• To reduce the incidence of organised and serious crime.</li> <li>• To curtail the activities of cross-border crime gangs.</li> </ul> | <ul style="list-style-type: none"> <li>◆ Reduce number of recorded crimes, both headline and non-headline, by 2%.</li> <li>◆ Increase detection rate of recorded crimes, both headline and non-headline, by 2%.</li> <li>◆ Number of targeted operations to reduce specified headline crimes.</li> <li>◆ Identify organised gangs and mount operations to apprehend ring leaders.</li> <li>◆ Increase number of intelligence reports created by members on the ground.</li> <li>◆ Criminal Intelligence Officer (CIO) will disseminate a monthly Intelligence Bulletin to stations within the Division.</li> <li>◆ Number of briefings of members of the divisional staff by the CIO.</li> <li>◆ Number of risk assessments carried out which are followed up with appropriate crime prevention advice.</li> <li>◆ Provision of information regarding Victim Support to victims of crime and other persons who have experienced traumatic events.</li> <li>◆ Promotion of Business Watch in Letterkenny and examine introduction of similar schemes in other towns in the Division.</li> <li>◆ Organise seminar regarding Credit Union security.</li> <li>◆ Utilise specialist support services in crime investigation.</li> <li>◆ Increase the number of seizures of illicit drugs.</li> <li>◆ Targeting of drugs suppliers through intelligence led operations.</li> <li>◆ Members from the Division to be trained in the implementation of Operation "Clean Street". Three operations to be carried out during the year.</li> <li>◆ Increase skill level of serious crime investigators through secondments to national units.</li> <li>◆ Quarterly analysis of crime statistics on a Divisional basis.</li> </ul> |

**An Garda Síochána Policing Plan 2005**

| Strategic Goal Three  | National Performance Indicators  |
|---|--|
| <p><b>Traffic</b></p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p> | <ul style="list-style-type: none"> <li>◆ Percentage of Traffic Corps duty time spent patrolling single-lane carriageways at collision-prone locations.</li> <li>◆ Number of arrests for driving while intoxicated per division per month.</li> <li>◆ Number of breath-tests per division per month.</li> <li>◆ Percentage of Traffic Corps duty time spent on speed enforcement.</li> <li>◆ Increase speeding detections by 15%.</li> <li>◆ Percentage of Traffic Corps duty time spent on static, high-visibility checkpoints.</li> <li>◆ Percentage of non-Traffic Corps Garda duty time spent on static, high-visibility checkpoints.</li> <li>◆ Arrange for two road shows per division during 2006.</li> <li>◆ One weekly road safety broadcast on each local radio station in each division.</li> <li>◆ Road safety will be featured on six Crimecall programmes in 2006.</li> <li>◆ Percentage of Traffic Corps duty time spent on covert road traffic policing.</li> <li>◆ Increase detections for dangerous driving related offences by 15%.</li> <li>◆ Percentage of Traffic Corps duty time spent on traffic management in each division.</li> <li>◆ Garda time spent on traffic duties at peak periods and at special events (e.g. Operation Freeflow etc.)</li> <li>◆ Number of static high-visibility vehicle checkpoints carried out by non-Traffic Corps Gardaí per division per month.</li> <li>◆ Number of additional members allocated to the Garda Traffic Corps per quarter.</li> <li>◆ Number of additional patrol vehicles allocated to the Garda Traffic Corps per quarter.</li> </ul> |



**Divisional Policing Plan 2006 Donegal Division**

| <b>Divisional Policing Plan 2006</b>   |   |
|--|---|
| <b>Divisional Actions</b>  | <b>Divisional Performance Indicators</b>  |
| <p><b>Traffic</b></p> <ul style="list-style-type: none"> <li>• To reduce the incidence of fatal and serious injury collisions</li> <li>• To target groups of drivers most likely to be involved in dangerous driving offences</li> </ul> | <ul style="list-style-type: none"> <li>◆ Increase number of arrests for drunk driving offences by 15%.</li> <li>◆ Increase number of breath-tests for drunk driving offences.</li> <li>◆ Increase speeding detections by 15%.</li> <li>◆ Number of detections for non-wearing of seat belts.</li> <li>◆ Introduction and utilisation of automated FCPS (Fixed Charge Penalty System).</li> <li>◆ Percentage of Traffic Corps duty time spent on static, high-visibility checkpoints.</li> <li>◆ Percentage of non-Traffic Corps Garda duty time spent on static, high-visibility checkpoints.</li> <li>◆ Arrange for two road shows in Donegal Division during 2006.</li> <li>◆ Full use of all local media to promote road safety.</li> <li>◆ Number of static high-visibility vehicle checkpoints carried out by non-Traffic Corps Gardaí per District per month.</li> <li>◆ Prosecution of persistent offenders, using both overt and covert operations.</li> <li>◆ Utilisation of powers under Section 2(1)(b) of the Road Traffic Act 2003 so that drivers involved in road traffic collisions are breath tested.</li> <li>◆ Introduce “Driver Awareness Module” for Transition year students in association with Courts Service, Fire Service and other relevant bodies.</li> <li>◆ Family liaison officer to be appointed in all fatal accidents</li> <li>◆ Setting up partnerships with other agencies to secure safer roads.</li> <li>◆ Consolidation of the Driver Awareness Module in the District Court.</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>An Garda Síochána Policing Plan 2006</b>   |   |
|---|---|
| <b>Strategic Goal Four</b>  | <b>National Performance Indicators</b>  |
| <p><b>Public Safety:</b></p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p> | <ul style="list-style-type: none"> <li>◆ Number of reviews of deployment conducted at Divisional level.</li> <li>◆ Decrease by 10% the number of assaults.</li> <li>◆ Number of violent crimes per 1,000 population and percentage detected.</li> <li>◆ Number of prosecutions for public order offences.</li> <li>◆ Achieve an 85% satisfaction rating in the Public Attitude Survey 2006.</li> <li>◆ Achieve a 70% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in local neighbourhoods after dark'.</li> <li>◆ Achieve an 85% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in homes alone at night'.</li> <li>◆ Number of public disorder hot-spots per division.</li> <li>◆ Number of joint initiatives undertaken with stakeholders.</li> <li>◆ Number of uniform foot patrols per quarter.</li> <li>◆ Number of uniform cycle patrols per quarter.</li> <li>◆ Number of uniform mobile patrols per quarter.</li> <li>◆ Percentage of Garda divisions with CCTV systems installed.</li> <li>◆ Percentage increase in number of systems operational in 2006 (over 2005).</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>Divisional Policing Plan 2006</b>   |  |
|--|--|
| <b>Divisional Actions</b>  | <b>Divisional Performance Indicators</b>   |
| <p><b>Public Safety:</b></p> <ul style="list-style-type: none"> <li>• To reduce the incidence of public disorder and assaults and in particular alcohol related incidents of public disorder.</li> <li>• Co-operating with elements of education, health and welfare services in recognition that drug and alcohol abuse is not a Garda problem alone</li> </ul> | <ul style="list-style-type: none"> <li>◆ Reduction in the number of assaults and public order incidents through a pro-arrest policy and strict enforcement of the liquor licensing laws.</li> <li>◆ Achieve an 85% satisfaction rating in the Public Attitude Survey 2006 (80% in 2005).</li> <li>◆ Achieve an 85% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in homes alone at night'(83% in 2005).</li> <li>◆ Increased use of the provisions of Section 3 of the Criminal Justice (Public Order) Act, 2004 (Exclusion Orders).</li> <li>◆ Facilitate the introduction of CCTV in Letterkenny.</li> <li>◆ Plan for major events in the Division, including Fleadh Cheoil na hÉireann which will be held in Letterkenny in August 2006.</li> <li>◆ Increase the number of Neighbourhood Watch and Community Alert schemes operating effectively.</li> <li>◆ Rejuvenation of existing Neighbourhood Watch and Community Alert Schemes that are not as active as they should be.</li> <li>◆ Continue liaison with stakeholders, including vintners, to enhance public safety.</li> <li>◆ Ensure compliance with the conditions imposed by the District Court on Dance Licence Holders.</li> <li>◆ Adoption of a trace back system in relation to detections of underage drinking.</li> <li>◆ Training of uniform members in crowd control.</li> </ul> |

| <b>An Garda Síochána Policing Plan 2006</b>   |  |
|---|--|
| <b>Strategic Goal Five</b>  | <b>National Performance Indicators</b>   |
| <p><b>Public Confidence:</b></p> <p>To improve confidence in An Garda Síochána.</p> | <ul style="list-style-type: none"> <li>◆ Number of Continuous Professional Development courses which include a focus on the Garda Síochána Act 2005.</li> <li>◆ A minimum of two public meetings per district per year.</li> <li>◆ Number and type of networks developed to enhance public confidence.</li> <li>◆ Number of uniform foot patrols per quarter.</li> <li>◆ Number of uniform cycle patrols per quarter.</li> <li>◆ Number of uniform mobile patrols per quarter.</li> <li>◆ Percentage of Garda management time on uniform outdoor supervisory duty.</li> <li>◆ Number of Garda reserve members selected/trained.</li> <li>◆ Number of 999/112 calls answered within 20 seconds.</li> <li>◆ 65% of emergency/priority 1 calls responded to within 15 minutes and 90% within 30 minutes.</li> <li>◆ Number of complaints regarding emergency response service.</li> <li>◆ Number of letters to crime victims generated by the PULSE system.</li> <li>◆ Number of letters issued to burglary, robbery and assault victims (Sect. 2, 3 &amp; 4 Non-Fatal Offences Act 1997) as a percentage of the total incidents of these crimes.</li> <li>◆ Number of letters from crime victims responded to within 10 days.</li> <li>◆ Increase, by 10%, the number of follow-up letters issued to crime victims regarding significant case developments.</li> <li>◆ Reduce admissible complaints against An Garda Síochána by 5%.</li> <li>◆ Number of conflict resolution training programmes provided for personnel, including management.</li> <li>◆ Number of specific training programmes for selected Garda personnel who are subject of multiple complaints at Divisional level.</li> <li>◆ Conduct Public Attitude Survey 2006.</li> <li>◆ Publish results of Public Attitude Survey by March 2006 and formulate an implementation plan to action areas for improvement.</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>Divisional Policing Plan 2006</b>   |   |
|--|---|
| <b>Divisional Actions</b>  | <b>Divisional Performance Indicators</b>  |
| <p><b>Public Confidence:</b></p> <ul style="list-style-type: none"> <li>• To improve public confidence in An Garda Síochána in Donegal Division.</li> <li>• To manage the public image of An Garda Síochána in the Division while the Morris Tribunal is ongoing.</li> <li>• To encourage members to get involved in their local communities.</li> <li>• Develop strategies to increase ratings in Public Attitude Surveys.</li> </ul> | <ul style="list-style-type: none"> <li>◆ Improvement in the satisfaction rating expressed in the Public Attitudes Survey with regard to victims being kept informed of the progress of investigations by utilisation of the “1 day, 1 week, 1 month” principle. (Rating in 2005 was 26.3%).</li> <li>◆ Number of Continuous Professional Development (CPD) courses which include a focus on the Garda Síochána Act 2005.</li> <li>◆ A minimum of two public meetings per District per year.</li> <li>◆ Number and type of networks developed to enhance public confidence.</li> <li>◆ Percentage of Garda management time on uniform outdoor supervisory duty.</li> <li>◆ Number of members who are involved in community activities in their local communities.</li> <li>◆ Reduce instances of unacceptable behaviour by members of An Garda Síochána (12.5% of respondents in 2005 said that a Garda had behaved in an unacceptable manner towards them).</li> <li>◆ Utilisation of local media to assist in crime investigation and enhance public image of An Garda Síochána.</li> <li>◆ Provide training to members who liaise with the media.</li> <li>◆ Encouragement of all members to become involved in local community organisations.</li> <li>◆ Encourage all members to live in their Sub-Districts instead of commuting to work.</li> <li>◆ Speedy initiation and conclusion of investigations and correspondence.</li> <li>◆ Implementation of the provisions of the Garda Síochána Act 2005.</li> </ul> |

## Divisional Policing Plan 2006 Donegal Division

| <b>An Garda Síochána Policing Plan 2006</b>  |  |
|--|--|
| <b>Strategic Goal Six</b>  | <b>National Performance Indicators</b>   |
| <p><b>Ethnic and Cultural Diversity:</b></p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p> | <ul style="list-style-type: none"> <li>◆ Number of representatives from ethnic and cultural minorities on local Garda/Community committees.</li> <li>◆ Bi-annual meetings with ethnic and cultural groups in divisions.</li> <li>◆ Existence of policy document on consultation/communication with ethnic and minority groups.</li> <li>◆ Satisfaction of members of ethnic minorities with Garda service measured through a national survey in 2006.</li> <li>◆ Number and nature of recorded racially motivated incidents.</li> <li>◆ Undertake a study (with NCCRI) regarding reported figures on racially motivated crime.</li> <li>◆ Number of complaints against members of An Garda Síochána for racially motivated incidents.</li> <li>◆ Satisfaction of Travellers, refugees and migrants with Garda service measured through a national survey in 2006.</li> <li>◆ Number of targeted initiatives developed with Travellers, refugees and migrant groups regarding awareness of policing services.</li> <li>◆ Provision of services in languages other than English and Irish.</li> <li>◆ Number of meetings facilitated by Garda Ethnic Liaison Officers.</li> <li>◆ Number of Continuous Professional Development courses (which include anti-racism, intercultural and diversity elements) run for middle and senior management.</li> <li>◆ Percentage of senior and middle management trained in 'Diversity Awareness Training programme under EU Garda/PSNI Peace and Reconciliation Project'.</li> <li>◆ Existence of a structured support system for newly recruited members of An Garda Síochána from cultural and ethnic minorities.</li> <li>◆ Number of members of ethnic and cultural communities who undergo Garda training.</li> </ul> |

**Divisional Policing Plan 2006 Donegal Division**

| <b>Divisional Policing Plan 2005</b>   |  |
|--|--|
| <b>Divisional Actions</b>  | <b>Divisional Performance Indicators</b>   |
| <p><b>Ethnic and Cultural Diversity:</b></p> <ul style="list-style-type: none"> <li>• To enhance the service provided by An Garda Síochána to ethnic minorities and increase understanding within the Division of the policing needs of ethnic communities.</li> </ul> | <ul style="list-style-type: none"> <li>◆ Reduce the number of racially motivated offences</li> <li>◆ Encourage members of ethnic communities to consider a career in An Garda Síochána.</li> <li>◆ Number of meetings between members of An Garda Síochána and multi-cultural communities.</li> <li>◆ Ethnic Liaison Officers to be active in their roles.</li> <li>◆ Members within the Division to participate in Diversity Awareness Training.</li> <li>◆ Operation “Solas” to be run in association with GNIB (Garda National Immigration Bureau)</li> </ul> |

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**Divisional Policing Plan 2006 Donegal Division**

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