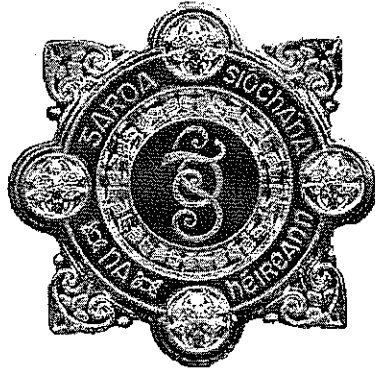


An Garda Síochána



Divisional Policing Plan 2006
Dublin Metropolitan Region
West Garda Division

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An Garda Síochána Strategic Goals 2006

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international co-operation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse Ethnic and multi-Cultural communities.

Divisional Policing Plan 2006 D.M.R. West Division

**Foreword from Chief Superintendent Joseph McGarty
Divisional Officer – D.M.R. West Division.**

When I launched the 2005 Policing Plan I sought the continued commitment, dedication and support of all Personnel, both Garda and Civilian Staff to meet the targets which had been set out for 2005. The response throughout the Division enabled us to meet and exceed many of the targets which had been set.

I am proud of this level of commitment and professionalism. The numerous letters of appreciation I have received from members of the public are a testimony to the work being done on a daily basis throughout the D.M.R. West Division.

The 2006 National Policing Plan has presented us with some new challenges. I am confident we will successfully achieve our targets and provide to our Communities a professional and effective policing service. The Department of Justice, Equality and Law Reform will receive quarterly reports on the progress of our Policing Plan.

In formulating the 2006 Policing Plan, cognisance was taken of the quarterly reviews of the 2005 Policing Plan. Consultation with Stakeholders in the Division and also the feedback from Gardai, Sergeants and Inspectors enabled each of the Superintendents and myself to identify areas for action and set appropriate targets.

I would again like to acknowledge the tremendous level of support I have received as Divisional Officer and I look forward to working with you as we aim to achieve these Goals in 2006.

Joseph McGarty
Chief Superintendent.
Dated 12th January 2006.

An Garda Síochána Policing Plan 2006

Strategic Goal One - National/International Security

To reduce the threat of subversive and terrorist activity through intelligence-led policing and international co-operation.

Process Owners

Divisional	'K' District	'L' District	'Q' District
Detective Superintendent Hubert Collins	Superintendent Gabriel McIntyre	Superintendent Edmund Finucane	Superintendent Mark Curran
	D. Inspector Brian Sherry Inspector Malachy Geraghty	Detective Inspector Walter O'Sullivan Inspector Peter O'Boyle	Detective Inspector Tod O'Loughlin
	Inspector Malachy Geraghty To Report	Detective Inspector Walter O'Sullivan To Report	Detective Inspector Tod O'Loughlin To Report

Divisional Policing Plan 2006 D.M.R. West Division

An Garda Siochana Policing Plan 2006

Strategic Goal One - National/International Security

To reduce the threat of subversive and terrorist activity through intelligence-led policing and international co-operation.

Actions	National Performance Indicators
Initiate intelligence-led operations against the various factions within dissident republican groups.	<ul style="list-style-type: none"> • Number of Garda Operations Commenced. • Number of Prosecutions initiated.
Develop and improve the quality of intelligence by broadening the intelligence source base in all sections of An Garda Siochana.	<ul style="list-style-type: none"> • The implementation on the national Covert Human Intelligence System (CHIS). • Number of Gardai trained in CHIS. • Number of Crime analysts employed. • Volume of intelligence gathered / exchanged.
Develop initiatives aimed at identifying, preventing and / or disrupting the activities of radical Islamic extremists.	<ul style="list-style-type: none"> • Number of initiatives developed. • Number of operations commenced. • Number of Garda members operating on external borders. • Number of international seminars / conferences and training programmes attended.
Develop and maintain the exchange of intelligence between An Garda Siochana and Law Enforcement and Security agencies worldwide.	<ul style="list-style-type: none"> • Volume of intelligence exchanged. • Number of European Arrest Warrants sought and received. • Number of partnership arrangements in place / developed. • Number of briefings to the Department of Justice, Equality and Law Reform. • Number of threat assessments prepared. • Number of meetings with international partners.
Provide specialist assistance to Regional Commissioners against selected targets on an intelligence-led basis.	<ul style="list-style-type: none"> • Number of operations mounted in each Garda Region. • Number of arrests of subversive / terrorist suspects. • Quantity of arms / explosives seized. • Number of briefings provided to Regional Commissioners by Crime and Security Section.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal One - National/International Security

To reduce the threat of subversive and terrorist activity through intelligence-led policing and international co-operation.

Divisional Actions	Divisional Performance Indicators
<p>Detective Superintendent D.M.R. West will continue to liaise with Crime and Security Section and District Officers in relation to subversive and terrorist activity in the Division.</p>	<ul style="list-style-type: none"> • Increase the number of searches carried out pursuant to Section 29 of the Offences Against the State Act 1939 by 5%. • Increase the number of arrests carried out pursuant to Section 30 of the O.A.S.A. 1939 by 3%. • Increase the number of Garda Operations targeting dissident republican groups by 2%. • Increase the number of prosecutions against dissident republicans by 2%.
<p>Detective Superintendent D.M.R. West will continue to liaise with District Officers and Crime and Security Section in relation to the movement of VIP's through the Division.</p>	<ul style="list-style-type: none"> • Increase the number of security assessments for V.I.P's by 2%. • Increase security assessments of defined locations by 2%.
<p>Each Detective Inspector will continue to monitor known subversives in each District through intelligence reports and the collating system.</p>	<ul style="list-style-type: none"> • Increase by 2% the number of subversives / terrorists arrested. • Increase by 2% the volume of explosives / arms seized. • Increase the inspection rate of licensed firearms by 8%. • Increase the amount of illegally held firearms seized by 5%. • Increase the number of briefings to the Criminal Intelligence Officer by members of the Special Detective Unit by 5%.
<p>Detective Superintendent D.M.R. West, will liaise with the District Officer and develop and improve the quality of intelligence by broadening the intelligence source base in all sections of An Garda Siochana.</p>	<ul style="list-style-type: none"> • Train 10% of Detective Gardai in Covert Human Intelligence Management. • Increase the number of briefings to Gardai in each sub-district by C.I.O. by 5%. • Increase the number of Covert Human Intelligence sources by 3%. • Increase the number of items of information to the Criminal Intelligence Officer by 3%.

Divisional Policing Plan 2006 D.M.R. West Division

<p>D.M.R. West Divisional Policing Plan 2006</p> <p><i>Strategic Goal One - National/International Security</i></p> <p><i>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international co-operation.</i></p>	
Divisional Actions	Divisional Performance Indicators
<p>Develop initiatives aimed at identifying, preventing and / or disrupting the activities of radical Islamic extremists.</p>	<ul style="list-style-type: none"> • Maintain the present commitment of Garda Personnel employed on external borders. • Increase by 2% the number of European Arrest Warrants sought. • Maintain the present status of European Arrest Warrants executed.

An Garda Síochána Policing Plan 2006

Strategic Goal Two - Crime

To reduce the incidence of organised, drug related and serious crime and criminal behaviour.

Process Owners

Divisional	'K' District	'L' District	'Q' District
Detective Superintendent Hubert Collins	Superintendent Gabriel McIntyre	Superintendent Edmund Finucane	Superintendent Mark Curran
	Detective Inspector Brian Sherry	Detective Inspector Walter O'Sullivan	Detective Inspector Tod O'Loughlin
	Inspector Malachy Geraghty	Inspector Peter O'Boyle	
	Inspector Peter Hughes		
	Inspector Eugene Brennan		
	Detective Inspector Brian Sherry To Report	Detective Inspector Walter O'Sullivan To Report	Detective Inspector Tod O'Loughlin To Report

Divisional Policing Plan 2006 D.M.R. West Division

An Garda Síochána Policing Plan 2006

Strategic Goal Two - Crime

To reduce the incidence of organised, drug related and serious crime and criminal behaviour

Actions	National Performance Indicators
<p>Identify and profile, at Divisional level, the main individuals / groups engaged in organised / serious crime and drug-related crime.</p>	<ul style="list-style-type: none"> • Number of individuals / groups profiled. • Monthly review of profiles carried out by Divisional Officers. • Number of intelligence reports on the targeted individuals / groups. • Number of regional threat assessments prepared.
<p>Implement the Code of Practice for the Management of Covert Human Intelligence Sources.</p>	<ul style="list-style-type: none"> • Dissemination of Code of practice to all members of the service. • Number of Garda Personnel trained at each level. • Number of Intelligence Bulletins issued by the Criminal Intelligence Officer (C.I.O's).
<p>Further develop Criminal Intelligence capability at Divisional / District level.</p>	<ul style="list-style-type: none"> • Criminal Intelligence Officer (C.I.O.) will disseminate a monthly Intelligence Bulletin to stations within his / her Division. • Number of briefings of member of the Divisional staff by the C.I.O.. • Identify and seek to build partnerships with appropriate external stakeholders.
<p>Further develop Crime Investigation Management capability.</p>	<ul style="list-style-type: none"> • Development of specific courses in Crime Investigation Management. • Number of personnel who completed these courses. • Development of a DNA database in association with the Forensic Science Department of An Garda Síochána and the Department of Justice, Equality and Law Reform.

Divisional Policing Plan 2006 D.M.R. West Division

An Garda Síochána Policing Plan 2006

Strategic Goal Two - Crime

To reduce the incidence of organised, drug related and serious crime and criminal behaviour.

Actions	National Performance Indicators
<p>Reduce the incidence of crime by 2% and increase detection rates by 2%.</p>	<ul style="list-style-type: none"> • Number of headline crimes recorded and the percentage detected. • Number of non-headline crimes recorded and the percentage detected. • Number of targeted operations to reduce specified headline crimes. • Number of domestic violence incidents / breaches of Court orders.
<p>Conduct risk assessments of high risk / vulnerable targets in each Division.</p>	<ul style="list-style-type: none"> • Number of risk assessments carried out which are followed up with appropriate crime prevention advice after assessment.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Two - Crime

To reduce the incidence of organised, drug related and serious crime and criminal behaviour.

Divisional Actions	Divisional Performance Indicators
<p>Detective Inspectors in each District will continue to build intelligence on Drug Dealing in the Division.</p> <p>Tactical plans to detect the supply, sale, movement and storage of illegal drugs in this Division will be co-ordinated under Detective Superintendent D.M.R. West.</p>	<ul style="list-style-type: none"> • Increase the number of Section 3 Misuse of Drugs Act 1977/84 detections by 5%. • Increase the number of Section 15 Misuse of Drugs Act 1977/84 detections by 5%. • Increase the number of Section 26 Misuse of Drugs Act 1977/84 searches by 10%. • Increase the number of drug related items of information to the C.I.O. by 3%. • Increase the total quantity of drugs seized by D.M.R. West personnel by 5%. • Increase the quantity of Heroin seized by 5%. • Increase the quantity of Cannabis Resin seized by 5%. • Increase the quantity of Ecstasy seized by 5%. • Increase the quantity of Cocaine seized by 5%.
<p>Detective Superintendent D.M.R. West, will liaise with the District Officer to enable the development of Criminal Intelligence capability throughout the Division.</p>	<ul style="list-style-type: none"> • Disseminate a code of practice to all members on Covert Human Intelligence Sources. • Train 10% of Detective Gardai in C.H.I.M. • Each Criminal Intelligence Officer will issue a monthly Intelligence Bulletin. • Increase the number of briefings by the C.I.O. to Gardai in each sub-district by 5%. • Hold quarterly Crime Prevention alliance meetings with the local Business Community. • Hold monthly crime conferences to improve inter-Divisional criminal knowledge.
<p>District Officers will maintain and continue to develop District initiatives to target local criminal networks.</p>	<ul style="list-style-type: none"> • Reduce Murders in the Division by 10%. • Reduce the incidents of the discharging of firearms by 2%. • Reduce the incidents of serious assaults by 10% • Reduce Robberies by 2%. • Reduce Burglaries by 2%. • Reduce Theft from MPV's by 2%.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Two – Crime

To reduce the incidence of organised, drug related and serious crime and criminal behaviour.

Divisional Actions	Divisional Performance Indicators
<p>Nominated Inspectors will continue as Garda representative's on local Drugs Task Force Committees.</p>	<ul style="list-style-type: none"> Nominated Inspectors will issue a quarterly report on the activities of their relevant Drugs Task Force.
<p>High visibility patrols will target open green areas, laneways and other gathering areas in housing estates where youths gather to drink alcohol.</p>	<ul style="list-style-type: none"> Increase the number of policing initiatives launched to tackle criminal behaviour by 4%.
<p>District Officers will nominate a Sergeant to supervise the investigation of reports of Missing Persons.</p>	<ul style="list-style-type: none"> Bring 95% of all cases of persons reported missing to a satisfactory conclusion through thorough investigations
<p>District Officers will have an assessment of high crime risks carried out in their District and appropriate measures put in place.</p>	<ul style="list-style-type: none"> Compile 100 intelligence reports on serious crime suspects. Compile 50 intelligence profiles on serious crime suspects. Hold a monthly review of intelligence reports.
<p>District Officers will monitor and review all incidents recorded on Pulse daily.</p> <p>Pulse entries in relation to burglary incidents will be fully completed and in particular the M.O. field in order to assist in building up profiles of persistent offenders.</p>	<ul style="list-style-type: none"> Achieve a 2% reduction in the number of headline crimes recorded. Achieve a 2% increase in the number of headline crimes detected. Achieve a 2% reduction in the number of non-headline crimes recorded. Achieve a 2% increase in the number of non-headline crimes detected.
<p>Each Detective Inspector will oversee active investigations and ensure regular progress reports are submitted by their Detective personnel.</p>	<ul style="list-style-type: none"> Train 25% of supervisory personnel in Crime Investigation Management.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006	
<i>Strategic Goal Two - Crime:</i>	
<i>To reduce the incidence of organised, drug related and serious crime and criminal behaviour.</i>	
Divisional Actions	Divisional Performance Indicators
District Officers will ensure that the sex offenders register in each station is to be maintained.	<ul style="list-style-type: none"> • Ensure that all applicable sex offenders are registered. • Increase by 2% the number of Court Orders enforced in domestic violence incidents.
All vehicles subject of Unauthorised Takings and recovered in this Division will be Technically Examined.	<ul style="list-style-type: none"> • Increase the number of 'Hits' by 10% on incidents of located vehicles subject of Unauthorised Taking. • Increase the number of 'Hits' by 10% on incidents of Theft from M.P.V.
Full utilisation of the Divisional Scene of Crime Examiners will be made to ensure all scenes are examined within 24 hours to obtain optimum results from technical examinations.	<ul style="list-style-type: none"> • Increase by 5% the crime scenes examined within 12 hours of the crime being reported. • Increase by 10% overall the number of 'Hits' for scenes examined. • Increase the number of 'Hits' by 10% on incidents of Discharge of Firearms. • Increase the number of 'Hits' by 10% on incidents of Criminal Damage. • Increase the number of 'Hits' by 10% on incidents of Robbery. • Increase the number of 'Hits' by 10% on incidents of Burglary.
Detective Superintendent D.M.R. West will compile a quarterly review of the activities of the Divisional Crime Prevention Officer and liaise with District officer to ensure that this service is utilised fully.	<ul style="list-style-type: none"> • Increase by 4% the number of risk assessments carried out which were followed up with appropriate Crime Prevention advice. • Increase by 4% the number of persons to whom crime prevention advice was offered following assessment.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Two - Crime

To reduce the incidence of organised, drug related and serious crime and criminal behaviour.

Divisional Actions	Divisional Performance Indicators
<p>Detective Superintendent D.M.R. West will compile a quarterly review of the activities of the Divisional Juvenile Liaison Officer and liaise with the District Officer to ensure that this service is utilised fully.</p> <p>The Garda Youth Diversion Projects will be used to advise and deter juveniles from crime.</p>	<ul style="list-style-type: none">• Increase by 5% the number of Juvenile Referrals to the Director of the National Juvenile Office.• Increase by 5% the number of Juveniles cautioned following referral to the Director of the National Juvenile Office.• Increase by 5% the number of Juveniles charged following referral to the Director of the National Juvenile Office.

An Garda Síochána Policing Plan 2006

Strategic Goal Three - Traffic

To reduce the incidence of fatal and serious injury collisions and improve traffic flow.

Process Owners

Divisional	'K' District	'L' District	'Q' District
	Superintendent Gabriel McIntyre	Superintendent Edmund Finucane	Superintendent Mark Curran
Inspector Michael Fitzpatrick	Inspector Peter Hughes Inspector John Kelly	Inspector Martin Smethers Inspector Frank Dunleavy	Inspector Patrick O'Sullivan
Inspector Michael Fitzpatrick To Report	Inspector Peter Hughes To Report	Inspector Martin Smethers To Report	Inspector Patrick O'Sullivan To Report

An Garda Síochána Policing Plan 2006

Strategic Goal Three Traffic

To reduce the incidence of fatal and serious injury collisions and improve traffic flow.

Actions	National Performance Indicators
Traffic Corps will spend 20% of duty time patrolling on single-lane carriageways at collision-prone locations.	<ul style="list-style-type: none"> Percentage of Traffic Corps time spent patrolling single-lane carriageways at collision-prone locations.
Increase arrest rate for driving while intoxicated by 10% in 2006.	<ul style="list-style-type: none"> Number of arrests for driving while intoxicated per Division per month.
Traffic Corps will spend 30% of duty time on speed enforcement.	<ul style="list-style-type: none"> Percentage of Traffic Corps duty time spent on speed enforcement. Increase speeding detections by 15%.
Gardai will spend 20% of duty time on static, high-visibility vehicle checkpoints	<ul style="list-style-type: none"> Percentage of Traffic Corps duty time spent on static, high-visibility checkpoints. Percentage of non-Traffic Corps Garda duty time spent on static, high-visibility checkpoints.
Educate road users through Radio / T.V. broadcasts, and road shows.	<ul style="list-style-type: none"> Arrange for two road shows per Division during 2006. One weekly road safety broadcast on each local radio station in each Division. Road safety will be featured on six Crimecall programmes in 2006.
Traffic Corps units will spend 10% of duty time on Covert Road Traffic Policing.	<ul style="list-style-type: none"> Percentage of Traffic Corps duty time spent on Covert Road Traffic Policing. Increase detections for dangerous driving related offences by 15%.

An Garda Síochána Policing Plan 2006 <i>Strategic Goal Three – Traffic</i> <i>To reduce the incidence of fatal and serious injury collisions and improve traffic</i>	
Actions	National Performance Indicators
Establish a benchmark for each Division regarding the time spent by Gardai dealing with Traffic Management.	<ul style="list-style-type: none"> • Percentage of Traffic Corps duty time spent on Traffic Management in each Division. • Garda time spent on traffic duties at peak periods and at special events (e.g. Operation Freeflow etc.) • Number of static high-visibility vehicle checkpoints carried out by non-Traffic Corps Gardai per Division per month.
Increase the strength of the Traffic Corps by 244 in 2006 with a proportionate increase in the transport allocation.	<ul style="list-style-type: none"> • Number of additional members allocated to the Garda Traffic Corps per quarter. • Number of additional patrol vehicles allocated to the Garda Traffic Corps per quarter.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Three - Traffic:

To reduce the incidence of fatal and serious injury collisions and improve traffic flow.

Divisional Actions	Divisional Performance Indicators
The Inspector in charge of the Divisional Traffic Corps will ensure that 20% of the duty time of members of the Divisional Traffic Corps is spent patrolling on single-lane carriageways at collision prone locations.	<ul style="list-style-type: none"> • 20% of duty time is spent patrolling on single-lane carriageways at collision prone locations.
Dangerous driving, speeding offences, the non wearing of seat belts and drink driving will be targeted by all members.	<ul style="list-style-type: none"> • Reduce fatalities by 10%. • Increase detection rate for driving while intoxicated by 15% per month. • Increase by 10% the number of breath tests carried out. • Increase seat belt detections by 4%. • Increase bus lane detections by 5%.
Traffic Corps members will spend 30% of duty time on speed enforcement.	<ul style="list-style-type: none"> • 30% of duty time spent on speed enforcement. • Increase speeding detections by 15%.
Gardai will spend 20% of duty time on static, high-visibility vehicle checkpoints. District Officers will be responsible for daily monitoring of local traffic collision prone locations and road traffic congestion areas.	<ul style="list-style-type: none"> • 20% of duty time will be spent on static, high-visibility vehicle checkpoints. • Reduce Serious Personal Injury Traffic Accidents by 5%. • Reduce Material Damage Traffic Accidents by 3%. • Increase the number of collision prone locations examined by 5%. • Increase the number of high-visibility checkpoints carried out by 5%.
District Officers and the Divisional Traffic Corps Inspector will educate road users through Radio/ TV broadcasts and road shows.	<ul style="list-style-type: none"> • Two road shows will be held during 2006. • One weekly road safety broadcast on each local radio station will be held. • A feature on road safety will be prepared for inclusion on one of the Crimecall programmes.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Three - Traffic

To reduce the incidence of fatal and serious injury collisions and improve traffic flow

Divisional Actions	Divisional Performance Indicators
<p>The Inspector in charge of the Divisional Traffic Corps will ensure that 10% of the duty time of members of the Divisional Traffic Corps is spent on Covert Road Traffic Policing.</p>	<ul style="list-style-type: none"> • 10% of the duty time of members of the Divisional Traffic Corps will be spent on Covert Road Traffic Policing. • Increase detections for dangerous driving related incidents by 15%.
<p>District Officers will ensure all available resources are deployed to assist in traffic movement and traffic congestion during business hours 7am – 7pm.</p> <p>The Inspector in charge of the Divisional Traffic Corps will measure the amount of time members of the Divisional Traffic Corps spend on Traffic Management daily.</p>	<ul style="list-style-type: none"> • Percentage of Traffic Corps duty time spent on Traffic Management. • Percentage of non-Traffic Corps Garda duty time spent static, high-visibility checkpoints. • Number of static high-visibility vehicle checkpoints carried out by members of the Divisional Traffic Corps per month. • Number of static high-visibility vehicle checkpoints carried out by non-Divisional Traffic Corps members per month.
<p>District Officers will ensure the effective implementation of the Fixed Charge Penalty System.</p>	<ul style="list-style-type: none"> • Increase detections for no insurance by 5%. • Train 100 additional Gardai in the use of F.C.P.S. • Increase the number of F.C.P.S. notices issued by 10%.
<p>District Officers will ensure the effective implementation of Section 41 Road Traffic Act 1994 for the seizure of untaxed and uninsured vehicles.</p>	<ul style="list-style-type: none"> • Increase seizures under Section 41 of the Road Traffic Act by 3%.
<p>Increase the strength of the Traffic Corps in the Division.</p>	<ul style="list-style-type: none"> • The number of additional members allocated to the Divisional Traffic Corps. • The number of additional vehicles allocated to the Divisional Traffic Corps.

An Garda Síochána Policing Plan 2006

Strategic Goal Four – Public Safety

To ensure public safety by reducing the incidence of public disorder and anti-social behaviour

Process Owners

Divisional	‘K’ District	‘L’ District	‘Q’ District
	Superintendent Gabriel McIntyre	Superintendent Edmund Finucane	Superintendent Mark Curran
	Inspector Jeremiah Bergin Inspector Malachy Geraghty Inspector Peter Hughes Inspector Eugene Brennan	Inspector Peter O’Boyle Inspector Frank Dunleavy	Inspector Maureen McGrath
	Inspector Jeremiah Bergin To Report	Inspector Peter O’Boyle To Report	Inspector Maureen McGrath To Report

Divisional Policing Plan 2006 D.M.R. West Division

An Garda Síochána Policing Plan 2006

Strategic Goal Four – Public Safety

To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.

Actions	National Performance Indicators
<p>Review deployment of Gardai and methods of patrolling on a quarterly basis to reduce assaults.</p>	<ul style="list-style-type: none"> • Number of reviews of the deployment of Gardai conducted at Divisional level. • Decrease by 10% the number of assaults. • Number of violent crimes per 1,000 population and percentage detected. • Number of prosecutions for Public Order Offences.
<p>Create a customer ‘feeling of safety’ index for year-on-year benchmarking.</p>	<ul style="list-style-type: none"> • Achieve an 85% satisfaction rating in the Public Attitude Survey 2006. • Achieve a 70% rating in the Public Attitude Survey 2006 regarding ‘feeling of safety in local neighbourhoods after dark’. • Achieve an 85% rating in the Public Attitude Survey 2006 regarding ‘feeling of safety in homes, alone at night’.
<p>Identify public disorder hot-spots in consultation with stakeholders and deploy resources accordingly.</p>	<ul style="list-style-type: none"> • Number of public disorder hot-spots per Division. • Number of joint initiatives undertaken with stakeholders. • Number of uniform foot patrols per quarter. • Number of uniform cycle patrols per quarter. • Number of uniform mobile patrols per quarter.
<p>Utilise C.C.T.V. to enhance public safety.</p>	<ul style="list-style-type: none"> • Percentage of Garda Divisions with C.C.T.V. Systems installed. • Percentage increase in number of Systems Operational in 2006 (over 2005).

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Four – Public Safety:

To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.

Divisional Actions	Divisional Performance Indicators
<p>Each District Officer will review the deployment of Gardai and methods of patrolling on a quarterly basis.</p> <p>Each District Officer will ensure that the Liquor Licensing Legislation is enforced throughout the Division.</p> <p>Licensing Inspectors will continue to monitor Licensed Premises and take appropriate action.</p> <p>District Officers will draw up action plans to tackle incidents of anti-social behaviour and vandalism.</p>	<ul style="list-style-type: none"> • The number of reviews carried out on deployment and methods of patrolling. • Achieving a 10% decrease in the number of Assaults. • Increase the number of prosecutions for Public Order Offences by 10%. • Increase visits to Licensed Premises by 10%. • Increase by 3% the number of meetings with members of the Licensing Trade. • Secure an increase in the number of Closure Orders under the Criminal Justice Public Order Act 2003 by 5%. • Increase by 3% the number of Public Order Policing Operations initiated.
<p>Increase the level of ratings for the Division in the Public Attitude Survey 2006.</p> <p>District Officers will review Garda Youth Diversion Projects within their Districts.</p> <p>District Officers will ensure that Community Gardai continue to liaise with Neighbourhood Watch Scheme Leaders, Business Watch Schemes, and Resident Groups.</p> <p>Alcohol, Traffic topics will be given priority in Garda Schools Programmes presented in schools throughout the Division.</p>	<ul style="list-style-type: none"> • Achieve an 85% satisfaction rating in the 2006 Public Attitude Survey. • Achieve an 70% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in local neighbourhoods after dark'. • Achieve an 85% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in homes alone at night'. • Increase by 5% the number of visits to Schools in the Garda Schools Programme. • Incorporate Traffic awareness in the course of presentations in the Garda Schools Programme. • Increase by 5% the number of Neighbourhood Watch meetings attended. • Increase by 5% the number of Hospital Watch meetings attended. • Increase by 3% the number of meetings with Irish Rail Representatives. • Increase by 3% the number of meetings with Dublin Bus Representatives. • Increase the number of hours on Garda Clinics by 3%.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Four – Public Safety:

To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.

Divisional Actions	Divisional Performance Indicators
<p>District Officers will identify Public Disorder hot-spots in consultation with stakeholders and deploy resources accordingly.</p>	<ul style="list-style-type: none"> • Decrease by 5% the number of Public Disorder hot-spots in the Division. • Increase by 5% the number of joint initiatives undertaken with stakeholders. • Increase by 3% the number of uniform foot patrols. • Increase by 3% the number of cycle patrols. • Increase by 3% the number of uniform mobile patrols. • Reactivate 10% of dormant Neighbourhood Watch Schemes. • Increase by 5% the number of meetings held with representative of the Local Community. • Increase by 5% the number of new community initiatives identified and launched.
<p>District Officers in consultation with stakeholders will develop the roll out of C.C.T.V. in their Districts.</p>	<ul style="list-style-type: none"> • Increase by 5% the number of C.C.T.V. Systems in operation in the Division.

An Garda Síochána Policing Plan 2006

Strategic Goal Five – Public Confidence

To improve confidence in An Garda Síochána

Process Owners

Divisional	‘K’ District	‘L’ District	‘Q’ District
	Superintendent Gabriel McIntyre	Superintendent Edmund Finucane	Superintendent Mark Curran
	Inspector John Kelly	Inspector Peter O’Boyle	Inspector Frank Kennefick
	Inspector Peter Hughes	Inspector Martin Smethers	
	Inspector John Kelly To Report	Inspector Peter O’Boyle To Report	Inspector Frank Kennefick To Report

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Five – Public Confidence

To improve confidence in An Garda Síochána

Actions	National Performance Indicators
<p>Enhance our engagement with the Community in preparation for full implementation of the Garda Síochána Act 2005.</p>	<ul style="list-style-type: none"> • Number of Continuous Professional Development Courses which include a focus on the Garda Síochána Act 2005. • A minimum of two public meetings per District per year. • Number and type of networks developed to enhance public confidence.
<p>Increase Garda presence / visibility in public places.</p>	<ul style="list-style-type: none"> • Number of uniform foot patrols per quarter. • Number of uniform cycle patrols per quarter. • Number of uniform mobile patrols per quarter. • Percentage of Garda Management time on uniform outdoor supervisory duty. • Number of Garda reserve members selected / trained.
<p>Provide an immediate response to emergencies.</p>	<ul style="list-style-type: none"> • Number of 999 / 112 calls answered within 20 seconds. • 65% of emergency / priority one calls responded to within 15 minutes and 90% within 30 minutes. • Number of complaints regarding Emergency Response Service.
<p>Provide feedback to victims of crime.</p>	<ul style="list-style-type: none"> • Number of letters to Crime victims generated by the PULSE system. • Number of letters issued to Burglary, Robbery and Assault victims (Section 2, 3, & 4 Non-Fatal Offences Act 1997) as a percentage of the total incidents of these crimes. • Number of letters from Crime victims responded to within 10 days. • Increase by 10% the number of follow-up letters issued to Crime victims regarding significant case developments.

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Strategic Goal Five – Public Confidence

To improve confidence in An Garda Siochana

Actions	National Performance Indicators
<p>Target the most common sources / causes of complaints made against members of An Garda Siochana.</p>	<ul style="list-style-type: none"> • Reduce admissible complaints against An Garda Siochana by 5%. • Number of conflict resolution training programmes provided for personnel, including management. • Number of specific training programmes for selected Garda personnel who are subject of multiple complaints at Divisional level.
<p>Assess the quality of service provided to the public.</p>	<ul style="list-style-type: none"> • Conduct Public Attitude Survey 2006. • Publish results of Public Attitude Survey by March 2006. • Formulate an implementation plan to action areas for improvement.

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Strategic Goal Five – Public Confidence

To improve confidence in An Garda Síochána

Divisional Actions	Divisional Performance Indicators
<p>Continuous Professional Development Courses will be held in accordance with guidelines from the Director of Training at the Garda College and include a focus on the Garda Síochána Act 2005.</p>	<ul style="list-style-type: none"> • Provide training in conflict resolution for 10% of the Divisional Force. • Provide training to 100% of the Divisional Force on the Garda Síochána Act 2005. • Provide specific Training Programmes for selected Garda personnel who are subject of multiple complaints.
<p>Each District Officer will ensure “Victim of Crime Letters” have been issued.</p> <p>Community Police personnel will continue to maintain call back to victim register.</p> <p>All correspondence within the Division will be answered promptly and where possible within 10 working days of receipt or by way of preliminary report.</p> <p>Each District Officer will certify validation of all Pulse entries by the end of each quarter.</p> <p>Victims of Serious Crimes will be kept appraised of the current status of Criminal Investigation.</p>	<ul style="list-style-type: none"> • Increase by 3% the number of letters to crime victims. • Ensure that 95% of letters from crime victims are responded to within ten days. • Increase by 10% the number of follow-up letters issued to crime victims regarding significant case developments. • Achieve a rate of 75% in the number of letters issued to Burglary, Robbery and Assault victims (Section 2, 3, and 4 Non-Fatal Offences Act 1997) as a percentage of the total incidents of these crimes.

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Strategic Goal Five – Public Confidence

To improve confidence in An Garda Síochána

Divisional Actions	Divisional Performance Indicators
<p>District Officers will continue to monitor their expenditure and submit their financial reports as required.</p> <p>The Divisional Procurement Committee will seek tenders where there is expenditure of public money for the provision of works, supplies or services as required.</p>	<ul style="list-style-type: none"> • Maintain Overtime spending to within 10% of the Divisional Allocation. • Maintain subsistence and travel allowance spending to within 10% of the Divisional Allocation. • Review all Public Procurement Contracts on a quarterly basis.
<p>Emergency calls will be answered as a priority and within 15 minutes.</p> <p>District Officers will ensure all resources are logged on and assigned to duties each tour.</p> <p>Complaints of poor service or slow response times will be investigated by Patrol Officers.</p>	<ul style="list-style-type: none"> • Increase by 3% the number of foot patrols. • Increase uniform cycle patrols by 3%. • Increase by 3% the number of uniform mobile patrols. • Increase by 3% the Garda Management time on uniform outdoor supervisory duty. • 65% of emergency / priority one calls responded to within 15 minutes. • 90% of emergency / priority one calls responded to within 30 minutes. • Ensure that the number of complaints regarding emergency response service is less than one per cent. • Number of calls logged to Command and Control will be measured on a quarterly basis. • Improve the 'at scene' response rate by 10%. • Number of Incidents on PULSE will be measured on a quarterly basis.
<p>Each District Customer Service Panel will continue to access Customer Service satisfaction and submit quarterly reports through nominated Inspectors.</p> <p>District Officers will identify sources / causes of complaints made against members of An Garda Síochána.</p>	<ul style="list-style-type: none"> • Hold two public meetings per District per year. • Develop by 3% the number of networks to enhance public confidence. • Reduce admissible complaints by 5%. • Formulate an implementation plan of action to address areas identified for improvement in the 2006 Public Attitude Survey. • Increase Estate Management Meetings by 5%.

An Garda Síochána Policing Plan 2006

Strategic Goal Six – Ethnic and Cultural Diversity

To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse Ethnic and multi-Cultural communities.

Process Owners

Divisional	‘K’ District	‘L’ District	‘Q’ District
	Superintendent Gabriel McIntyre	Superintendent Edmund Finucane	Superintendent Mark Curran
	Inspector Eugene Brennan	Inspector Frank Dunleavy	Inspector Patrick O’Sullivan
	Inspector John Kelly	Inspector Peter O’Boyle	
	Inspector Eugene Brennan To Report.	Inspector Frank Dunleavy To Report	Inspector Patrick O’Sullivan To Report

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Six – Ethnic and Cultural Diversity

To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse Ethnic and multi-Cultural communities.

Actions	National Performance Indicators
<p>Develop a clear policy for consultation with Cultural and Ethnic minorities on policing and service provision on an on-going basis.</p>	<ul style="list-style-type: none"> • Number of representative of Ethnic and Cultural minorities on local Garda Community Committees. • Bi-annual meetings with Ethnic and Cultural groups in Divisions. • Existence of policy document on consultation / communication with Ethnic and minority groups. • Satisfaction of members of Ethnic minorities with Garda Service.
<p>Develop a multi-faceted strategy to provide for more effective recording of racially motivated crime.</p>	<ul style="list-style-type: none"> • Number and nature of recorded racially motivated incidents. • Undertake a study (with NCCRI) regarding reported figures on racially motivated crime. • Number of complaints against members of An Garda Síochána for racially motivated incidents.
<p>Develop targeted initiatives focusing on access to Police Services for Travellers, Refugees and Migrants.</p>	<ul style="list-style-type: none"> • Satisfaction of Travellers, Refugees and Migrants with Garda Service. • Number of targeted initiatives developed with Travellers, Refugees and Migrant Groups regarding awareness of Policing Services. • Provision of services in languages other than English and Irish. • Number of meetings facilitated by Garda Ethnic Liaison Officers.
<p>Develop anti-racism, inter-cultural and diversity training for senior and middle management.</p>	<ul style="list-style-type: none"> • Number of C.P.D. Courses (which include anti-racism, inter-cultural and diversity elements) run for middle and senior management. • Percentage of senior and middle management trained in 'Diversity Awareness Training Programme under E.U. Garda / P.S.N.I. Peace and Reconciliation Project'.

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Six – Ethnic and Cultural Diversity

To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse Ethnic and multi-Cultural communities.

Actions	National Performance Indicators
Develop and implement a clear support system for the induction, training and retention of newly recruited members of An Garda Síochána from Cultural and Ethnic Minorities.	<ul style="list-style-type: none">• Existence of a structured support system for newly recruited members of An Garda Síochána from Cultural and Ethnic Minorities.• Number of members of Ethnic and Cultural Communities who undergo Garda training.

Divisional Policing Plan 2006 D.M.R. West Division

D.M.R. West Divisional Policing Plan 2006

Strategic Goal Six - Ethnic and Cultural Diversity:

To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse Ethnic and multi-Cultural communities

Actions	Divisional Performance Indicators
<p>District Officers will implement the Commissioners Policy for consultation with Cultural and Ethnic Minorities on Policing and Service Provision on an ongoing basis.</p>	<ul style="list-style-type: none"> • Aim to have a representative of Ethnic and Cultural Minorities on 10% local Garda / Community Committees. • Hold bi-annual meetings with Ethnic and Cultural Groups in each District in the Division. • Circulate to all members the Garda Policy Document on consultation / communication with Ethnic and Minority groups. • Achieve an 85% satisfaction rating of members of Ethnic Minorities with Garda Service measured through a National Survey in 2006.
<p>District Officers will ensure the correct recording of racially motivated Crime and follow up investigation.</p> <p>Nominated Personnel will check Pulse incidents and Garda National Immigration Bureau Bulletins in order to identify Non Nationals who may be victims of Crime.</p>	<ul style="list-style-type: none"> • Reduce by 2% the number of recorded racially motivated incidents. • Reduce by 5% the number of complaints against members of An Garda Síochána for racially motivated incidents.
<p>District Officers will draw up targeted initiatives focusing on access to Police Services for Travellers, Refugees and Migrants.</p> <p>District Officers will ensure that nominated personnel liaise with the Garda National Immigration Unit.</p> <p>All Non-Nationals arrested will be offered an Interpreter Service and the Criminal Justice (Treatment of Persons in Custody Regulations) 1984 will be strictly complied with.</p>	<ul style="list-style-type: none"> • Achieve an 85% satisfaction rating of Travellers, Refugees and Migrants with Garda Service measured through a National Survey in 2006. • Increase by 5% the number of targeted initiatives developed with Travellers, Refugees and Migrant Groups regarding awareness of Policing Services. • Provision of Notice of Rights to Persons in Garda Custody in 15 languages. • Meetings with Travellers, Refugees and Migrant groups will be facilitated by Garda Ethnic Liaison Officers each quarter.

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Strategic Goal Six – Ethnic and Cultural Diversity;

To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse Ethnic and multi-Cultural communities.

Actions	Divisional Performance Indicators
<p>District Officers will ensure that through the Continuous Professional Development Unit in the Division, anti-racism, inter-cultural and diversity training for senior and middle management will be availed of.</p>	<ul style="list-style-type: none"> • Through Continuous Professional Development Courses 10% of nominated members will attend Courses which will include anti-racism, inter-cultural and diversity elements. • Increase by 3% the number of Senior and Middle Management trained in the ‘Diversity Awareness Training Programme under E.U. Garda / P.S.N.I. Peace and Reconciliation Project’.
<p>District Officers will assist in the induction, training and retention of newly recruited members of An Garda Síochána from Cultural and Ethnic minorities.</p>	<ul style="list-style-type: none"> • A quarterly review of the Support System for newly recruited members of An Garda Síochána from Cultural and Ethnic Minorities will be carried out. • Aim to have 1% of the Divisional Force comprise of members of Ethnic and Cultural Communities.

Divisional Policing Plan 2006 D.M.R. West Division

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