

An Garda Síochána



Divisional Policing Plan 2006
Dublin Metropolitan Region
East Garda Division

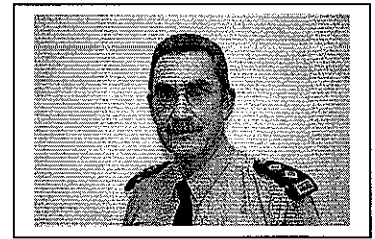
For further information contact:

**Office of the Chief Superintendent,
An Garda Síochána
Dunlaoghaire
Co. Dublin.**

Tel. 01-6665092

An Garda Síochána Strategic Goals 2006

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse ethnic and multi-cultural communities.



Foreword from the DMR EAST Divisional Officer.

An Garda Síochána Corporate Strategy 2005-2007 sets out the Vision, Mission and Values which is the foundation on which we will pursue our Strategic Goals. The Garda Annual Policing Plan 2006, actions the six Strategic National Goals and the performance framework against which we shall be judged. It prioritises our customer needs as a result of consultation with other stakeholders and the findings of the 2005 Garda Public Attitudes Survey, the main focus of which was on satisfaction with the Garda Service, policing priorities, experiences and the fear of crime.

Within that framework the Annual Policing Plan for 2006 for the Eastern Division of the Dublin Metropolitan Region, sets out the priorities for the policing of this Division over the next 12 months. The primary objective is to deliver improved police performance and greater public reassurance reducing the fear of crime for people living, socialising and working within the Division.

District Plans are to be drawn up using the framework of the Divisional and National Policing Plans with particular emphasis placed on specific District needs. Individually nominated members are to be assigned particular tasks.

Our success will ultimately be measured by the Community we serve. It is therefore incumbent on us to ensure that the level of professionalism espoused in the Mission Statement is maintained at all levels within the Division.

I welcome and encourage feedback from my Divisional Personnel on any aspect of the Policing Plan now being embarked on for 2006.

**Signed _____ Chief Superintendent
(D. H. Roche)**

An Garda Síochána Policing Plan 2006

Strategic Goal One	National Performance Indicators
<p>National/International Security:</p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> ◆ Number of Garda operations commenced. ◆ Number of prosecutions initiated. ◆ The implementation of the national Covert Human Intelligence System (CHIS). ◆ Number of Gardaí trained in CHIS. ◆ Number of crime analysts employed. ◆ Volume of intelligence gathered/exchanged. ◆ Number of initiatives developed. ◆ Number of operations commenced. ◆ Number of Garda members operating on external borders. ◆ Number of international seminars/conferences and training programmes attended. ◆ Volume of intelligence exchanged. ◆ Number of European Arrest Warrants sought and received. ◆ Numbers of partnership arrangements in place/developed. ◆ Number of briefings to the Department of Justice, Equality and Law Reform. ◆ Number of threat assessments prepared. ◆ Number of meetings with international partners. ◆ Number of operations mounted in each Garda Region. ◆ Number of arrests of subversive/terrorist suspects. ◆ Quantity of arms/explosives seized. ◆ Number of briefings provided to Regional Commissioners by Crime and Security Section.

Divisional Policing Plan 2006 Goal One

Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Identify the number of security assessments in respect of vulnerable targets. 2. Identify and list the number of persons prosecuted/arrested for subversive/terrorist activities. 3. Continue to monitor Irish dissident/paramilitary activity in conjunction with SDU. 4. In conjunction with SDU identify any radical Islamic extremists living or working in the Division. 5. Ensure all members are aware of subversives or any radical Islamic extremists living or working in the Division. 6. Criminal Intelligence Officers will maintain lists of subversives and/or, any radical Islamic extremists in each District, and members will continue to log sightings of same. 7. Visiting V.I.P.s will receive the appropriate level of Garda attention in line with the current risk assessment for these persons. 8. Review the protection orders for three protection posts. 9. Give assistance to foreign services when required through Garda Headquarters. 	<ul style="list-style-type: none"> • Number of Security assessments conducted of vulnerable targets. • Number of persons prosecuted/arrested for subversive/terrorist activity. • Communication with the Special Detective Unit personnel regarding dissidents and/or radical Islamic extremists, comprising of, <ul style="list-style-type: none"> ➤ 2 Structured meetings at Divisional Level, ➤ Monthly briefings for D/Superintendent, ➤ Provision of input to CPD courses. • Containment of Irish dissident/paramilitary terrorist activity through increased intelligence by members on the ground. • The number of protection orders reviewed.

An Garda Síochána Policing Plan 2006

Strategic Goal Two	National Performance Indicators
<p>Crime:</p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> ◆ Number of individuals/groups profiled. ◆ Monthly review of profiles carried out by Divisional Officers. ◆ Number of intelligence reports on the targeted individuals/groups. ◆ Number of regional threat assessments prepared. ◆ Dissemination of Code of Practice to all members of the service. ◆ Number of Garda personnel trained at each level. ◆ Number of intelligence bulletins issued by Criminal Intelligence Officers (CIOs). ◆ Criminal Intelligence Officer (CIO) will disseminate a monthly Intelligence Bulletin to stations within his/her division. ◆ Number of briefings of members of the divisional staff by the CIO. ◆ Identify and seek to build partnerships with appropriate external stakeholders. ◆ Development of specific courses in crime investigation management: Management and Operations. ◆ Number of personnel who completed these courses. ◆ Development of a DNA database in association with the Forensic Science Department of An Garda Síochána and the Department of Justice, Equality and Law Reform. ◆ Number of headline crimes recorded and the percentage detected. ◆ Number of non-headline crimes recorded and the percentage detected. ◆ Number of targeted operations to reduce specified headline crimes. ◆ Number of domestic violence incidents/breaches of Court orders. ◆ Number of risk assessments carried out which are followed up with appropriate crime prevention advice. ◆ Number of persons provided with crime prevention advice after assessment.

Divisional Policing Plan 2006 Goal Two

Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Criminal Intelligence officers will continue to provide crime trend data to prevent/detect crime and assist investigations. 2. Reduce the incidence of crime by 2% and increase detection rates by 2%. 3. Continuous targeting of highest category of crime by way of proactive policing and targeted patrolling. 4. Identification of the most active criminal gangs operating within Division. 5. Armed/Uniform checkpoints to be conducted to target organised crime within Division. 6. Maintain level of High Visibility patrols involving foot, mobile, bicycles patrols within the Division. 7. Security assessments in respect of commercial/residential premises. 8. Nominated Divisional Inspector will monitor and correlate incidents of Domestic Violence. 9. Identify the number of cases that refer to repeat Victims of burglary and ensure that they are re-visited. 10. Implementation of Drug Policing Plans in each District. 11. Emphasis on inputting quality and accurate data, information into Pulse on date of incident/crime is reported. 12. Active participation in Local Drugs Task Force will continue. 	<ul style="list-style-type: none"> • Number of intelligence Bulletins/reports. • Identify the number of security assessments in respect of commercial/residential premises followed up with crime prevention advice. • Number of recorded headline crimes and percentage detected. • Number of recorded non- headline crimes and percentage detected. • Headline & non headline crime; these will be sub categorised and benchmarked every quarter which the corresponding figures for 2005. • Number of recorded domestic burglaries committed/detected associated with U/T of MPV. • Number of repeated burglaries committed per quarter. • Number of Referrals to National Juvenile office. • Number of restorative justice meetings under the JLO scheme. • Drug Supply offences recorded. Number of searches proceedings commenced and convictions. • Number of reported Domestic Violence Incidents.

An Garda Síochána Policing Plan 2005

Strategic Goal Three	National Performance Indicators
<p>Traffic</p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> ◆ Percentage of Traffic Corps duty time spent patrolling single-lane carriageways at collision-prone locations. ◆ Number of arrests for driving while intoxicated per division per month. ◆ Number of breath-tests per division per month. ◆ Percentage of Traffic Corps duty time spent on speed enforcement. ◆ Increase speeding detections by 15%. ◆ Percentage of Traffic Corps duty time spent on static, high-visibility checkpoints. ◆ Percentage of non-Traffic Corps Garda duty time spent on static, high-visibility checkpoints. ◆ Arrange for two road shows per division during 2006. ◆ One weekly road safety broadcast on each local radio station in each division. ◆ Road safety will be featured on six Crime call programmes in 2006. ◆ Percentage of Traffic Corps duty time spent on covert road traffic policing. ◆ Increase detections for dangerous driving related offences by 15%. ◆ Percentage of Traffic Corps duty time spent on traffic management in each division. ◆ Garda time spent on traffic duties at peak periods and at special events (e.g. Operation Freeflow etc.) ◆ Number of static high-visibility vehicle checkpoints carried out by non-Traffic Corps Gardaí per division per month. ◆ Number of additional members allocated to the Garda Traffic Corps per quarter. ◆ Number of additional patrol vehicles allocated to the Garda Traffic Corps per quarter.

Divisional Policing Plan 2006 Goal Three

Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Divisional Traffic Corps will spend 20% of duty time patrolling on single lane carriageways. 2. Achieve a 15% increase in the detection rate for drink driving. 3. Explore the possibility of devising a duty of care policy in partnership with the licensing trade in relation to persons suspected of leaving such premises to drive vehicles while intoxicated. 4. Divisional Traffic Corps will spend 20% of duty on static, high-visibility vehicle check points and log same with Command and Control. 5. Divisional Traffic Corps will spend 10% of duty time on covert road traffic policing. 6. Section Sergeants will conduct a number of high visibility checkpoints utilising District personnel, on a weekly basis. 7. In addition to any organised high visibility checkpoints, District Patrol Cars will conduct at least one checkpoint per tour of duty on a secondary route or link road which is logged with Command and Control. 8. Public Order units will conduct one checkpoint on every tour of duty which is logged with Command and Control. 9. Arrange that Road Traffic and Road Safety issues are on agenda at meetings with the County Development Board. 10. The Media Liaison Officers will promote Road Safety on East Coast /National Radio at every available opportunity. 11. Enforce road traffic legislation effectively and consistently; through intelligence led enforcement, where Garda activity is based on accurate and timely information. 12. Enforce road transport and haulage legislation. 	<ul style="list-style-type: none"> • A reduction in the number of fatal road collisions. • A reduction in the number of road traffic collisions. • Number of arrests for driving while intoxicated. • The number of licensed premises who sign up for a duty of care policy. • Number of offences for Dangerous and Careless Driving. • No of detections for non-wearing of safety belts. • Number of vehicles seized under Section 41 Road Traffic Act. • The number of detections for overweight vehicles in Division. • The number of detections of offences for unauthorised use of Bus Lane/Quality Bus corridors. • No. of fines on the spot issued.

An Garda Síochána Policing Plan 2006

Strategic Goal Four	National Performance Indicators
<p>Public Safety:</p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> ◆ Number of reviews of deployment conducted at Divisional level. ◆ Decrease by 10% the number of assaults. ◆ Number of violent crimes* per 1,000 population and percentage detected. ◆ Number of prosecutions for public order offences. ◆ Achieve an 85% satisfaction rating in the Public Attitude Survey 2006. ◆ Achieve a 70% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in local neighbourhoods after dark'. ◆ Achieve an 85% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in homes alone at night'. ◆ Number of public disorder hot-spots per division. ◆ Number of joint initiatives undertaken with stakeholders. ◆ Number of uniform foot patrols per quarter. ◆ Number of uniform cycle patrols per quarter. ◆ Number of uniform mobile patrols per quarter. ◆ Percentage of Garda divisions with CCTV systems installed. ◆ Percentage increase in number of systems operational in 2006 (over 2005).

Divisional Policing Plan 2006

Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Engage with Local Authorities, Local Residents Association Meetings, Community Fora etc., to address issues of public safety and anti-social behaviour. 2. On a weekly basis in each District there will be a dedicated policing operation in locations where public order is prevalent adopting a low tolerance attitude to breaches of the Public Order Act, Criminal Damage Act, drinking in public places and loutish behaviour generally. 3. Public Order Units will be deployed each Friday and Saturday night and Sunday night of Bank Holiday weekends. 4. Covert Operations will be conducted in each District focusing on the prevention and detection of the selling of alcohol to juveniles. 5. Juveniles arrested for loutish behaviour will be strictly processed under the treatment of persons in custody regulations and released into the custody of responsible adults. 6. Identify and prosecute persistent offenders under the Liquor Licensing Laws. 7. Utilisation of CCTV footage in the detection of incidents e.g. public order. 8. Nominated personnel in each District will continue to engage with fast food outlets to reduce incidents of public disorder. 9. Ensure that the Local Bye-Laws in relation to drinking in public places is strictly enforced. 10. Liquor Licensing Legislation will be enforced and Closure Orders sought where applicable. 11. Each District Officer will hold a collective structured meeting with representatives of the licensing trade. 12. Community policing initiatives will continue to be implemented. 13. Structured meetings will be held each month with Local Management of LUAS and DART. 	<ul style="list-style-type: none"> • Number of Public order Incidents. • Number of dedicated policing operations in locations where loutish behaviour is prevalent. • Number of prosecutions under the Sections 4, 5, 6, 8 & 9) Public Order Act 1994. • Number of detections / Arrests made for Assault under - Section 2 of the Non Fatal Offences against the Person Act 1997. • Number of detections / Arrests made for Assault Causing harm under - Section 3 of the Non Fatal Offences against the Person Act 1997. • Number of proceedings under Section 31, 32, 33 Intoxicating Liquor Act 1988. • The number of times CCTV has detected offences and resources dispatched to combat same. • Number of visits to Licensed Premises. • Number of meetings with Liquor license community. • Number of prosecutions of license holders under the licensing laws. • Number of applications for closure orders in respect of licensed premises. • No. of meetings held with local management of LUAS and DART.

An Garda Síochána Policing Plan 2006

Strategic Goal Five	National Performance Indicators
<p>Public Confidence:</p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> ◆ Number of Continuous Professional Development courses which include a focus on the Garda Síochána Act 2005. ◆ A minimum of two public meetings per district per year. ◆ Number and type of networks developed to enhance public confidence. ◆ Number of uniform foot patrols per quarter. ◆ Number of uniform cycle patrols per quarter. ◆ Number of uniform mobile patrols per quarter. ◆ Percentage of Garda management time on uniform outdoor supervisory duty. ◆ Number of Garda reserve members selected/trained. ◆ Number of 999/112 calls answered within 20 seconds. ◆ 65% of emergency/priority 1 calls responded to within 15 minutes and 90% within 30 minutes. ◆ Number of complaints regarding emergency response service. ◆ Number of letters to crime victims generated by the PULSE system. ◆ Number of letters issued to burglary, robbery and assault victims (Sect. 2, 3 & 4 Non-Fatal Offences Act 1997) as a percentage of the total incidents of these crimes. ◆ Number of letters from crime victims responded to within 10 days. ◆ Increase, by 10%, the number of follow-up letters issued to crime victims regarding significant case developments. ◆ Reduce admissible complaints against An Garda Síochána by 5%. ◆ Number of conflict resolution training programmes provided for personnel, including management. ◆ Number of specific training programmes for selected Garda personnel who are subject of multiple complaints at Divisional level. ◆ Conduct Public Attitude Survey 2006. ◆ Publish results of Public Attitude Survey by March 2006 and formulate an implementation plan to action areas for improvement.

Divisional Policing Plan 2006

Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Enhance our engagement with the community in preparation for the full implementation of the Garda Síochána Act 2005. 2. Conduct a Divisional Staff Climate survey. 3. Review within the Division, District, Sub-District boundaries in order to deliver a better service. 4. District Officers will appoint individual Gardai both uniformed and plainclothes to liaise on a regular basis with local businesses in every sub-district, including banks and other financial institutions. 5. Conduct three table top exercises under the auspices of the Emergency Exercise Plan. 6. Examine response times from monthly reports supplied by Communications Centre. 7. Monitor and evaluate the number of complaints made against members. 8. Nominated Inspector will attend and contribute to all R.A.P.I.D. meetings within the Division. 9. Chief Superintendent and nominated Superintendent will attend and contribute to County Development Board meetings. 10. Building on the letters to crime victims generated by PULSE, members will as far as is possible make contact personally with crime victims within one month of the report received. 11. Review operation "Search" Plan in each District. 12. Evaluate the effectiveness of Coastal Watch Schemes. 13. District Officers will ensure that Policing Initiatives are kept within Budget. 	<ul style="list-style-type: none"> • No. of CPD courses which include a focus on the Act. • No. of meetings held as a result of the Act. • Address any areas of negativity resulting from the staff climate survey which will improve service delivery. • Bring forward proposals on any boundary changes within the Division. • The number and type of small business's identified and visited. • Percentage of emergency calls responded to within 15 minutes. • One emergency exercise per District. • Number of complaints made against members of An Garda Síochána. • Participation in County Development Boards, R.A.P.I.D., and local community led schemes. • Operation "Search" Plan reviewed in each District. • Assess value of information supplied as a result of the coastal watch schemes review. • Maintain financial projections within budget for planned policing activities.

An Garda Síochána Policing Plan 2006

Strategic Goal Six	National Performance Indicators
<p>Ethnic and Cultural Diversity:</p> <p>To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> ◆ Number of representatives from ethnic and cultural minorities on local Garda/Community committees. ◆ Bi-annual meetings with ethnic and cultural groups in divisions. ◆ Existence of policy document on consultation/communication with ethnic and minority groups. ◆ Satisfaction of members of ethnic minorities with Garda service measured through a national survey in 2006. ◆ Number and nature of recorded racially motivated incidents. ◆ Undertake a study (with NCCRI) regarding reported figures on racially motivated crime. ◆ Number of complaints against members of An Garda Síochána for racially motivated incidents. ◆ Satisfaction of Travellers, refugees and migrants with Garda service measured through a national survey in 2006. ◆ Number of targeted initiatives developed with Travellers, refugees and migrant groups regarding awareness of policing services. ◆ Provision of services in languages other than English and Irish. ◆ Number of meetings facilitated by Garda Ethnic Liaison Officers. ◆ Number of Continuous Professional Development courses (which include anti-racism, intercultural and diversity elements) run for middle and senior management. ◆ Percentage of senior and middle management trained in 'Diversity Awareness Training programme under EU Garda/PSNI Peace and Reconciliation Project'. ◆ Existence of a structured support system for newly recruited members of An Garda Síochána from cultural and ethnic minorities. ◆ Number of members of ethnic and cultural communities who undergo Garda training.

Divisional Policing Plan 2006

Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Actively support on a District level where attainable the Garda Action Plan for the implementation of the Human Rights Audit which was carried out by Ionann Consultants (see www.garda.ie). 2. Quantify racially motivated crime through the Pulse System. 3. Gardaí to ensure that any incident which appears to be racially motivated is immediately thoroughly investigated and brought to the notice of his/her supervisor. 4. Ethnic Liaison Officers within the Division will continue to forge links and gain knowledge and understanding of diverse cultures. 5. Business premises owned or run by non-nationals will be visited in an effort to build up a good relationship with them and to gain further insight into their ethnic and multicultural communities. 6. Liaise with foreign language schools. 7. Liaison Officers to continue to build rapport with ethnic minorities. 8. The CPD will provide training on human rights law including anti-discrimination legislation. 9. Information on minority cultures will be provided to members. 	<ul style="list-style-type: none"> • Number of crimes perpetrated against persons from ethnic/religious minority groups. • Number of reported racially motivated offences. • Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána. • Identification of small Businesses owned by non Nationals and the number of visits to same. • Identification of foreign language schools in each District and visits to same. • The number of members who attended CPD courses.