

An Garda Síochána



Divisional Policing Plan 2006 for Clare Garda Division.

For further information contact:

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An Garda Síochána,
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Co Clare.**

Tel. 065 6848111

An Garda Síochána Strategic Goals 2006

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

Clare Divisional Policing Plan 2006: Foreword from the Divisional Officer

The Clare Divisional Policing Plan 2006 has been drafted to facilitate the achievement of the optimum level of Policing of the Clare Division in the forthcoming year. The Mission Statement of An Garda Síochána is to 'achieve the highest attainable level of Personal Protection, Community Commitment and State Security'. This Policing Plan has been drawn up to ensure that Garda Personnel within the Clare Division deliver upon this ideology.

The Divisional Policing Plan contains six Strategic Goals, which have been identified Nationally in An Garda Síochána's Corporate Strategy 2005 – 2007 and which identifies public safety and public confidence as the twin imperatives for our organization. The Policing Plan also prioritises customer needs as identified in the most recent Public Attitude Survey.

Gardai in the Clare Division have a responsibility to provide a safe environment where people can go about their lawful business and enjoy a good quality of life without fear of Criminality or other evil pursuits. In order to attain these responsibilities, our strategy is to confront and challenge crime and criminal behaviour, public violence and disorder, dangerous and careless road user behaviour and the activities of subversive and terrorist groups who pose a direct and significant threat to the democratic institution and the public we are sworn to protect.

As a Divisional Force, everything we do must be of the highest quality. We must constantly strive to provide excellent value in the development of our policing services. We must respond to the service needs of the public in a courteous, respectful, helpful and professional manner, seeking always to build trust and trustworthy relationships within the community we serve.

Ennis District is unique in that it has responsibility for security at Shannon International Airport. The Airport is the first point of contact for Transatlantic flights in difficulty and has been the subject of attacks, anti-war protests and massive media attention over the past number of years. Our Immigration service at the Airport has contact with in excess of 3 million visitors annually to our Country. The Airport is of major importance internationally and to the entire Mid-Western Region. It places a great demand on our resources.

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The Division has many renowned tourist attractions e.g. Bunratty Castle and Folk Park, Dromoland Castle, Knappogue Castle, The Cliffs of Moher, The Burren, Lough Derg and the holiday resorts of Kilkee and Lahinch. The utilisation by Ryanair of Shannon Airport has attracted many additional tourists who either stay in or pass through the Division to other tourist attractions.

To conclude, everything we as a Divisional Force, will be bounded and enabled by our respect for the dignity of the person, our duty to uphold and obey the rule of law, together with our faithfulness to Garda professional values, ethical standards and strict adherence to Human Right principles, which underpin our public mandate.

Anyone with a point of view or suggestion which they feel may contribute to better policing in the Clare Division should forward their views to me at the Chief Superintendent's Office, Garda Siochana, Ennis, Co Clare, Tel: 065 6848111.

Signed: W.M. Quinn Chief Superintendent

Dated: 10th January 2006

Signed by the Divisional Officer

Dated January 2006

An Garda Síochána Policing Plan 2006	
Strategic Goal One	National Performance Indicators
<p>National/International Security:</p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> ◆ Number of Garda operations commenced. ◆ Number of prosecutions initiated. ◆ The implementation of the national Covert Human Intelligence System (CHIS). ◆ Number of Gardaí trained in CHIS. ◆ Number of crime analysts employed. ◆ Volume of intelligence gathered/exchanged. ◆ Number of initiatives developed. ◆ Number of operations commenced. ◆ Number of Garda members operating on external borders. ◆ Number of international seminars/conferences and training programmes attended. ◆ Volume of intelligence exchanged. ◆ Number of European Arrest Warrants sought and received. ◆ Number of partnership arrangements in place/developed. ◆ Number of briefings to the Department of Justice, Equality and Law Reform. ◆ Number of threat assessments prepared. ◆ Number of meetings with international partners. ◆ Number of operations mounted in each Garda Region. ◆ Number of arrests of subversive/terrorist suspects. ◆ Quantity of arms/explosives seized. ◆ Number of briefings provided to Regional Commissioners by Crime and Security Section.

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Divisional Policing Plan 2006	
Divisional Actions	Divisional Performance Indicators
<p>National/International Security:</p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and inter Divisional cooperation.</p>	<ul style="list-style-type: none"> ➤ The prevention of terrorist outrages in the Division ➤ Weekly assessment of likely subversive and terrorist threats. ➤ Provision of current and timely threat assessments to the Assistant Commissioner, Security Branch. ➤ Number of persons prosecuted for subversive/terrorist activity. ➤ Containment of Irish dissident/paramilitary terrorist activity. ➤ Support of Inter Divisional efforts to counter terrorism. ➤ Introduction of revised procedures for intelligence source handling. (National Covert Human System – CHIS) ➤ Volume of intelligence reports generated by the Divisional Force. ➤ Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security/Shannon Airport Security. ➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies. ➤ Number of security assessments in respect of persons and state installations. ➤ Number of security operations in relation to visiting VIPs, U.S. Military Aircraft and civilian aircraft used by the U.S Military while transiting Shannon Airport. ➤ Review of Islamic Terrorist threat to Shannon Airport and it's vital installations.

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Strategic Goal Two	National Performance Indicators
<p>Crime:</p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> ◆ Number of individuals/groups profiled. ◆ Monthly review of profiles carried out by Divisional Officers. ◆ Number of intelligence reports on the targeted individuals/groups. ◆ Number of regional threat assessments prepared. ◆ Dissemination of Code of Practice to all members of the service. ◆ Number of Garda personnel trained at each level. ◆ Number of intelligence bulletins issued by Criminal Intelligence Officers (CIOs). ◆ Criminal Intelligence Officer (CIO) will disseminate a monthly Intelligence Bulletin to stations within his/her division. ◆ Number of briefings of members of the divisional staff by the CIO. ◆ Identify and seek to build partnerships with appropriate external stakeholders. ◆ Development of specific courses in crime investigation management: Management and Operations. ◆ Number of personnel who completed these courses. ◆ Development of a DNA database in association with the Forensic Science Department of An Garda Síochána and the Department of Justice, Equality and Law Reform. ◆ Number of headline crimes recorded and the percentage detected. ◆ Number of non-headline crimes recorded and the percentage detected. ◆ Number of targeted operations to reduce specified headline crimes. ◆ Number of domestic violence incidents/breaches of Court orders. ◆ Number of risk assessments carried out which are followed up with appropriate crime prevention advice. ◆ Number of persons provided with crime prevention advice after assessment.

Divisional Policing Plan 2006	
Divisional Actions	Divisional Performance Indicators
<p>Crime:</p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> ➤ Number of recorded headline crimes and percentage detected. ➤ Number of Non-Headline crimes recorded and percentage detected. ➤ Number of targeted operations to reduce specified Headline crimes. ➤ Number of headline sexual offences recorded and percentage detected. ➤ Number of new crime prevention initiatives commenced. ➤ Number of referrals to Divisional Juvenile Office, informal and formal cautions administered and prosecutions initiated. ➤ Number of persons reported missing, number traced and untraced. ➤ Drug supply offences detected, number of searches. ➤ Number of recorded burglaries. ➤ Percentage of recorded burglaries detected. ➤ Vehicle crime* per District. ➤ Percentage of vehicle crime detected and percentage of vehicles located. ➤ Number of reported domestic violence incidents. ➤ Number of operations targeting organised crime. ➤ Number of individuals/groups profiled. ➤ No of intelligence reports on the targeted individuals/groups. ➤ Identification of the most active criminals and criminal gangs operating within the Division. ➤ Number of crimes perpetrated against persons from ethnic/religious minority groups. ➤ No of intelligence bulletins issued by Criminal Intelligence Officer. ➤ No of briefings of members of Divisional Staff by the Criminal Intelligence Officer. ➤ No of risk assessments carried out which are followed up with appropriate crime prevention advice. ➤ No of persons provided with crime prevention advice after assessment. <p>• Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs..</p>

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Strategic Goal Three	National Performance Indicators
<p>Traffic</p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> ◆ Percentage of Traffic Corps duty time spent patrolling single-lane carriageways at collision-prone locations. ◆ Number of arrests for driving while intoxicated per division per month. ◆ Number of breath-tests per division per month. ◆ Percentage of Traffic Corps duty time spent on speed enforcement. ◆ Increase speeding detections by 15%. ◆ Percentage of Traffic Corps duty time spent on static, high-visibility checkpoints. ◆ Percentage of non-Traffic Corps Garda duty time spent on static, high-visibility checkpoints. ◆ Arrange for two road shows per division during 2006. ◆ One weekly road safety broadcast on each local radio station in each division. ◆ Road safety will be featured on six Crimecall programmes in 2006. ◆ Percentage of Traffic Corps duty time spent on covert road traffic policing. ◆ Increase detections for dangerous driving related offences by 15%. ◆ Percentage of Traffic Corps duty time spent on traffic management in each division. ◆ Garda time spent on traffic duties at peak periods and at special events (e.g. Operation Freeflow etc.) ◆ Number of static high-visibility vehicle checkpoints carried out by non-Traffic Corps Gardai per division per month. ◆ Number of additional members allocated to the Garda Traffic Corps per quarter. ◆ Number of additional patrol vehicles allocated to the Garda Traffic Corps per quarter.

Divisional Policing Plan 2006	
Divisional Actions	Divisional Performance Indicators
<p>Traffic</p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> ➤ Twenty per cent reduction in the number of fatal road collisions. ➤ Number of road traffic collisions involving death or serious injury. ➤ The number of detections of speeding vehicles in the Clare Division to be increased by 20%. ➤ The number of detections for non-wearing of seat belts in the Clare Division to be increased by 10% ➤ Number of arrests in the Clare Division for driving while intoxicated to be increased by 10% ➤ Number of breath tests conducted in the Clare Division per month. ➤ Number of offences of dangerous driving and careless driving detected to be increased by 15%. ➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996. ➤ Number of detections of overweight vehicles in the Clare Division ➤ No of Static High Visibility Vehicle checkpoints carried out by non-Traffic Corps Gardai in each District per month. ➤ Arrange for one Road Show in Each District during 2006. ➤ Six 'Operation Surrounds' to be carried out in Each District during 2006. ➤ Traffic operations at peak periods and at Special Events e.g. Bank Holiday weekends, GAA matches at Cusack Park, Spanchill Hourse Fair, Local Festivals and Sporting Events ➤ One weekly Road Safety broadcast on Clare FM.

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Strategic Goal Four	National Performance Indicators
<p>Public Safety:</p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> ◆ Number of reviews of deployment conducted at Divisional level. ◆ Decrease by 10% the number of assaults. ◆ Number of violent crimes* per 1,000 population and percentage detected. ◆ Number of prosecutions for public order offences. ◆ Achieve an 85% satisfaction rating in the Public Attitude Survey 2006. ◆ Achieve a 70% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in local neighbourhoods after dark'. ◆ Achieve an 85% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in homes alone at night'. ◆ Number of public disorder hot-spots per division. ◆ Number of joint initiatives undertaken with stakeholders. ◆ Number of uniform foot patrols per quarter. ◆ Number of uniform cycle patrols per quarter. ◆ Number of uniform mobile patrols per quarter. ◆ Percentage of Garda divisions with CCTV systems installed. ◆ Percentage increase in number of systems operational in 2006 (over 2005).

Divisional Policing Plan 2006	
Divisional Actions	Divisional Performance Indicators
<p>Public Safety:</p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> ➤ Achieve an 85% rating in the Public Attitude Survey 2006 regarding 'feeling of safety in homes alone at night'. ➤ Achieve an 85% satisfaction rating in Public Attitude Survey 2006. ➤ Achieve a 70% rating in the Public Attitude Survey 2006 regarding 'feeling safety in local Neighbourhoods after dark'. ➤ Number of Public Order incidents per Sub District.. ➤ Decrease by 10% the number of assaults.. ➤ Number of offensive weapons seized. ➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988. ➤ Number of violent crimes* per District and percentage detected. ➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted. ➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held. ➤ Number of CCTV programmes completed. ➤ Number of headline and non-headline offences perpetrated against tourists. ➤ Number of prosecutions of license holders under the licensing laws. ➤ Number of applications for Closure Orders in respect of licensed premises. ➤ Number of Joint initiatives undertaken with stakeholders. <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following</p>

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	offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.
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An Garda Síochána Policing Plan 2006	
Strategic Goal Five	National Performance Indicators
<p>Public Confidence:</p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> ◆ Number of Continuous Professional Development courses which include a focus on the Garda Síochána Act 2005. ◆ A minimum of two public meetings per district per year. ◆ Number and type of networks developed to enhance public confidence. ◆ Number of uniform foot patrols per quarter. ◆ Number of uniform cycle patrols per quarter. ◆ Number of uniform mobile patrols per quarter. ◆ Percentage of Garda management time on uniform outdoor supervisory duty. ◆ Number of Garda reserve members selected/trained. ◆ Number of 999/112 calls answered within 20 seconds. ◆ 65% of emergency/priority 1 calls responded to within 15 minutes and 90% within 30 minutes. ◆ Number of complaints regarding emergency response service. ◆ Number of letters to crime victims generated by the PULSE system. ◆ Number of letters issued to burglary, robbery and assault victims (Sect. 2, 3 & 4 Non-Fatal Offences Act 1997) as a percentage of the total incidents of these crimes. ◆ Number of letters from crime victims responded to within 10 days. ◆ Increase, by 10%, the number of follow-up letters issued to crime victims regarding significant case developments. ◆ Reduce admissible complaints against An Garda Síochána by 5%. ◆ Number of conflict resolution training programmes provided for personnel, including management. ◆ Number of specific training programmes for selected Garda personnel who are subject of multiple complaints at Divisional level. ◆ Conduct Public Attitude Survey 2006. ◆ Publish results of Public Attitude Survey by March 2006 and formulate an implementation plan to action areas for improvement.

Divisional Policing Plan 2006	
Divisional Actions	Divisional Performance Indicators
<p>Public Confidence:</p> <p>To improve confidence in An Garda Síochána</p>	<ul style="list-style-type: none"> ➤ A minimum of two public meetings during 2006. ➤ 65% of emergency priority calls responded to within 15 minutes and 90% within 30 minutes. ➤ Number of 999/112 calls answered within 20 seconds. ➤ Number of complaints regarding emergency response service. ➤ Number of complaints made against members of An Garda Síochána in the Clare Division to be reduced by 5%. ➤ Participation in and County Development Boards, R.A.P.I.D., and local community-led schemes. ➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter ➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%. ➤ Increase timeliness of data entry on PULSE by 5%. ➤ Ensure integrity of PULSE database by active supervisory review of records. ➤ Raise awareness of the quality of the service An Garda Síochána delivers. ➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name. ➤ Percentage of letters answered within ten working days. ➤ Maintain financial projections within budget for planned policing activities. ➤ Number of letters to crime victims generated by the Pulse System. ➤ Number of letters issued to burglary, robbery, assault victims and rape/sexual assault victims as a percentage of the total incidents of these crimes. ➤ Number of letters from crime victims responded to within 10 days. ➤ Increase by 10% the number of follow up letters issued to crime victims regarding significant case development. ➤ Specific training programmes for selected Gardai who are subject of multiple complaints at District/Divisional level. ➤ Number and type of networks developed to enhance public confidence.

An Garda Síochána Policing Plan 2006	
Strategic Goal Six	National Performance Indicators
<p>Ethnic and Cultural Diversity:</p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> ◆ Number of representatives from ethnic and cultural minorities on local Garda/Community committees. ◆ Bi-annual meetings with ethnic and cultural groups in divisions. ◆ Existence of policy document on consultation/communication with ethnic and minority groups. ◆ Satisfaction of members of ethnic minorities with Garda service measured through a national survey in 2006. ◆ Number and nature of recorded racially motivated incidents. ◆ Undertake a study (with NCCRI) regarding reported figures on racially motivated crime. ◆ Number of complaints against members of An Garda Síochána for racially motivated incidents. ◆ Satisfaction of Travellers, refugees and migrants with Garda service measured through a national survey in 2006. ◆ Number of targeted initiatives developed with Travellers, refugees and migrant groups regarding awareness of policing services. ◆ Provision of services in languages other than English and Irish. ◆ Number of meetings facilitated by Garda Ethnic Liaison Officers. ◆ Number of Continuous Professional Development courses (which include anti-racism, intercultural and diversity elements) run for middle and senior management. ◆ Percentage of senior and middle management trained in 'Diversity Awareness Training programme under EU Garda/PSNI Peace and Reconciliation Project'. ◆ Existence of a structured support system for newly recruited members of An Garda Síochána from cultural and ethnic minorities. ◆ Number of members of ethnic and cultural communities who undergo Garda training.

Divisional Policing Plan 2006	
Divisional Actions	Divisional Performance Indicators
<p>Ethnic and Cultural Diversity:</p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> ➤ Number of complaints from members of ethnic minority groups relating to Garda service. ➤ Number of complaints against Gardai for racially motivated incidents. ➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána. ➤ Number of targeted initiatives developed with travellers, refugees and migrant groups regarding awareness of policing services. ➤ Number of meetings facilitated by Ethnic Liaison Officers. ➤ Number and nature of recorded racially motivated incidents. ➤ Number of Representatives from Ethnic and Cultural minorities on local/Community Committees.

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