

An Garda Síochána



Divisional Policing Plan 2006 Cavan / Monaghan Garda Division.

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An Garda Síochána Strategic Goals 2006

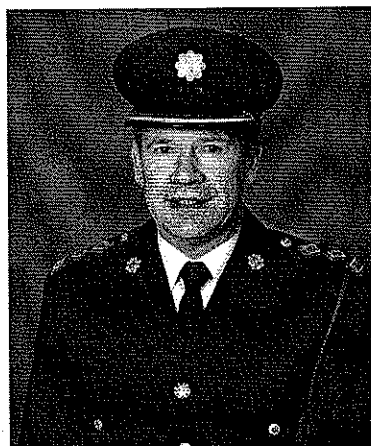
1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international co-operation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

FOREWORD

I am pleased to present the Cavan/Monaghan Garda Division Policing Plan for 2006.

The essence of providing a successful policing service is engagement with all the Stakeholders. In preparing this Plan a wide level of consultation was embraced through listening over the past year to the concerns and feedback from the public and through consultation with all sections of the Garda Síochána in the Division.

The findings of National Policing Surveys are also taken into account in conjunction with the Garda Síochána Corporate Strategy 2005-2007 and the Garda Síochána Policing Plan 2006.



This Plan concentrates delivery in six main policing areas:-

- *National/International Security*
- *Crime*
- *Traffic*
- *Public Safety*
- *Public Confidence, and*
- *Ethnic Cultural Diversity*

The strategies and goals which have evolved take account of the Divisions unique position situated on the Border with Northern Ireland, the social changes now evolving in the Community and the increased prosperity in society generally.

These changes in society pose new policing challenges which An Garda Síochána has to embrace. The Divisional Policing Plan for 2006 embraces those challenges. To succeed in reducing crime, public disorder, drug abuse and road traffic accidents, the Gardaí in Cavan/Monaghan Division will rely on the support of the public through a partnership of mutual trust and understanding, respect for the law, the individual and the ethnic and cultural diversity now developing in society. I am delighted that the Policing Service in Cavan/Monaghan Division receives very strong approval from the public and the partnership which this support provides will greatly assist in achieving our Policing Goals.

I believe that, working together we will meet these challenges and thus improve confidence in An Garda Síochána. I am delighted that, in Cavan/Monaghan Division, the support for the Gardaí is very high. As Divisional Officer of Cavan/Monaghan Division I value contact with the Public and the feedback that it generates. Please feel free to contact any member of the Force or Local Garda Station at any time. You can contact me at Monaghan Garda Station, by telephone on 047-77200 or by e-mail at cmags@iol.ie and I will be pleased to deal with your concerns.

C.M. ROONEY

CHIEF SUPERINTENDENT

Dated January 2006

Strategic Goal One

To reduce the threat of Subversive Activity through Intelligence-led policing and international co-operation.

Actions

Performance Indicators

Initiate intelligence-led operations against the various factions within dissident republican groups.

Number of Garda Operations commenced.
Number of prosecutions initiated.

Develop and improve the quality of intelligence by broadening the intelligence source base in all sections of An Garda Síochána.

The implementation of the National Covert Human Intelligence System (CHIS)
Number of Gardaí trained in CHIS.
Volume of intelligence gathered/exchanged.

Develop initiatives aimed at identifying, preventing and/or disrupting the activities of radical Islamic extremists.

Number of initiatives developed.
Number of operations commenced.
Number of Garda members operating on external borders.
Number of training programmes attended.

Develop and maintain the exchange of intelligence between An Garda Síochána and P.S.N.I.

Volume of intelligence exchanged.
Number of European Arrest Warrants sought and received.
Number of partnership arrangements in place/developed.
Number of briefings to Garda Headquarters.
Number of threat assessments prepared.
Number of meetings with P.S.N.I.

Provide specialist assistance to Districts against selected targets on an intelligence-led basis.

Number of operations mounted in each District.
Number of arrests of subversive/terrorist suspects.
Quantity of arms/explosives seized.

Strategic Goal Two

To reduce the incidence of organized, drug related and serious crime and criminal behavior.

Actions	Performance Indicators
Identify profile and target at Divisional level, the main individuals/groups engaged in: organized and drug –related crime.	Number of individuals/groups profiled. Monthly review of profiles carried out by Divisional Officer. Number of intelligence reports on the targeted Number of divisional threat assessments prepared. Number of targeted operations against individuals / groups.
Implement the Code of Practice for the management of Covert Human Intelligence Sources.	Dissemination of Code of Practice to all members of the Division. Number of Garda personnel trained at each level. Number of intelligence bulletins issued by Criminal Intelligence Officers (CIOs).
Further develop criminal intelligence capability at District level.	Criminal Intelligence Officer (CIO) will disseminate a bi-monthly Intelligence Bulletin to stations within the Division. Number of briefings of members of the divisional staff by the CIO. Identify and seek to build partnerships with appropriate external stakeholders.
Further develop crime investigation management capability.	Development of specific courses in crime investigation management. Review District Crime Units. Develop preventative/investigative approach to rural crime.

Strategic Goal Two

To reduce the incidence of organized, drug related and serious crime, and criminal behavior.

Actions	Performance Indicators
<p>Reduce the incidence of crime by 2% and maintain present detection rate.</p>	<p>Number of headline crimes recorded and the percentage detected. Number of non-headline crimes recorded and the percentage detected. Number of targeted operations to reduce specified headline crimes. Number of domestic violence incidents/breaches of Court orders.</p>
<p>Conduct risk assessment of high risk/vulnerable targets in the division.</p>	<p>Number of risk assessments carried out which are followed up with appropriate crime prevention advice. Number of persons provided with crime prevention advice after assessment.</p>

Strategic Goal Three

To reduce the incidence of fatal and serious injury collisions and improve traffic flow.

Actions

Performance Indicators

Traffic Corps will spend 20% of duty time patrolling at collision-prone locations.

Percentage of Traffic Corps duty time spent patrolling at collision-prone locations.

Increase arrest rate for driving while intoxicated by 5% in 2006.

Number of arrests for driving while intoxicated per month.
Number of breath tests per month.

Traffic Corps will spend 30% of duty time on speed enforcement.

Percentage of Traffic Corps duty time spent on speed enforcement.
Increase speed detections by 15%

Gardaí will spend 20% of duty time on static, high visibility vehicle checkpoints.

Percentage of Traffic Corps duty time spent on static, high-visibility checkpoints.
Percentage of non-Traffic Corps Garda duty time spent on static, high-visibility checkpoints in rural areas.

Educate road users through Radio, print media and road shows.

Arrange for two road shows in the division during 2006.
One weekly road safety broadcast on local radio.
Road safety will be featured quarterly in printed local media.

Traffic Corps will spend 10% of duty time on covert road traffic policing.

Percentage of Traffic Corps duty time spent on covert road traffic policing in rural areas.
Increase detections for dangerous driving related offences by 15%.

Strategic Goal Three

To reduce the incidence of fatal and serious injury collisions and improve traffic flow.

Actions

Performance Indicators

Establish a benchmark for the Division regarding the time spent by Gardaí dealing with traffic management.

Percentage of Traffic Corps duty time spent on traffic management in each division.
Garda time spent on traffic duties at peak periods and special events (e.g. Operation Freeflow etc.)
Number of static high-visibility vehicle checkpoints carried out by non-Traffic Corps Gardaí per month.

Increase the strength of the Divisional Traffic Corps by 11 in 2006 with a proportionate increase in the transport allocation and equipment.

Number of additional members allocated to the Divisional Traffic Corps per quarter.
Number of additional patrol vehicles allocated to the Divisional Traffic Corps per quarter.
Establish Divisional Traffic Corps Unit in Bailieboro District.
Number of additional items of equipment allocated.

Strategic Goal Four

To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.

Actions	Performance Indicators
<p>Review deployment of Gardai and methods of patrolling on a quarterly basis to reduce assaults.</p>	<p>Number of reviews conducted at Divisional Level. Decrease by 5% the number of assaults. Number of violent crimes per 1,000 population and percentage detected. Number of arrests for public order offences. Number of prosecutions for public order offences.</p>
<p>Create a customer 'feeling of safety' index for year-on-year benchmarking.</p>	<p>Achieve an 85% satisfaction rating in the Public Attitude Survey 2006. Achieve a 70% satisfaction rating in the Public Attitude Survey 2006 regarding 'feeling of safety in local neighbourhoods after dark'. Achieve an 85% satisfaction rating in the Public Attitude Survey 2006 regarding 'feeling of safety in the homes at night'.</p>
<p>Identify public disorder hot-spots in consultation with stakeholders and deploy resources accordingly.</p>	<p>Number of public order hot-spots per district. Number of joint initiatives undertaken with stakeholders. Number of uniform foot patrols per quarter. Number of uniform cycle patrols per quarter. Number of uniform mobile patrols per quarter.</p>
<p>Utilise CCTV to enhance public safety.</p>	<p>Number of Garda districts with CCTV systems installed. Percentage increase in number of systems operational in 2006 (over 2005).</p>

Strategic Goal Five
To improve confidence in An Garda Síochána.

Actions	Performance Indicators
<p>Enhance our engagement with the community in preparation for full implementation of the Garda Síochána Act, 2005.</p>	<p>Number of Continuous Professional Development courses which include a focus on the Garda Síochána Act, 2005.</p> <p>A minimum of two public meetings per district per year.</p> <p>Number and type of networks developed to enhance public confidence.</p>
<p>Increase Garda presence/visibility in public places.</p>	<p>Number of uniform foot patrols per quarter.</p> <p>Number of uniform cycle patrols per quarter.</p> <p>Number of uniform mobile patrols per quarter.</p> <p>Percentage of Garda management time on uniform outdoor supervisory duty.</p> <p>Number of Garda reserve members selected/trained.</p>
<p>Provide an immediate response to emergencies.</p>	<p>Number of 999/112 calls answered within 20 seconds.</p> <p>65% of emergency/priority one calls responded to within 15 minutes and 90% within 30 minutes.</p> <p>Number of complaints regarding emergency response service.</p>

Strategic Goal Five
To improve confidence in An Garda Síochána.

Actions	Performance Indicators
<p>Provide feedback to victims of crime</p>	<p>Number of letters generated by the PULSE system. Number of letters issued to burglary, robbery and assault victims (Sect.2,3 & 4 Non-Fatal Offences Act, 1997) as a percentage of the total incidents of these crimes. Number of letters from crime victims responded to within 10 days.</p>
<p>Target the most common sources/causes of complaints made against members of An Garda Síochána.</p>	<p>Increase, by 10% the number of follow up letters issued to crime victims regarding significant case development.</p>
<p>Access the quality of service provided to the public.</p>	<p>Reduce admissible complaints against An Garda Síochána by 5% Number of conflict resolution training programmes provided for personnel, including management. Number of specific training programmes for selected Garda personnel who are subject to multiple complaints at District level.</p> <p>Formulate an implementation plan to action areas of improvement identified in the public attitude survey.</p>

Strategic Goal Six

To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

Actions	Performance Indicators
Develop a clear policy for consultation with cultural and ethnic minorities on policing and service provision on an ongoing basis.	Number of representatives of ethnic and cultural minorities on local Garda/Community committees. Bi-annual meeting with ethnic and cultural groups in districts. Existence of policy documents on consultation/communication with ethnic and minority groups. Satisfaction of members of ethnic minorities with Garda service measured through a national survey in 2006.
Develop a multi-faceted strategy to provide for more effective recording of racially motivated crime.	Number and nature of recorded racially motivated incidents. Number of complaints against members of An Garda Síochána for racially motivated incidents.
Develop targeted initiatives focusing on access to police services for Travelers, refugees and migrants.	Number of targeted initiatives developed with Travellers, refugees and migrant groups regarding awareness of policing services. Number of meetings facilitated by Garda Ethnic Liaison Officers.

Strategic Goal Six

To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

Actions

Performance Indicators

Develop anti-racism, intercultural and diversity training for senior and middle management.

Percentage of senior and middle management trained in 'Diversity Awareness Training programmes under EU Garda/PSNI Peace and Reconciliation Project'.

Provide leadership in implementation of Human Rights Garda action plan.

Include Human Rights principles and standards in decision making.
Communicate Human Rights values and ethical standards.
Develop operational plans so as to be Human Rights proofed.

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