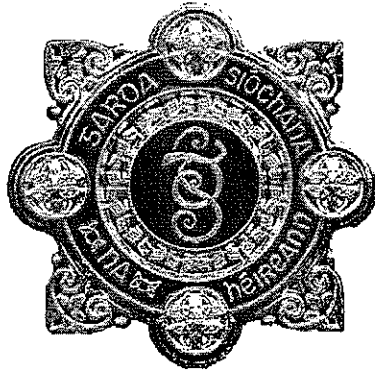


# AN GARDA SÍOCHÁNA



## POLICING PLAN

2005

## LONGFORD/WESTMEATH DIVISION

*For further information contact:*

**Chief Superintendent**

**An Garda Síochána**

**Mullingar**

**Co Westmeath**

**Telephone No. 044 - 84011**

**An Garda Síochána Strategic Goals 2005**

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

**FOREWORD FROM THE DIVISIONAL OFFICER.**

I am pleased to present the Longford/Westmeath Divisional Policing Plan for 2005. Our Plan is based on the strategic objectives set out in the Garda Corporate Strategy 2005 – 2007 and priorities of customer needs as identified in the Annual Public Attitude Survey (both available on [www.garda.ie](http://www.garda.ie)).

The Divisional Policing Plan mirrors each of the goals set out in the National Policing Plan and outlines each definitive action, which will be taken to ensure that they are attained at local level.

The Divisional Policing Plan represents a clear commitment to the entire community throughout Longford/Westmeath Division to make every possible effort to ensure they receive the highest quality policing service.

Our mission is to achieve the highest attainable level of:

- *Personal Protection*
- *Community Commitment*
- *State Security*

This Policing Plan is an important document for all Garda management and personnel. It provides the focus for all that we do and should be regarded as the catalyst for action. Whilst I am aware that the continued attainment of these strategic goals and very differing targets/objectives will make significant demands on all members, I am confident we will continue to deliver a high level of achievement in 2005.

**WILLIE RYAN**  
**CHIEF SUPERINTENDENT**

**DATED: FEBRUARY 2005**

**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal One</b>	<b>National Performance Indicators</b>
<p><b>National/International Security:</b></p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> <li>➤ The prevention of terrorist outrages in the State.</li> <li>➤ Daily assessment of likely subversive and terrorist threats.</li> <li>➤ Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform.</li> <li>➤ Number of persons prosecuted for subversive/terrorist activity.</li> <li>➤ Containment of Irish dissident/paramilitary terrorist activity.</li> <li>➤ Support of international efforts to counter terrorism.</li> <li>➤ Volume of feedback from foreign intelligence agencies.</li> <li>➤ Introduction of revised procedures for intelligence source handling.</li> <li>➤ Volume of intelligence reports generated by the Garda organisation.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies.</li> <li>➤ Number of security assessments in respect of persons and state installations.</li> <li>➤ Number of security operations in relation to visiting VIPs.</li> </ul>

**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<p><b>ENSURING STATE SECURITY</b></p>	<p><i><b>INTELLIGENCE GATHERING:</b></i></p> <p>District Officers in co-operation with Divisional Criminal Intelligence Officer to take an active role and encourage intelligence gathering.</p> <p><i><b>Objective –</b></i></p> <ul style="list-style-type: none"> <li>• <i>To increase the number of Intelligence Reports generated in each District by 10% – using 2004 figures as a benchmark</i></li> <li>• <i>Criminal Intelligence Officer to monitor the quality of intelligence reports through review process</i></li> </ul> <p><b>CRIMINAL INTELLIGENCE OFFICER TO FORWARD TO DIVISIONAL OFFICER, ON A QUARTERLY BASIS, THE NUMBER OF INTELLIGENCE REPORTS SUBMITTED IN QUARTER V SAME QUARTER PREVIOUS YEAR – PER DISTRICT.</b></p> <p>Divisional Criminal Intelligence Officer to give talks at In-Service Training during 2005 academic year</p> <ul style="list-style-type: none"> <li>• <i>Number of talks given</i></li> </ul> <p><i><b>INTELLIGENCE SOURCE MANAGEMENT:</b></i></p> <p>Divisional Advisory Group to meet bi-annually to review intelligence source handling within the Division.</p>

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Two</b>	<b>National Performance Indicators</b>
<p><b>Crime:</b></p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> <li>➤ Number of recorded headline crimes per 1,000 population and percentage detected.</li> <li>➤ Number of headline sexual offences recorded and percentage detected.</li> <li>➤ Number of crime prevention initiatives commenced.</li> <li>➤ Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated.</li> <li>➤ Number of persons reported missing, number traced and untraced.</li> <li>➤ Drug supply offences recorded: number of searches, proceedings commenced and convictions.</li> <li>➤ Number of recorded domestic burglaries per 1,000 dwellings.</li> <li>➤ Percentage of recorded domestic burglaries detected.</li> <li>➤ Number of recorded commercial burglaries.</li> <li>➤ Number of recorded commercial burglaries detected.</li> <li>➤ Number of repeat burglaries within 12 months.</li> <li>➤ Vehicle crime* per 1,000 population.</li> <li>➤ Percentage of vehicle crime detected and percentage of vehicles located.</li> <li>➤ Number of reported domestic violence incidents.</li> <li>➤ Number of breaches of orders made under the Domestic Violence Act, 1996/02.</li> <li>➤ Number of repeat victims of domestic violence incidents in previous twelve months.</li> <li>➤ Implementation of the relevant actions of the Government Drugs Strategy 2001–2008.</li> <li>➤ Seizure of the proceeds of crime by the Criminal Assets Bureau.</li> <li>➤ Effectiveness of information generated by Coastal Watch schemes.</li> <li>➤ Number of operations targeting organised crime.</li> <li>➤ Identification of the most active criminals and criminal gangs operating nationally.</li> <li>➤ Number of crimes perpetrated against persons from ethnic/religious minority groups.</li> <li>➤ Number of referrals to the Victim Support organisation.</li> <li>➤ Number of Juvenile Liaison Officers who have received training in mediation.</li> </ul> <p>* Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs..</p>



<p><b>CRIME DETECTION / CRIME PREVENTION</b></p>	<p><b>IMPLEMENTATION OF DIVISIONAL PROFILER/CRIMINAL ASSETS:</b>  This Division is committed to the targeting of Assets of local drug dealers in accordance with the recommendation of the Implementation Team for An Garda Síochána for the National Drugs Strategy.</p> <p><b>OBJECTIVE –</b></p> <ul style="list-style-type: none"> <li>• <i>Nomination of two suspects by Detective Sergeant Longford for investigation</i></li> </ul> <p><b>DRUG LECTURES:</b>  Carried out by trained personnel e.g. Garda Schools Programme and members of Divisional Drugs Unit</p> <ul style="list-style-type: none"> <li>• <i>Garda Schools Programmes – Number of talks</i></li> <li>• <i>SPHE (Social and Personal Health Education) Programme in secondary schools - Number of talks</i></li> <li>• <i>Drugs lectures requested by voluntary groups &amp; statutory bodies - Number of talks</i></li> </ul> <p><b>INTER-AGENCY CO-OPERATION:</b></p> <p>Drugs Unit and Customs personnel to meet each quarter to discuss areas of mutual importance and to continue the successes attained in controlled deliveries</p> <ul style="list-style-type: none"> <li>• <i>Number of meetings</i></li> </ul> <p><b>TRAINING AND DEVELOPMENT –</b></p> <p>Training &amp; development of Divisional Drugs Unit personnel will continue through temporarily allocation to Garda National Drugs Unit (GNDU).</p> <ul style="list-style-type: none"> <li>• <i>Number of secondments</i></li> </ul> <p><b>DIVISIONAL SCENES OF CRIME UNIT -</b></p> <p><i>To fully utilise the resources assigned to Divisional Scenes of Crime Unit in detecting crime.</i></p> <ul style="list-style-type: none"> <li>• <i>Number of scenes examined</i></li> <li>• <i>Number of exhibits taken to Technical Bureau</i></li> <li>• <i>Number of positive 'hits'</i></li> <li>• <i>Number of fingerprints taken – S:28 CJA 1984</i></li> <li>• <i>Number of photographs taken</i></li> </ul> <p><b>Sergeant in charge of Scenes of Crime Unit to give talks to personnel at Continuous Professional Development</b></p>
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**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

<p><b>VICTIM SUPPORT</b></p>	<p><i>Number of persons:</i></p> <ul style="list-style-type: none"><li>• <i>Reported missing</i></li><li>• <i>Traced/untraced</i></li></ul> <p><b>THIS DIVISION WILL ADOPT A MANDATORY POLICY OF KEEPING VICTIMS OF CRIME INFORMED OF CASE PROGRESS, RESULT OF COURT PROCEEDINGS, ETC.</b></p> <p><i>Each District Officer will ensure that HQ Directive No 21/98 is complied with in so far as sending letters to Victims of crime who come within the schedule of offences.</i></p> <p><b>PROVISION WILL ALSO BE MADE TO HAVE A SPEAKER FROM VICTIM SUPPORT ADDRESS CONTINUOUS PROFESSIONAL DEVELOPMENT TRAINING SEMINARS IN 2005</b></p>
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<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Three</b>	<b>National Performance Indicators</b>
<p><b>Traffic</b></p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> <li>➤ Twenty-five per cent reduction in the number of fatal road collisions.</li> <li>➤ Number of road traffic collisions involving death or serious injury per 1,000 population.</li> <li>➤ The number of detections of speeding vehicles in each Garda division.</li> <li>➤ The number of detections for non-wearing of seat belts in each Garda division.</li> <li>➤ Amount of time spent by members of An Garda Síochána attending Court.</li> <li>➤ Number of arrests in each Garda division for driving while intoxicated.</li> <li>➤ Number of breath tests conducted in each Garda division.</li> <li>➤ Number of prosecutions for driving while under the influence of drugs.</li> <li>➤ Number of offences of dangerous driving and careless driving prosecuted.</li> <li>➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996.</li> <li>➤ Number of drivers under twenty-five years of age involved in road collisions.</li> <li>➤ Satisfaction level of those involved in road collisions with Garda traffic collision investigation.</li> <li>➤ The number of days spent on high visibility traffic policing/enforcement.</li> <li>➤ The number of days spent on high visibility traffic-flow management by Gardaí.</li> <li>➤ The number of designated traffic Gardaí in each Garda region/division.</li> <li>➤ The number of detections of overweight vehicles in each Garda region/division.</li> <li>➤ The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.</li> </ul>

**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<p><b>ROAD TRAFFIC ENFORCEMENT/MANAGEMENT</b></p>	<p><b>REDUCTION OF COLLISIONS: Enforcement</b></p> <p>District Officers to ensure an active involvement of all uniform personnel in road traffic operations (e.g. <i>Lifesaver, Bank Holiday weekends, Tispol, HGV, etc...</i>) and initiatives to improve road safety.</p> <p><b>OBJECTIVE:</b> To increase the number of offences detected in the following areas by 10%;</p> <ul style="list-style-type: none"> <li>• <i>Fixed Penalty Notices for Speeding</i></li> <li>• <i>Overweight detections</i></li> <li>• <i>Dangerous / Careless Driving detections</i></li> <li>• <i>Driving While Intoxicated / Drunk in charge detections</i></li> <li>• <i>Section 41 Seizures</i></li> </ul> <p><b><i>THE FIGURES FOR 2004 WILL BE USED AS A BENCHMARK FOR 2005 OBJECTIVES</i></b></p> <p><b>ROAD SAFETY PROMOTION: Education</b></p> <p>To utilise every opportunity to promote road safety to all age groups, through the Garda Schools Programme and to the public generally through local radio/media</p> <ul style="list-style-type: none"> <li>• <i>Number of talks to schools</i></li> <li>• <i>Number of talks to radio/media</i></li> </ul> <p><b><i>COLLISION PREVENTION PROGRAMME: Engineering</i></b></p> <p>District Officers to promote the CPP through active co-operation with other agencies involved and by having regular meetings with District Teams and local authority personnel to <i>design out black spots</i></p> <p><i>Number of meetings with –</i></p> <ul style="list-style-type: none"> <li>• <i>District Teams</i></li> <li>• <i>Local Authority personnel</i></li> </ul> <p><b><i>TRAFFIC FLOW:</i></b></p> <p>District Officers &amp; Inspector in charge of Divisional Traffic Unit to ensure that all villages / towns located on or near</p>

## DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION

	<p>National Primary routes in Division receive adequate patrolling to ensure free movement of traffic, particularly on bank-holiday weekends.</p> <p>All Divisional personnel to pay particular attention to illegal parking <i>e.g. parking at an omnibus stopping place/stand, loading bays, parking in a disabled parking bay, etc...</i></p> <p><b>Note:</b> Members at Moate &amp; Edgeworthstown to give this matter particular attention.</p> <ul style="list-style-type: none"><li>• <i>Number of parking tickets issued</i></li><li>• <i>Number of prosecutions for non-payment of fines</i></li></ul>
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<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal</b>	<b>National Performance Indicators</b>
<b>Four</b>	
<p><b>Public Safety:</b></p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> <li>➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005.</li> <li>➤ Number of public order incidents per 1,000 population.</li> <li>➤ Number of proceedings for drunkenness.</li> <li>➤ Number of proceedings for assault.</li> <li>➤ Number of proceedings for failing to obey directions of a Garda.</li> <li>➤ Number of offensive weapons seized.</li> <li>➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988.</li> <li>➤ Number of violent crimes* per 1,000 population and percentage detected.</li> <li>➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted.</li> <li>➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held.</li> <li>➤ Number of CCTV programmes completed.</li> <li>➤ Number of headline and non-headline offences perpetrated against tourists.</li> <li>➤ Number of Garda interventions at major events e.g. concerts, football matches etc.</li> <li>➤ Number of prosecutions of license holders under the licensing laws.</li> <li>➤ Number of applications for closure orders in respect of licensed premises.</li> <li>➤ Issue the new Garda operational uniform and safety equipment in first half of 2005.</li> </ul> <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.</p>



<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Five</b>	<b>National Performance Indicators</b>
<p><b>Public Confidence:</b></p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> <li>➤ Achieve the 2005 recruitment quota in line with Government targets.</li> <li>➤ Percentage of emergency calls responded to within 15 minutes.</li> <li>➤ Conduct a Public Attitude Survey in 2005.</li> <li>➤ Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest.</li> <li>➤ Number of complaints made against members of An Garda Síochána.</li> <li>➤ Increase the number of referrals to Victim Support.</li> <li>➤ Assess the satisfaction rating among victims of crime with being kept informed of case-progress.</li> <li>➤ Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes.</li> <li>➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey.</li> <li>➤ Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey.</li> <li>➤ Proportion of Garda time spent on outdoor duty.</li> <li>➤ Number of Gardaí available for operational duty per 1,000 population.</li> <li>➤ Percentage satisfaction with response to incidents requiring an immediate response in each division.</li> <li>➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter</li> <li>➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.</li> <li>➤ Increase timeliness of data entry on PULSE by 5%.</li> <li>➤ Ensure integrity of PULSE database by active supervisory review of records.</li> <li>➤ Raise awareness of the quality of the service An Garda Síochána delivers.</li> <li>➤ Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central.</li> <li>➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name.</li> <li>➤ Percentage of emergency calls answered within 10 seconds.</li> <li>➤ Percentage of letters answered within ten working days.</li> <li>➤ Maintain financial projections within budget for planned policing activities.</li> </ul>



**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<b>COMMUNITY COMMITMENT</b>	<ul style="list-style-type: none"> <li>• <i>A focused approach to community policing through beat/foot/cycle patrols.</i></li> <li>• <i>District Officers will endeavour to assign member(s) to community policing.</i></li> <li>• <i>The Crime Prevention Officer/Community Relations Officer, in collaboration with the Community Alert/Neighbourhood Watch/Business Watch liaison Gardaí will look at new ways to increase communication with these schemes.</i></li> <li>• <i>To maintain links with local Radio Stations, to ensure that airtime is available for special features and regular Garda Programmes – CPO to utilise this facility on ongoing basis</i></li> </ul>
<b>QUALITY SERVICE</b>	<p><b>DIVISIONAL QUALITY SERVICE POLICY WILL BE AS FOLLOWS:</b></p> <ul style="list-style-type: none"> <li>• <i>Answering all emergency calls within 10 seconds</i></li> <li>• <i>Responding to all emergency calls within 15 minutes</i></li> <li>• <i>Keeping victims of crime informed of case progress</i></li> <li>• <i>Answering all telephone calls in a polite/timely manner</i></li> </ul> <p><b>SPOT CHECKS WILL BE CARRIED OUT BY DIVISIONAL QUALITY SERVICE MANAGER &amp; DISTRICT OFFICERS WHO WILL ENSURE THAT REMEDIAL ACTION IS TAKEN WHERE POLICY IS NOT ADHERED TO</b></p>
<b>PULSE SYSTEM</b>	<p><b>DIVISIONAL OFFICER / DISTRICT OFFICERS &amp; DIVISIONAL PULSE AGENT TO PROMOTE PULSE SYSTEM BY:</b></p> <ul style="list-style-type: none"> <li>• <i>Ensuring the integrity of PULSE database by active supervisory review/review clarification</i></li> <li>• <i>Ensuring certification/validation of PULSE entries within one month of the end of each quarter</i></li> <li>• <i>Increasing timeliness of data entry on PULSE</i></li> <li>• <i>Ensuring the accuracy rate in PULSE data capture</i></li> <li>• <i>Carrying out spot checks on data quality</i></li> </ul>
<b>SPECIAL PROJECTS</b>	<ul style="list-style-type: none"> <li>• <i>Continued participation in special projects in Mullingar/Athlone &amp; Longford and RAPID programme (Athlone)</i></li> </ul>

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Six</b>	<b>National Performance Indicators</b>
<p><b>Ethnic and Cultural Diversity:</b></p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> <li>➤ Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period.</li> <li>➤ Number of complaints from members of ethnic/religious minority groups relating to Garda service.</li> <li>➤ Number of reported racially motivated offences.</li> <li>➤ Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána.</li> <li>➤ Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána.</li> <li>➤ Further improve the Garda service in immigration matters to all persons.</li> <li>➤ Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers.</li> <li>➤ Enhance the foreign language capability within An Garda Síochána.</li> <li>➤ Number of Gardaí undertaking foreign language courses.</li> <li>➤ Establishment of a database of language skills.</li> <li>➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.</li> </ul>

**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<b>HUMAN RIGHTS POLICING</b>	<p><i>All Garda personnel in Longford/Westmeath Division are committed to Human Rights Policing by adhering to the following:</i></p> <ul style="list-style-type: none"> <li>• <i>Respecting the rights of everyone it comes into contact with – the community in general, victims of crime and witnesses, suspects and detainees and all employees in An Garda Síochána</i></li> <li>• <i>Protecting the more vulnerable members of the community</i></li> <li>• <i>Non discrimination of any group of people</i></li> <li>• <i>Using police powers with the minimum use of force – no more force than is strictly necessary</i></li> <li>• <i>Being fully committed to the communities in Longford/Westmeath Division, through community involvement, observance of the law, clear and open policies, procedures and decision making and monitoring of compliance</i></li> <li>• <i>Conducting Garda business in an open, honest &amp; accountable manner at all times</i></li> </ul>
<b>IMMIGRATION SERVICE</b>	<ul style="list-style-type: none"> <li>• <i>To continue the commitment of one full-time member employed on immigration duties in Mullingar/Athlone &amp; Longford Districts, so as to improve the Garda Immigration Service</i></li> <li>• <i>Immigration Officers to liaise with Community Welfare Officers on a regular basis - Number of meetings</i></li> <li>• <i>Liaison Garda appointed to the Asylum Seekers Unit, Athlone – Number of visits</i></li> </ul>

**DIVISIONAL POLICING PLAN 2005 – LONGFORD/WESTMEATH DIVISION**

**DIVISIONAL CONTACT DETAILS**

Chief Superintendent Willie Ryan,  
An Garda Síochána,  
College Street,  
Mullingar,  
Co. Westmeath.

Telephone.           +353 (044) 84011  
Fax                    +353 (044) 84081  
Garda Website [www.garda.ie](http://www.garda.ie)

Superintendent J. Shelly,  
An Garda Síochána,  
Mullingar  
Co. Westmeath.

Telephone.           +353 (044) 84016  
Fax                    +353 (044) 84082  
Garda Website [www.garda.ie](http://www.garda.ie)

Superintendent P. Rattigan,  
An Garda Síochána,  
Athlone,  
Co. Westmeath.

Telephone.           +353 (090) 6498557  
Fax                    +353 (090) 6498553  
Garda Website [www.garda.ie](http://www.garda.ie)

Superintendent M. Maguire,  
An Garda Síochána,  
Longford,  
Co. Longford.

Telephone.           +353 (043) 50577  
Fax                    +353 (043) 50573  
Garda Website [www.garda.ie](http://www.garda.ie)

Superintendent P. Lyons,  
An Garda Síochána,  
Granard,  
Co. Longford.

Telephone.           +353 (043) 87667  
Fax                    +353 (043) 87663  
Garda Website [www.garda.ie](http://www.garda.ie)