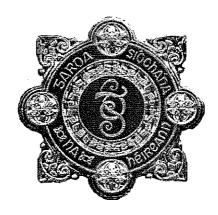
An Garda Síochána



Divisional Policing Plan 2005 for Limerick Garda Division.

For further information contact:

Office of the Chief Superintendent, An Garda Síochána, Henry Street, Limerick.

Tel. No. 061 - 212411

An Garda Síochána Strategic Goals 2005

1.	National/International Security - To reduce the threat of subversive and terroris
	activity through intelligence-led policing and international cooperation.

- 2. **Crime** To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
- 3. **Traffic** To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
- 4. **Public Safety** To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
- 5. Public Confidence To improve confidence in An Garda Síochána.
- 6. **Ethnic and Cultural Diversity** To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

Foreword of Chief Superintendent J.G. Kelly, Divisional Officer, Limerick.

- The objective of the Six Strategic Goals for An Garda Síochána as set out in the Limerick Divisional Policing Plan 2005 is part of the process of implementing the goals of the Garda Corporate Strategy 2005-2007 in which we commit to 'A Safer Ireland through Policing Excellence' and to achieve the twin imperatives of public confidence and public safety throughout this Division and Country.
- It is essential that there is good interaction and communication between the community and the Garda Síochána. This will permit the Gardaí to identify particular needs and to make the appropriate policing plans.
- Limerick Garda Division is fully committed to providing a quality policing service to the General Public in Limerick City and County and to consult with other outside organisations/groups regarding the service we provide.
- The commitment of An Garda Síochána in Limerick in dealing with organised and serious incidents of crime and feuding activity will continue. This commitment is fully reflected in the results that the Gardaí have achieved, in the detection of these crimes and in the seizure of firearms and drugs from criminal elements in Limerick Division in recent years.
- There is constant interaction between the Garda Siochána and the Local Community, Outside Agencies and Organizations at group and individual level. This type of interaction identifies needs with the Community and enhances the Garda Siochána' ability to provide a better quality service to all. I would ask that any person with a point of view or suggestion on improving the policing service in Limerick Division to send their views or suggestions in writing to me at Henry Street Garda Station, Limerick.

	CHIEF SUPERINTENDENT.
(J.G. KELLY.)	

28TH January 2005.

An Garda S	An Garda Síochána Policing Plan 2005							
Strategic Goal One		National Performance Indicators						
	×	The prevention of terrorist outrages in the State.						
National/International Security:	A CONTROL OF THE CONT	Daily assessment of likely subversive and terrorist threats.						
To reduce the threat of subversive and terrorist activity through intelligence-	Comment of the commen	Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform.						
ed policing and international cooperation.	A control of the cont	Number of persons prosecuted for subversive/terrorist activity.						
		Containment of Irish dissident/paramilitary terrorist activity.						
	ACTION CONTROL OF THE PROPERTY	Support of international efforts to counter terrorism.						
	A STATE OF THE STA	Volume of feedback from foreign intelligence agencies.						
	Non-many of plant terms of the p	Introduction of revised procedures for intelligence source handling.						
	A CONTROL OF THE CONT	Volume of intelligence reports generated by the Garda organisation.						
		Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security.						
		Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies.						
		Number of security assessments in respect of persons and state installations.						
		Number of security operations in relation to visiting VIPs.						
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Divisional Policing Plan 2005						
Divisional Actions	Divisional Performance Indicators					
 Target and prosecute perpetrators of subversive and terrorist activity. Ensure all members of An Garda Síochána are fully conversant with protocols relating to subversive/terrorist activities. Enhance awareness of the Divisional force of the need for widespread participation and the role of all members in the intelligence-gathering process. Conduct threat assessments of persons and State installations vulnerable to subversive/terrorist attack. 	 Prevention of terrorist outrages in the Division. Daily assessment of likely subversive and terrorist threats. Number of persons prosecuted for subversive/terrorist activity. Volume of intelligence reports generated by Gardaí in Division. Number of joint operations between An Garda Síochána and the Defence Forces in relation to State Security. Number of security assessments in respect of persons and state installations. Number of security operations in relation to visiting VIPs. 					

An Garda Síochána Policing Plan 2005					
Strategic Goal Two	National Performance Indicators				
Crime:	 Number of recorded headline crimes per 1,000 population and percentage detected. Number of headline sexual offences recorded and percentage detected. 				
To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.	 percentage detected. Number of crime prevention initiatives commenced. Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated. Number of persons reported missing, number traced and untraced. Drug supply offences recorded: number of searches, proceedings commenced and convictions. Number of recorded domestic burglaries per 1,000 dwellings. Percentage of recorded domestic burglaries detected. Number of recorded commercial burglaries. Number of recorded commercial burglaries detected. Number of repeat burglaries within 12 months. Vehicle crime* per 1,000 population. Percentage of vehicle crime detected and percentage of vehicles located. Number of reported domestic violence incidents. Number of breaches of orders made under the Domestic Violence Act, 1996/02. Number of repeat victims of domestic violence incidents in previous twelve months. Implementation of the relevant actions of the Government Drugs Strategy 2001–2008. Scizure of the proceeds of crime by the Criminal Assets Bureau. Effectiveness of information generated by Coastal Watch schemes. Number of operations targeting organised crime. Identification of the most active criminals and criminal gangs operating nationally. Number of crimes perpetrated against persons from ethnic/religious minority groups. 				
	 Number of referrals to the Victim Support organisation. Number of Juvenile Liaison Officers who have received training in mediation. *Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs. 				

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Divisional Actions

Divisional Performance Indicators

- Conduct high-level risk assessments of vulnerable targets in each district.
- Develop district plans to identify, profile and target individuals/gangs suspected of organised crime, drugrelated crime, sexual crime and other criminal activity.
- Utilise risk assessment results and profiles of targeted individuals/gangs when drawing up crime prevention strategies.
- Develop district initiatives in conjunction with the Divisional and National Juvenile Office to address juvenile offending.
- Continue to develop divisional and district crime investigation management capability.
- Continue to implement the 'Victims'
 Charter and ensure that the privacy of victims is maintained.
- Identify emerging trends in crime types such as cyber crime, white collar crime, paedophile crime, crimes against ethnic and multi-cultural communities.
- Ensure that relevant information, intelligence received by Garda management is available as appropriate to all members of the divisional force.

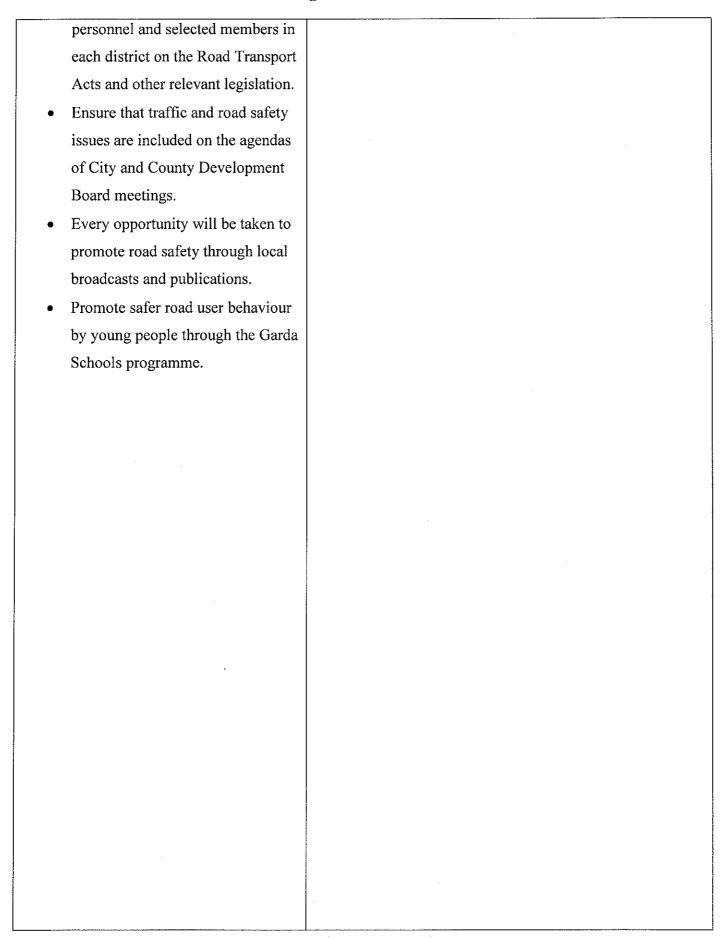
- Number of recorded headline crimes per 1,000 population and percentage detected.
- Number of headline sexual offences recorded and percentage detected.
- Number of crime prevention initiatives commenced.
- Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated.
- Number of persons reported missing, number traced and untraced.
- Drug supply offences recorded: number of searches, proceedings commenced and convictions.
- Number of recorded domestic burglaries per 1,000 dwellings.
- Percentage of recorded domestic burglaries detected.
- Number of recorded commercial burglaries.
- Number of recorded commercial burglaries detected.
- Number of repeat burglaries within 12 months.
- Vehicle crime including unauthorised taking of MPVs, theft of and from MPVs per 1,000 population.
- Percentage of vehicle crime detected and percentage of vehicles located.
- Number of reported domestic violence incidents.
- Number of breaches of orders made under the

 Domestic Violence Act, 1996/02. Number of repeat victims of domestic violence incidents in previous twelve months. Implementation of the relevant actions of the Government Drug Strategy 2001-2008. Effectiveness of information generated by Coastal Watch Schemes. Identification of the most active criminals and criminal gangs operating within Limerick Division. Number of crimes perpetrated against persons from ethnic / religious minority groups. Number of referrals to Victim Support organisation. Number of Juvenile Liaison Officers who have received training in mediation.

An Gard	da Síochána Policing Plan 2005
Strategic Goal Three	National Performance Indicators
	> Twenty-five per cent reduction in the number of fatal road
Traffic	collisions. Number of road traffic collisions involving death or serious
	injury per 1,000 population.
To reduce the incidence of	> The number of detections of speeding vehicles in each Garda division.
fatal and serious injury	> The number of detections for non-wearing of seat belts in
collisions and improve traffic	each Garda division.
flow	Amount of time spent by members of An Garda Siochána attending Court.
	> Number of arrests in each Garda division for driving while
	intoxicated.
The state of the s	 Number of breath tests conducted in each Garda division. Number of prosecutions for driving while under the influence
	of drugs.
	> Number of offences of dangerous driving and careless
	driving prosecuted.
	➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996.
	Number of drivers under twenty-five years of age involved in
	road collisions.
And the second s	> Satisfaction level of those involved in road collisions with
	Garda traffic collision investigation.
	The number of days spent on high visibility traffic policing/enforcement.
	> The number of days spent on high visibility traffic-flow
	management by Gardaí.
The second secon	> The number of designated traffic Gardai in each Garda
	region/division. The number of detections of overweight vehicles in each
	Garda region/division.
	> The number of detections of offences involving
	unauthorised use of Bus Lanes/Quality Bus Corridors.
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Divisiona	l Policing Plan 2005								
Divisional Actions	Divisional Performance Indicators								
Ensure that the targets set out in the Government Road Safety Strategy 2004-2006 are adequately reflected in each district policing plan, so that the aim of a 25% reduction in road collision fatalities can be achieved. Identify the two most collision-prone locations in each district and mount proactive high visibility collision-prevention operations at these locations. Increase the number of Gardaí employed full-time on traffic duties. Focus on young male drivers in a traffic legislation enforcement campaign in each district. Achieve a 15 per cent increase in detections for 'drink driving' offences. Contribute to a 90 per cent compliance rate of seat belt wearing through enforcement. Identify traffic congestion locations, liaise with Local Authorities and initiate appropriate action	 Twenty-five percent reduction in the number of fatal road collisions. Number of road traffic collisions involving death or serious injury per 1,000 population. Number of detections of speeding vehicles in each Garda district. Number of detections for non-wearing of seat belts in each Garda district. Number of arrests in each Garda district for driving while intoxicated. Number of breath tests conducted in each Garda district. Number of prosecutions for driving under the influence of drugs. Number of prosecutions for dangerous driving and careless driving in each district and Traffic Corps. Number of vehicles seized under Section 41 RTA Act, 1994. Number of drivers under twenty-five years of age involved in traffic collision investigation. Number of days spent on high visibility traffic policing/enforcement. Number of days spent on high visibility traffic-flow management by Gardaí. Number of detections of overweight vehicles in each district. 								
	Ensure that the targets set out in the Government Road Safety Strategy 2004-2006 are adequately reflected in each district policing plan, so that the aim of a 25% reduction in road collision fatalities can be achieved. Identify the two most collision-prone locations in each district and mount proactive high visibility collision-prevention operations at these locations. Increase the number of Gardaí employed full-time on traffic duties. Focus on young male drivers in a traffic legislation enforcement campaign in each district. Achieve a 15 per cent increase in detections for 'drink driving' offences. Contribute to a 90 per cent compliance rate of seat belt wearing through enforcement. Identify traffic congestion locations, liaise with Local								

• Provide training for Traffic Corps



	An Garda Síochána Policing Plan 2005
Strategic	National Performance Indicators
Goal Four	
Public Safety:	> Perceptions of public safety as indicated in the Public Attitude Survey 2005.
	Number of public order incidents per 1,000 population.
To ensure public safety by reducing	➤ Number of proceedings for drunkenness.
the incidence of	➤ Number of proceedings for assault.
public disorder and	Number of proceedings for failing to obey directions of a Garda.
anti-social behaviour.	> Number of offensive weapons seized.
benaviour,	Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988.
	> Number of violent crimes* per 1,000 population and percentage detected.
	Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted.
	Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held.
	> Number of CCTV programmes completed.
	> Number of headline and non-headline offences perpetrated against tourists.
	Number of Garda interventions at major events e.g. concerts, football matches etc.
	> Number of prosecutions of license holders under the licensing laws.
	> Number of applications for closure orders in respect of licensed premises.
	➤ Issue the new Garda operational uniform and safety equipment in first half of 2005.
	* All offences in the headline offence groups used in the Garda Siochána Annua Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm Concealment of birth, Aggravated burglary, Abandoning a child and child neglector cruelty.

Divisiona	il Policing Plan 2005
Divisional Actions	Divisional Performance Indicators
 Deploy high visibility policing in locations identified as public order 'hot spots'. Deploy public order unit at relevant times and locations. Analyse public order offence trends and deploy maximum resources during these periods. Work with community and voluntary groups to protect the elderly and other vulnerable groups in the community, through Neighbourhood Watch and Community Alert schemes. Identify and target persistent public order offenders. Identify and prosecute persistent offenders under the Liquor Licensing Laws. Engage with owners/managers of 	 Perception of public safety as indicated in the Public Attitude Survey 2005. Number of public order incidents per 1,000 population. Number of proceedings for drunkeness. Number of proceedings for assault. Number of proceedings for failing to obey directions of a Garda – Sec 8 Cr. Jus. (Public Order) Act 1994. Number of offensive weapons seized. Number of proceedings under Section 31, 32, 33 Intoxicating Liquor Act, 1998. Number of violent crimes* per 1,000 population and percentage detected. Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted. Number of Neighbourhood Watch and Community Alert schemes operating and meetings held. Number of headline and non-headline offences perpetrated against tourists. Number of Garda interventions at major events, e.g.
Licensed premises to reduce public order offences resulting from excess alcohol consumption. • Engage with owners/managers of	 concerts, football matches, race meetings, etc. Number of prosecutions of license holders under the licensing laws. Number of applications for closure orders in respect
fast food outlets to reduce the incidents of public order offences. Consult with local authorities to eliminate alcohol consumption in public places.	of licensed premises. * All offences in the headline offence groups used in the Garda Siochána Annual report: Group I Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and also Manslaughter (traffic fatality) Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and Child neglect or cruelty.

An Ga	rda Síochána Policing Plan 2005
Strategic Goal Five	National Performance Indicators
Public Confidence:	> Achieve the 2005 recruitment quota in line with Government targets.
Section 1. The section of the sectio	> Percentage of emergency calls responded to within 15 minutes.
To improve confidence in	 Conduct a Public Attitude Survey in 2005. Assess the quality of Garda response in terms of timeliness,
An Garda Síochána.	helpfulness, competence, sensitivity, politeness and interest. > Number of complaints made against members of An Garda Síochána.
	 Increase the number of referrals to Victim Support. Assess the satisfaction rating among victims of crime with being kept informed of case-progress.
	> Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes.
	Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey.
	Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey.
	 Proportion of Garda time spent on outdoor duty. Number of Gardaí available for operational duty per 1,000 population.
	 Percentage satisfaction with response to incidents requiring an immediate response in each division.
	> Ensure certification/validation of all PULSE entries within one month of the end of each quarter
	> Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.
	 Increase timeliness of data entry on PULSE by 5%. Ensure integrity of PULSE database by active supervisory review of records.
	 Raise awareness of the quality of the service An Garda Síochána delivers.
	Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central.
	> Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name.
	 Percentage of emergency calls answered within 10 seconds. Percentage of letters answered within ten working days. Maintain financial projections within budget for planned policing activities.

Divisional Policing Plan 2005		
Divisional Actions	Divisional Performance Indicators	
 Ensure an immediate response to emergency calls for assistance. Resolve service complaints satisfactorily at Garda district level. Ensure that District Officers provide feedback to complainants within 30 days in all cases where local resolution is appropriate. Reduce the number of service complaints. Survey public satisfaction / confidence in An Garda Síochána at Divisional level. Manage the annual budget of An Garda Síochána to enable attainment of stated strategic goals. 	 Percentage of emergency calls responded to within 15 minutes. Number of complaints made against members of An Garda Síochána. Increase in the number of referrals to Victim Support. Participation in City and County Development Boards, R.A.P.I.D. and local community led schemes. Proportion of Garda time spent on outdoor duties. Number of Gardaí available for operational duty per 1,000 population. Certification/validation of all PULSE entries within one month of the end of each quarter. Increase in the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5 %. Integrity of PULSE database ensured by active supervisory review of records. Public awareness of the quality of the service delivered by An Garda Síochána. Percentage of emergency calls answered within ten seconds. Percentage of letters answered within ten working days. Financial projections maintained within budget for planned policing activities. 	

An Garda Síochána Policing Plan 2005		
Strategic Goal Six	The second secon	National Performance Indicators
Ethnic and Cultural Diversity:	A CONTRACTOR OF THE PARTY OF TH	Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period.
To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.	A CONTROL OF THE CONT	Number of complaints from members of ethnic/religious minority groups relating to Garda service.
		Number of reported racially motivated offences.
	Secretary of the secret	Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána.
	ment of a control of the control of	Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána.
	And the second s	Further improve the Garda service in immigration matters to all persons.
		Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers.
	And the second s	Enhance the foreign language capability within An Garda Síochána.
	.	Number of Gardaí undertaking foreign language courses.
		Establishment of a database of language skills.
		Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.
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Divisional	Policing Plan 2005
Divisional Actions	Divisional Performance Indicators
Quantify racially motivated crime through the PULSE system. Build trust and collaborative arrangements with religious and ethnic minorities via the Garda Racial and Intercultural Office and Garda Ethnic Liaison Officers. Ensure continuous consultation with marginalised sections of society. Deploy Ethnic Liaison Officers to ethnic and multi-cultural communities within the division.	 Satisfaction levels with Garda service provided to members of ethnic and multi-cultural communities a indicated by the Public Attitude Survey for this period. Number of complaints from members of ethnic and multi-cultural communities relating to Garda service. Number of reported racially motivated offences. Further improvement in the Garda service in immigration matters to all persons. Establishment of a database of language skills. Number of joint meetings between ethnic and multicultural communities and An Garda Síochána.

Divisional Contact Details:

Chief Superintendent J.G. Kelly, An Garda Síochána Henry Street, Limerick.

Telephone.

061 - 212411

Fax

061 - 212481

Garda Website

www.garda.ie

Superintendent J.G. Mahon, Garda Station, Henry Street, Limerick.

Telephone.

061 - 212416

Fax

061 - 212482

Garda Website

www.garda.ie

Superintendent D.J. Sheahan, Garda Station, Roxboro Road, Limerick.

Telephone.

061 - 212437

Fax

061 - 212435

Garda Website

www.garda.ie

Superintendent E.P. MacEoin, Garda Station, Askeaton, Co. Limerick.

Telephone.

061 - 601637

Fax

061601635

Garda Website

www.garda.ie

Superintendent F.T. O'Brien, Garda Station, Bruff, Co. Limerick.

Telephone.

061 - 382947

Fax

061 - 382945

Garda Website

www.garda.ie

Superintendent J.T. Gavin, Garda Station, Newcastle West, Co. Limerick.

Telephone.

069 - 20657

Fax

069 - 20655

Garda Website

www.garda.ic