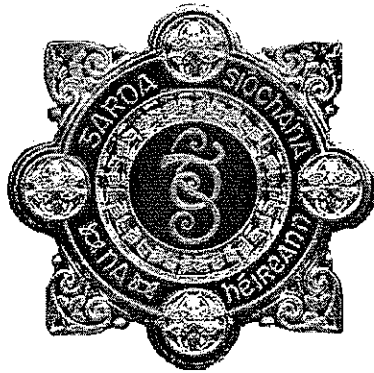


# An Garda Síochána



## **Divisional Policing Plan 2005 for the Laois/Offaly Garda Division.**

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**An Garda Síochána Strategic Goals 2005**

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.



**Foreword from the Laois/Offaly Divisional Officer.**

We have just completed our fifth policing plan under Garda Corporate Strategy 2000 – 2004. This is my first Policing Plan to achieve the objective of the Garda Corporate Strategy 2005 – 2007. This Plan takes account of the priorities identified in Public Attitude Survey. My main aim is to work in partnership with statutory and voluntary organisations in ensuring that the people of Laois and Offaly are given a policing service that makes it a safe place to work and live in.

This is a difficult task in a demanding and changing society. We acknowledge the ethnic and cultural diversity and the constitutional rights of all citizens. It is therefore necessary that our police service is delivered in a fair, just and even handed manner. I thank the people of Laois and Offaly for their support over the years and trust that you will continue to support the members of Garda Síochána in their many daily tasks and in helping us achieve the strategic initiatives we have tasked ourselves for 2005.

During the year we will place special emphasis on high visibility patrolling by Gardai. Special emphasis will be placed on Crime Prevention Measures, Crime Detection, Road Safety enforcement, Drug/Alcohol enforcement, and anti-social behaviour.

Finally everything we do will be bounded and enabled by our respect for the dignity of the human person, our duty to uphold and obey the rule of law, together with our faithfulness to the Garda professional values and ethical standards, which underpin our public mandate.

I welcome your views and support.

A handwritten signature in cursive script, appearing to read 'K.G. Donohoe'.

CHIEF SUPERINTENDENT  
( K.G. Donohoe )  
February, 2005.

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal One</b>	<b>National Performance Indicators</b>
<p><b>National/International Security:</b></p> <p><b>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</b></p>	<ul style="list-style-type: none"> <li>➤ The prevention of terrorist outrages in the State.</li> <li>➤ Daily assessment of likely subversive and terrorist threats.</li> <li>➤ Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform.</li> <li>➤ Number of persons prosecuted for subversive/terrorist activity.</li> <li>➤ Containment of Irish dissident/paramilitary terrorist activity.</li> <li>➤ Support of international efforts to counter terrorism.</li> <li>➤ Volume of feedback from foreign intelligence agencies.</li> <li>➤ Introduction of revised procedures for intelligence source handling.</li> <li>➤ Volume of intelligence reports generated by the Garda organisation.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies.</li> <li>➤ Number of security assessments in respect of persons and state installations.</li> <li>➤ Number of security operations in relation to visiting VIPs.</li> </ul>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Target and prosecute perpetrators of subversive and terrorist activity.</li> <li>• Gather criminal intelligence and have it evaluated.</li> <li>• Our source handling will be transparent and accountable.</li> <li>• Work with Prison authorities in relation to Portlaoise Prison in identifying security risks by subversives/terrorists groups.</li> <li>• Work with Garda H.Q. and adjoining divisions in tackling subversion and terrorism.</li> </ul>	<ul style="list-style-type: none"> <li>• Target the activities of unlawful organisations in division and State and any links they may have with international terrorism.</li> <li>• Examine membership of illegal organisations in division and identify those involved for special attention.</li> <li>• All members to gather Criminal Intelligence and report same on Form C.77</li> <li>• Patrol environs of Portlaoise Prison daily.</li> <li>• Tackle armed crime and the larceny of firearms. Do this by getting people to secure their homes and in particular their firearms. Hold daily check-points in strategic locations and review District performance monthly. Special role for D/Branch.</li> <li>• Provide Security for all V.I.Ps. visiting division.</li> <li>• Utilise the services of specialist units at H.Q. when necessary.</li> <li>• Have intelligence led and coordinated enforcement of anti-terrorist legislation.</li> </ul>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Two</b>	<b>National Performance Indicators</b>
<p><b>Crime:</b></p> <p><b>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</b></p>	<ul style="list-style-type: none"> <li>➤ Number of recorded headline crimes per 1,000 population and percentage detected.</li> <li>➤ Number of headline sexual offences recorded and percentage detected.</li> <li>➤ Number of crime prevention initiatives commenced.</li> <li>➤ Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated.</li> <li>➤ Number of persons reported missing, number traced and untraced.</li> <li>➤ Drug supply offences recorded: number of searches, proceedings commenced and convictions.</li> <li>➤ Number of recorded domestic burglaries per 1,000 dwellings.</li> <li>➤ Percentage of recorded domestic burglaries detected.</li> <li>➤ Number of recorded commercial burglaries.</li> <li>➤ Number of recorded commercial burglaries detected.</li> <li>➤ Number of repeat burglaries within 12 months.</li> <li>➤ Vehicle crime* per 1,000 population.</li> <li>➤ Percentage of vehicle crime detected and percentage of vehicles located.</li> <li>➤ Number of reported domestic violence incidents.</li> <li>➤ Number of breaches of orders made under the Domestic Violence Act, 1996/02.</li> <li>➤ Number of repeat victims of domestic violence incidents in previous twelve months.</li> <li>➤ Implementation of the relevant actions of the Government Drugs Strategy 2001–2008.</li> <li>➤ Seizure of the proceeds of crime by the Criminal Assets Bureau.</li> <li>➤ Effectiveness of information generated by Coastal Watch schemes.</li> <li>➤ Number of operations targeting organised crime.</li> <li>➤ Identification of the most active criminals and criminal gangs operating nationally.</li> <li>➤ Number of crimes perpetrated against persons from ethnic/religious minority groups.</li> <li>➤ Number of referrals to the Victim Support organisation.</li> <li>➤ Number of Juvenile Liaison Officers who have received training in mediation.</li> </ul> <p>* Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs..</p>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Profile top 10 Criminals in each District in division.</li> <li>• Survey and give crime prevention advice to all Banks, Post Offices, Building Societies, Credit Unions, Supermarkets, Firearms Dealers, Filling Stations and Cash &amp; Carry outlets in division.</li> <li>• Work in partnership with County Development Board, Business Watch, Neighbourhood Watch, Hospital Watch and Community Alert Schemes in Division to prevent crime.</li> <li>• Analyse data gleaned from scene of crime by our Scene of Crime examiners.</li> <li>• Tackle ‘Travelling Criminals’ and organised criminal gangs who are entering our division to commit crime.</li> <li>• Improve investigative skills and interviewing skills of members.</li> <li>• Improve Garda visibility.</li> <li>• Identify drug suppliers in division.</li> <li>• Implement divisional Drug Strategy and work towards the aims of Government Drug Strategy 2001 – 2008.</li> <li>• Examine with CAB the assets of drug barons.</li> </ul>	<ul style="list-style-type: none"> <li>• Technically examine all crime scenes except shoplifting, and minor criminal damage by our divisional scene of crime unit.</li> <li>• In-Service Sergeant to continue to train personnel in New Legislative changes, Interviewing Techniques, and role of member in charge.</li> <li>• Ensure that ‘Acceptable’ Missing Persons are actively investigated and searches coordinated with the assistance of public and any other statutory or voluntary organisations needed. Superintendents to give lead and direction.</li> <li>• Target all drug suppliers and users. This the responsibility of Drug Units under Inspector at Tullamore.</li> <li>• Crime Prevention Sergeant to survey all premises identified in actions.</li> <li>• Scenes of Crime Sergeant to analyse crime trends. He will hold a meeting in each District once a quarter to brief D/Branch and members.</li> <li>• Hold weekly crime/drug conference in each District to be chaired by Supt/Inspr.</li> <li>• Establish Community Policing in the towns of Portlaoise and Tullamore.</li> <li>• Work in partnership with our partners in implementing the Government Drug Strategy 2001 -2008.</li> <li>• Have daily ‘high visibility’ patrols in town centres and in large housing estates.</li> <li>• Establish a Business Watch Garda for</li> </ul>

## Divisional Policing Plan 2005 – Laois/Offaly Division

	<p>Tullamore to work on the successes of Portlaoise. Work with Chamber of Commerce.</p> <ul style="list-style-type: none"><li>• JLOs in division will ensure that the Children Act, 2001 and restorative justice program under the Act is implemented.</li><li>• Continue to promote and develop our Community Alert, Business Watch, Neighbourhood Watch, and Hospital Watch schemes in division as a crime prevention measure.</li><li>• Maintain best practice policing in all our criminal investigations.</li></ul>
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<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Three</b>	<b>National Performance Indicators</b>
<p><b>Traffic</b></p> <p><b>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</b></p>	<ul style="list-style-type: none"> <li>➤ Twenty-five per cent reduction in the number of fatal road collisions.</li> <li>➤ Number of road traffic collisions involving death or serious injury per 1,000 population.</li> <li>➤ The number of detections of speeding vehicles in each Garda division.</li> <li>➤ The number of detections for non-wearing of seat belts in each Garda division.</li> <li>➤ Amount of time spent by members of An Garda Síochána attending Court.</li> <li>➤ Number of arrests in each Garda division for driving while intoxicated.</li> <li>➤ Number of breath tests conducted in each Garda division.</li> <li>➤ Number of prosecutions for driving while under the influence of drugs.</li> <li>➤ Number of offences of dangerous driving and careless driving prosecuted.</li> <li>➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996.</li> <li>➤ Number of drivers under twenty-five years of age involved in road collisions.</li> <li>➤ Satisfaction level of those involved in road collisions with Garda traffic collision investigation.</li> <li>➤ The number of days spent on high visibility traffic policing/enforcement.</li> <li>➤ The number of days spent on high visibility traffic-flow management by Gardaí.</li> <li>➤ The number of designated traffic Gardaí in each Garda region/division.</li> <li>➤ The number of detections of overweight vehicles in each Garda region/division.</li> <li>➤ The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.</li> </ul>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Identify the 10 most collision prone locations in division.</li> <li>• Reduce fatalities on our roads by continuing operation Lifesaver.</li> <li>• Focus on Heavy Goods Vehicles.</li> <li>• Use media to help promote road safety for all road users.</li> <li>• Give Road Safety Advice in schools.</li> <li>• Have a Road Safety Week campaign during the year.</li> <li>• Work with Local Authorities to eliminate engineering ‘Black Spots’ on our roads and to improve signage.</li> <li>• Work towards the Dept. of Transport Strategy 2004 -2006</li> </ul>	<ul style="list-style-type: none"> <li>• Give daily patrol of crash prone locations and consult with Local Authority to achieve low cost remedial actions.</li> <li>• Continue Operation Lifesaver by daily enforcement of Speeding, Drunken Driving and wearing of Seat Belts.</li> <li>• Traffic Unit and operational Gardaí to enforce Drunken Driving legislation close to pubs, in all towns and villages in division and to increase our detections.</li> <li>• Traffic Unit to enforce legislation in relation to H.G.Vs. daily.</li> <li>• Visit all schools and present schools program on Road Safety to all 5<sup>th</sup> class students and Transition Year students in 2<sup>nd</sup> level.</li> <li>• Advise public re traffic delays and need for caution etc. due to accidents, weather conditions, major events with the help of Local and National Radio.</li> <li>• Prepare a Traffic Plan for all major events.</li> <li>• Identify faulty or missing road signs and make recommendations for change on grounds of safety to Local Authority via Traffic Inspector.</li> <li>• Professional investigation of fatal collisions and serious injury collision scenes with help of Scenes of Crime personnel. Supt/Inspr. to hold conference on progress and to give direction. Bring in experts in specialised areas when or where necessary.</li> <li>• Pay special attention to traffic in vicinity of schools and develop walking initiatives from safe drop off</li> </ul>

## Divisional Policing Plan 2005 – Laois/Offaly Division

	<p>points to schools with help of School Wardens and parents.</p> <ul style="list-style-type: none"><li>• Make best use of FCPS to reduce Garda time in Court by enforcement of insurance, driving licences, lighting offences, etc.</li><li>• Utilise Section 41 R.T.A. to remove defective and uninsured and untaxed vehicles from our roads.</li></ul>
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<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Four</b>	<b>National Performance Indicators</b>
<p><b>Public Safety:</b></p> <p><b>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</b></p>	<ul style="list-style-type: none"> <li>➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005.</li> <li>➤ Number of public order incidents per 1,000 population.</li> <li>➤ Number of proceedings for drunkenness.</li> <li>➤ Number of proceedings for assault.</li> <li>➤ Number of proceedings for failing to obey directions of a Garda.</li> <li>➤ Number of offensive weapons seized.</li> <li>➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988.</li> <li>➤ Number of violent crimes* per 1,000 population and percentage detected.</li> <li>➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted.</li> <li>➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held.</li> <li>➤ Number of CCTV programmes completed.</li> <li>➤ Number of headline and non-headline offences perpetrated against tourists.</li> <li>➤ Number of Garda interventions at major events e.g. concerts, football matches etc.</li> <li>➤ Number of prosecutions of license holders under the licensing laws.</li> <li>➤ Number of applications for closure orders in respect of licensed premises.</li> <li>➤ Issue the new Garda operational uniform and safety equipment in first half of 2005.</li> </ul> <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.</p>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Analyse Public Order ‘Hot Spots’.</li> <li>• Work in partnership with the licensed vintners and fast-food outlet owners.</li> <li>• Identify and prosecute Vintners who persistently breach the Liquor Licensing Laws.</li> <li>• Work with Residents of housing estates and Local Authority to curb and control Public Order activity in housing estates.</li> <li>• Engage with the public and public representatives to help address and identify public safety and anti-social behaviour and establish joint policing initiatives.</li> <li>• Continue to train our public order unit in division for special events.</li> </ul>	<ul style="list-style-type: none"> <li>• Have proactive policing between 12.30am and 4am close to night clubs and fast food outlets and enforce the relevant legislation.</li> <li>• Prepare a Public Order Plan for each District.</li> <li>• Superintendent/Inspector to meet with vintners, hoteliers and fast food outlets to build a partnership in tackling alcohol abuse, anti-social behaviour and highlight their responsibility in preventing public disorder and to review progress every quarter.</li> <li>• Work with Neighbourhood Watch, Community Alert Schemes and Residence Associations in identifying anti-social behaviour.</li> <li>• Enforce Liquor Licensing Laws in relation to off-licenses, on-licenses for underage drinking, permitting drunkenness and prohibited hours daily.</li> <li>• Identify premises whose patrons continually take up much Garda time and pay special attention to them to eliminate problems by active enforcement of Criminal Law and by visibility at critical times.</li> <li>• Liaise with Local Authorities re better planning and lighting in Estates and give special attention to places where youth congregate and cause annoyance to residents, but particularly the elderly.</li> <li>• Deploy Public Order Unit when necessary after consultation with Supt. or Inspector.</li> </ul>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Five</b>	<b>National Performance Indicators</b>
<p><b>Public Confidence:</b></p> <p><b>To improve confidence in An Garda Síochána.</b></p>	<ul style="list-style-type: none"> <li>➤ Achieve the 2005 recruitment quota in line with Government targets.</li> <li>➤ Percentage of emergency calls responded to within 15 minutes.</li> <li>➤ Conduct a Public Attitude Survey in 2005.</li> <li>➤ Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest.</li> <li>➤ Number of complaints made against members of An Garda Síochána.</li> <li>➤ Increase the number of referrals to Victim Support.</li> <li>➤ Assess the satisfaction rating among victims of crime with being kept informed of case-progress.</li> <li>➤ Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes.</li> <li>➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey.</li> <li>➤ Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey.</li> <li>➤ Proportion of Garda time spent on outdoor duty.</li> <li>➤ Number of Gardaí available for operational duty per 1,000 population.</li> <li>➤ Percentage satisfaction with response to incidents requiring an immediate response in each division.</li> <li>➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter</li> <li>➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.</li> <li>➤ Increase timeliness of data entry on PULSE by 5%.</li> <li>➤ Ensure integrity of PULSE database by active supervisory review of records.</li> <li>➤ Raise awareness of the quality of the service An Garda Síochána delivers.</li> <li>➤ Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central.</li> <li>➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name.</li> <li>➤ Percentage of emergency calls answered within 10 seconds.</li> <li>➤ Percentage of letters answered within ten working days.</li> <li>➤ Maintain financial projections within budget for planned policing activities.</li> </ul>

## Divisional Policing Plan 2005 – Laois/Offaly Division

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Improve data quality being entered on PULSE</li> <li>• Give a quality service to public.</li> <li>• Answer correspondence promptly.</li> <li>• Complete investigations on time.</li> <li>• Answer telephone professionally.</li> <li>• Conduct a divisional self-assessment to identify strength and areas for improvement.</li> <li>• Run an internal staff satisfaction survey in division in 2005.</li> <li>• Audit complaint trends and work towards changes coming from the Garda Siochana Bill, 2004.</li> </ul>	<ul style="list-style-type: none"> <li>• Sergeants to review all incidents on PULSE within 24 hours.</li> <li>• Personnel to answer the telephone in Garda Stations within 10 seconds of first ring in a professional manner and correspondence within 10 working days.</li> <li>• Give feedback to injured parties on progress of investigation and make them aware of victim support.</li> <li>• Superintendents to meet the members of Urban Councils and for the Divisional Officer to meet with members of County Council in Laois and in Offaly, formally to address policing matters.</li> <li>• Carry out internal staff satisfaction survey before end of Sept. 2005.</li> <li>• Eliminate discourtesy towards the public at the point of contact through strict supervision, advice, training and adherence to ethical standards.</li> <li>• Place responsibility on supervisors to ensure that all data entered on PULSE is accurate, timely, matched and reviewed in accordance with PULSE Plan.</li> <li>• Give helpful counter service and make comment cards available to public for feedback.</li> <li>• Be discreet and professional in our dealings with people and respect their confidences. Show humanity in times of stress and tragedy.</li> <li>• Have all criminal investigation files for District Court completed with 3 months of complaint.</li> <li>• Target locations and special events with high visibility policing by both foot and mobile patrols.</li> </ul>

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Six</b>	<b>National Performance Indicators</b>
<p><b>Ethnic and Cultural Diversity:</b></p> <p><b>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</b></p>	<ul style="list-style-type: none"> <li>➤ Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period.</li> <li>➤ Number of complaints from members of ethnic/religious minority groups relating to Garda service.</li> <li>➤ Number of reported racially motivated offences.</li> <li>➤ Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána.</li> <li>➤ Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána.</li> <li>➤ Further improve the Garda service in immigration matters to all persons.</li> <li>➤ Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers.</li> <li>➤ Enhance the foreign language capability within An Garda Síochána.</li> <li>➤ Number of Gardaí undertaking foreign language courses.</li> <li>➤ Establishment of a database of language skills.</li> <li>➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.</li> </ul>



**Divisional Policing Plan 2005 – Laois/Offaly Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Support equality based legislation and initiatives.</li> <li>• Build a formal consultation process with ethnic communities.</li> <li>• Embrace, engage and support the implications of new legislation.</li> <li>• Staff engagement, training and development to meet the needs of European Convention on Human Rights</li> </ul>	<ul style="list-style-type: none"> <li>• Work towards the aims of Garda Human Rights Audit.</li> <li>• List and utilise members who have a working knowledge of foreign languages to help with the multi-cultural society we now serve.</li> <li>• Seek views and needs of ethnic groups in division through our interaction with them.</li> <li>• Actively investigate racially motivated crime and incidents.</li> <li>• Immigration Officers in division to receive additional training on their role and on new legislation and procedures.</li> <li>• Nominate a Garda in each District on our policy document ‘Intercultural Ireland Your Changing Community’ and to get feedback for the Garda service.</li> </ul>

**Divisional Policing Plan 2005 – Laois/Offaly Division**

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