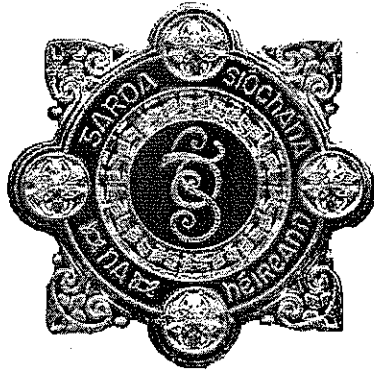


# An Garda Síochána



## **Divisional Policing Plan 2005 for the Kerry Garda Division.**

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**Tel. 066 710 2310**

**An Garda Síochána Strategic Goals 2005**

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

## Divisional Policing Plan 2005 – Kerry Division

### Foreword from the Kerry Divisional Officer.

I have pleasure in setting out within this document the Policing Plan for the Kerry Garda Division for 2005. The aim of this plan is to consolidate the excellent result achieved during 2004, to further enhance the good progress made and build on achievements already accomplished. The Gardaí attached to the Kerry Garda Division live and work within this most scenic and beautiful County and will strive to maintain that most desirable quality of life which exists in Kerry, for both inhabitants and visitors alike. Policing is very important to the well being of any community and we will continue to deliver our services to the people of Kerry in a planned, sustained, professional and accountable fashion.

During 2005 we will place particular emphasis on:-

- Keeping the County's roads safe.
- Addressing public disorder, in particular during the many festivals and events held in the county.
- Maintaining the fight against drugs and further pinpointing/targeting serious criminality in this area.
- Maintaining the fight against crime and placing particular emphasis on crimes against the elderly and burglary offences.
- Evaluating how we can improve the quality of service we deliver to our customers, the people of Kerry.

My management team and I will take particular cognisance of public attitude surveys and both formal and informal contacts to further develop a strategy of providing excellence in our delivery of a policing service in Kerry. This is in line with our Corporate Strategy for 2005-2007, which can be viewed on our website.

We are deeply committed to providing the best police service possible. As individuals, we too are stakeholders in ensuring Kerry remains a most peaceful and desirable place to live and my team and I are well aware of the concerns of the community. I invite all the people of Kerry to co-operate with us and to assist us in our mission and in that regard I welcome approaches, either formal or informal, from any group, organisation or individual who feel they have a contribution to make in this area.

We look forward to working with the people of Kerry for the next 12 months.

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( W. J. KEANE )  
Chief Superintendent  
1<sup>st</sup> of January, 2005.

**Divisional Policing Plan 2005 – Kerry Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal One</b>	<b>National Performance Indicators</b>
<p><b>National/International Security:</b></p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> <li>➤ The prevention of terrorist outrages in the State.</li> <li>➤ Daily assessment of likely subversive and terrorist threats.</li> <li>➤ Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform.</li> <li>➤ Number of persons prosecuted for subversive/terrorist activity.</li> <li>➤ Containment of Irish dissident/paramilitary terrorist activity.</li> <li>➤ Support of international efforts to counter terrorism.</li> <li>➤ Volume of feedback from foreign intelligence agencies.</li> <li>➤ Introduction of revised procedures for intelligence source handling.</li> <li>➤ Volume of intelligence reports generated by the Garda organisation.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies.</li> <li>➤ Number of security assessments in respect of persons and state installations.</li> <li>➤ Number of security operations in relation to visiting VIPs.</li> </ul>

**Divisional Policing Plan 2005 – Kerry Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<p>To reduce the level of threat from subversive and terrorist activity both within the Kerry Division and nationally and to maintain and increase levels of intelligence pertinent to such activity.</p>	<ul style="list-style-type: none"><li>• Maintain vigilance in the area of subversive activity, in particular utilising intelligence sources to assist local investigations.</li><li>• Investigate locally and assist national units in containing any Irish or other terrorist activity.</li><li>• Support international efforts to counter terrorism.</li><li>• Improve procedures for intelligence source handling.</li><li>• Ensure that any security risk V.I.P.'s or members of their entourage visiting the county are fully protected from any threat to their well being.</li></ul>

**Divisional Policing Plan 2005 – Kerry Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Two</b>	<b>National Performance Indicators</b>
<p><b>Crime:</b></p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> <li>➤ Number of recorded headline crimes per 1,000 population and percentage detected.</li> <li>➤ Number of headline sexual offences recorded and percentage detected.</li> <li>➤ Number of crime prevention initiatives commenced.</li> <li>➤ Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated.</li> <li>➤ Number of persons reported missing, number traced and untraced.</li> <li>➤ Drug supply offences recorded: number of searches, proceedings commenced and convictions.</li> <li>➤ Number of recorded domestic burglaries per 1,000 dwellings.</li> <li>➤ Percentage of recorded domestic burglaries detected.</li> <li>➤ Number of recorded commercial burglaries.</li> <li>➤ Number of recorded commercial burglaries detected.</li> <li>➤ Number of repeat burglaries within 12 months.</li> <li>➤ Vehicle crime* per 1,000 population.</li> <li>➤ Percentage of vehicle crime detected and percentage of vehicles located.</li> <li>➤ Number of reported domestic violence incidents.</li> <li>➤ Number of breaches of orders made under the Domestic Violence Act, 1996/02.</li> <li>➤ Number of repeat victims of domestic violence incidents in previous twelve months.</li> <li>➤ Implementation of the relevant actions of the Government Drugs Strategy 2001–2008.</li> <li>➤ Seizure of the proceeds of crime by the Criminal Assets Bureau.</li> <li>➤ Effectiveness of information generated by Coastal Watch schemes.</li> <li>➤ Number of operations targeting organised crime.</li> <li>➤ Identification of the most active criminals and criminal gangs operating nationally.</li> <li>➤ Number of crimes perpetrated against persons from ethnic/religious minority groups.</li> <li>➤ Number of referrals to the Victim Support organisation.</li> <li>➤ Number of Juvenile Liaison Officers who have received training in mediation.</li> </ul> <p>* Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs..</p>

Divisional Policing Plan 2005 – Kerry Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<p>Take effective measures to reduce incidence of crime, drugs related offences and criminal behaviour in the Kerry Division.</p>	<ul style="list-style-type: none"><li>• Reduce Headline Crime by 2%.</li><li>• Increase Headline Crime detection by 1%.</li><li>• Increase detections of Headline Sexual Offences by 5%.</li><li>• Increase drug searches by 5%.</li><li>• Pinpoint further major drug suppliers in the county for detection.</li><li>• Increase detection of domestic burglaries by 5%.</li><li>• Identify repeat burglaries for scrutiny with a view to detection and initiate crime prevention measures at such locations.</li><li>• Reduce vehicle crime by 5%.</li><li>• Target repeat Domestic Violence incidents for particular attention, support and prosecution.</li><li>• Pay particular attention to possible victims of crimes against the elderly, and direct patrols to reduce possible instances of such crime.</li><li>• Increase resources assigned to investigations of reported Missing Persons.</li><li>• Review effectiveness of Coastal Watch.</li></ul>

Divisional Policing Plan 2005 – Kerry Division

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Three</b>	<b>National Performance Indicators</b>
<p><b>Traffic</b></p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> <li>➤ Twenty-five per cent reduction in the number of fatal road collisions.</li> <li>➤ Number of road traffic collisions involving death or serious injury per 1,000 population.</li> <li>➤ The number of detections of speeding vehicles in each Garda division.</li> <li>➤ The number of detections for non-wearing of seat belts in each Garda division.</li> <li>➤ Amount of time spent by members of An Garda Síochána attending Court.</li> <li>➤ Number of arrests in each Garda division for driving while intoxicated.</li> <li>➤ Number of breath tests conducted in each Garda division.</li> <li>➤ Number of prosecutions for driving while under the influence of drugs.</li> <li>➤ Number of offences of dangerous driving and careless driving prosecuted.</li> <li>➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996.</li> <li>➤ Number of drivers under twenty-five years of age involved in road collisions.</li> <li>➤ Satisfaction level of those involved in road collisions with Garda traffic collision investigation.</li> <li>➤ The number of days spent on high visibility traffic policing/enforcement.</li> <li>➤ The number of days spent on high visibility traffic-flow management by Gardai.</li> <li>➤ The number of designated traffic Gardai in each Garda region/division.</li> <li>➤ The number of detections of overweight vehicles in each Garda region/division.</li> <li>➤ The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.</li> </ul>



**Divisional Policing Plan 2005 – Kerry Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<p>To take further effective action to further reduce the level of traffic collisions in the Division (both fatal and non-fatal) and increase the level of traffic law compliance within the Kerry Garda Division.</p>	<ul style="list-style-type: none"> <li>• Achieve the Traffic Collision Targets set out in the Government Road Safety Strategy 2004-2006.</li> <li>• Increase Speed detections within the Kerry Division by 5% over the 2004 level.</li> <li>• Increase detections for non wearing of seat belts by 5% over the 2004 level.</li> <li>• Increase Drink Driving detections by 10% over the 2004 level.</li> <li>• Roster court attendance by operational Gardaí to reduce time spent on non traffic patrolling activities.</li> <li>• Increase level of Breath Tests by 15% over the 2004 level.</li> <li>• Target driving while under the influence of drugs for particular attention in 2005.</li> <li>• Target drivers under 25 years of age for attention as regards illicit driving behaviour, in particular during night hours.</li> <li>• Increase numbers of Gardaí devoted to traffic law enforcement on a full time basis.</li> <li>• Increase traffic law enforcement activity by regular District resources.</li> <li>• Increase detection of overweight vehicles by 15%.</li> </ul>

Divisional Policing Plan 2005 – Kerry Division

An Garda Síochána Policing Plan 2005	
Strategic Goal	National Performance Indicators
<b>Four</b>	
<p><b>Public Safety:</b></p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> <li>➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005.</li> <li>➤ Number of public order incidents per 1,000 population.</li> <li>➤ Number of proceedings for drunkenness.</li> <li>➤ Number of proceedings for assault.</li> <li>➤ Number of proceedings for failing to obey directions of a Garda.</li> <li>➤ Number of offensive weapons seized.</li> <li>➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988.</li> <li>➤ Number of violent crimes* per 1,000 population and percentage detected.</li> <li>➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted.</li> <li>➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held.</li> <li>➤ Number of CCTV programmes completed.</li> <li>➤ Number of headline and non-headline offences perpetrated against tourists.</li> <li>➤ Number of Garda interventions at major events e.g. concerts, football matches etc.</li> <li>➤ Number of prosecutions of license holders under the licensing laws.</li> <li>➤ Number of applications for closure orders in respect of licensed premises.</li> <li>➤ Issue the new Garda operational uniform and safety equipment in first half of 2005.</li> </ul> <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.</p>

**Divisional Policing Plan 2005 – Kerry Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<p>To continue to prioritise and address Public Order Policing within the Kerry Division and ensure that the reputation of the county as a safe environment in which to live or visit is upheld and enhanced.</p>	<ul style="list-style-type: none"> <li>• Prioritise and resource public order policing throughout the county in 2005.</li> <li>• Allocate considerable public order resources to major events, e.g. Rose of Tralee, Rally of Lakes etc.</li> <li>• Investigate all allegations of assault coming to notice and pursue such allegations in the courts where appropriate.</li> <li>• Target underage drinking, and achieve a 10% increase in detections over the 2004 level.</li> <li>• Target illicit weapon possession and pursue prosecutions in all cases where seizures are made.</li> <li>• Maintain the momentum and success of all Community Alert and Neighborhood Watch schemes throughout the Division.</li> <li>• Vigorously pursue each incident of tourist crime to a successful conclusion.</li> <li>• Liaise with publicans as to their responsibilities with regard to drunkenness and disorder, and to vigorously pursue offences coming to notice.</li> <li>• Maintain high visibility on occasions of festivals and events, thereby maintaining a feeling of safety and comfort for persons frequenting such occasions.</li> </ul>

Divisional Policing Plan 2005 – Kerry Division

An Garda Síochána Policing Plan 2005	
Strategic Goal Five	National Performance Indicators
<p><b>Public Confidence:</b></p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> <li>➤ Achieve the 2005 recruitment quota in line with Government targets.</li> <li>➤ Percentage of emergency calls responded to within 15 minutes.</li> <li>➤ Conduct a Public Attitude Survey in 2005.</li> <li>➤ Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest.</li> <li>➤ Number of complaints made against members of An Garda Síochána.</li> <li>➤ Increase the number of referrals to Victim Support.</li> <li>➤ Assess the satisfaction rating among victims of crime with being kept informed of case-progress.</li> <li>➤ Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes.</li> <li>➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey.</li> <li>➤ Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey.</li> <li>➤ Proportion of Garda time spent on outdoor duty.</li> <li>➤ Number of Gardai available for operational duty per 1,000 population.</li> <li>➤ Percentage satisfaction with response to incidents requiring an immediate response in each division.</li> <li>➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter</li> <li>➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.</li> <li>➤ Increase timeliness of data entry on PULSE by 5%.</li> <li>➤ Ensure integrity of PULSE database by active supervisory review of records.</li> <li>➤ Raise awareness of the quality of the service An Garda Síochána delivers.</li> <li>➤ Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central.</li> <li>➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name.</li> <li>➤ Percentage of emergency calls answered within 10 seconds.</li> <li>➤ Percentage of letters answered within ten working days.</li> <li>➤ Maintain financial projections within budget for planned policing activities.</li> </ul>

**Divisional Policing Plan 2005 – Kerry Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<p>To maintain and improve public confidence in the Kerry Divisional Garda Service and ensure a professional policing service is provided to the community.</p>	<ul style="list-style-type: none"> <li>• Ensure Garda personnel are ‘at scene’ of any emergency call within 15 minutes.</li> <li>• Ensure all ‘999’ calls to Garda stations are answered within 10 seconds.</li> <li>• Vigorously implement Garda Quality Service Initiatives within all units and stations within the Division.</li> <li>• Fully assist in implementing the Tralee RAPID Programme and participate fully with the Kerry County Development Board in seeking to achieve its objectives.</li> <li>• Liaise and co-operate with business, tourist and community groups throughout the Division in order to achieve a quality police response to the needs of such groups.</li> <li>• Ensure high visibility outdoor policing is resourced to maximum levels with available resources.</li> <li>• Continue to enhance the effectiveness of the PULSE system and further increase the accuracy of the system by maintaining and improving quality checks on data input.</li> <li>• Ensure all letters to Garda Stations from members of the public are replied to within 10 working days of receipt.</li> <li>• Continue to foster the Victim Support service in operation within the Division, and ensure all victims of crimes are afforded an opportunity to avail of the services provided by this organisation.</li> </ul>

**Divisional Policing Plan 2005 – Kerry Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Six</b>	<b>National Performance Indicators</b>
<p><b>Ethnic and Cultural Diversity:</b></p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> <li>➤ Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period.</li> <li>➤ Number of complaints from members of ethnic/religious minority groups relating to Garda service.</li> <li>➤ Number of reported racially motivated offences.</li> <li>➤ Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána.</li> <li>➤ Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána.</li> <li>➤ Further improve the Garda service in immigration matters to all persons.</li> <li>➤ Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers.</li> <li>➤ Enhance the foreign language capability within An Garda Síochána.</li> <li>➤ Number of Gardaí undertaking foreign language courses.</li> <li>➤ Establishment of a database of language skills.</li> <li>➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.</li> </ul>

Divisional Policing Plan 2005 – Kerry Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<p>To adapt and improve the policing service offered to diverse ethnic and multi-cultural communities within the Kerry Division and provide excellence within the Immigration Service in Kerry.</p>	<ul style="list-style-type: none"><li>• Ensure that all personnel deployed on immigration duties process all applications speedily and efficiently with due regard for the personal circumstances of each applicant.</li><li>• Vigorously pursue to a successful conclusion to all reports of racially motivated offences coming to notice with the Division.</li><li>• Actively encourage members of ethnic and multi-cultural communities within the Division to join An Garda Siochana during forthcoming recruitment campaigns.</li><li>• Co-operate with all agencies, either statutory or voluntary, in providing a professional police service to minority groups residing in or visiting the Kerry Garda Division.</li></ul>

## Divisional Policing Plan 2005 – Kerry Division

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