An Garda Síochána





Foreword of the Galway West Divisional Officer.

It gives me great pleasure to present the Policing Plan for Galway West Division for 2005. It has four main purposes:

- To set out policing objectives for 2005
- To inform the public what policing services and standards they can expect to receive in this Division
- To monitor and evaluate the service provided to the public
- To help monitor the performance of the Divisional force.

This plan will deliver Garda Services in a timely, professional and accountable fashion addressing and fulfilling the many obligations and duties associated with policing in a modern society.

I remain committed to supplying a quality, competent, helpful, efficient service to all of our customers in the best traditions of An Garda Síochána. If you wish to contact me, or any of the Superintendents or Gardaí generally, you will find a list of contact telephone numbers and my e-mail address at the end of this plan.

Thomas J. Monaghan Chief Superintendent

20th December 2004

An Garda Síochána Strategic Goals 2005

- National/International Security To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
- 2. **Crime** To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
- 3. **Traffic** To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
- 4. **Public Safety** To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
- 5. Public Confidence To improve confidence in An Garda Síochána.
- 6. **Ethnic and Cultural Diversity** To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

An Garda Síochána Policing Plan 2005	
Strategic Goal One	National Performance Indicators
National/International Security:	 The prevention of terrorist outrages in the State. Daily assessment of likely subversive and terrorist threats.
To reduce the threat of subversive and terrorist activity through intelligence-	 Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform.
led policing and international cooperation.	> Number of persons prosecuted for subversive/terrorist activity.
	Containment of Irish dissident/paramilitary terrorist activity.
	> Support of international efforts to counter terrorism.
	> Volume of feedback from foreign intelligence agencies.
	> Introduction of revised procedures for intelligence source handling.
	> Volume of intelligence reports generated by the Garda organisation.
	Number of joint operations/meetings between An Garda Siochána and the Defence Forces in relation to State security.
	> Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies.
	Number of security assessments in respect of persons and state installations.
	Number of security operations in relation to visiting

Divisional Policing Plan 2005		
Divisional Actions	Divisional Performance Indicators	
Members from Detective Branch will continue to collect, analyse and disseminate information and intelligence on all known subversive organisations and subversives in the Galway Division. In addition, they will maintain same standards in relation to international terrorists especially related to middle-eastern countries.	Number of reports submitted:	
 The collection of this information will be surveillance based through the cultivation of good sources of such intelligence and informants. 	Number of new intelligence sources cultivated:	
Where intelligence and investigations indicate planned subversive activity, searches under the relevant legislation will be undertaken to counter the threat.	Number of searches carried out:	
Where information / intelligence gathered is deemed to be of national or international significance it will be reported by Form C.77 through Chief Superintendent Galway.	Number of Forms C.77 submitted:	
The members who are currently handling informants should receive training in accordance with the revised procedures for intelligence source handling.	Number of Members trained in intelligence source handling:	
• All uniform members and Detective Gardaí involved in crime investigation will be briefed by Detective Inspector, Galway on the identity and location of active subversive and terrorist suspects. The aim of this briefing will be to encourage increased monitoring and intelligence gathering.	Number of briefings held:	
 Where suspects come to notice, background checks will be carried out through the offices of Crime Policy and Administration Section, Garda HQ. As part of the background check enquiries will be carried out with the Garda National Immigration Bureau with a view to establishing the status of the relevant suspects. Where breaches are detected relative to registration, prosecutions will be brought under current legislation in conjunction with Immigration Officers at Galway. Information Handlers to register all sources of 	Number of investigation files and prosecutions: Number of new sources registered:	
information Handlers to register all sources of information in accordance with the Intelligence Source Managements System.	inumber of new sources registered;	

Strategic Goal Two	National Performance Indicators
Crime: To reduce the incidence of organised, drug related and serious crime, and criminal	 Number of recorded headline crimes per 1,000 population and percentage detected. Number of headline sexual offences recorded and percentage detected. Number of crime prevention initiatives commenced. Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated. Number of persons reported missing, number traced and
behaviour,	untraced. Drug supply offences recorded: number of searches proceedings commenced and convictions. Number of recorded domestic burglaries per 1,000 dwellings. Percentage of recorded domestic burglaries detected. Number of recorded commercial burglaries. Number of recorded commercial burglaries detected. Number of repeat burglaries within 12 months. Vehicle crime* per 1,000 population. Percentage of vehicle crime detected and percentage of vehicles located. Number of reported domestic violence incidents. Number of breaches of orders made under the Domestic Violence Act, 1996/02. Number of repeat victims of domestic violence incidents in previous twelve months. Implementation of the relevant actions of the Government Drugs Strategy 2001–2008. Seizure of the proceeds of crime by the Criminal Assets Bureau. Effectiveness of information generated by Coastal Water schemes. Number of operations targeting organised crime. Identification of the most active criminals and criminal gange operating nationally. Number of crimes perpetrated against persons from ethnic/religious minority groups. Number of Juvenile Liaison Officers who have received training in mediation.

Divisional Policing Plan 2005		
Divisional Actions	Divisional Performance Indicators	
 A survey will be undertaken of all high risk and vulnerable targets such as Cash Holding Centres, Banks, Building Societies and Post Offices in the Division. An up-to-date list of all key holders will be drawn up and maintained at the Communications Room Galway. 	Results of survey. Date of completion of register of keyholders:	
 The level of security in place at such premises will be reviewed by the Garda Crime Prevention Officer. 	Quarterly report from Crime Prevention Officer:	
 Where vulnerabilities are identified they will be reported to the manager of the relevant institution with a recommendation to have the matter remedied. 	Quarterly report from Crime Prevention Officer:	
• The weekly Crime Conference at Galway, chaired by the Detective Inspector will continue to identify current active criminals. In this regard it is desirable to encourage a greater attendance by members in outlying Stations to attend each conference. This will facilitate intelligence gathering and the drafting of the appropriate response to the incidents in their respective sub- districts.	Divisional conference agenda and issue of regular reminders:	
 Where particular areas are being targeted by criminals e.g. in relation to burglary, strategies such as covert policing and overt patrolling in conjunction with the Community Police will be developed. 	Number of operations undertaken:	
 Reduce the number of recorded headline crime by 5% Increase detection rate of such crime by 5%. 	Crime statistics:	
 Enforcing Laws relating to Drugs. Dealing with underage drinking. 	Number of persons dealt with for supply of drugs: Increased enforcement of Sections 31, 32 and 33 of Intoxicating Liquor Act:	
 New Members will be afforded the opportunity to avail of training and experience in Incident Room Management during major investigations. 	Number of members trained:	

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•	When Missing Persons are reported,	Number of missing persons:
-	photographs of such persons will be	
	forwarded to Garda Headquarters for	
	inclusion on the Missing Persons Website	
	within 24 hours, where appropriate.	
•	All Gardaí will continue to implement the	Reminders at CPD classes:
	'Victims' Charter and ensure the privacy	
	of Victims is maintained.	
=	Carry out regular analysis of recorded	Review at weekly crime conference:
	crime and intelligence incidents captured	
	on PULSE in order to identify emerging	
	trends in crime.	
	Detective Branch will maintain contact	Training of new Liaison Officers:
	with Liaison Officers dealing with Gay,	Truming of new Jamason Silverson
	Lesbian, Bisexual and Transgender issues	
'	and with Inter-Racial matters in order to	
	be aware of and take action on crime	
	committed against ethnic and multi-	
	cultural communities.	N
•	The Crime Unit will engage in operations	Number of checkpoints held:
	involving other sections of An Garda	
	Síochána within the Division of Galway	
	i.e. Traffic, Drugs Unit, Immigration	
	Units at nominated checkpoints to	
	prevent and detect breaches of crime.	
=	The Detective Unit will endeavour to	Number of lectures given:
	supply a Member of Detective Branch	
	from the relevant section i.e. Crime,	
	Immigration, Fraud to CPD Classes to	
	increase knowledge base of Gardaí and	
	Student Gardaí as resources permit.	
=	In order to maintain the integrity of the	Number of PULSE incidents recorded:
	Intelligence System, supervisors will	
	ensure all relevant information coming	
	into the possession of members is either	Number of Forms C.77 submitted:
	captured on PULSE, or on Form C.77	
	regardless of whether it is pertinent to a	
	particular investigation or otherwise.	·
	The Crime Unit will continue to liaise	
-	with the Prison Service, the Courts	
	•	
	Service, the Social Welfare Services, the	
	Department of Education and the	
	Revenue Commissioners in order to	
	progress investigations and obtain relevant	
	data.	

Strategic Goal Three	National Performance Indicators
Traffic To reduce the incidence of fatal and serious injury collisions and improve traffic flow.	 Twenty-five per cent reduction in the number of fatal road collisions. Number of road traffic collisions involving death or serious injury per 1,000 population. The number of detections of speeding vehicles in each Garda division. The number of detections for non-wearing of seat belts in each Garda division. Amount of time spent by members of An Garda Síochána attending Court. Number of arrests in each Garda division for driving while intoxicated. Number of breath tests conducted in each Garda division. Number of prosecutions for driving while under the influence of drugs.
	 Number of offences of dangerous driving and careless driving prosecuted. Number of vehicles seized under Section 41 of the Road Traffic Act, 1996. Number of drivers under twenty-five years of age involved in road collisions. Satisfaction level of those involved in road collisions with Garda traffic collision investigation. The number of days spent on high visibility traffic policing/enforcement. The number of days spent on high visibility traffic-flow management by Gardaí. The number of designated traffic Gardaí in each Garda region/division. The number of detections of overweight vehicles in each Garda region/division.
	region/division. The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.

	Divisional Actions	Divisional Performance Indicators
•	Increase frequency of traffic patrols on national primary routes and thereby improve driver awareness of the Garda presence.	Number of patrols carried out:
•	Increase number of traffic checkpoints and in particular to perform high profile traffic checkpoints within the Division.	Number of checkpoints carried out:
	Ensure a smooth transition of speed limits from imperial to metric as and from January 20 th . Continue concentration of resources in the detection of speeding offences and in particular to increase the frequency of checks on 'R' routes.	Number of detections:
	Continue with the current policing strategy, regarding intoxicated driving and driving while under the influence of drugs, with even more emphasis on surveillance in areas such as pub car parks, etc. and policing of festivals during the summer months.	Number of detections:
	Devise and implement new methods of detection for non-wearing of seat belts and so increase the number of fixed charge notices issued for these offences. Particular emphasis will be given to the detection of drivers permitting children to be carried while not wearing seat belts/appropriate child restraints.	New methods introduced:
=	Continue with the present strategy of submitting an investigation file on every detected case of careless and dangerous driving and seek approval to prosecute.	Number of investigation files submitted:
•	Increase the number of tours of duty dedicated to Road Transport offences and thereby increase the number of vehicles being brought to the authorized weighbridge for weighing.	Number of prosecutions:
-	Dedicate a motorcyclist on early tour to police the new Bus Lane at the Dublin Road, Renmore, Galway.	Number of patrols carried out:
•	Enforce Legislation under Section 41 Road Traffic Act.	Number of vehicles seized and disposed of:
•	Enforce Legislation for speed detection and non wearing of Safety Belts.	Number of detections:
•	Monitor drivers under the age of 25. Offenders, to be prosecuted or dealt with under the Juvenile Diversion Programme as appropriate.	Number of prosecutions and/or number of referrals:
•	Enforce Drink Driving legislation and increase detections.	Number of detections:

	Train additional Motor Cyclists to utilise motor cycle on traffic duty.	Number of persons trained:
•	Monitor and identify traffic congestion Locations and liaise with relevant agencies.	
	Monitor and control checkpoints during Bank Holiday weekends in conjunction with Operation Freeflow.	·

An Garda Síochána Policing Plan 2005		
Strategic Goal Four	National Performance Indicators	
Public Safety:	➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005.	
	Number of public order incidents per 1,000 population.	
To ensure public safety by	➤ Number of proceedings for drunkenness.	
reducing the incidence of	> Number of proceedings for assault.	
public disorder and anti-social behaviour.	> Number of proceedings for failing to obey directions of a Garda.	
	➤ Number of offensive weapons seized.	
	Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988.	
	> Number of violent crimes* per 1,000 population and percentage detected.	
	Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted.	
	> Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held.	
	➤ Number of CCTV programmes completed.	
	> Number of headline and non-headline offences perpetrated against tourists.	
	➤ Number of Garda interventions at major events e.g. concerts, football matches etc.	
	➤ Number of prosecutions of license holders under the licensing laws.	
	Number of applications for closure orders in respect of licensed premises.	
	Issue the new Garda operational uniform and safety equipment in first half of 2005.	
	* All offences in the headline offence groups used in the Garda Siochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.	

Divisional Policing Plan 2005		
Divisional Actions	Divisional Performance Indicators	
• Increase and display high visibility policing in such locations as Town centres and Galway city centre areas where public order behaviour is prevalent, by extra foot, cycle and mobile patrols at peak times.	Number of patrols carried out:	
 Monitor and analyse public order hot spots as they arise in housing estates, parks, and towns. Deploy extra personnel and patrols during known problem times. 	Number of operations carried out:	
Monitor known flash points, i.e. night clubs, late night fast-food outlets and cab offices and liaise with owners/managers of these premises to reduce public order offences.	Examine trends:	
 Monitor and identify particular persistent public order offenders and prosecute where necessary. 	Number of persons prosecuted:	
 Enforce Public Order Act and Local Authority Act in relation to the consumption of alcohol on public streets, parks and estates. 	Number of persons prosecuted:	
 Identify persistent offenders under the Liquor Licensing Laws and actively prosecute where necessary. 	Number of persons prosecuted:	
 Identify and monitor the sale of drink to under 18's and under the Liquor Licensing Laws. 	Number of persons prosecuted:	
Monitor and fully investigate all assaults.	Number of persons prosecuted:	
 CCTV to be monitored at Communications Room, Galway Garda Station in relation to public order and street activity. 	Patrols to be assigned to hot spot areas as they develop:	

An Garda Síochána Policing Plan 2005		
Strategic Goal Five National Performance Indicators		
	> Achieve the 2005 recruitment quota in line with Government	
Public Confidence:	targets. > Percentage of emergency calls responded to within 15 minutes.	
	Conduct a Public Attitude Survey in 2005.	
To improve confidence in	> Assess the quality of Garda response in terms of timeliness	
An Garda Síochána.	 helpfulness, competence, sensitivity, politeness and interest. Number of complaints made against members of An Gards Siochána. 	
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	Assess the satisfaction rating among victims of crime with being kept informed of case-progress.	
	Participation in City and County Development Boards RAPID, and local community-led schemes.	
	➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitud Survey.	
	Assess the business community's perception of Gard performance at local level (segmented by retai manufacturing, financial, and other service enterprises), via the Public Attitude Survey.	
	Proportion of Garda time spent on outdoor duty.	
	> Number of Gardaí available for operational duty per 1,00 population.	
	Percentage satisfaction with response to incidents requiring a immediate response in each division.	
	Ensure certification/validation of all PULSE entries with one month of the end of each quarter	
	Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.	
	➤ Increase timeliness of data entry on PULSE by 5%.	
	Ensure integrity of PULSE database by active supervisor review of records.	
	Raise awareness of the quality of the service An Gard Siochána delivers.	
	Build on the EFQM Excellence Model pilots at the Gard College and DMR South Central.	
	Satisfaction with how a telephone query was handled, spec of answering, whether the respondent identified the static and gave his/her name.	
A CONTROL OF THE CONT	> Percentage of emergency calls answered within 10 seconds.	
	 Percentage of letters answered within ten working days. Maintain financial projections within budget for planne policing activities. 	

	Divisional Policing Plan 2005		
	Divisional Actions	Divisional Performance Indicators	
•	Percentage of emergency calls responded to within 15 minutes.	Sergeant i/c to analyse records available:	
	Percentage of emergency calls answered within 10 seconds.	Sergeant i/c to analyse records available:	
•	Number of complaints made against members of An Garda Síochána.	Divisional Office to record number of complaints:	
•	Increase the number of referrals to Victim Support.	Include in CPD syllabus and put on agenda for Divisional Conference:	
		Number of referrals:	
=	Participation in City and County Development Boards, RAPID, and local community-led schemes.	List number of committees and meetings attended:	
=	Assess the business community's perception of Garda performance at local level.	Number of Business Watch meetings attended:	
	Ensure certification/validation of all PULSE entries within one month of the end of each quarter.	Analysis of records available:	
*	Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.	Analysis of records available:	
	Increase timeliness of data entry on PULSE by 5%.	Analysis of records available:	
•	Ensure integrity of PULSE database by active supervisory review of records.	Analysis of records available:	
	Raise awareness of the quality of the service An Garda Síochána delivers.	Use of local media services:	
8	Percentage of letters answered within ten working days.	Percentage of correspondence replied to:	

 Maintain financial projections within budget for planned policing activities. 	Divisional Finance Officer monthly audit:
 Carry out a review of: Community Alert Neighbourhood Watch Coastal Watch. 	Quarterly reports from Crime Prevention Officer:
Relaunch three Neighbourhood Watch Schemes.	Dates of relaunch:
Relaunch two Community Alert Schemes.	Date of relaunch:
Relaunch of Coastal Watch.	Dates of relaunch:
Launch three new Neighbourhood Watch Scheme.	Date of launch:
Arrange two Divisional meetings for all Neighbourhood Watch Schemes and all Community Alert Schemes.	Date of meeting, 1 st Quarter: Date of meeting, 3 rd Quarter:
Increase awareness of Tourist Victim Support through CPD classes and local media services.	Number of lectures to CPD classes: Use of local media:

An Garda Síochána Policing Plan 2005		
Strategic Goal Six	National Performance Indicators	
Strategic Goal Six Ethnic and Cultural Diversity: To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse ethnic and multi-cultural communities.	 National Performance Indicators Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period. Number of complaints from members of ethnic/religious minority groups relating to Garda service. Number of reported racially motivated offences. Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána. Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána. Further improve the Garda service in immigration matters to all persons. Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers. Enhance the foreign language capability within An Garda Síochána. Number of Gardaí undertaking foreign language courses. Establishment of a database of language skills. 	
	Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.	

Divisional Policing Plan 2005		
Div	isional Actions	Divisional Performance Indicators
members o	ne cause of complaints from of ethnic/religious minority ating to Garda service.	Number of complaints received:
Number of offences.	f reported racially motivated	Evaluation of PULSE records:
level betw	increased interaction at local een ethnic and multi-cultural ies and the Garda Ethnic fficers.	Quarterly report from Ethnic Liaison Officers:
Number of language of lan	f Gardaí undertaking foreign courses.	Survey of divisional force:
	prove the Garda service in on matters to all persons.	
Monitor a	ll ethnic and cultural issues.	Deploy Ethnic Liaison Officers to ethnic and multicultural communities in the division:

'Galway West Division' Division Contact Details

Chief Superintendent 'Thomas J. Monaghan', An Garda Síochána, Mill Street, Galway.

 Telephone.
 (091) 538011

 E-mail Address.
 tjm@iol.ie

 Fax
 (091) 538081

Garda Website <u>www.garda.ie</u>

District Officers:

Superintendent Dónall Ó'Cualáin, Galway Garda Station (091) 538016 Superintendent Michael Curley, Salthill Garda Station (091) 514727 Superintendent Michael Mulryan, Loughrea Garda Station (091) 842877 Superintendent Paul Mockler, Gort Garda Station (091) 636407 Superintendent Tony Dowd, Clifden Garda Station (095) 22507

Contact Numbers at Galway Garda Station:

Communications Room: (091) 538000; 538001; 538002; 538003; 538009

Community Police: Sergeant Kevin Duffy (091) 778245 Crime Prevention Officer: Sergeant Gerry Mangan (091)

Detective Unit: D/Sergeant Dónal O'Grady; D/Sergeant John Moran (091) 538027

District Office: Sergeant Peadar Ryan (091) 538016 Divisional Office: Sergeant Ernie White (091) 538011 Drugs Unit: D/Sergeant Gerry Roche (091) 538062 Fines Office: Garda Maureen Ryan (091) 538079

Immigration Office: Gardaí Liam Creaven and Pat Ward (091) 778244

Inspector's Office: (091) 538030; 538031; 538032

Juvenile Liaison Office: Gardaí Ann Griffin and Michael Heaney (091) 778246

PSV Office: (091) 778285

Public Office: (091) 538040; 538041

Regional Office: Inspector Patrick Diskin (091) 538006 Sergeant i/c: Sergeant Padraic Dolan (091) 538042

Traffic Unit: Sergeant Tom Clarke; Sergeant J. J. Burke (091) 778787

Contact Numbers at other District H.Q. Stations:

Salthill Garda Station: (091) 514720 Loughrea Garda Station: (091) 842870 Gort Garda Station: (091) 636400 Clifden Garda Station: (095) 22500