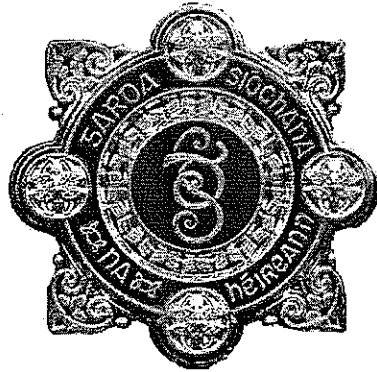


An Garda Síochána



Divisional Policing Plan 2005 for the DMR South Garda Division.

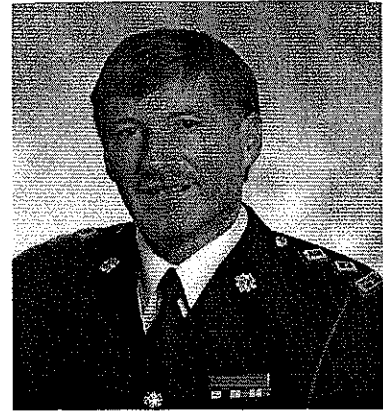
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Tel. 01 6666200

An Garda Síochána Strategic Goals 2005

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse ethnic and multi-cultural communities.



Foreword from the DMR South Divisional Officer.

High visibility policing, with the active co-operation of the community is crucial to the success of crime prevention and reduction. In that regard there are a large number of schemes and programmes planned within the Division which embody community empowerment. Our Divisional Policing Plan for the DMR South Division for the year 2005 sets out our aims and aspirations for the coming year. It reflects the targets outlined in the National Policing Plan for the year and aims to start the process of implementing at Divisional level the goals of the Garda Corporate Strategy 2005-2007.

There is an ongoing onus on each member of An Garda Síochána to encourage people to assist in the fight against crime and to continue to raise awareness amongst the public that crime prevention, reduction and detection is a shared responsibility. We aim to deliver a service of the highest quality while maintaining excellence in the development and delivery of our policing services.

There is a strong emphasis on communication and consultation both internally and externally with the guiding principle being the active participation of those delivering the policing service, as well as the members of the communities we police. This will facilitate the delivery of a policing service that reflects local priorities whilst enabling us to build support and trust in communities.

Divisional Policing Plan 2005 – DMR South Division

Building on achievements gained throughout previous years together with areas prioritised in this years plan should ensure we are in a strong position to meet the challenges of 2005. An essential part of this will include working even more closely with the community and through intelligence led coordinated policing contribute to an enhanced quality of life for members of the community.

Services will be delivered in a timely and professional manner which is at all times influenced by an underlying value of human rights principles and respect for the dignity of each person we come into contact with. There is now a greater need than ever before to make the best use of diverse viewpoints to achieve optimal results.

Patrick Brehony

Divisional Officer

Dated 31st January 2005

An Garda Síochána Policing Plan 2005	
Strategic Goal One	National Performance Indicators
<p>National/International Security:</p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> ➤ The prevention of terrorist outrages in the State. ➤ Daily assessment of likely subversive and terrorist threats. ➤ Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform. ➤ Number of persons prosecuted for subversive/terrorist activity. ➤ Containment of Irish dissident/paramilitary terrorist activity. ➤ Support of international efforts to counter terrorism. ➤ Volume of feedback from foreign intelligence agencies. ➤ Introduction of revised procedures for intelligence source handling. ➤ Volume of intelligence reports generated by the Garda organisation. ➤ Number of joint operations/meetings between An Garda Síochána and the Defense Forces in relation to State security. ➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies. ➤ Number of security assessments in respect of persons and state installations. ➤ Number of security operations in relation to visiting VIPs.

Divisional Policing Plan 2005 – DMR South Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Collect, analyse and disseminate intelligence on subversive and terrorist suspects in the Division and ensure timely dissemination to appropriate personnel 2. Liaise with specialist sections within An Garda Síochána to ensure that accurate information is available to the appropriate personnel 3. Identify locations of illegally held firearms and other weapons of offence and systematically have these locations searched 4. Ensure all Divisional personnel are fully conversant with protocols relating to subversive/terrorist activities 5. Enhance awareness within the Division of the need for all members of An Garda Síochána to take a proactive approach in the area of intelligence gathering 6. Conduct threat assessments of persons, premises and locations that may be the subject of subversive/terrorist attack 	<ul style="list-style-type: none"> • Quarterly review of the level of information disseminated by the District Criminal Intelligence Officers • Review current level of communication with specialist units (SDU, NBCI, GNDU, GNIB) • The number of searches carried out at specific locations • Briefings to be held with all supervisors in the Division to ensure that they and those under their supervision are aware of the protocols in place • Quarterly review of the level of intelligence reporting in the Division • Persons, premises and locations in the Division that may be the subject of subversive/terrorist attack to be identified and risk assessments to be conducted • Criminal Intelligence Officers to brief all new personnel on subversive/terrorist suspects living in their Districts • Specific policing arrangements to be put in place for VIP s and dignitaries attending events in the Division.

An Garda Síochána Policing Plan 2005	
Strategic Goal Two	National Performance Indicators
<p>Crime:</p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> ➤ Number of recorded headline crimes per 1,000 population and percentage detected. ➤ Number of headline sexual offences recorded and percentage detected. ➤ Number of crime prevention initiatives commenced. ➤ Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated. ➤ Number of persons reported missing, number traced and untraced. ➤ Drug supply offences recorded: number of searches, proceedings commenced and convictions. ➤ Number of recorded domestic burglaries per 1,000 dwellings. ➤ Percentage of recorded domestic burglaries detected. ➤ Number of recorded commercial burglaries. ➤ Number of recorded commercial burglaries detected. ➤ Number of repeat burglaries within 12 months. ➤ Vehicle crime* per 1,000 population. ➤ Percentage of vehicle crime detected and percentage of vehicles located. ➤ Number of reported domestic violence incidents. ➤ Number of breaches of orders made under the Domestic Violence Act, 1996/02. ➤ Number of repeat victims of domestic violence incidents in previous twelve months. ➤ Implementation of the relevant actions of the Government Drugs Strategy 2001–2008. ➤ Seizure of the proceeds of crime by the Criminal Assets Bureau. ➤ Effectiveness of information generated by Coastal Watch schemes. ➤ Number of operations targeting organised crime. ➤ Identification of the most active criminals and criminal gangs operating nationally. ➤ Number of crimes perpetrated against persons from ethnic/religious minority groups. ➤ Number of referrals to the Victim Support organisation. ➤ Number of Juvenile Liaison Officers who have received training in mediation. <p>* Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs.</p>

Divisional Policing Plan 2005 – DMR South Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Seek the assistance of national units with a view to combating and detecting organised crime in the Division 2. Identify and conduct risk assessments of vulnerable targets/areas in the Division 3. Complete profiles on active criminals and drug dealers in the Division 4. Maintain a proactive approach by way of identifying, monitoring and targeting criminals leading to intelligence led co-ordinated operations 5. Produce a Drugs Policing Plan for the year 2005 as per Action Point 8 of the National Drugs Strategy 2001 -2008 6. Ensure dissemination of information /intelligence within the Division to the appropriate personnel 7. Continue close liaison between District Drugs Unit personnel and GNDU 8. Review the resources, technical and human, of District Drugs Units 9. Full use to be made of the Divisional Scenes of Crime Unit in all instances where substantial seizures of drugs are made in the Division 10. Monthly and quarterly reports to be compiled in respect of each District Drugs Unit and DRQ returns to be submitted to GNDU 	<ul style="list-style-type: none"> • The number of recorded headline crime and the percentage detected • The number of headline sexual offences recorded and the percentage detected • The number of drugs offences recorded • The number of drugs searches conducted and the number of seizures made • The number of scenes visited by Scenes of Crime personnel and the number of identifiable 'hits' obtained • The number of second level schools visited for the purpose of drugs awareness presentations • The number of meetings conducted with members of the licensing trade • The number of policing operations implemented targeting juvenile offenders • The number of JLO referrals, formal and informal cautions and prosecutions of juveniles • The number of personnel trained in aspects of major crime investigation • The number of persons reported missing, traced and untraced • The number of burglaries committed and detected • The number of crimes involving MPVs committed and detected • The number of reported domestic violence incidents.

Divisional Policing Plan 2005 – DMR South Division

<ol style="list-style-type: none">11. Close interaction to be maintained and further developed between District Drugs Units12. Community police to liaise with residents groups, etc. with a view to obtaining information on individuals and/or groups involved in illegal drug activity13. Develop and implement divisional policing operations to target juvenile offending, particularly during school holiday periods14. Further develop divisional crime investigation management capability15. Analyse crime trends in the Division and deploy resources accordingly16. Continue co-operation with Local Authorities and members of local communities on issues of estate management and anti-social behaviour17. Secondary schools in the Division to be visited and talks given to students about personal safety and the dangers of substance abuse18. Conduct meetings with representative of the licensing trade, financial institutions, etc on implementing crime prevention strategies19. Where appropriate Form EPW to be completed20. Ensure continued implementation of the Victims Charter with emphasis on entitlement of victims to have their privacy protected.	<ul style="list-style-type: none">• The number of referrals to the Victim Support organisation• The number of crime prevention initiatives initiated.
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An Garda Síochána Policing Plan 2005

Strategic Goal Three	National Performance Indicators
<p>Traffic</p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> ➤ Twenty-five per cent reduction in the number of fatal road collisions. ➤ Number of road traffic collisions involving death or serious injury per 1,000 population. ➤ The number of detections of speeding vehicles in each Garda division. ➤ The number of detections for non-wearing of seat belts in each Garda division. ➤ Amount of time spent by members of An Garda Síochána attending Court. ➤ Number of arrests in each Garda division for driving while intoxicated. ➤ Number of breath tests conducted in each Garda division. ➤ Number of prosecutions for driving while under the influence of drugs. ➤ Number of offences of dangerous driving and careless driving prosecuted. ➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996. ➤ Number of drivers under twenty-five years of age involved in road collisions. ➤ Satisfaction level of those involved in road collisions with Garda traffic collision investigation. ➤ The number of days spent on high visibility traffic policing/enforcement. ➤ The number of days spent on high visibility traffic-flow management by Gardaí. ➤ The number of designated traffic Gardaí in each Garda region/division. ➤ The number of detections of overweight vehicles in each Garda region/division. ➤ The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.

Divisional Policing Plan 2005 – DMR South Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Ensure that targets set in the Divisional Policing Plan reflect the national targets 2. Maximise use of FCPS 3. Review resources, human and technical, of the Divisional Traffic Unit 4. Identify the ten most collision prone locations in the Division and target them for increased policing activity 5. Focus on young male drivers in the enforcement of traffic legislation 6. Set targets for increase in detection of drink driving offences 7. Contribute to increased compliance rate for wearing of seat belts 8. Identify areas of traffic congestion and take appropriate action 9. Provide training where required on specific road traffic legislation 10. Include traffic and road safety issues on the agenda of Divisional and District Conferences and where appropriate in our meetings with external agencies/committees 11. Ensure continued contribution to promoting road safety particularly among young people 12. Review use of the Court Presenters System in the Division 	<ul style="list-style-type: none"> • Develop a traffic management plan for each District • Reduce the number of fatal accidents in the Division • Reduce the number of serious injury road traffic accidents • Monthly review of the level of use of FCPS • Specific policing operations focusing on young male drivers to be conducted in each District • 15% increase in the number of detections for drink driving • 15% increase in the number of speeding detections • Increase in the number of detections for non wearing of seat belts • Increase in the number of prosecutions for dangerous driving and careless driving • The number of Section 41 seizures • The number of briefings for operational personnel on offences that may be committed by so called “Boy Racers” • Promote the use of the transition year programme delivered by the Road Safety Unit personnel from Dublin Castle • The number of days spent on high visibility traffic policing/enforcement • The number of days spent on high visibility traffic flow management • Assess the feasibility of introducing a court presenting system for the P District • Develop and implement traffic management operations for peak periods and bank holiday weekends.

An Garda Síochána Policing Plan 2005	
Strategic Goal Four	National Performance Indicators
<p>Public Safety:</p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> ➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005. ➤ Number of public order incidents per 1,000 population. ➤ Number of proceedings for drunkenness. ➤ Number of proceedings for assault. ➤ Number of proceedings for failing to obey directions of a Garda. ➤ Number of offensive weapons seized. ➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988. ➤ Number of violent crimes* per 1,000 population and percentage detected. ➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted. ➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held. ➤ Number of CCTV programmes completed. ➤ Number of headline and non-headline offences perpetrated against tourists. ➤ Number of Garda interventions at major events e.g. concerts, football matches etc. ➤ Number of prosecutions of license holders under the licensing laws. ➤ Number of applications for closure orders in respect of licensed premises. ➤ Issue the new Garda operational uniform and safety equipment in first half of 2005. <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.</p>

Divisional Policing Plan 2005 – DMR South Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Identify locations of ongoing public order problems and develop appropriate policing strategies in response to same, with periodic review to ensure continued effectiveness 2. Strict enforcement of legislation in respect of Offensive Weapons 3. Visit all licensed premises and off licenses in the Division and emphasise responsibilities in respect of under age drinking and drunkenness 4. Strict enforcement of legislation in respect of under-age drinking, and drunkenness 5. Continue meetings with representatives of the licensing trade implementing the recommendations contained in the Garda Youth Policy Group Report Advisory Report and the Commissioners policy as set out in the Implementation Plan – Uniform Approach to Licensing Law Enforcement 6. Visit fast food outlets in the Division that are the focus of public order incidents 7. Enforce Local Authority Bye Laws in respect of consumption of alcohol in streets and public places 	<ul style="list-style-type: none"> • The number of public order offences detected • The number prosecutions for drunkenness • The number of prosecutions for assault • The number of prosecutions for possession of an offensive weapon • The number of offensive weapons seized • The number of prosecutions against license holders under the Licensing Laws • The number of prosecutions under Section 31, 32 & 33 of the Intoxication Liquor Act 1988 • The number of closure orders in respect of licensed premises • The number of closure orders in respect of fast food outlets • The number of violent crimes committed & detected • The number of crimes where the victim was aged 65 years of age or over • The number of crimes perpetrated against tourists • The number of notices sent to local authorities for consumption of alcohol in a public place • The number of juveniles arrested/prosecuted • The number of inspections of licensed premises including registered clubs, hotels and night clubs particularly when an extension is being availed of.

An Garda Síochána Policing Plan 2005	
Strategic Goal Five	National Performance Indicators
<p>Public Confidence:</p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> ➤ Achieve the 2005 recruitment quota in line with Government targets. ➤ Percentage of emergency calls responded to within 15 minutes. ➤ Conduct a Public Attitude Survey in 2005. ➤ Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest. ➤ Number of complaints made against members of An Garda Síochána. ➤ Increase the number of referrals to Victim Support. ➤ Assess the satisfaction rating among victims of crime with being kept informed of case-progress. ➤ Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes. ➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey. ➤ Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey. ➤ Proportion of Garda time spent on outdoor duty. ➤ Number of Gardaí available for operational duty per 1,000 population. ➤ Percentage satisfaction with response to incidents requiring an immediate response in each division. ➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter ➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%. ➤ Increase timeliness of data entry on PULSE by 5%. ➤ Ensure integrity of PULSE database by active supervisory review of records. ➤ Raise awareness of the quality of the service An Garda Síochána delivers. ➤ Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central. ➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name. ➤ Percentage of emergency calls answered within 10 seconds. ➤ Percentage of letters answered within ten working days. ➤ Maintain financial projections within budget for planned policing activities.

Divisional Policing Plan 2005 – DMR South Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Ensure an immediate response to emergency calls for assistance 2. Reduce the number of service complaints 3. District Officers to provide feedback to complainants within 30 days of receipt of complaint 4. Ensure a quality service is delivered 5. Review response times to incidents 6. Develop a formal consultative process involving all stakeholders and communicate our strategies 7. Refer all victims of certain categories of crime to the Victim Support organisation as a matter of policy unless the victim specifically declines such a referral 8. Develop trust and confidence in the most vulnerable groups in the community, including the elderly, ethnic minorities, & victims of crime 9. Review Neighbourhood Watch Schemes and put in place measures to rejuvenate those, if any, that have lapsed 10. An Inspector in each District to be appointed to monitor quality and accuracy of Pulse data 11. Manage the Divisional budget to enable attainment of stated goals 	<ul style="list-style-type: none"> • The percentage of calls responded to within 15 minutes • Proportion of Garda time spent on outdoor duty • The number of service complaints made • The number of service complaints resolved at District level • The percentage of letters answered within 10 working days • The number of complaints provided with feedback within 30 days of receipt of complaint • Quality service to be championed in the Division by all supervisors, and training personnel • Establish a customer panel of stakeholders in each District • The number of members who attend Conflict Resolution training • The number of referrals made to Victim Support • Actively promote the Schools Programme • Co-operate with the Steering Group established under the report of the National Implementation Group on Elder Abuse • Participation in City and County Development Boards, R.A.P.I.D. and local community led schemes • Increase of timeliness of data entry on Pulse by 5% • Certification of all PULSE entries within 1 month of the end of each quarter • The number of Neighbourhood Watch Schemes in operation and the number of meetings held • Monthly review of budgets at District level.

An Garda Síochána Policing Plan 2005	
Strategic Goal Six	National Performance Indicators
<p>Ethnic and Cultural Diversity:</p> <p>To build the capability of An Garda Síochána to fulfill the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> ➤ Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period. ➤ Number of complaints from members of ethnic/religious minority groups relating to Garda service. ➤ Number of reported racially motivated offences. ➤ Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána. ➤ Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána. ➤ Further improve the Garda service in immigration matters to all persons. ➤ Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers. ➤ Enhance the foreign language capability within An Garda Síochána. ➤ Number of Gardaí undertaking foreign language courses. ➤ Establishment of a database of language skills. ➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.

Divisional Policing Plan 2005 – DMR South Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ol style="list-style-type: none"> 1. Encourage participation by members of ethnic groups in community led schemes 2. Monitor racially motivated crime through Pulse 3. Conduct anti-racism training and cultural diversity training to increase our knowledge levels 4. Appoint an Ethnic Liaison Officer in each station in the Division 5. Ensure that human rights awareness is an integral part of all training, focusing on the exercise of police powers 6. Examine ways in which we can build trust and collaborative arrangements with religious and ethnic minorities in consultation with the Garda Racial and Intercultural Office 7. Assess ways in which consultation with marginalised sections of our society can be developed 8. Enhancement of foreign language capability 	<ul style="list-style-type: none"> • Participation levels by members of ethnic groups in community led schemes • The number of racially motivated crimes • The number of members who attend anti-racism and cultural diversity training • The appointment of an Ethnic Liaison Officer in each station in the Division • The number of members who attend human rights awareness training • In consultation with the Garda Racial and Intercultural Office, identify members of religious and ethnic minorities who would be willing to become involved in human rights and anti-racism training • Information seminar to be conducted for appointed Ethnic Liaison Officers • Ensure a prompt response to each call giving each investigation/complaint appropriate priority regardless of gender, creed, age or economic circumstances of the complainant • Conduct a skills audit in the Division to establish the current level of language skills.

Divisional Policing Plan 2005 – DMR South Division

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