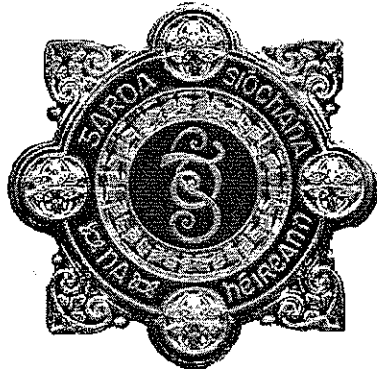


# An Garda Síochána



## **Divisional Policing Plan 2005 Cork West Garda Division.**

*For further information contact:*

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**Tel. 023-52211**

**An Garda Síochána Strategic Goals 2005**

1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
  
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
  
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
  
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
  
5. **Public Confidence** - To improve confidence in An Garda Síochána.
  
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

## Divisional Policing Plan 2005 - Cork West Division

### FOREWORD OF THE WEST CORK DIVISIONAL OFFICER

We are tasked with the professional enforcement of the laws of our Country. We continually strive to deliver the high quality of service expected by the people of West Cork. Members of the public, through the Public Attitude Surveys commissioned on behalf of the Gardaí, have indicated to us what they consider should be our policing priorities. Taking the views of the public into account, this Policing Plan sets out our priorities and objectives for 2005. It sets clear directional markers on how we will tackle security, crime, traffic enforcement, public disorder and many other issues of vital importance to our communities. Increasing public confidence in the service that we provide to a multi-cultural society is also addressed in this year's plan.



Cork West Riding Garda Division covers a vast geographical expanse from just outside of Cork City to the western tip of the Beara Peninsula, and north of Kanturk and even includes some areas of County Kerry. Isolated rural shopkeepers and publicans have been the target of organised criminal gangs during the past year and tackling this type of crime is one of our priorities in 2005.

Policing with the consent and co-operation of the public is our aim in this Division. We value the opinion of our community in West Cork and accept criticisms and compliments. To that end we provide leaflets at the counter in each Garda Station in West Cork which can be filled out by members of the public giving their opinions and views on how problems or queries have been handled by our members. Your feedback is vitally important to us and you can also make your comments on the Garda website at [www.garda.ie](http://www.garda.ie)

I assure you that in West Cork we will do our best to provide quality policing and a response to the needs of those we serve. Our endeavours are driven by your support.

**R.F. DUGGAN**  
**CHIEF SUPERINTENDENT**

Dated: 27<sup>th</sup> January 2005

**Divisional Policing Plan 2005 - Cork West Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal One</b>	<b>National Performance Indicators</b>
<p><b>National/International Security:</b></p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> <li>➤ The prevention of terrorist outrages in the State.</li> <li>➤ Daily assessment of likely subversive and terrorist threats.</li> <li>➤ Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform.</li> <li>➤ Number of persons prosecuted for subversive/terrorist activity.</li> <li>➤ Containment of Irish dissident/paramilitary terrorist activity.</li> <li>➤ Support of international efforts to counter terrorism.</li> <li>➤ Volume of feedback from foreign intelligence agencies.</li> <li>➤ Introduction of revised procedures for intelligence source handling.</li> <li>➤ Volume of intelligence reports generated by the Garda organisation.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security.</li> <li>➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies.</li> <li>➤ Number of security assessments in respect of persons and state installations.</li> <li>➤ Number of security operations in relation to visiting VIPs.</li> </ul>

**Divisional Policing Plan 2005 - Cork West Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Ensure a continued emphasis on combating paramilitary activities.</li> <li>• Monitor intelligence reports and review procedures for intelligence handling.</li> <li>• Draft a Garda response plan for each Port Facility Security Plan in Cork West Division.</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure that persons visiting the Division who are considered a security risk are afforded a level of security in keeping with the risk involved.</li> <li>• All personnel to familiarise themselves with specific Protection Orders pertaining to the above.</li> <li>• Liaise with detective branch personnel in Cork City and Garda Headquarters to monitor the movements of subversive elements.</li> <li>• Assist national and regional units in the collating of intelligence and carrying out enquiries at local level.</li> <li>• Encourage the public to report any suspicious activity.</li> <li>• Detective Branch personnel to gather and collate quality intelligence relative to subversive activities.</li> <li>• Respective District Officers to ensure sensitive installations receive appropriate level of attention.</li> <li>• Keep in regular contact with Port Authorities regarding their Port Security Plans.</li> </ul>

**Divisional Policing Plan 2005 - Cork West Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Two</b>	<b>National Performance Indicators</b>
<p><b>Crime:</b></p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> <li>➤ Number of recorded headline crimes per 1,000 population and percentage detected.</li> <li>➤ Number of headline sexual offences recorded and percentage detected.</li> <li>➤ Number of crime prevention initiatives commenced.</li> <li>➤ Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated.</li> <li>➤ Number of persons reported missing, number traced and untraced.</li> <li>➤ Drug supply offences recorded: number of searches, proceedings commenced and convictions.</li> <li>➤ Number of recorded domestic burglaries per 1,000 dwellings.</li> <li>➤ Percentage of recorded domestic burglaries detected.</li> <li>➤ Number of recorded commercial burglaries.</li> <li>➤ Number of recorded commercial burglaries detected.</li> <li>➤ Number of repeat burglaries within 12 months.</li> <li>➤ Vehicle crime* per 1,000 population.</li> <li>➤ Percentage of vehicle crime detected and percentage of vehicles located.</li> <li>➤ Number of reported domestic violence incidents.</li> <li>➤ Number of breaches of orders made under the Domestic Violence Act, 1996/02.</li> <li>➤ Number of repeat victims of domestic violence incidents in previous twelve months.</li> <li>➤ Implementation of the relevant actions of the Government Drugs Strategy 2001–2008.</li> <li>➤ Seizure of the proceeds of crime by the Criminal Assets Bureau.</li> <li>➤ Effectiveness of information generated by Coastal Watch schemes.</li> <li>➤ Number of operations targeting organised crime.</li> <li>➤ Identification of the most active criminals and criminal gangs operating nationally.</li> <li>➤ Number of crimes perpetrated against persons from ethnic/religious minority groups.</li> <li>➤ Number of referrals to the Victim Support organisation.</li> <li>➤ Number of Juvenile Liaison Officers who have received training in mediation.</li> </ul> <p>* Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs..</p>

**Divisional Policing Plan 2005 - Cork West Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Cooperation with other Divisions and the Garda National Immigration Bureau to combat organised criminal gangs who target rural commercial premises.</li>   <li>• Maximise co-operation between Divisional Drugs Unit and District personnel.</li>   <li>• Review Coastal Watch in conjunction with Collator.</li>   <li>• Review of all sexual offenders on the Sexual Offenders Register.</li> </ul>	<ul style="list-style-type: none"> <li>• Monitor crime trends at Divisional level and take proactive action to redress any emerging trends.</li>   <li>• Ensure that a thorough professional examination of all crime scenes take place using highly skilled and well-equipped scenes of crime examiners.</li>   <li>• Ensure that sufficient resources are allocated to professionally investigate each crime in the Division.</li>   <li>• Ensure same day transmission of Juvenile Referral form.</li>   <li>• Provide continued support to Juvenile Diversion Programme and the principle of restorative justice.</li>   <li>• Promote an environment where there is close liaison between all sections and stations in the Division so that all information / intelligence is utilised to its maximum potential.</li>   <li>• Strive to increase the detection rate for residential burglaries and promote liaison with Detective Branch and Collator in Cork City with a view to identifying and apprehending the most active criminals.</li>   <li>• Ensure that Sexual Offenders Act 2001 is adhered to by all registered sexual offenders.</li>   <li>• District Officers to ensure provision of an immediate and appropriate response to victims of crime.</li> </ul>

## Divisional Policing Plan 2005 - Cork West Division

	<ul style="list-style-type: none"><li>• The Victim Support Service will be offered to all victims of crime.</li><li>• District Officers to ensure that all crimes are professionally and efficiently investigated and where appropriate files are transmitted to D.P.P.</li><li>• Increase the Divisional headline crime detection rate.</li><li>• Each District Officer to ensure prompt entry of incidents on PULSE in accordance with instructions.</li><li>• District Officers to target tourist crime attractions.</li><li>• All tourists who are victims of crime will be offered the services of Tourist Victim Support.</li></ul>
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**Divisional Policing Plan 2005 - Cork West Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Three</b>	<b>National Performance Indicators</b>
<p><b>Traffic</b></p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> <li>➤ Twenty-five per cent reduction in the number of fatal road collisions.</li> <li>➤ Number of road traffic collisions involving death or serious injury per 1,000 population.</li> <li>➤ The number of detections of speeding vehicles in each Garda division.</li> <li>➤ The number of detections for non-wearing of seat belts in each Garda division.</li> <li>➤ Amount of time spent by members of An Garda Síochána attending Court.</li> <li>➤ Number of arrests in each Garda division for driving while intoxicated.</li> <li>➤ Number of breath tests conducted in each Garda division.</li> <li>➤ Number of prosecutions for driving while under the influence of drugs.</li> <li>➤ Number of offences of dangerous driving and careless driving prosecuted.</li> <li>➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996.</li> <li>➤ Number of drivers under twenty-five years of age involved in road collisions.</li> <li>➤ Satisfaction level of those involved in road collisions with Garda traffic collision investigation.</li> <li>➤ The number of days spent on high visibility traffic policing/enforcement.</li> <li>➤ The number of days spent on high visibility traffic-flow management by Gardai.</li> <li>➤ The number of designated traffic Gardai in each Garda region/division.</li> <li>➤ The number of detections of overweight vehicles in each Garda region/division.</li> <li>➤ The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.</li> </ul>

## Divisional Policing Plan 2005 - Cork West Division

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Continued partnership with local authorities through the Collision Prevention Programme to reduce traffic collisions.</li>   <li>• Promotion of road safety education especially with younger drivers.</li>   <li>• Review of Divisional Traffic Corps and furtherance of co-operation with District personnel in the operation of checkpoints.</li> </ul>	<ul style="list-style-type: none"> <li>• Reduce fatal and injury traffic collisions.</li> <li>• Monitor trends in collisions in the Division to identify collision prone locations.</li> <li>• Establish a partnership with Local Authority and other Government Agencies with a view to improving road safety.</li> <li>• Review road signage and liaise with Local Authority with recommendations to improve road safety.</li> <li>• Review the working hours of the Divisional Traffic Corps with a view to aligning policing presence with policing demands.</li> <li>• District Officers to personally ensure all investigations into fatal and serious injury traffic accidents are professionally and efficiently carried out to facilitate transmission of file to D.P.P.</li> <li>• Member of Sergeant rank to personally supervise investigations into fatal and serious traffic accidents.</li> <li>• District Officers to convene meetings of District Collision Prevention Committee, on a quarterly basis, to identify Collision Prone Locations.</li> <li>• Sustain the number of patrols and checkpoints by regular policing units in each District.</li> <li>• Increase the Garda presence on the N71 and N22 route during peak traffic times especially at collision prone locations.</li> <li>• Promote the concept of road safety through the schools programme and local media both radio and print.</li> </ul>

## Divisional Policing Plan 2005 - Cork West Division

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|  | <ul style="list-style-type: none"><li>• Maximise the opportunities to address large groups of motorists, especially professional drivers (such as road hauliers), by visiting their places of employment i.e. factories.</li><li>• Liaise with the Vintners and other licensed premises to promote the responsible serving of alcohol.</li><li>• Members of Divisional service to take an active role in all aspects of enforcing Road Traffic legislation.</li><li>• Increase number of persons arrested for drink driving.</li><li>• District Officers to ensure the effective enforcement of road traffic legislation within their Districts in conjunction with Road Safety Campaigns undertaken by National Road Safety Council.</li><li>• District Officers to ensure greater usage of Fixed Charge Notice System relative to speeding and non-wearing of seat belts.</li><li>• Each District to target persons suspected of drink driving offences.</li><li>• District Officers to coordinate monitoring and supervision of car rallies and other motor cross events entering and based in Cork West Division.</li></ul> |
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**Divisional Policing Plan 2005 - Cork West Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Four</b>	<b>National Performance Indicators</b>
<p><b>Public Safety:</b></p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> <li>➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005.</li> <li>➤ Number of public order incidents per 1,000 population.</li> <li>➤ Number of proceedings for drunkenness.</li> <li>➤ Number of proceedings for assault.</li> <li>➤ Number of proceedings for failing to obey directions of a Garda.</li> <li>➤ Number of offensive weapons seized.</li> <li>➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988.</li> <li>➤ Number of violent crimes* per 1,000 population and percentage detected.</li> <li>➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted.</li> <li>➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held.</li> <li>➤ Number of CCTV programmes completed.</li> <li>➤ Number of headline and non-headline offences perpetrated against tourists.</li> <li>➤ Number of Garda interventions at major events e.g. concerts, football matches etc.</li> <li>➤ Number of prosecutions of license holders under the licensing laws.</li> <li>➤ Number of applications for closure orders in respect of licensed premises.</li> <li>➤ Issue the new Garda operational uniform and safety equipment in first half of 2005.</li> </ul> <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.</p>

**Divisional Policing Plan 2005 - Cork West Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Target problem areas for strict enforcement of Criminal Justice(Public Order)Act 1997</li> <li>• Ensure that the plan for the uniform approach to the enforcement of the liquor licensing laws is implemented.</li> <li>• Personnel carrier to be better utilised throughout the Division.</li> </ul>	<ul style="list-style-type: none"> <li>• Increase, over 2004 levels, the number of licensed premises inspected during opening hours for underage drinking.</li> <li>• Each District Officer will meet with the Vintners twice a year to discuss problems with underage drinking and any other form of anti-social behaviour associated with alcohol abuse.</li> <li>• Liaise with the Vintners and other licensed premises to promote the responsible serving of alcohol.</li> <li>• Enforce the local byelaws pertaining to street drinking in the Division.</li> <li>• Ensure that the guidelines issued in the uniform enforcement of the Liquor Licensing Laws are fully implemented in the Cork West Division.</li> <li>• Enforce the Intoxicating Liquor Act 2003 especially in regard to drunkenness on licensed premises.</li> <li>• Monitor the levels of public disorder in each District and if necessary make application to reduce the hours of special exemptions.</li> <li>• Draft a list of public order problem areas and formulate a strategy to remedy the situation.</li> <li>• Encourage nightclub and pub owners to install CCTV in their clubs.</li> <li>• Promote the use of Age Cards to counteract underage drinking.</li> <li>• Each District Officer to target licensed premises suspected of facilitating under-age drinking.</li> <li>• Include public order and responsible use of alcohol when addressing secondary school students.</li> </ul>

**Divisional Policing Plan 2005 - Cork West Division**

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Five</b>	<b>National Performance Indicators</b>
<p><b>Public Confidence:</b></p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> <li>➤ Achieve the 2005 recruitment quota in line with Government targets.</li> <li>➤ Percentage of emergency calls responded to within 15 minutes.</li> <li>➤ Conduct a Public Attitude Survey in 2005.</li> <li>➤ Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest.</li> <li>➤ Number of complaints made against members of An Garda Síochána.</li> <li>➤ Increase the number of referrals to Victim Support.</li> <li>➤ Assess the satisfaction rating among victims of crime with being kept informed of case-progress.</li> <li>➤ Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes.</li> <li>➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey.</li> <li>➤ Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey.</li> <li>➤ Proportion of Garda time spent on outdoor duty.</li> <li>➤ Number of Gardaí available for operational duty per 1,000 population.</li> <li>➤ Percentage satisfaction with response to incidents requiring an immediate response in each division.</li> <li>➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter</li> <li>➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%.</li> <li>➤ Increase timeliness of data entry on PULSE by 5%.</li> <li>➤ Ensure integrity of PULSE database by active supervisory review of records.</li> <li>➤ Raise awareness of the quality of the service An Garda Síochána delivers.</li> <li>➤ Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central.</li> <li>➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name.</li> <li>➤ Percentage of emergency calls answered within 10 seconds.</li> <li>➤ Percentage of letters answered within ten working days.</li> <li>➤ Maintain financial projections within budget for planned policing activities.</li> </ul>

**Divisional Policing Plan 2005 - Cork West Division**

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"> <li>• Ensure that a comprehensive up-to-date major emergency plan is in place in conjunction with the other emergency services.</li> <li>• Make providing a quality service a priority in all interactions with members of the public.</li> <li>• Increase participation in Community Relations schemes i.e. Community Alert, Neighbourhood Watch, and Business Watch etc.</li> <li>• Encourage the above groups to register with County Development Board.</li> <li>• Crime Prevention Officer to be utilised to give lectures and advice on security matters.</li> <li>• Formulate of Action Plan to deal with Missing Persons.</li> <li>• Local radio to be utilised for appeals through the Crime Prevention Officer.</li> </ul>	<ul style="list-style-type: none"> <li>• Emergency Plans will be reviewed and updated every six months to take cognisance of any change in personnel or other external factors.</li> <li>• Ensure that all personnel are briefed on any new Major Emergency Plan published during the year.</li> <li>• Ensure that all radio room staff are familiar with all emergency plans and equipment especially new members arriving in the Division.</li> <li>• District Officers to maintain close relationship with local emergency services.</li> <li>• Monitor the response to all emergency calls in the Division and take steps to improve the response times where required.</li> <li>• Ensure priority status is afforded all emergency calls.</li> <li>• District Officers to ensure an efficient and professional call taker service is provided by personnel.</li> <li>• Ensure outcomes of emergency calls are properly recorded and notified to Divisional Communications Centre.</li> <li>• Ensure that the business community receives the support of the liaison Garda for Business Watch and the Crime Prevention Officer.</li> <li>• Ensure that the public is advised on best practices pertaining to personal safety and home security through the medium of Neighbourhood Watch, Community Alert and the local media.</li> </ul>

## Divisional Policing Plan 2005 - Cork West Division

	<ul style="list-style-type: none"><li>• Review all Community Alert and Neighbourhood Watch Liaison Gardaí and ensure that they are active in their role.</li><li>• Implement the Fixed Charge Penalty System and redeploy any surplus personnel to operational duties.</li><li>• Divisional and District Officers and Sergeants/Members In-Charge to ensure that all correspondence from outside agencies is acknowledged and answered within ten working days of receipt of same.</li><li>• Courtesy and civility to be encouraged at every opportunity by Supervisory staff.</li><li>• District Officers to co-ordinate Missing Person investigations immediately on receipt of reports.</li></ul>
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Divisional Policing Plan 2005 - Cork West Division

<b>An Garda Síochána Policing Plan 2005</b>	
<b>Strategic Goal Six</b>	<b>National Performance Indicators</b>
<p><b>Ethnic and Cultural Diversity:</b></p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> <li>➤ Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period.</li> <li>➤ Number of complaints from members of ethnic/religious minority groups relating to Garda service.</li> <li>➤ Number of reported racially motivated offences.</li> <li>➤ Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána.</li> <li>➤ Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána.</li> <li>➤ Further improve the Garda service in immigration matters to all persons.</li> <li>➤ Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers.</li> <li>➤ Enhance the foreign language capability within An Garda Síochána.</li> <li>➤ Number of Gardaí undertaking foreign language courses.</li> <li>➤ Establishment of a database of language skills.</li> <li>➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.</li> </ul>

## Divisional Policing Plan 2005 - Cork West Division

<b>Divisional Policing Plan 2005</b>	
<b>Divisional Actions</b>	<b>Divisional Performance Indicators</b>
<ul style="list-style-type: none"><li>• Establish communication with all ethnic representative groups.</li><li>• Provision of a professional, caring and humanitarian immigration service.</li><li>• Ensure all incidents of racially motivated crime are entered on PULSE and investigated thoroughly.</li><li>• Establish a database of personnel with language skills in the Division.</li></ul>	<ul style="list-style-type: none"><li>• Prompt investigation of complaints from members of ethnic minorities.</li><li>• Appoint a liaison Garda to ethnic representative groups.</li><li>• On-going training provided to personnel involved in immigration matters.</li><li>• Encourage personnel to undertake foreign language courses.</li><li>• Ensure that all arrested persons are afforded their human rights in accordance with international conventions.</li></ul>

## Divisional Policing Plan 2005 - Cork West Division

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## Divisional Policing Plan 2005 - Cork West Division

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