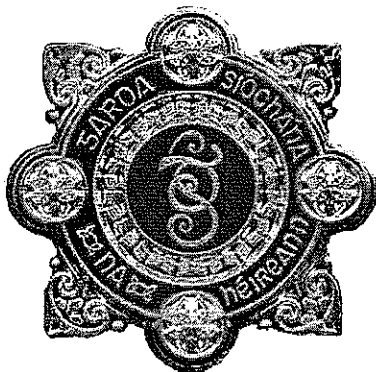


An Garda Síochána



Divisional Policing Plan 2005 for the Cavan/Monaghan Garda Division.

For further information contact:

Office of the Chief Superintendent,
An Garda Síochána,
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Co Monaghan

Tel. 047 77211

An Garda Síochána Strategic Goals 2005

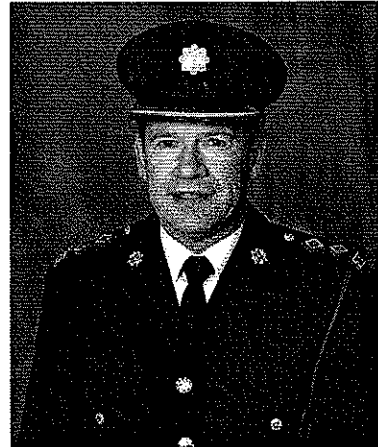
1. **National/International Security** - To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.
2. **Crime** - To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.
3. **Traffic** - To reduce the incidence of fatal and serious injury collisions and improve traffic flow.
4. **Public Safety** - To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.
5. **Public Confidence** - To improve confidence in An Garda Síochána.
6. **Ethnic and Cultural Diversity** - To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.

FOREWORD

I am pleased to present the Cavan/Monaghan Garda Division Policing Plan for 2005.

The essence of providing a successful policing service is engagement with all the Stakeholders. In preparing this Plan a wide level of consultation was embraced through listening over the past year to the concerns and feedback from the public and through consultation with all sections of the Garda Síochána in the Division.

The findings of National Policing Surveys are also taken into account in conjunction with the Garda Síochána Corporate Strategy 2005-2007 and the Garda Síochána Policing Plan 2005.



This Plan concentrates delivery in six main policing areas:-

- *National/International Security*
- *Crime*
- *Traffic*
- *Public Safety*
- *Public Confidence, and*
- *Ethnic Cultural Diversity*

The strategies and goals which have evolved take account of the Divisions unique position situated on the Border with Northern Ireland, the social changes now evolving in the Community and the increased prosperity in society generally.

These changes in society pose new policing challenges which An Garda Síochána has to embrace. The Divisional Policing Plan for 2005 embraces those challenges. To succeed in reducing crime, public disorder, drug abuse and road traffic accidents, the Gardaí in Cavan/Monaghan Division will rely on the support of the public through a partnership of mutual trust and understanding, respect for the law, the individual and the ethnic and cultural diversity now developing in society.

I believe that, working together, we will meet these challenges and thus improve confidence in An Garda Síochána. I am delighted that, in Cavan/Monaghan Division, the support for the Gardaí is very high. As Divisional Officer of Cavan/Monaghan Division I value contact with the Public and the feedback that it generates. Please feel free to contact any member of the Force or Local Garda Station at any time. You can contact me at Monaghan Garda Station, by telephone on 047-77200 or by e-mail at cmags@iol.ie and I will be pleased to deal with your concerns.

C.M. ROONEY
CHIEF SUPERINTENDENT

Dated February 2005

An Garda Síochána Policing Plan 2005	
Strategic Goal One	National Performance Indicators
<p>National/International Security:</p> <p>To reduce the threat of subversive and terrorist activity through intelligence-led policing and international cooperation.</p>	<ul style="list-style-type: none"> ➤ The prevention of terrorist outrages in the State. ➤ Daily assessment of likely subversive and terrorist threats. ➤ Provision of current and timely threat assessments to the Minister for Justice, Equality and Law Reform. ➤ Number of persons prosecuted for subversive/terrorist activity. ➤ Containment of Irish dissident/paramilitary terrorist activity. ➤ Support of international efforts to counter terrorism. ➤ Volume of feedback from foreign intelligence agencies. ➤ Introduction of revised procedures for intelligence source handling. ➤ Volume of intelligence reports generated by the Garda organisation. ➤ Number of joint operations/meetings between An Garda Síochána and the Defence Forces in relation to State security. ➤ Number of joint operations/meetings between An Garda Síochána and other police services and law enforcement agencies. ➤ Number of security assessments in respect of persons and state installations. ➤ Number of security operations in relation to visiting VIPs.

Divisional Policing Plan 2005 – Cavan/Monaghan Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> • Reduce the threat of subversive and terrorist activity in this Division • Contain the activities of dissident/paramilitary terrorists • Maximise advances in the field of intelligence gathering • Operations against unlawful organisations and criminal groupings will be intelligence led. • Divisional Investigation Unit will target suspects involved in organised crime – in particular target areas of criminality, individuals and groups operating along the border. 	<ul style="list-style-type: none"> • Number of threat assessments. • Number of searches for illegally held weapons and explosives. • Number of meetings with other agencies to identify and target organised crime. • Number of joint operations with Defence Forces in relation to State security. • Number of joint operations/meetings with other police services and law enforcement operations. • Number of security assessments in respect of border security, persons and state installations. • Number of security operations within the Division in relation to visiting VIPs. • Number of operations against unlawful organisations and criminal groupings.

An Garda Síochána Policing Plan 2005

Strategic Goal Two	National Performance Indicators
<p>Crime:</p> <p>To reduce the incidence of organised, drug related and serious crime, and criminal behaviour.</p>	<ul style="list-style-type: none"> ➤ Number of recorded headline crimes per 1,000 population and percentage detected. ➤ Number of headline sexual offences recorded and percentage detected. ➤ Number of crime prevention initiatives commenced. ➤ Number of referrals to National Juvenile Office, informal and formal cautions administered and prosecutions initiated. ➤ Number of persons reported missing, number traced and untraced. ➤ Drug supply offences recorded: number of searches, proceedings commenced and convictions. ➤ Number of recorded domestic burglaries per 1,000 dwellings. ➤ Percentage of recorded domestic burglaries detected. ➤ Number of recorded commercial burglaries. ➤ Number of recorded commercial burglaries detected. ➤ Number of repeat burglaries within 12 months. ➤ Vehicle crime* per 1,000 population. ➤ Percentage of vehicle crime detected and percentage of vehicles located. ➤ Number of reported domestic violence incidents. ➤ Number of breaches of orders made under the Domestic Violence Act, 1996/02. ➤ Number of repeat victims of domestic violence incidents in previous twelve months. ➤ Implementation of the relevant actions of the Government Drugs Strategy 2001–2008. ➤ Seizure of the proceeds of crime by the Criminal Assets Bureau. ➤ Number of operations targeting organised crime. ➤ Identification of the most active criminals and criminal gangs operating nationally. ➤ Number of crimes perpetrated against persons from ethnic/religious minority groups. ➤ Number of referrals to the Victim Support organisation. ➤ Number of Juvenile Liaison Officers who have received training in mediation. <p>* Vehicle Crime includes theft of mechanically propelled vehicles (MPVs), theft from MPVs and unauthorized taking of MPVs..</p>

Divisional Policing Plan 2005 – Cavan/Monaghan Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> • Each District will prepare a drugs Policing Plan. • Collator to compile list of top 5 major organised criminals in each District. • Target useful sources of intelligence in the targeting of organised crime. • Quickly identify new opportunist criminal gangs and set up joint uniform Detective Branch operations to target their activities. • Plan and implement joint checkpoints with Customs to reduce demand for washed diesel and cigarette smuggling. • Plan and implement joint operations with Environmental Section of County Council to reduce illegal waste smuggling. • Collator to compile up-to-date list of Cross Border Travelling Criminals. • Target operations to be planned and set up to counteract activities at Cross Border Trailer Theft gangs. • Member of Drugs Unit to brief regular units twice a month to highlight current drugs trends. • Secondment of members from regular units to Drugs Units for one month/roster. • Further enhance inter district crime prevention patrols. Upskill personnel in the Division to enhance covert drug law enforcement. • Improve administration supports for District Crime Units. 	<ul style="list-style-type: none"> • 20% increase on intelligence gathering using Pulse C.I.S. • Number of organised criminal gangs identified. • Number of headline crimes. • Number of headline crimes detected. • Number of headline sexual crimes. • Number of headline sexual crimes detected. • Number of Community Alert/Neighbourhood Watch Schemes. • Number of referrals to N.J.O, informal and formal cautions administered and prosecutions initiated. • Number of persons reported missing, number traced and untraced. • Drug supply offences recorded: proceedings commenced and convictions. • Vehicle crime per 1,000 population. • Number of vehicles stolen and recovered. • Number of reported domestic violence incidents. • Number of breaches of orders made under the Domestic Violence Act, 1996/02. • Number of repeat victims of domestic violence incidents in previous twelve months. • Number of operations targeting organised crime. • Number of crimes perpetrated against persons from ethnic/religious minority groups. • Number of referrals to the Victim Support organisation. • Number of members trained in covert drug law enforcement.

An Garda Síochána Policing Plan 2005	
Strategic Goal Three	National Performance Indicators
<p>Traffic</p> <p>To reduce the incidence of fatal and serious injury collisions and improve traffic flow.</p>	<ul style="list-style-type: none"> ➤ Twenty-five per cent reduction in the number of fatal road collisions. ➤ Number of road traffic collisions involving death or serious injury per 1,000 population. ➤ The number of detections of speeding vehicles in each Garda division. ➤ The number of detections for non-wearing of seat belts in each Garda division. ➤ Amount of time spent by members of An Garda Síochána attending Court. ➤ Number of arrests in each Garda division for driving while intoxicated. ➤ Number of breath tests conducted in each Garda division. ➤ Number of prosecutions for driving while under the influence of drugs. ➤ Number of offences of dangerous driving and careless driving prosecuted. ➤ Number of vehicles seized under Section 41 of the Road Traffic Act, 1996. ➤ Number of drivers under twenty-five years of age involved in road collisions. ➤ Satisfaction level of those involved in road collisions with Garda traffic collision investigation. ➤ The number of days spent on high visibility traffic policing/enforcement. ➤ The number of days spent on high visibility traffic-flow management by Gardai. ➤ The number of designated traffic Gardai in each Garda region/division. ➤ The number of detections of overweight vehicles in each Garda region/division. ➤ The number of detections of offences involving unauthorised use of Bus Lanes/Quality Bus Corridors.

Divisional Policing Plan 2005 – Cavan/Monaghan Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> • Provide additional Garda resources to implement target operations to ensure enforcement of all laws relative to road traffic. • Identify the ten most collision-prone locations in the Division and target proactive high visibility collision-prevention operations at these locations. • Implement new FCPS system when rolled out in 2005. • Prepare and implement District Traffic Plans. • High Visibility Traffic Policing – Inter District/Inter Divisional initiatives. • Increase enforcement of Drink Driving Legislation and achieve 10% increase in detections. • Enforce new metric speed limits on National and Secondary roads. Increase by 15%. • Target enforcement of seatbelts/child restraints/drivers to contribute to a 90% compliance rate. • Liaise with PSNI to ensure a co-ordinated Cross Border Strategy so as to maximise use of resources. • Ensure high standards in completion of Form C(T)68. • Provide training on Road Safety Presentations to second level schools. • Develop information service on Road Safety to Foreign Nationals. • Examine feasibility of extending availability of Intoxilyzer to each District. • Target motorcyclists and motorcycle groupings to educate them on Road Safety. Also deliver high visibility law enforcement in relation to motorcycle users to ensure safer road usage. • Train additional members on use of ‘Intoxilyzer’. 	<ul style="list-style-type: none"> • 25% reduction in number of fatal road traffic collisions. • Number of road traffic collisions involving death or serious injury per 1,000 population. • The number of detections of speeding vehicles in the Division. • The number of detections for non-wearing of seat belts in the Division. • Number of arrests in the Division for driving while intoxicated. • Number of breath tests conducted in each the Division. • Number of prosecutions for driving while under the influence of drugs. • Number of offences of dangerous driving and careless driving prosecuted. • Number of vehicles seized under Section 41 of the Road Traffic Act, 1996. • Number of drivers under twenty-five years of age involved in road collisions. • The number of hours spent on high visibility traffic policing/enforcement. • Identify traffic congested prone locations within the Division so as to enhance traffic flow management. • The number of designated traffic Gardaí in the Division. • The number of detections of overweight vehicles in the Division.

An Garda Síochána Policing Plan 2005	
Strategic Goal Four	National Performance Indicators
<p>Public Safety:</p> <p>To ensure public safety by reducing the incidence of public disorder and anti-social behaviour.</p>	<ul style="list-style-type: none"> ➤ Perceptions of public safety as indicated in the Public Attitude Survey 2005. ➤ Number of public order incidents per 1,000 population. ➤ Number of proceedings for drunkenness. ➤ Number of proceedings for assault. ➤ Number of proceedings for failing to obey directions of a Garda. ➤ Number of offensive weapons seized. ➤ Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988. ➤ Number of violent crimes* per 1,000 population and percentage detected. ➤ Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted. ➤ Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held. ➤ Number of CCTV programmes completed. ➤ Number of headline and non-headline offences perpetrated against tourists. ➤ Number of Garda interventions at major events e.g. concerts, football matches etc. ➤ Number of prosecutions of license holders under the licensing laws. ➤ Number of applications for closure orders in respect of licensed premises. ➤ Issue the new Garda operational uniform and safety equipment in first half of 2005. <p>* All offences in the headline offence groups used in the Garda Síochána Annual Report: Group 1 Homicides, Group 2 Assaults, Group 3 Sexual Offences, Group 8 Robberies and the following offences, manslaughter (traffic fatality), Dangerous driving causing death, Dangerous driving causing serious bodily harm, Concealment of birth, Aggravated burglary, Abandoning a child and child neglect or cruelty.</p>

Divisional Policing Plan 2005 – Cavan/Monaghan Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> • Each District will prepare and implement a District Public Order Plan. • Target anti-social behaviour and criminal damage. • Increase high visibility foot patrols in towns and villages from 10pm – before crowds congregate – thereby giving higher visible Garda presence from early in the night. • Provisions of Section 3(1) of Public Order (Amendment) Act 2003 to be utilised in Courts with persistent offenders. • Local Authorities to be encouraged to introduce Bye-Laws in relation to drinking in public places. Such Bye-Laws already exist in the Monaghan Urban Area. • Provisions of Section 2(1) of Public Order Offences (Amendment) Act 2003 to be utilised in relation to instances of disorder occurring in vicinity of licensed premises and food outlets. 	<ul style="list-style-type: none"> • Number of Public Order incidents. • Number of proceedings for drunkenness. • Number of proceedings for assault. • Number of proceedings for criminal damage offences. • Number of proceedings for failing to obey directions of a Garda. • Number of proceedings under Sections 31, 32, 33 Intoxicating Liquor Act 1988. • Number of violent crimes per 1,000 population. • Number of attacks on the elderly (over sixty-five years of age) and number of persons prosecuted. • Number of Neighbourhood Watch and Community Alert Schemes operating and number of meetings held. • Number of detections for breaches of Bye-Laws in relation to drinking in public places. • Number of headline and non-headline offences perpetrated against tourists. • Number of Garda interventions at major events e.g. concerts, football matches etc. • Number of prosecutions of license holders under the licensing laws. • Number of applications for closure orders in respect of licensed premises and food outlets. • Issue the new Garda operational uniform and safety equipment in first half of 2005. • Number of curfews imposed by Courts in respect of persistent offenders.

Divisional Policing Plan 2005 – Cavan/Monaghan Division

An Garda Síochána Policing Plan 2005	
Strategic Goal Five	National Performance Indicators
<p>Public Confidence:</p> <p>To improve confidence in An Garda Síochána.</p>	<ul style="list-style-type: none"> ➤ Achieve the 2005 recruitment quota in line with Government targets. ➤ Percentage of emergency calls responded to within 15 minutes. ➤ Conduct a Public Attitude Survey in 2005. ➤ Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest. ➤ Number of complaints made against members of An Garda Síochána. ➤ Increase the number of referrals to Victim Support. ➤ Assess the satisfaction rating among victims of crime with being kept informed of case-progress. ➤ Participation in City and County Development Boards, R.A.P.I.D., and local community-led schemes. ➤ Assess public perception of Garda performance at local level (segmented by housing tenure), via the Public Attitude Survey. ➤ Assess the business community's perception of Garda performance at local level (segmented by retail, manufacturing, financial, and other service enterprises), via the Public Attitude Survey. ➤ Proportion of Garda time spent on outdoor duty. ➤ Number of Gardai available for operational duty per 1,000 population. ➤ Percentage satisfaction with response to incidents requiring an immediate response in each division. ➤ Ensure certification/validation of all PULSE entries within one month of the end of each quarter ➤ Increase the accuracy rate in PULSE data capture, via the PULSE Quality Board by 5%. ➤ Increase timeliness of data entry on PULSE by 5%. ➤ Ensure integrity of PULSE database by active supervisory review of records. ➤ Raise awareness of the quality of the service An Garda Síochána delivers. ➤ Build on the EFQM Excellence Model pilots at the Garda College and DMR South Central. ➤ Satisfaction with how a telephone query was handled, speed of answering, whether the respondent identified the station and gave his/her name. ➤ Percentage of emergency calls answered within 10 seconds. ➤ Percentage of letters answered within ten working days. ➤ Maintain financial projections within budget for planned policing activities.

Divisional Policing Plan 2005 – Cavan/Monaghan Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> • Establish a forum involving stakeholders whereby the Gardaí and the local community can interact on emerging local policing issues, thereby providing valuable feedback on policing service matters to local Garda management and improve public confidence in An Garda Síochána. • Increase the percentage of emergency calls responded to within 15 minutes. • Assess the quality of Garda response in terms of timeliness, helpfulness, competence, sensitivity, politeness and interest. • Examine the function and use of the Public Access Call System and call forwarding. • Analyse the number of and nature of complaints made against members of the Garda Síochána within the Division. • Assess the business community, farming community, general urban and rural communities in relation to perception of Garda performance. • Certify/validate all PULSE entries within one month of end of each quarter. • Increase accuracy rate in PULSE data capture by 5%. • Increase timeliness of data entry by 5%. • Ensure active supervisory review of PULSE records. • Maintain financial projections within budget for planned policing activities. • Provide workshop seminar for staff at Communications Room to improve telephone service handling with the public. • Provide enhanced Fire Safety Training. • Build on existing partnerships with local authorities to enhance interaction on appropriate resources to emerging policing issues. 	<ul style="list-style-type: none"> • Percentage of emergency calls responded to within 15 minutes. • Percentage of emergency calls answered within 10 minutes. • Number of complaints made against members of An Garda Síochána in the Division. • Number of referrals to victim support. • Assess the satisfaction rating among victims of crime with being kept informed of case progress. • Number of Gardaí available for operational duty per 1,000 population. • Percentage of letters answered within 10 working days. • Provide training for Communications Room Staff. • Provide enhanced facilities in the Division for training additional student and probationer Gardaí.

An Garda Síochána Policing Plan 2005	
Strategic Goal Six	National Performance Indicators
<p>Ethnic and Cultural Diversity:</p> <p>To build the capability of An Garda Síochána to fulfil the emerging policing needs of our diverse ethnic and multi-cultural communities.</p>	<ul style="list-style-type: none"> ➤ Satisfaction levels with Garda service provided to members of ethnic/religious minority groups as indicated by the Public Attitude Survey for this period. ➤ Number of complaints from members of ethnic/religious minority groups relating to Garda service. ➤ Number of reported racially motivated offences. ➤ Steps taken to encourage members of ethnic and multi-cultural communities to join An Garda Síochána. ➤ Steps taken to remove constitutional, equivalence, and linguistic barriers which restrict entry to An Garda Síochána. ➤ Further improve the Garda service in immigration matters to all persons. ➤ Extent of increased interaction at national level between ethnic and multi-cultural communities and the Garda Racial and Intercultural Office and also at local level with Ethnic Liaison Officers. ➤ Enhance the foreign language capability within An Garda Síochána. ➤ Number of Gardai undertaking foreign language courses. ➤ Establishment of a database of language skills. ➤ Number of joint meetings between ethnic and multi-cultural communities and An Garda Síochána.

Divisional Policing Plan 2005 – Cavan/Monaghan Division

Divisional Policing Plan 2005	
Divisional Actions	Divisional Performance Indicators
<ul style="list-style-type: none"> • Improve the service to all categories of persons reporting under Immigration Legislation by increased use of IT System, adapt resources to meet their needs more effectively. • Increase interaction between Ethnic Liaison Officers and ethnic and multi-cultural communities. • Examine feasibility of providing information to ethnic and multi-cultural communities on legal obligations on issues such as Road Safety and Public Order. • Undertake survey at Divisional level of registered aliens to establish satisfaction levels and to identify needs/areas we need to improve and service delivery. • Educate members to cultural attitudes/practices of ethnic communities. • Establish a Divisional Database of members with language skills. • Divisional Procurement Committee will examine the feasibility of securing appropriate translation service. • Examine deployment of Ethnic Liaison Officers in the Division to enhance the policing service to ethnic and multi-cultural communities. 	<ul style="list-style-type: none"> • Examine the efficiency of the Immigration IT system at Monaghan to meet current needs. • Number of complaints from members of ethnic/religious minority groups relating to Garda service within the Division. • Number of reported racially motivated offences. • Establishment of database of language skills within the Division. • Assessment of service provided to ethnic and multi-cultural communities. • Number of meetings between Ethnic Liaison Officers and ethnic and multi-cultural communities. • Deliver information to members creating awareness on ethnic and cultural diversity using District newsletters. • Number and location of Ethnic Liaison Officers within the Division. • Number and location of Immigration Officers appointed within the Division.

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Divisional Policing Plan 2005 – Cavan/Monaghan Division

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