

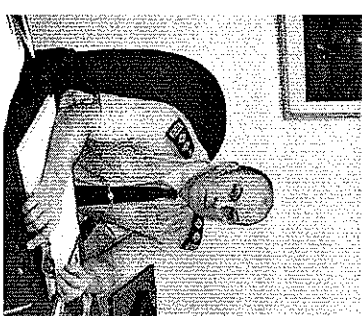
**Annual Policing Plan 2008**  
**Dublin Metropolitan Region**  
**(Western Division)**

## *Foreword by Chief Superintendent John Twomey*

The 2008 Policing Plan for the Dublin Metropolitan Region (Western Division) is based upon the six strategic goals set out in the 2008 National Garda Annual Policing Plan which is the second of a three year cycle towards the implementation of the Garda Síochána Corporate Strategy 2007-2009.

The strategic goals in this plan indicate the determination of An Garda Síochána to confront the key policing challenges of State Security, Crime Prevention and Reduction, Road Safety and Public Order. It includes strategic imperatives to underpin our commitment to our vision of *'excellent people delivering policing excellence'*.

Through pro-active policing, we will engage with the Community to build a Garda service that reflects the priorities of the people. We will take responsibility for the National Actions and Performance Indicators as well as those within our own Division and we will be accountable for our actions to those we serve and to ourselves.



The policing of our society is best achieved through partnership with all parties including, inter-alia, Government Stakeholders, the Community, the democratically elected representatives along with the voluntary and business sectors. Each of these stakeholders has its own distinctive perspective and inputs to offer.

I, together with all staff in Dublin Metropolitan Region (Western Division), am committed to delivering a professional policing service by building our capacity and capability to perform all our policing activities to the highest attainable Professional, Ethical and Human Rights standards.

I would welcome comment from interested parties, which will assist me in achieving the objectives of this plan.

**John Twomey**  
**Chief Superintendent**  
**DMR West Division**

## Goal One – National & International Security

### To maintain National & International Security

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Identify and analyse the threats to national and international security</i>	<ul style="list-style-type: none"> <li>100% of identified threats, assessed categorised and recorded</li> </ul>	<ul style="list-style-type: none"> <li>Each threat received in relation to national and international security to be assessed at a Divisional level to be assessed, categorised and recorded</li> </ul>	<ul style="list-style-type: none"> <li>100% of identified threats, assessed categorised and recorded</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>100% of identified groups and individuals profiled</li> </ul>	<ul style="list-style-type: none"> <li>Profile Identified individuals and Individuals</li> </ul>	<ul style="list-style-type: none"> <li>100% of identified groups and individuals profiled</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Number of operational plans devised to deal with each threat received</li> </ul>	<ul style="list-style-type: none"> <li>Profile completed in respect of each group and individual suspected of posing a threat to national/international security</li> </ul>	<ul style="list-style-type: none"> <li>Number of operational plans devised to deal with each threat received</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Review of operational plans carried out on a monthly basis in relation to each threat received</li> </ul>		<ul style="list-style-type: none"> <li>Review of operational plans carried out on a monthly basis in relation to each threat received</li> </ul>	Each District Officer D/Supt Collins

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Initiate responses to identifiable threats</i>	<ul style="list-style-type: none"> <li>100% of operations against identified targets initiated</li> </ul>	<ul style="list-style-type: none"> <li>Identify and monitor all targets with subversive/Islamic militant links</li> </ul>	<ul style="list-style-type: none"> <li>100% of operations against identified targets initiated</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Number of individuals arrested and prosecuted for terrorist/subversive offences</li> </ul>	<ul style="list-style-type: none"> <li>Arrested and prosecuted identified individuals arrested and prosecuted for Terrorist/subversive offences</li> </ul>	<ul style="list-style-type: none"> <li>Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>100% of operations against identified targets initiated</li> </ul>	<ul style="list-style-type: none"> <li>Identify and monitor all targets with subversive/Islamic militant links</li> </ul>	<ul style="list-style-type: none"> <li>100% of operations against identified targets initiated</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>The number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links</li> </ul>	<ul style="list-style-type: none"> <li>Constant liaison and cooperation with SDU in relation to each identified target</li> </ul>	<ul style="list-style-type: none"> <li>The number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links</li> </ul>	Each District Officer D/Supt Collins

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Enhance the organisation's capability to anticipate and respond proactively to national and international threats</i>	<ul style="list-style-type: none"> <li>National Critical Infrastructure Security Plan developed</li> </ul>	<ul style="list-style-type: none"> <li>National Critical Infrastructure Security Plan implemented Divisionally</li> </ul>	<ul style="list-style-type: none"> <li>National Critical Infrastructure Security Plan implemented Divisionally</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>100% achievement of needs analysis of the Garda Counter Terrorist training requirements</li> </ul>	<ul style="list-style-type: none"> <li>Conduct needs analysis of Divisional Requirements of Garda Counter Terrorist training requirements</li> </ul>	<ul style="list-style-type: none"> <li>100% achievement of needs analysis of the Garda Counter Terrorist training requirements</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>100% participation in identified and approved international/national training programmes</li> </ul>	<ul style="list-style-type: none"> <li>Division in association with other Principal Response Agencies (PRAs) to carry out one Major Inter-Agency Emergency Management exercises</li> </ul>	<ul style="list-style-type: none"> <li>Conduct at least one live Emergency Exercise and/or one table-top Emergency Exercise</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>100% of major emergency plans reviewed and updated</li> </ul>	<ul style="list-style-type: none"> <li>Review and update major emergency plans</li> </ul>	<ul style="list-style-type: none"> <li>100% of major emergency plans reviewed and updated</li> </ul>	Each District Officer D/Supt Collins
<b>Divisional Outcome:</b> <i>All threats against the State's national and international security contained to ensure a secure democracy</i>				

## Goal Two – Crime

- To significantly reduce the incidence of crime and criminal behaviour

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
Complete and implement the National 'Crime Reduction and Prevention Strategy'	<ul style="list-style-type: none"> <li>Strategy completed</li> <li>National implementation commenced</li> </ul>	<ul style="list-style-type: none"> <li>Implement the National Crime Prevention Strategy in each District</li> </ul>	<ul style="list-style-type: none"> <li>Strategy commenced in DMR West</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Accredited training in Scenes of Crime in each Division developed</li> </ul>	<ul style="list-style-type: none"> <li>Utilise forensic evidence obtained by the Scenes of Crime Investigators</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in the number of detections achieved as a result of forensic examinations</li> </ul>	Each District Officer D/Supt Collins
Enhance the Forensic and Investigative capability of An Garda Síochána	<ul style="list-style-type: none"> <li>Establishment of Crime Scene Investigation Teams in each Garda Division Completed</li> </ul>	<ul style="list-style-type: none"> <li>Establishment of Crime Scene Investigation Teams in DMR West</li> </ul>	<ul style="list-style-type: none"> <li>Establishment of Crime Scene Investigation Teams in DMR West</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>5% increase in number of detections as a result of forensic examination and identification</li> </ul>	<ul style="list-style-type: none"> <li>Increased number of detections as a result of forensic examination and identification</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in number of detections as a result of forensic examination and identification</li> </ul>	Each District Officer D/Supt Collins

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Enhance the Forensic and Investigative capability of An Garda Síochána</i>	<ul style="list-style-type: none"> <li>5% increase in number of detections as a result of forensic examination and identification</li> </ul>	<ul style="list-style-type: none"> <li>100% of arrested persons photographed and fingerprinted where legal authority exists</li> </ul>	<ul style="list-style-type: none"> <li>100% of arrested persons photographed and fingerprinted where legal authority exists</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>5% increase in number of detections as a result of forensic examination and identification</li> </ul>	<ul style="list-style-type: none"> <li>Other arrested persons invited to provide fingerprints voluntarily</li> </ul>	<ul style="list-style-type: none"> <li>10% Increase in number of fingerprints and photographs taken voluntarily</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>5% increase in number of detections as a result of forensic examination and identification</li> </ul>	<ul style="list-style-type: none"> <li>Increased training in the taking of fingerprints and photographs</li> </ul>	<ul style="list-style-type: none"> <li>10% Increase in number of members trained in the taking of fingerprints and photographs</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Enhance the Investigative capability of An Garda Síochána</li> </ul>	<ul style="list-style-type: none"> <li>Evaluate all Garda initiatives/operations that are over a year old</li> </ul>	<ul style="list-style-type: none"> <li>Evaluation completed of all Garda initiatives/operations that are over a year old</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Enhance the Investigative capability of An Garda Síochána</li> </ul>	<ul style="list-style-type: none"> <li>Review the effectiveness of Divisional/District Support Crime Units</li> </ul>	<ul style="list-style-type: none"> <li>Evaluation completed of the effectiveness of Divisional/District Support Crime Units</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Proactively target groups and individuals engaged in gun crime</i>	<ul style="list-style-type: none"> <li>Tactical training provided for all certified and authorised firearms personnel</li> </ul>	<ul style="list-style-type: none"> <li>Organised crime will continue to be targeted/combated through Operations Anvil and Delivery</li> </ul>	<ul style="list-style-type: none"> <li>Review of Operations Anvil and Delivery carried out at Divisional level each week with intelligence led and targeted operational Anvil Plan developed and actioned</li> </ul>	Each District Officer D/Supt Collins, Insp Bergin to report
	<ul style="list-style-type: none"> <li>5% increase in Operation Anvil Firearm prevention patrols</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in Operation Anvil Firearm prevention patrols</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in Operation Anvil Firearm prevention patrols</li> </ul>	Each District Officer D/Supt Collins, Insp Bergin
	<ul style="list-style-type: none"> <li>5% increase in intelligence-led operations against drug, gun and human trafficking networks</li> </ul>	<ul style="list-style-type: none"> <li>Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in intelligence-led operations against drug, gun and human trafficking networks</li> </ul>	Each District Officer D/Supt Collins to coordinate
<i>Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</i>	<ul style="list-style-type: none"> <li>5% increase in intelligence-led operations against street level drug dealers</li> </ul>	<ul style="list-style-type: none"> <li>Recent enhancement of Drug Enforcement on each District</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in intelligence-led operations against street level drug dealers including those who have a propensity for violence</li> </ul>	Each District Officer D/Supt Collins to coordinate



Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</i>	<ul style="list-style-type: none"> <li>Relevant sections of the National Drugs Strategy implemented</li> </ul>	<ul style="list-style-type: none"> <li>Relevant sections of the National Drugs Strategy implemented</li> </ul>	<ul style="list-style-type: none"> <li>Relevant sections of the National Drugs Strategy implemented</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>5% increase in the number of targeted operations against individuals and groups involved in drug trafficking and gun crime</li> </ul>	<ul style="list-style-type: none"> <li>Increase in the number of targeted operations against individuals and groups involved in drug trafficking and gun crime</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in the number of targeted operations against individuals and groups involved in drug trafficking and gun crime</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Each District to develop and implement monthly action Plans in relation to street drug dealing/use</li> </ul>	<ul style="list-style-type: none"> <li>Each District to develop and implement monthly action Plans in relation to street drug dealing/use</li> </ul>	<ul style="list-style-type: none"> <li>Each District to develop and implement monthly action Plans in relation to street drug dealing/use</li> </ul>	Each District Officer in conjunction with D/Supt Collins
	<ul style="list-style-type: none"> <li>5% increase in Section 15 and Section 3 (Misuse of Drugs Act) drug seizures</li> <li>5% increase in drugs searches of premises</li> </ul>	<ul style="list-style-type: none"> <li>Increase in Section 15 and Section 3 (Misuse of Drugs Act) drug seizures</li> <li>Increase in drugs searches of premises</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in Section 15 and Section 3 (Misuse of Drugs Act) drug seizures</li> <li>5% increase in drugs searches of premises</li> </ul>	Each District Officer D/Supt Collins

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Maximise the Garda Stochana intelligence gathering and management capability to target, prevent and solve crime</i>	<ul style="list-style-type: none"> <li>10% increase in the number of registered intelligence sources</li> </ul>	<ul style="list-style-type: none"> <li>Increase the number of intelligence reports submitted</li> </ul>	<ul style="list-style-type: none"> <li>At least one operation per District bi-monthly to target street crime</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>10% increase in the number of intelligence reports submitted</li> </ul>	<ul style="list-style-type: none"> <li>Crime trend patterns identified in each District and corrective action developed</li> </ul>	<ul style="list-style-type: none"> <li>Trends identified and corrective action taken</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Four Criminal Intelligence Officers forums convened per Region</li> </ul>	<ul style="list-style-type: none"> <li>Attendance of Criminal Intelligence Officers at Regional Forums</li> </ul>	<ul style="list-style-type: none"> <li>2% increase in the number of intelligence bulletins circulated</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>20% increase in the number of trained Divisional Criminal Assets Profilers</li> </ul>	<ul style="list-style-type: none"> <li>Increase number of trained Criminal Assets Profilers</li> </ul>	<ul style="list-style-type: none"> <li>20% increase in the number of trained Divisional Criminal Assets Profilers</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>10% increase in the utilisation of Regional Analysts in support of Divisional crime plans</li> </ul>	<ul style="list-style-type: none"> <li>Utilise the services of Regional Analysts in support of Divisional crime plans</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the utilisation of Regional Analysts in support of Divisional crime plans</li> </ul>	Each District Officer D/Supt Collins to arrange

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i>	<ul style="list-style-type: none"> <li>2% reduction in high-volume crime</li> </ul>	<ul style="list-style-type: none"> <li>Each District develops specific action plans to reduce nominated categories of high volume crime</li> </ul>	<ul style="list-style-type: none"> <li>Divisional Crime reduction strategies implemented</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>5% reduction achieved (<i>Thefts from Shops</i>)</li> </ul>	<ul style="list-style-type: none"> <li>Reduction achieved (<i>Thefts from Shops</i>)</li> </ul>	<ul style="list-style-type: none"> <li>5% reduction achieved (<i>Thefts from Shops</i>)</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>10% reduction achieved (<i>Theft Other</i>)</li> </ul>	<ul style="list-style-type: none"> <li>Reduction achieved (<i>Theft Other</i>)</li> </ul>	<ul style="list-style-type: none"> <li>10% reduction achieved (<i>Theft Other</i>)</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>10% reduction achieved (<i>Fraud</i>)</li> </ul>	<ul style="list-style-type: none"> <li>Reduction achieved (<i>Fraud</i>)</li> </ul>	<ul style="list-style-type: none"> <li>10% reduction achieved (<i>Fraud</i>)</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>2% reduction achieved (<i>Burglary</i>)</li> </ul>	<ul style="list-style-type: none"> <li>Reduction achieved (<i>Burglary</i>)</li> </ul>	<ul style="list-style-type: none"> <li>2% reduction achieved (<i>Burglary</i>)</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>10% reduction achieved (<i>Theft from MPV</i>)</li> </ul>	<ul style="list-style-type: none"> <li>Reduction achieved (<i>Theft from MPV</i>)</li> </ul>	<ul style="list-style-type: none"> <li>10% reduction achieved (<i>Theft from MPV</i>)</li> </ul>	Each District Officer D/Supt Collins

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i>	<ul style="list-style-type: none"> <li>Number of Adult Cautions administered increased by 2%</li> </ul>	<ul style="list-style-type: none"> <li>Increase in number of Adult Cautions administered</li> </ul>	<ul style="list-style-type: none"> <li>Number of Adult Cautions administered increased by 2%</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Overall detection rate increased by 2%</li> </ul>	<ul style="list-style-type: none"> <li>Increase overall detection rate</li> </ul>	<ul style="list-style-type: none"> <li>Overall detection rate increased by 2%</li> </ul>	Each District Officer D/Supt Collins
	<ul style="list-style-type: none"> <li>Increased quality of management of Section 2 Bail applications streamlined</li> </ul>	<ul style="list-style-type: none"> <li>Quality audit of Section 2 Bail applications</li> </ul>	<ul style="list-style-type: none"> <li>Appoint Sergeants in each Division to manage High Court Bail applications</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Increased quality of management of Section 2 Bail applications streamlined</li> </ul>	<ul style="list-style-type: none"> <li>Increased quality of management of Section 2 Bail applications streamlined</li> </ul>	<ul style="list-style-type: none"> <li>Section 2 Bail applications streamlined</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Review and re-align the terms of Operation Search</li> </ul>	<ul style="list-style-type: none"> <li>Expand case management system</li> </ul>	Each District Officer D/Supt Collins

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i>	<ul style="list-style-type: none"> <li>• Increase the number of bench warrants executed</li> </ul>	<ul style="list-style-type: none"> <li>• Increase the number of bench warrants executed</li> </ul>	<ul style="list-style-type: none"> <li>• 10% increase in the number of Bench warrants executed</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>• Increase the number of penal/distress warrants executed</li> </ul>	<ul style="list-style-type: none"> <li>• Increase the number of penal/distress warrants executed</li> </ul>	<ul style="list-style-type: none"> <li>• 10% increase in the number of Penal Warrants/Distress warrants executed</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>• Increase the number of committal warrants executed</li> </ul>	<ul style="list-style-type: none"> <li>• Increase the number of committal warrants executed</li> </ul>	<ul style="list-style-type: none"> <li>• 10% increase in the number of Committal warrants executed</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
Manage the risk posed by sex offenders	<ul style="list-style-type: none"><li>Seminars for inspectors to familiarise them with legislative changes held</li></ul>	<ul style="list-style-type: none"><li>Appoint an Inspector in each District with responsibility for arranging the monitoring of current and newly identified sex offenders</li></ul>	<ul style="list-style-type: none"><li>Inspector appointed in each District with responsibility for monitoring of sex offenders</li></ul>	Each District Officer
			<ul style="list-style-type: none"><li>Attendance of nominated Inspectors at two Regional Seminars</li></ul>	Each District Officer
	<ul style="list-style-type: none"><li>Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act 2001</li></ul>	<ul style="list-style-type: none"><li>Utilise community Gardai to monitor the movement of sex offenders</li></ul>	<ul style="list-style-type: none"><li>Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act 2001</li></ul>	Each District Officer
			<ul style="list-style-type: none"><li>Utilise community Gardai to monitor the movement of sex offenders</li></ul>	<ul style="list-style-type: none"><li>Maintenance of accurate sex offenders register to be maintained by nominated Inspector at District level</li></ul>
Divisional Outcome: Overall Crime reduced by 2% and Overall detection rate increased by 2% in DMR (West)				

## Goal Three-Traffic

*To significantly reduce the incidence of fatal and serious injuries and improve road safety*

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Targeted enforcement of Road Traffic and Road Transport Legislation.</i>	<ul style="list-style-type: none"> <li>10% increase in drink driving detections</li> </ul>	<ul style="list-style-type: none"> <li>Increase in drink driving detections</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in drink driving detections</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in drug driving detections</li> </ul>	<ul style="list-style-type: none"> <li>Increase in drug driving detections</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in drug driving detections</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Maintain levels in dangerous driving detections</li> </ul>	<ul style="list-style-type: none"> <li>Maintain levels in dangerous driving detections</li> </ul>	<ul style="list-style-type: none"> <li>Maintain levels in dangerous driving detections</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in careless driving detections</li> </ul>	<ul style="list-style-type: none"> <li>Increase in careless driving detections</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in careless driving detections</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase Intercept speeding offences</li> </ul>	<ul style="list-style-type: none"> <li>Increase Intercept speeding offences</li> </ul>	<ul style="list-style-type: none"> <li>10% increase Intercept speeding offences</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>5% increase in seat belt detection achieved.</li> </ul>	<ul style="list-style-type: none"> <li>Increase in seat belt offences</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in seat belt offences</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in vehicles seized under Section 41</li> </ul>	<ul style="list-style-type: none"> <li>Increase in vehicles seized under Section 41</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in vehicles seized under Section 41</li> </ul>	Each District Officer

Regional Performance		Divisional Performance		Process Owner	
Regional Actions	Indicator	Divisional Actions	Indicator		
<i>Targeted enforcement of Road Traffic and Road Transport Legislation.</i>	<ul style="list-style-type: none"> <li>10% increase in number of MAT checkpoints</li> </ul>	<ul style="list-style-type: none"> <li>Increase in number of MAT checkpoints</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in number of MAT checkpoints</li> </ul>	Each District Officer	
	<ul style="list-style-type: none"> <li>5% decrease in Fatal &amp; Serious Injury Traffic Collisions</li> </ul>	<ul style="list-style-type: none"> <li>Decrease in Fatal &amp; Serious Injury Traffic Collisions</li> </ul>	<ul style="list-style-type: none"> <li>5% decrease in Fatal &amp; Serious Injury Traffic Collisions</li> </ul>	Each District Officer	
	<ul style="list-style-type: none"> <li>10% increase of detections under Road Transport Legislation</li> </ul>	<ul style="list-style-type: none"> <li>Increase of detections under Road Transport Legislation</li> </ul>	<ul style="list-style-type: none"> <li>10% increase of detections under Road Transport Legislation</li> </ul>	Each District Officer	
	<ul style="list-style-type: none"> <li>10% increase in detections of Articulated &amp; Rigid vehicles non-compliant with speed limits</li> </ul>	<ul style="list-style-type: none"> <li>Increase in detections of Articulated &amp; Rigid vehicles non-compliant with speed limits</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in detections of Articulated &amp; Rigid vehicles non-compliant with speed limits</li> </ul>	Each District Officer	
	<ul style="list-style-type: none"> <li>10% increase in detections of single deck bus non-compliant with speed limits.</li> </ul>	<ul style="list-style-type: none"> <li>Increase in detections of single deck bus non-compliant with speed limits.</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in detections of single deck bus non-compliant with speed limits.</li> </ul>	Each District Officer	
	<ul style="list-style-type: none"> <li>Increase detections of 5 axel ban by 5%</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of 5 axel ban</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of 5 axel ban by 5%</li> </ul>	Each District Officer	



Regional Performance		Divisional Performance		Process Owner
Regional Actions	Indicator	Divisional Actions	Indicator	
Targeted enforcement of Road Traffic and Road Transport Legislation.	<ul style="list-style-type: none"> <li>Increase detections of 3 tonne limit detections by 10%.</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of 3 tonne limit detections</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of 3 tonne limit detections by 10%.</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Implement Roads Policing Operations Plan 2008.</li> </ul>	<ul style="list-style-type: none"> <li>Roads Policing Operations Plan 2008 implemented</li> </ul>	<ul style="list-style-type: none"> <li>Roads Policing Operations Plan 2008 implemented</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Develop Traffic Management Strategy to improve Traffic flow in Dublin Metropolitan Region</li> </ul>	<ul style="list-style-type: none"> <li>Implementation of revised Operation Artery</li> </ul>	<ul style="list-style-type: none"> <li>Implementation of revised Operation Artery</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Increase detections of Red light offences by 10%</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of Red light offences by 10%</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Increase detections of yellow box junction infringements by 20%</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of yellow box junction infringements by 20%</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Increase detections of hatch marking offences</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of hatch marking offences by 20%</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Increase detections of Bus lane offences</li> </ul>	<ul style="list-style-type: none"> <li>Increase detections of Bus lane offences by 5%</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Targeted enforcement of Road Traffic and Road Transport Legislation.</i>	<ul style="list-style-type: none"> <li>Develop Traffic Management Strategy to improve Traffic flow in Dublin Metropolitan Region</li> </ul>	<ul style="list-style-type: none"> <li>Number of Operations targeting Road Traffic Nuisances(ie: Paper vendors – windscreen washers etc)</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in number of Operations targeting Road Traffic Nuisances(ie: Paper vendors – windscreen washers etc)</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Development of discussion forum with all stakeholders.</li> </ul>	<ul style="list-style-type: none"> <li>Development of discussion forum with all stakeholders.</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Denying Criminal the use of the Roads</li> </ul>	<ul style="list-style-type: none"> <li>Identifying &amp; Targeting Disqualified Drivers</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in identification and prosecution of Disqualified Drivers</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Fingerprinting and photographing of offenders in accordance with Legislation and Procedures</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in Fingerprinting and photographing of offenders in accordance with Legislation and Procedures</li> </ul>	Each District Officer

Regional Performance Actions		Divisional Performance Actions		Divisional Performance Indicator		Process Owner	
Correct Bad Driver Behaviour	No. of Lane Discipline Offences Detected	No. of Lane Discipline Offences Detected	No. of Lane Discipline Offences Detected	Each District Officer			
	5% increase in detections for Use of Mobile Phone	Increase in detections for Use of Mobile Phone	5% increase in detections for Use of Mobile Phone	Each District Officer			
	No. of Defective Vehicles detected	Increase in no. of Defective Vehicles detected	5% increase in no. of Defective Vehicles detected	Each District Officer			
	No. Motorway Offences detected.	Increase in no. Motorway Offences detected.	5% increase in no. Motorway Offences detected.	Each District Officer			
	No. of vehicles detected for Non-Compliance with N.C.T. Regulations	Increase in no. of vehicles detected for Non-Compliance with N.C.T. Regulations	5% increase in no. of vehicles detected for Non-Compliance with N.C.T. Regulations	Each District Officer			
	No. of Drivers detected without the Appropriate Driving Licence.	Increase in no. of Drivers detected without the Appropriate Driving Licence.	5% increase in no. of Drivers detected without the Appropriate Driving Licence.	Each District Officer			

Regional Performance Actions		Divisional Performance Actions		Divisional Performance Indicator		Process Owner
Correct Bad Driver Behaviour	<ul style="list-style-type: none"><li>No. of locations Identified being used by persistent offenders</li></ul>	<ul style="list-style-type: none"><li>Increase in no. of locations Identified being used by persistent offenders</li></ul>	<ul style="list-style-type: none"><li>5% increase in no. of locations Identified being used by persistent offenders</li></ul>	Each District Officer		
	<ul style="list-style-type: none"><li>No. of offences for non-compliance with Parking Regulations</li></ul>	<ul style="list-style-type: none"><li>Increase in no. of offences for non-compliance with Parking Regulations</li></ul>	<ul style="list-style-type: none"><li>No. of offences for non-compliance with Parking Regulations</li></ul>	Each District Officer		
Targeted Intelligence Led Operation against Offending Young Drivers	<ul style="list-style-type: none"><li>10% Reduction in Fatal and Serious Injury Traffic Collisions involving drivers in the 17-26 year age group</li></ul>	<ul style="list-style-type: none"><li>Reduction in Fatal and Serious Injury Traffic Collisions involving drivers in the 17-26 year age group</li></ul>	<ul style="list-style-type: none"><li>10% Reduction in Fatal and Serious Injury Traffic Collisions involving drivers in the 17-26 year age group</li></ul>	Each District Officer		
	<ul style="list-style-type: none"><li>No. of offences for non-compliance with Parking Regulations.</li></ul>	<ul style="list-style-type: none"><li>No. of offences for non-compliance with Parking Regulations.</li></ul>	<ul style="list-style-type: none"><li>5% increase in detection. of offences for non-compliance with Parking Regulations.</li></ul>	Each District Officer		
	<ul style="list-style-type: none"><li>1 intelligence led covert and high – visibility operations focusing on young drivers per quarter</li></ul>	<ul style="list-style-type: none"><li>Increase in intelligence led covert and high – visibility operations focusing on young drivers per quarter</li></ul>	<ul style="list-style-type: none"><li>1 intelligence led covert and high – visibility operations focusing on young drivers per quarter</li></ul>	Each District Officer		

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Targeted Intelligence Led Operation against Offending Young Drivers</i>	<ul style="list-style-type: none"> <li>Number of targeted hotspot areas patrolled</li> </ul>	<ul style="list-style-type: none"> <li>Number of targeted hotspot areas patrolled</li> </ul>	<ul style="list-style-type: none"> <li>10% Increase in number of targeted hotspot areas patrolled</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Increase in no. of detections for modified vehicles in contravention of Regulations under Road Traffic Act</li> </ul>	<ul style="list-style-type: none"> <li>Increase in no. of detections for modified vehicles in contravention of Regulations under Road Traffic Act.</li> </ul>	<ul style="list-style-type: none"> <li>10% Increase in no. of detections for modified vehicles in contravention of Regulations under Road Traffic Act.</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Development of Road Policing intelligence on a Divisional basis</li> </ul>	<ul style="list-style-type: none"> <li>Development of Road Policing intelligence on a District basis</li> </ul>	<ul style="list-style-type: none"> <li>Development of Road Policing intelligence on a District basis</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Utilise automated technology to enhance Traffic Operations</i>	<ul style="list-style-type: none"> <li>Progressed the outsourcing of the provision and operation of Safety Cameras.</li> </ul>	<ul style="list-style-type: none"> <li>. Utilise automated technology to enhance Traffic Operations</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in use of FCPS</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>100% review of existing Collision Prone Zones achieved and disseminated by Garda National Traffic Bureau.</li> </ul>	<ul style="list-style-type: none"> <li>100% review of existing Collision Prone Zones</li> </ul>	<ul style="list-style-type: none"> <li>100% Collision Prone Zones reviewed</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Promote Road Safety</i>	<ul style="list-style-type: none"> <li>Complete and implement the Garda Road Safety Awareness Communications Programme</li> </ul>	<ul style="list-style-type: none"> <li>Promote Road Safety</li> </ul>	<ul style="list-style-type: none"> <li>Increase number of local radio presentations</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Complete and implement the Garda Road Safety Awareness Communications Programme</li> </ul>	<ul style="list-style-type: none"> <li>Number of Garda Road Safety Awareness Communications Programme delivered</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in Road Safety Promotion information achieved in schools and colleges.</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in Road Safety Promotion information achieved in schools and colleges in DMR.</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in Road Safety Promotion information achieved in schools and colleges in DMR.</li> </ul>	Each District Officer
<b>Divisional Outcome: Safer Roads through an improved compliance culture among drivers thereby reducing fatal and serious injury traffic collisions.</b>				

## Goal Four – Public Order

*To significantly reduce the incidence of public order and anti social behaviour in our communities*

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Proactively target groups and individuals involved in anti-social behaviour</i>	<ul style="list-style-type: none"> <li>100% increase in the number of targeted Public Order Patrols achieved</li> </ul>	<ul style="list-style-type: none"> <li>Through public order patrols increase in the number of arrests for incidents of public disorder</li> </ul>	<ul style="list-style-type: none"> <li>15% increase in the number of arrests for incidents of public disorder achieved</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>15% increase in the number of arrests for incidents of public order disorder achieved</li> </ul>	<ul style="list-style-type: none"> <li>Increase the number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults)</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults)</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Number of Behaviour Warnings issued under the Criminal Justice Act 2006</li> </ul>	<ul style="list-style-type: none"> <li>Increase the number of Civil Orders applied for under the Criminal Justice Act 2006 (adults)</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of Civil Orders applied for under the Criminal Justice Act 2006 (adults)</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Number of Good Behaviour Contracts issued</li> </ul>	<ul style="list-style-type: none"> <li>Increase the number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles)</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles)</li> </ul>	Each District Officer



Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
Proactively target groups and individuals involved in anti-social behaviour	<ul style="list-style-type: none"><li>100% of all locally identified 'hot spots' targeted through specific operational plans</li></ul>	<ul style="list-style-type: none"><li>Increase the number of Good Behaviour Contracts issued (juveniles)</li></ul>	<ul style="list-style-type: none"><li>10% increase in the number of Good Behaviour Contracts issued (juveniles)</li></ul>	Each District Officer
	<ul style="list-style-type: none"><li>5% reduction in incidents of public disorder</li></ul>	<ul style="list-style-type: none"><li>Increase the number of Behaviour Orders applied for (juveniles)</li></ul>	<ul style="list-style-type: none"><li>10% increase in the number of Behaviour Orders applied for (juveniles)</li></ul>	Each District Officer
	<ul style="list-style-type: none"><li>Marketing campaign directed at the carrying of knives in contravention of the Firearms and Offensive Weapons Act 1990 implemented</li></ul>	<ul style="list-style-type: none"><li>Increase the number of meetings held with licensing trade</li></ul>	<ul style="list-style-type: none"><li>10% increase in the number of meetings held with licensing trade</li></ul>	Each District Officer
	<ul style="list-style-type: none"><li>The number of people prosecuted under the Firearms and Offensive Weapons Act 1990</li></ul>	<ul style="list-style-type: none"><li>All Hot Spots targeted through specific operational plans</li></ul>	<ul style="list-style-type: none"><li>All 'Hot Spot' locations to be the subject of an operational plan to be reviewed within the Division on a monthly basis</li></ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>In consultation with community, statutory and elected representatives identify and target local public order and anti-social behaviour 'hot-spots' through weekly reviews and put in place responsive actions and plans</i>	<ul style="list-style-type: none"> <li>5% decrease in Public Order Incidents</li> </ul>	<ul style="list-style-type: none"> <li>Use of intelligence to identify Public Order Hotspots</li> </ul>	<ul style="list-style-type: none"> <li>5% decrease in Public Order Incidents</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Marketing campaign implemented at Regional level</li> </ul>	<ul style="list-style-type: none"> <li>The number of people prosecuted under the Firearms and Offensive Weapons Act 1990</li> </ul>	<ul style="list-style-type: none"> <li>Marketing campaign implemented at Divisional level</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>5% increase in the number of detections under Firearms and Offensive Weapons Act 1990</li> </ul>	<ul style="list-style-type: none"> <li>Increase the number of people prosecuted under the Firearms and Offensive Weapons Act 1990</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in the number of detections under Firearms and Offensive Weapons Act 1990</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>5% decrease in Public Order Incidents</li> </ul>	<ul style="list-style-type: none"> <li>Intelligence led dedicated public order patrols at regular intervals</li> </ul>	<ul style="list-style-type: none"> <li>5% decrease in Public Order Incidents</li> </ul>	Each District Officer
		<ul style="list-style-type: none"> <li>Deployment of Divisional Public Order Unit when risk assessment requires</li> </ul>	<ul style="list-style-type: none"> <li>Increased use of Divisional Public Order Unit</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Enforce the law in relation to alcohol and drug related anti social behaviour</i>	<ul style="list-style-type: none"> <li>5% reduction in incidents of assaults and criminal damage</li> </ul>	<ul style="list-style-type: none"> <li>Adopt a low tolerance stance in relation to alcohol and drug related anti-social behaviour.</li> </ul>	<ul style="list-style-type: none"> <li>5% decrease in Criminal Damage incidents</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>5% decrease in assaults</li> </ul>	<ul style="list-style-type: none"> <li>Decrease in assaults</li> </ul>	<ul style="list-style-type: none"> <li>5% decrease in assaults</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles</li> </ul>	<ul style="list-style-type: none"> <li>Increase in the number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>5% increase in number of inspections of licensed premises</li> </ul>	<ul style="list-style-type: none"> <li>Increase in number of inspections of licensed premises</li> </ul>	<ul style="list-style-type: none"> <li>5% increase in number of inspections of licensed premises</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003</li> </ul>	<ul style="list-style-type: none"> <li>Increase in number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Enforce the law in relation to alcohol and drug related anti social behaviour</i>	<ul style="list-style-type: none"> <li>10% increase in the number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	<ul style="list-style-type: none"> <li>Number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997</li> </ul>	<ul style="list-style-type: none"> <li>Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	<ul style="list-style-type: none"> <li>Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	<ul style="list-style-type: none"> <li>Number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Enforce the law in relation to alcohol and drug related anti social behaviour</i>	<ul style="list-style-type: none"> <li>10% increase in the number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003</li> </ul>	<ul style="list-style-type: none"> <li>Number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003</li> </ul>	<ul style="list-style-type: none"> <li>Number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003</li> </ul>	<ul style="list-style-type: none"> <li>Number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003</li> </ul>	<ul style="list-style-type: none"> <li>10% increase in the number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Each licensed premises to be visited at least once per quarter</li> </ul>	<ul style="list-style-type: none"> <li>Each licensed premises to be visited at least once per quarter</li> </ul>	<ul style="list-style-type: none"> <li>Each licensed premises to be visited at least once per quarter</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
Maximise the use of CCTV technology	<ul style="list-style-type: none"> <li>Number of CCTV Systems commissioned</li> <li>10% additional locations for Garda CCTV schemes identified</li> </ul>	<ul style="list-style-type: none"> <li>Each District to nominate areas appropriate for new/increased CCTV</li> </ul>	<ul style="list-style-type: none"> <li>Each District to nominate areas appropriate for new/increased CCTV</li> </ul>	Each District Officer
Conduct an analysis of the findings of Public Attitudes Survey 2007 with a view to developing initiatives to address 'feeling of safety' issues	<ul style="list-style-type: none"> <li>Strategy developed and implemented to address analysis findings</li> </ul>	<ul style="list-style-type: none"> <li>Analysis carried out in each District of the 2007 Public Attitude Survey to establish findings relevant to that District</li> </ul>	<ul style="list-style-type: none"> <li>Develop and implement a strategy to address the negative aspects of Public Attitudes Survey Divisionally</li> </ul>	Each District Officer
Divisional Outcome: "To increase the 'feeling of Public Safety' by 10%"				

## Goal Five – Ethnic & Cultural Diversity

*To provide equal protection and appropriate service, while nurturing mutual respect and trust*

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
Implement the national Garda Diversity Strategy	Garda Diversity Strategy developed and implemented	Implement the Garda Diversity Strategy as appropriate in each District	Action the relevant elements of the National Diversity strategy	Each District Officer
Ensure the Garda Síochána is an organisation representative of the community it serves	Two marketing campaigns focusing on recruitment from ethnic and minority groups completed  5% of new applicants to An Garda Síochána from ethnic minority communities (full time/reserves/civilian support staff)	Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each District to cater for, and answer queries from, interested members of ethnically diverse communities	Divisional information day on Garda recruitment held within each District within one month of a national Garda recruitment drive	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Develop effective policing approaches for minority and marginalised groups and communities</i>	<ul style="list-style-type: none"> <li>Best practice guidelines for delivery of a policing service to a specific minority group implemented</li> </ul>	<ul style="list-style-type: none"> <li>Best Practice guidelines implemented in each Division</li> </ul>	<ul style="list-style-type: none"> <li>Specific strategies deployed in each District in line with guidelines</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Review of strategies deployed, carried out</li> </ul>	<ul style="list-style-type: none"> <li>Best Practice guidelines implemented in each Division</li> </ul>	<ul style="list-style-type: none"> <li>Review of strategies deployed, carried out in each District</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Open Days for ethnic minorities in each Region</li> </ul>	<ul style="list-style-type: none"> <li>Hold Open Days for ethnic minorities in each District</li> </ul>	<ul style="list-style-type: none"> <li>Two Open Days for ethnic minorities in each District</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Information exchange conducted between relevant NGOs and the Garda Síochána</li> </ul>	<ul style="list-style-type: none"> <li>Engage with NGOs who work within marginalised and ethnically diverse communities</li> </ul>	<ul style="list-style-type: none"> <li>Information exchange conducted between relevant NGOs and the Garda Síochána</li> </ul>	Each District Officer
<i>Enhancement of the Garda Síochána Ethnic and Cultural Services</i>	<ul style="list-style-type: none"> <li>100% of Community Gardaí trained as Ethnic Liaison Officers</li> </ul>	<ul style="list-style-type: none"> <li>In addition to community policing units, begin the process of deploying Ethnic Liaison Officers on regular units</li> </ul>	<ul style="list-style-type: none"> <li>100% of Community Gardaí within each Division trained as Ethnic Liaison Officers</li> </ul>	Each District Officer
<b>Divisional Outcome: <i>Public confidence increased by 2%</i></b>				



## Goal Six – Community Engagement

*To build a Garda service that reflects the needs of and priorities of the people of Ireland*

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
Implement the Garda Stochana National Model of Rural and Urban Community Policing	<ul style="list-style-type: none"> <li>Implementation of the National Model of Rural and Urban Community Policing completed</li> </ul>	<ul style="list-style-type: none"> <li>Implement the Garda National Model of Rural Urban Community Policing Regionally</li> </ul>	<ul style="list-style-type: none"> <li>Action the relevant elements of the National Model of Rural and Urban Community policing in each Division</li> </ul>	Each District Officer
Implement policy relating to Neighbourhood Watch/Community Alert schemes	<ul style="list-style-type: none"> <li>A Neighbourhood Watch/Community Alert committee established in every Garda Division</li> </ul>	Identify areas in which Neighbourhood Watch Committees could be established in each District	Increase the number of Divisional Neighbourhood Watch Committee established	Each District Officer
	<ul style="list-style-type: none"> <li>100% of existing Neighbourhood Watch/Community Alert Schemes reviewed</li> </ul>	<ul style="list-style-type: none"> <li>100% of existing Neighbourhood Watch/Community Alert Schemes reviewed</li> </ul>	<ul style="list-style-type: none"> <li>All issues identified in the reviews to be addressed in Divisional and District Plans</li> </ul>	Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Build and utilise Garda capability in the provision of victim related services</i>	<ul style="list-style-type: none"> <li>100% of crime victims notified in writing of the contact details of investigating Gardai and of the availability of victim support services</li> </ul>	<ul style="list-style-type: none"> <li>Engage with crime victims in relation to the contact details of the investigating Gardai and of the availability of victim support service</li> </ul>	<ul style="list-style-type: none"> <li>100% of crime victims contacted in writing advising them of the availability of victim support services</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>Two trained Family Liaison Officers (FLO) appointed in every Garda District</li> </ul>	<ul style="list-style-type: none"> <li>Two trained Family Liaison Officers appointed and trained in each District</li> </ul>	<ul style="list-style-type: none"> <li>Two trained Family Liaison Officers appointed and trained in each District</li> </ul>	Each District Officer
	<ul style="list-style-type: none"> <li>100% utilisation of the services of FLOs in the investigation of a fatality and in all other investigations as deemed appropriate by the District officer</li> </ul>	<ul style="list-style-type: none"> <li>Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer</li> </ul>	<ul style="list-style-type: none"> <li>Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer</li> </ul>	Each District Officer

Regional Performance Actions		Divisional Performance Actions		Divisional Performance Indicator		Process Owner
<i>Build and utilise Garda capability in the provision of victim related services</i>		<ul style="list-style-type: none"> <li>Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE</li> </ul>	<ul style="list-style-type: none"> <li>Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE</li> </ul>	<ul style="list-style-type: none"> <li>Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE</li> </ul>	<ul style="list-style-type: none"> <li>Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE</li> </ul>	Each District Officer
<i>Engage fully in Joint Policing Committees and local policing fora</i>		<ul style="list-style-type: none"> <li>Chief Superintendents or Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate</li> </ul>	<ul style="list-style-type: none"> <li>The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community</li> </ul>	<ul style="list-style-type: none"> <li>Chief Superintendents or Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate</li> </ul>	<ul style="list-style-type: none"> <li>All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate</li> </ul>	Chief Superintendent Twomey/ Each District Officer
		<ul style="list-style-type: none"> <li>Recommendations from JPCs inform all Divisional and District Policing Plans as appropriate</li> </ul>	<ul style="list-style-type: none"> <li>Recommendations from JPCs inform all Divisional and District Policing Plans as appropriate</li> </ul>	<ul style="list-style-type: none"> <li>100% attendance at all Joint Policing Committees meetings</li> </ul>	<ul style="list-style-type: none"> <li>100% attendance at all Joint Policing Committees meetings</li> </ul>	Chief Superintendent Twomey/ Each District Officer
		<ul style="list-style-type: none"> <li>100% attendance at all Joint Policing Committees meetings</li> </ul>	<ul style="list-style-type: none"> <li>100% attendance at all Joint Policing Committees meetings</li> </ul>	<ul style="list-style-type: none"> <li>100% attendance at all Joint Policing Committees meetings</li> </ul>	<ul style="list-style-type: none"> <li>100% attendance at all Joint Policing Committees meetings</li> </ul>	Chief Superintendent Twomey/ Each District Officer

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator	Process Owner
<i>Implement the Garda High Visibility Project</i>	Action the relevant elements of the Garda High Visibility project	Substantially increase the level of Garda uniformed visibility throughout the Region	10% increase achieved in visibility as measured by the Public Attitudes Survey 2008	Each District Officer
	<ul style="list-style-type: none"> <li>10% increase in the number of high visibility patrols in RAPID areas</li> </ul>	Increase in the number of high visibility patrols in RAPID areas	10% increase in the number of high visibility patrols in RAPID areas	Each District Officer
	<ul style="list-style-type: none"> <li>Four high-visibility foot patrols completed per month by Senior Garda management</li> </ul>	Four high-visibility foot patrols completed per month by Senior Garda management	Four high-visibility foot patrols completed per month by Senior Garda management	Chief Superintendent Twomey/ Each District Officer
	Action the relevant elements of the Garda High Visibility project	Improve response times	Achieve an 80% response to Emergency Calls (Priority 1) within 15 minutes	Each District Officer
	Action the relevant elements of the Garda High Visibility project	Improve response times	Achieve a 92% response to Emergency Calls (Priority 1) within 30 minutes	Each District Officer
<b>Divisional Outcome: A Garda service that reflects the needs and priorities of the people of West Dublin</b>				