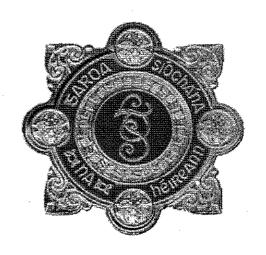
An Garda Síochána



Annual Policing Plan 2008

Dublin Metropolitan Region

Traffic Division

19/02/2008

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Foreword by Chief Superintendent Aidan Reid, DMR (Traffic) Division.

The Dublin Metropolitan Region (DMR) Traffic Division Policing Plan for 2008 is a continuation towards the implementation of the Garda Síochána Corporate Strategy 2007-2009.

With the approval of Assistant Commissioner DMR, one of the Strategic Goals, Goal 3 — Traffic, has been developed, in co-operation with the other Divisional Officer's to reflect the needs of the Dublin Metropolitan Region and in particular:



- > To build on the successes achieved in 2007
- Implement the Roads Policing Operational Plan 2008
- Implement the Governments Policing priorities for 2008 including meeting the targets in the new Road Safety strategy
- Meeting the particular challenges of Transport 21 in the Dublin Metropolitan Region and to contribute, in conjunction with other authorities responsible, to the easing of Road Traffic Congestion.

This is an exciting time for the Traffic Corps with the overall commitment to Roads Policing of 364 members in the DMR and 1200 Nationally by December 2008. This period of change and renewal will provide us with the opportunity of building commitment and achieving our outputs and outcomes as set out in this plan.

My Management team and I are committed to delivering a professional Policing Service, within budget, to the highest professional, ethical and human rights standards.

I would like to thank the key stakeholders, both external and internal for their contribution and I welcome comment from interested parties, positive or negative, which will assist me in achieving the objectives in this plan.

(Aidan Reid) Chief Superintendent February 2008.

STRATEGIC GOAL ONE - NATIONAL & INTERNATIONAL SECURITY

Process Manager: Superintendent Murphy	To maintain National & International Security dent Murphy	national Security	
Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicators
Each threat received in relation to national and international	 100% of identified threats, assessed categorised and recorded 	I.I Carry out a review of all new PSV	
Divisional level to be assessed, categorised and recorded.	 100% of identified groups and individuals profiled 		 100% of all new PSV applicants and renewals from
Profile completed in respect of each group and individual	 Number of operational plans devised to deal with each threat received 	I-24/7 Database	1 st January 2008 reviewed
national/international security.	 Review of operational plans carried out on a monthly basis in relation to each threat received 		
 Identify and monitor all targets with subversive/Islamic militant links 	 100% of operations against identified targets initiated 	1.2 Number of Escorts requested by	 No. of V.I.P. escorts No. of Prisoner/ Security
 Constant liaison and cooperation with SDU in relation to each identified target. 	 Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences 	Assistant Commissioner Crime and Security	4. No. of E.O.D escorts5. No. of Events
,	 The number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links 		6. No. of Cash escorts.
 Region in association with other Principal Response Agencies (PRAs) to carry out two Major Inter-Agency Emergency 	Regional schedule of emergency Inter-Agency exercises completed in association with other PRAs by end	1.3 DMR Traffic Division to assist with other PRA's to carry out Emergency Inter-agency exercises	 7. Regional schedule of emergency Inter-Agency exercises completed in association with other PRAs 8. Carry out one tabletop exercise
Management exercises	 Prepare Garda Regional Major Emergency Management Plan 	1.4 DMR Traffic Division to assist in the preparation of Garda Regional Major Emergency Management Plan	and one simulated exercise on the M50 and arterial contingency plan 9. Major Emergency Plan prepared

Regional Outcome: All threats against the State's national and international security contained to ensure a secure democracy

		patrols	 5% increase in Operation Anvil Firearm prevention patrols 	
	6. 5% increase in Operation Anvil patrols	2.6 DMR Traffic Division to support Operation Anvil by an increase in Operation Anvil	Review of Operations Anvil and Delivery carried out at Regional level each fortnight with intelligence led and targeted operational Anvil Plan developed and actioned	 Organised crime will continue to be targeted/combated through Operations Anvil and Delivery.
e e e	5. Evaluation completed	2.5 Carry out an evaluation of FCIU fleet and equipment	 Complete effectiveness review in relation to Divisional/District Support Crime Units 	 Review the effectiveness of Divisional/District Support Crime Units
	4. Seminar conducted.	2.4 Regional Forensic Seminar conducted	 Initiatives/Operations reviewed and plans re-aligned where appropriate 	 Increased training in the taking of fingerprints and photographs. Evaluate all Garda initiatives/operations that are over a year old.
· · · · · · · · · · · · · · · · · · ·	3. 20% of personnel trained in fingerprinting procedures	2.3 Provide training in fingerprinting procedures	 Percentage of arrested persons photographed and fingerprinted 	egai autnority exists. Other arrested persons invited to provide fingerprints voluntarily.
	2. 100% of members FCIU trained to accredited level	2.2 Develop an accredited training in Forensic Collision Investigation in DMR Traffic Division	• 5% increase in the number of detections achieved as a result of forensic examinations	 Utilise forensic evidence obtained by the Scenes of Crime Investigators 100% of arrested persons photographed and fingerprinted where
	I. Strategy commenced	2.1 Implement the National Crime Prevention Strategy as it pertains to DMR(Traffic) Division	Strategy commenced	 Implement the National Crime Prevention Strategy in each Division.
	Divisional Performance Indicators	Divisional Actions	Regional Performance Indicator	Regional Actions
		UME d criminal behaviour	STRATEGIC GOAL TWO – CRIME To significantly reduce the incidence of crime and criminal behaviour Murphy	To sig

• 2	•	•	rns identified in each	• Increase the number of intelligence s	• 5	• 5	· T II	• (ro =	•	of illegal drugs, guns and immigrants of into and within the State fi	<u>a</u> .	To
2% increase in the number of intelligence bulletins circulated	Trends identified and corrective action taken	At least one operation per District bi-monthly to target street crime	10% increase in the number of intelligence reports on PULSE	10% increase in number of registered intelligence sources	5% increase in drugs searches of premises	5% increase in Section 15 and Section 3 (Misuse of Drugs Act)drug seizures	Each division to develop and implement monthly action Plans in relation to street drug dealing/use	Number of targeted operations against individuals and groups involved in drug trafficking and gun crime	Relevant sections of the National Drugs Strategy implemented	5% increase in intelligence-led operations against street level drug dealers including those who have a propensity for violence	5% increase in intelligence-led operations against drug, gun and human trafficking networks	STRATEGIC GOAL TWO – CRIME – <u>continued:</u> To significantly reduce the incidence of crime and criminal behaviour
Increase the number of intelligence bulletins submitted	2,9		Increase the number of intelligence reports submitted	2.8				engaged in the trafficking of illegal drugs, guns and immigrants into and within the State	Continue to support intelligence-led operations against orougs and individuals	2.7		– <u>continued:</u> nd criminal behaviour
9. 2% increase in the number of intelligence bulletins circulated			8. 10% Increase in intelligence reports					supported	7 Reguested Operations fully			

Regional Outcome:			 Increase the number of bench, penal/distress and committal warrants executed 	Division	ine case management system for juveniles and adults in every DMR	Begin the process of expanding	Operation Search	Review and re-align the terms of	 Quality audit of Section 2 Bail applications 	categories of high volume crime	Each Division develops specific action plans to reduce nominated	 Utilise the services of Regional Analysts in support of Divisional crime plans 	 Increase number of trained Criminal Assets Profilers 	 Criminal Intelligence Officers forum convened quarterly
tcome:	• •	•	• •	•	•	•	•	•	•	•	• •		• 00	•
Overall Crime reduced by 2% and Overall detectio	Expand case management system 10% increase in the number of o Bench warrants executed o Penal Warrants/Distress executed o Committal warrants executed	Operation Search reviewed	Appoint Sergeants in each Division to manage High Court Bail applications Section 2 Bail applications streamlined	Overall headline crime reduced by 2%	Overall detection rate increased by 2%	Number of Adult Cautions administered	10% reduction achieved (Theft from MPV)	2% reduction achieved (Burglary)	10% reduction achieved (Fraud)	10% reduction achieved (Theft Other)	Divisional Crime reduction strategies implemented 5% reduction achieved (<i>Thefts from Shops</i>)	Criminal Assets Profilers	quarterly 20% increase in the number of trained Divisional	Criminal Intelligence Officers forum convened
action wate increased his 70% in the DMD				resources as requested	Continue to assist and support	2.13			Road	Deny Criminals the use of the	2.12	personnel seconded to CAB	2.11 DMR Traffic Division	2.10 Criminal Intelligence Officers forum convened quarterly
					13. 100% requests complied with.			groups	suspected criminal and drug	the Road Traffic Acts' targeting		secondment to CAB completed	11. DMR Traffic Division personnel	 Criminal Intelligence Officers forum attended quarterly

	Superintendent Clerkin 7		
 Number of Operations targeting Road Traffic Nuisances(ie: Paper vendors – windscreen washers etc) 	in Dublin Metropolitan Region		
Is. Implementation of revised Operation Artery and a 10% increase in all FCPS categories within the orderReview of Operation Freeflow	<	 Operation Artery 2008 implemented 	 Implement Operation Artery 2008
	Superintendent Murphy		Operanons r un 2000
14. The DMR Roads Policing Operations Plan 2008 implemented	Policing $\left {}_{l} \right $	 The DMR Roads Policing Operations Plan 2008 implemented 	Implement the DMR Roads Policing Operations Blan 2009
	Superintendent Murphy		
 10% Increase in Multi-Agency Checkpoints. Carry out review of the Road Transport Unit 	Targeted enforcement of Road Transport Legislation	injury trattic Contistons acmeved	
 10% increase in detections under Road Transport Legislation 	3.2	• 5% reduction in Fatal and Serious	
	Superintendent Murphy	 Detections in mobile phone use offences while driving 	driving offences
 5% increase in seat belt offences 5% reduction in Fatal & Serious Injury Traffic Collisions 	X	 Detections in Non-wearing of seatbelts 	approach to the
8. 10% increase in number of traffic light offences detected		5% increase in:	Develop an
7. 10% increase in number of MAT checkpoints		 Detections in MAT checkpoints 	Transport offences
6. 10% increase in the number of roadside breath tests conducted	6.	 The number of persons breath tested on the roadside 	and other Road
 10% increase in value aerections 10% increase in vehicles seized under Section 41 	<u> </u>	Road Transport Offence detections	speeding, driving while
3. 10% increase speeding offences	Traffic Legislation.	intoxicated • Drug Driving Detections	identified Hotspots to detect and prevent
2. 10% increase in detections for Sections 53/52/51A RTA offences	Targeted enforcement of Road 2	 Speeding detections Detections for driving while 	Legislation at
 10% increase in detections for driving while intoxicated 	3.1	10% increase in;	Targeted enforcement of Boad Traffic
DIVISIONAL I CLIOI MANCE INGRACOLS	Process Managers	Indicator	Regional Actions
Divisional Parformanca Indicators	Divisional Actions	Regional Performance	Daniamal Antiama
	75:	Process Manager: See Divisional Actions - Process Managers:	Process Manager: See
injuries and improve road safety	To significantly reduce the incidence of fatal and serious i	To significantly reduce the in	
RAFFIC	STRATEGIC GOAL THREE - TRAFFIC	STR/	

The state of the s			
found property from PSV's in the Dublin Region			
3. Submit business case for the re-distribution and storage of lost and	53.		
2. Provide two Traffic Seminars to DMR Traffic Corp.	52.		
case to purchase a second	Superintendent Clerkin		
51. Trial of digital downlink in one Traffic Jeep and submit a business	5		
and Traffic Gardai on traffic management	for Traffic units in the DMR.		
0. Develop and Deliver Traffic Presentations to Student/Probationer	Review and Standardise rosters 50.		
49. Review and Standardise rosters for Traffic units in the DMR.	3.11		Units in the DMK
Control Centre.			Divisional Traffic
48. The training of all DMR Traffic Division Supervisors in the Traffic	4	 Rosters Reviewed & Standardised 	for Regional and
47. Provide fit for purpose training for all Traffic Corps personnel	Superintendent Clerkin 4		Review and
Policy	Corps 2005	with planned transport model	
46. Transport allocated and replaced in line with Commissioner's	per strategic review of Traffic	allocated to Traffic Corps in line	national Traffic policy
Commissioner's policy	Capability in Traffic Policing as	 Increase number of vehicles 	Unit in line with
45. Increase Garda Traffic Corps throughout DMR Region in line with	Increase Organisational	Commissioner policy	transport to Regional
DMR	3.10	 Regional and Divisional Traffic Units increased in line with 	 Deploy additional manpower and
44. Carry out a training needs analysis for Traffic Corp within the	4		
Boy Racers' type offenders.	Superintendent Murphy		
43. Develop business case for speed awareness programme for young			
41. 10% increase Condor intelligence office 42. Development of Traffic Intelligence Office	traffic patrolling	Traffic Collisions involving drivers in the 17-26 year age group	
	Target hotspot areas for intensive	• 10% Reduction in Serious Injury	
Regulations under Road Traffic Act.	3.9	age group	drivers congregate
9. No. of detections for modified vehicles in contravention of	39.	 involving drivers in the 17-26 year 	I arget not spots where offending young
8. Number of targeted hotspot areas patrolled	Superintendent Murphy 38.		7
young drivers per division per quarter	Young Drivers	utilising local intelligence	errant young drivers
	Operation against Offending 37.	focusing on errant young drivers	engage and target
involving drivers in the 17-26 year age group	Targeted Intelligence Led	• Each Division to prepare and	Intelligence-led
6. 10% Reduction in Fatal and Serious Injury Traffic Collisions	3.8		THE REAL PROPERTY OF THE PROPE
ijuries and improve road safety	To significantly reduce the incidence of fatal and serious injuries and improve road safety	To significantly reduce the	
[C - <u>continued</u>	STRATEGIC GOAL THREE - TRAFFIC - continued	STRATEO	

					 Correct Bad Driver behaviour 		 Conduct trial of fixed ANPR sites within the DMR Carry out a detailed 	Continued:
			 100% of Collision Prone Zones review completed, plans developed and actioned 		 Bad driver behaviour corrected with an increase of 10% in all categories of F.C.P.S offences 	 Business case for the further increase of FCPS offences available on the FCP System for the DMR 	 Fixed site ANPR trial within the DMR completed 	STRATEG To significantly reduce the i Continued:
Superintendent Clerkin	3.15 Submit a business case for ANPR "Time over Distance" speed detection systems	Superintendent Murphy	100% review of existing Collision Prone Zones achieved and disseminated by Garda National Traffic Bureau	3.14	3.13 Correct Bad Driver behaviour Superintendent Murphy		3.12 Utilise automated technology to enhance Traffic Operations Superintendent Clerkin	STRATEGIC GOAL THREE – TRAFFIC reduce the incidence of fatal and serious inju
	60. Business case for ANPR "Time over Distance" speed detection systems submitted			 100% Collision Prone Zones reviewed and disseminated by Garda National Traffic Bureau 	58. Bad driver behaviour corrected with an increase of 10% in all categories of F.C.P.S offences		54. Review Static camera locations and operation of same 55. Pilot Red Light Cameras in Dublin Metropolitan Region in conjunction with Dublin City Council 56. Submit business case for the extension of the FCPS system in the	STRATEGIC GOAL THREE – TRAFFIC - <u>continued</u> To significantly reduce the incidence of fatal and serious injuries and improve road safety inued: Continued:

Regional Outcome: Safer Roads through an improved compliance culture among drivers thereby reducing fatal and serious injury traffic collisions.	ved compliance culture among collisions.	tcome: Safer Roads through an impro	Regional Ou
	Superintendent Clerkin		
recommendations 68. Examine pedestrian awareness and safety programme and make recommendations 69. Review fatalities and serious road traffic collisions within the DMR.	3.18 10% increase in Road Safety Promotion information achieved in schools and colleges in DMR.		
67. Examine pedal cycle awareness and safety programme and make	:		
65. Review Bike Sufe programme. 66. Review the Road Safety and FCI Units	Superintendent Clerkin		
64. 10% increase in Road Safety Promotion information achieved in schools and colleges in DMR.	Complete and implement the Garda Road Safety Awareness Communications Programme	information achieved in schools and colleges	Increase dissemination of Road Safety information
 63. Number of Garda Road Safety Awareness Communications Programme delivered 	3.17	10% increase in Road Safety Promotion	Regionally
61. Increase number of local radio presentations62. Increase number of TV presentations	3.16 Promote Road Safety Superintendent Clerkin	Support the implementation of the Road Safety Awareness Communications Programme	 Road Safety Awareness Communications Programme
To significantly reduce the incidence of fatal and serious injuries and improve road safety	incidence of fatal and serious	To significantly reduce the	
	STRATECIC COAL THREE TRAFFIC	CELVELS	

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	Operation Artery	Operation Program
PAT 1	UnitEmorrement inter-Regional	January Christmas Campagn
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To significantly redu	STRATEGIC GOAL FOUR – PUBLIce the incidence of public order and anti-so	C ORDER cial behaviour in our comn	nunities
Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicators
Through public order	• 10% increase in the number of targeted Public Order Patrols achieved	4.1	1 Number of energtions conducted
patrols increase in the number of arrests for	 15% increase in the number of arrests for incidents of public disorder 	operations in identified	t. Infillingt of oberations conducted
incidents of public	CAN THE TAX A TAX	areas/locations against	
aisoraer	 Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults) 	public order/traffic/street	
	2777 (mmastr)	nuisance complaints	
	 Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults) 		
 In partnership with the 	 Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles) 		
licensing trade make use of early intervention	 Number of Good Behaviour Contracts issued (juveniles) 	4.2	
strategies to target	Number of Behaviour Orders applied for (juveniles)	Continue to assist local	2. 100% requests complied with.
engage in public		Divisional/ District	
disorder as a result of	■ Engage with licensing rade	resources to reduce the	
consumption		incidence of public	
		disorder and anti-social	
		behaviour, particularly in	
		respect of Road Traffic	
		Offences.	
	The first of the second		

6. Divisions supported in achieving overall reduction in anti-social behaviour	4.6 Adopt a low tolerance stance in relation to alcohol and drug related anti-social behaviour.	 5% decrease in Criminal Damage incidents 5% decrease in assaults Number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles 5% increase in number of inspections of licensed premises Number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003 Number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997 Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act, 1997 Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997 Number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997 Number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003 Number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003 	• Adopt a low tolerance stance in relation to alcohol and drug related anti-social behaviour
5. Public Transport supported during Operation Freeflow	Target Public Order and anti-social behaviour on public transport routes		 Marketing campaign directed at the carrying of knives in contravention of the Firearms and Offensive Weapons Act 1990 developed and rolled out
4. High visibility patrols carried out	Seek to reduce the incidents of public disorder by high-visibility proactive patrolling	 Marketing campaign directed at the carrying of knives in contravention of the Firearms and Offensive Weapons Act 1990 completed. The number of people prosecuted under the Firearms and Offensive Weapons Act 1990 	Seek to reduce the incidents of public disorder by high-visibility proactive patrolling
3. Divisions supported in targeted operations	A.3 All Hotspots targeted through specific operational plans	 100% of all locally identified 'hot spots' targeted through specific operational plans 5% reduction in incidents of public disorder 	 Use of intelligence to identify Public Order Hotspots All Hot Spots targeted through specific
unities	DER- <u>continued</u> ial behaviour in our communities	STRATEGIC GOAL FOUR – PUBLIC ORDE To significantly reduce the incidence of public order and anti-social	

	rafety' by 10%.	Regional Outcome: To increase the 'Feeling of Public Safety' by 10%.	
8. Analysis conducted and strategy implemented	4.8 Carry out analysis of the 2007 Public Attitude Survey to establish findings in respect of DMR Traffic Division and address any negative aspects identified	 Develop and implement a strategy to address the negative aspects of Public Attitudes Survey Divisionally by 	 Analysis carried out in each Division of the 2007 Public Attitude Survey to establish findings relevant to that Division
	DMR – linked to the Traffic Control Centre in Harcourt Square		
7. 100% Supported	Support business cases to have any additional Garda CCTV Schemes in the	 Number of CCTV Systems commissioned 10% additional locations for Garda CCTV schemes identified 	 Each Division to nominate areas appropriate for new/increased CCTV
unities	DER- <u>continued</u> ial behaviour in our comn	STRATEGIC GOAL FOUR – PUBLIC ORDER- continued To significantly reduce the incidence of public order and anti-social behaviour in our communities	

STRATEGIC GOAL FIVE - ETHNIC & CULTURAL DIVERSITY

To provide equal protection and appropriate service, while nurturing mutual respect and trust

Process Manager: Superintendent Murphy

Process Manager: Su	Process Manager: Superintendent Murphy		and the state of t
Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicators
 Implement the Garda Diversity Strategy as appropriate in each Division 	 Action the relevant elements of the National Diversity strategy 	5.1 Implement the Garda Diversity Strategy where relevant to DMR Traffic Division	I. Strategy implemented
• Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each Division to cater for, and answer queries from, interested members of ethnically diverse communities	Divisional information day on Garda recruitment held within each District within one month of a national Garda recruitment drive	Upon recruitment drive (Garda Reserve or regular service), where DMR Traffic Division is requested to assist - an information day will be held within the Division to cater for, and answer queries from, interested members of ethnically diverse communities	2. 100% Requests for divisions acceded to
Best Practice guidelines implemented in each Division	 Specific strategies deployed in each Division in line with guidelines Review of strategies deployed, carried out in each Division 	5.3 Submit Business case to develop and produce multilingual leaflet "Help and Hints" on Road Traffic issues for non-nationals and place on Garda Website	3. Business Case Submitted to produce and roll out "Help and Hints" Document and place on Garda Website
		Regional Outcome: Public confidence increased by 2%	- Posteriori,

To build a Garda service that reflects the needs of and priorities of the people of Ireland STRATEGIC GOAL SIX - COMMUNITY ENGAGEMENT

Process Manager: Superintendent Murphy	perintendent Murphy	to build a Garda service that reflects the needs of and priorities of the people of treidna endent Murphy	pie of Ireiana
Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicators
	 100% of crime victims contacted in writing advising them of the availability of victim 	6.1 100% of crime victims notified in writing of the	 100% of crime victims written to advising
 Engage with crime 	support services	contact details of investigating Garda and	them of the availability of victim support
victims in relation to	Two trained Family Liaison Officers annointed and trained in each District	where appropriate the availability of victim	services.
the investigating	Utilise the services of Family Liaison	support services	
Garda and of the	Officers in the investigation of 100% of	6.2	
availability of victim support service	other investigations as deemed appropriate	Support Family Liaison Officers(FLO)	2. Appointed Family Liaison Officers supported
h h	by the District Officer	appointed	
	• Each person of pensionable age who is a	6.3	
-	victim of burglary shall have a community Garda visit with crime prevention	Utilise the services of FLOs in the investigation	3. Services of a Family Liaison Officers is
	strategies and reassurance offered which will be recorded on PULSE	of 100% of incidents involving a fatality and in	utilised in all investigations as deemed appropriate by the District Officer.
		Constitution of the state of th	
		by the District Officer	
 Substantially increase the level of 	Action the relevant elements of the Garda High Visibility project	6.4	4. 10% increase achieved in high visibility
Garda uniformed	• 10% increase achieved in visibility as	Increase the level of DMR Traffic uniformed	patrolling
visibility throughout the Region	measured by the Public Attitudes Survey 2008	visibility throughout the Region	
	• Four high-visibility foot patrols completed		5. Four High Visibility patrols completed per
	per month by Senior Garda management		month by DMR Traffic management
	 10% increase in the number of high visibility patrols in RAPID areas 	6.5	
 Improve response times 	 Achieve an 80% response to Emergency Calls (Priority 1) within 15 minutes 	Improve response times to traffic incidents	6. Response times improved
	 Achieve a 92% response to Emergency Calls (Priority 1) within 30 minutes 		
	Regional Outcome: A Garda service	Regional Outcome: A Carda sorvice that reflects the needs and priorities of the regula of Dublin	la of Buklin

Superintendent Clerkin	Carry out human rights proofing of operational plans
Superintendent Clerkin	Establishment of a central filing system
Superintendent Clerkin	Review of all non-operational positions within DMR Traffic Division with a view to civilianisation of appropriate positions.
Superintendent Clerkin	Initiate and support conflict resolution policies
Superintendent Clerkin	Review sickness policy
Superintendent Clerkin	Examine and initiate team building programmes
Superintendent Clerkin	Trial a risk management register in co-operation with the Director of Finance
Superintendent Clerkin	Submit business case for a civilian analyst
Ownership	Divisional Projects