



**D.M.R South Central
Divisional Policing Plan
2010**

Dublin Metropolitan Region

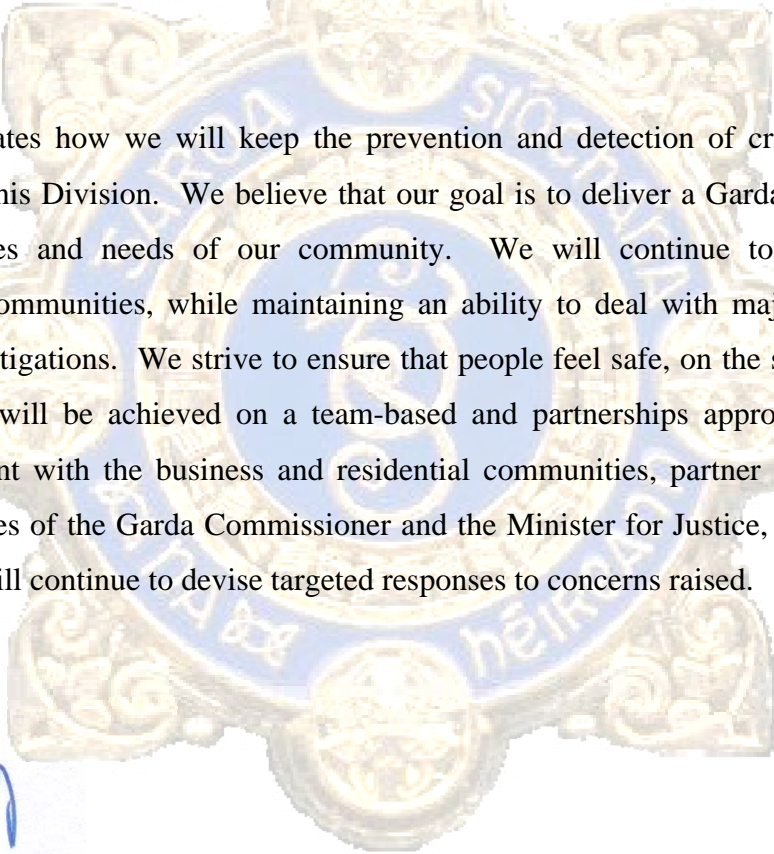
‘Working with our Communities’

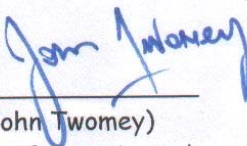
FOREWORD

I am delighted to present the 2010 Policing Plan for the Dublin Metropolitan Region, South Central Division, which is based upon the five strategic goals as set out in the Garda National Annual Policing Plan 2010 and the new Garda Corporate Strategy 2010 – 2012. The core organisational values of Honesty, Accountability, Respect and Professionalism will underpin the service we deliver in this Division.



This plan demonstrates how we will keep the prevention and detection of crimes as core policing tenants in this Division. We believe that our goal is to deliver a Garda service that reflects the priorities and needs of our community. We will continue to forge close relationships with communities, while maintaining an ability to deal with major incidents, operations and investigations. We strive to ensure that people feel safe, on the streets and in their homes. This will be achieved on a team-based and partnerships approach, through proactive engagement with the business and residential communities, partner agencies and adopting the priorities of the Garda Commissioner and the Minister for Justice, Equality and Law Reform. We will continue to devise targeted responses to concerns raised.




(John Twomey)
Chief Superintendent

VISION

*`Excellent people delivering
policing excellence`*

MISSION

Working with Communities to Protect and Serve

VALUES

***Honesty** - Being honest and ethical and adhering to the principles of fairness and justice*

***Accountability** - Accepting individual responsibility and ensuring public accountability*

***Respect** - Having respect for people, their Human Rights and their needs*

***Professionalism** - Providing a professional policing service to all*

Priorities for An Garda Síochána for 2010

Determined by the Minister for Justice, Equality and Law Reform

Background

The function of the Garda Síochána under Section 7 of the Garda Síochána Act 2005 is to provide policing and security services for the State with the objective of:

- (a) preserving peace and public order,
- (b) protecting life and property
- (c) vindicating the human rights of each individual
- (d) protecting the security of the State,
- (e) preventing crime
- (f) bringing criminals to justice, including by detecting and investigating crime,
- (g) regulating and controlling road traffic and improving road safety;

and carrying out such other functions conferred by law, including those relating to immigration.

In producing his policing plan the Garda Commissioner is required to have regard to the priorities of the Minister for Justice, Equality and Law Reform and to the Garda Strategy Statement. The Commissioner is also required to have regard to relevant Government policy. This includes the provisions of the Programme for Government and the specific Government strategies in relation to drugs, youth justice, victims of crime, road safety, and on domestic and sexual violence.

Priorities for 2010

The Minister has determined the following matters as priorities for the Garda Síochána for 2010, in accordance with Section 20 of the Garda Síochána Act 2005.

Security

To protect the State and the people against terrorism in all its forms.

Crime

To combat serious crime, in particular organised crime.

Policing Communities

To achieve the maximum levels of safety for local communities.

Customer Service

To complete and implement a Garda Charter which will improve the Garda response to calls for service and which will contain commitments on the level of community policing service which the public can expect from Gardaí.

Roads Policing

To police the roads, in particular to reduce the number of deaths and serious injuries arising from collisions.

Human Trafficking

To prevent and detect human trafficking and to protect victims.

Ensuring our Nation's Security

Ensuring our national security is a core commitment for An Garda Síochána. This goal demonstrates our unwavering focus on guarding national security and in playing an active role in strengthening international security. We are fully committed to maintaining a secure nation for all our communities

Regional Actions	Regional Indicators	Divisional Actions	Divisional Indicators	Process Owners
Analyse any threat to National Security and respond appropriately	Number of serious breaches of security at National facilities	Implementation of policing plans for high profile and key locations	No terrorist attack occurring in the Division	Each Superintendent and Inspector
		Review security at the Dáil and other high profile and key locations	Number of reviews conducted.	
Enhance our capability to respond to security threats within in the Region	Number of facilitates risk assessed	Crime Prevention Officer to provide Security advice to high risk organisations	No terrorist attack occurring in the Division	
Develop intelligence led operations targeting organised crime gangs and utilise all appropriate legislation in targeting those groups.	Number of Criminal gangs profiled Number of operations to target organised crime gangs	Profile Key Divisional Targets	No. of threats & profiles produced & circulated.	
		Implement operations against identified targets	Number of operations to target organised crime gangs	
Further develop and manage our Regional capability in relation to major emergency management and assess Regional planning state of readiness	Number of Major Emergency Exercises conducted.	Complete a live Emergency exercise with other Statutory Agencies.	Number of live exercises conducted in collaboration with partner agencies	

Divisional Outcome: A secure Nation. An active role in enhancing National Security

Confronting Crime

In achieving this goal, An Garda Síochána will continue to confront crime in all its forms. Our aim, in reducing crime and the fear of crime, is to ensure that people feel safe in their homes and in their communities

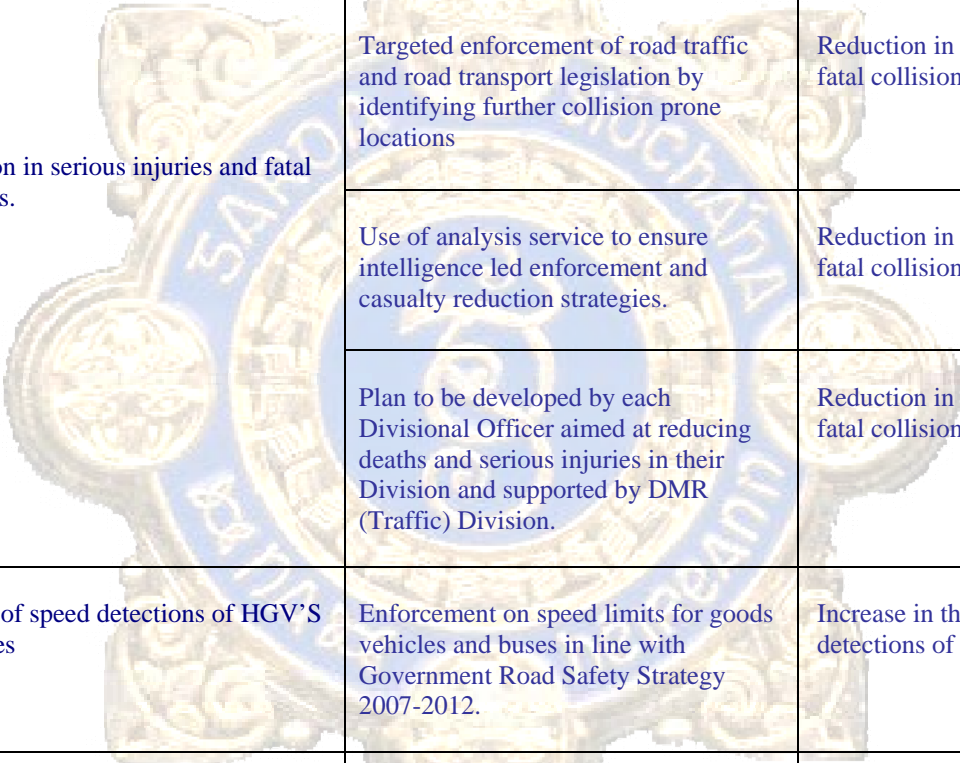
Regional Actions	Regional Indicators	Divisional Actions	Divisional Indicators	Process Owners
<p>Tackle organised crime by:</p> <p>Develop Intelligence led operations to target organised crime gangs.</p>	<p>Number of profiles completed.</p> <p>Number of operations to target organised crime gangs</p>	<p>Target organised crime gangs engaging in gangland crime and human trafficking.</p>	<p>Number of profiles completed.</p> <p>Number of operations to target organised crime gangs</p>	<p>D/Superintendent & each District Officer</p>
<p>Further develop our capability to deal with on street drug dealing and put operations in place to deal with same.</p>	<p>Number of Intelligence led operations targeting drug dealing</p> <p>Number of detections in relation to sale/supply of drugs.</p>	<p>Target organised crime gangs engaging in the sale and supply of drugs.</p>	<p>Searches conducted under the Misuse of Drugs Acts(MDA)</p> <p>Prosecutions initiated for Section 15 M.D.A.</p> <p>Value and quantity of drugs seized.</p>	
<p>Work in co-operation with C.A.B. to target and profile criminals utilising proceeds of crime legislation.</p>	<p>Number of persons profiled by divisional asset profilers and forwarded to CAB.</p>	<p>Target and profile criminals living or operating in the Division utilising proceeds of crime legislation</p>	<p>Number of persons profiled by divisional asset profilers and forwarded to CAB.</p>	
<p>Profile Human trafficking networks and develop targeted operations as a response</p>	<p>Enhanced profiling on the incidences of human trafficking for exploitation with a view to increase detections.</p>	<p>Profile Human trafficking networks and develop targeted operations as a response</p>	<p>Detection rate for human trafficking incidents</p>	
<p>Target crime by,</p> <p>Further develop our capability to target High volume property crime and crimes against the person.</p>	<p>Decrease in volume crime</p>	<p>Target High volume property crime and crimes against the person.</p>	<p>Decrease in volume crime</p>	
<p>Utilising our crime analysis service develop intelligence led operations to target domestic burglaries, shoplifting & bicycle theft.</p>	<p>Increase in detections</p>	<p>Develop intelligence led operations to target domestic burglaries, shoplifting & bicycle theft.</p>	<p>Increase in detection rate for domestic burglaries, shoplifting & bicycle theft</p>	
<p>Engage with other agencies and communities to develop our response to all crimes</p>	<p>Increase in detections</p>	<p>Engage with other agencies and communities to develop our response to all crimes</p>	<p>Increase in overall detection rate</p>	

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Fully investigate all crimes of a domestic/sexual nature and provide appropriate support to victims of these crimes.	Number of persons arrested for domestic violence crimes	Member of sergeant rank nominated to oversee the investigation of crimes of a sexual nature.	Detection rate for sexual offences increased	D/Superintendent & each District Officer
Continue to manage risk assessment of sex offenders.	Sex offenders managed	Continue to maintain a structured approach to managing the risk associated with sex offenders.	Registered sex offenders risk assessed	
Develop operations to reduce crimes involving prohibited weapons based on analysis of hot spots where knives are used.	Number of persons arrested for possession/use of prohibited weapons	Develop operations to reduce crimes involving prohibited weapons	Number of persons arrested for possession/use of prohibited weapons	
		Deliver knife crime presentations to secondary schools and youth groups.	Number of knife crime presentations delivered	
Develop intelligence led operations to target the sale of counterfeit goods with special emphasis on cigarette smuggling.	Number of intelligence led operations/searches/seizures to target the sale of counterfeit goods.	Develop intelligence led operations to target the sale of counterfeit goods with special emphasis on cigarette smuggling.	Number of intelligence led operations/searches/seizures to target the sale of counterfeit goods.	
		Appoint a Divisional Team targeting the sale of counterfeit goods in the Division	Divisional team established	
Ensure appropriate training for persons involved in the management and investigation of crime	<p>Number of Gardaí trained in the management and investigation of crime</p> <p>100% of arrested persons photographed and fingerprinted where legal authority exists</p> <p>Other arrested persons invited to provide fingerprints voluntarily</p>	Ensure appropriate training for persons involved in the management and investigation of crime	<p>Number of Gardaí trained in the management and investigation of crime</p> <p>Percentage of arrested persons photographed and fingerprinted where legal authority exists</p> <p>Number of arrested persons invited to provide fingerprints voluntarily</p>	Superintendent Pearse Street
Further develop our case management system	<p>Appoint an Inspector in each District to oversee the implementation of the case management system</p> <p>Number of Gardaí trained in case management</p> <p>Number of persons subject to case management</p>	Further develop and implement the case management system in the Division	<p>Number of Gardaí trained in case management</p> <p>Number of persons subject to case management</p>	D/Superintendent & each District Officer
Examine the warrants execution process with a view to improve execution rates	Improved warrant execution rates	Review Divisional processes to improve warrant execution rates	Improved warrant execution rates	Each District Officer & Inspector
Divisional Outcome: Reduced crime and the fear of crime				

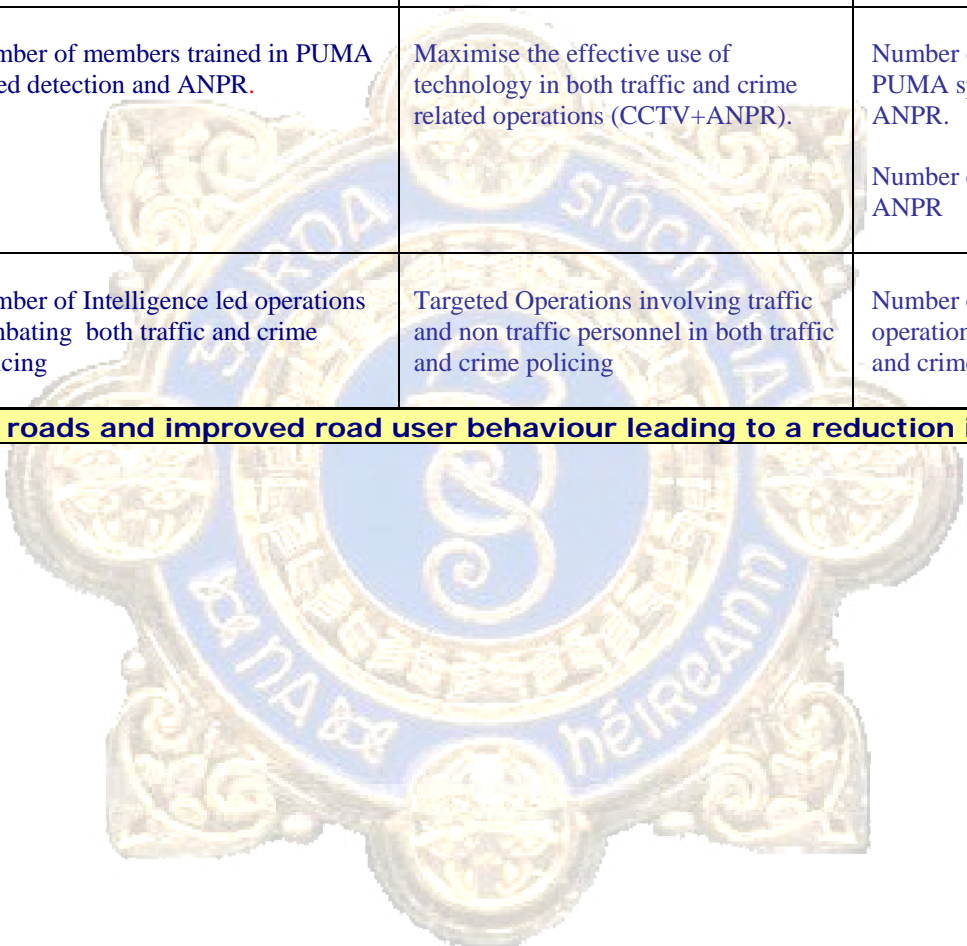
Effective Roads Policing

An Garda Síochána is committed to making our roads safer and improving the behaviour of all road users. We are dedicated to achieving a reduction in the incidence of fatal and serious collisions on our roads during the lifetime of this Strategy. We will develop and implement initiatives which deny the use of our roads for criminal activity.

Regional Actions	Regional Indicators	Divisional Actions	Divisional Indicators	Process Owners
Implementation of Regional Roads Policing Operational Plan 2010	 <p>Reduction in serious injuries and fatal collisions.</p>	Implementation of Divisional Roads Policing Operational Plan 2010	Divisional Roads Policing Operational Plan 2010 implemented	<p>Each District Officer & Divisional Traffic Inspector</p>
Continued identification of collision prone locations leading to targeted enforcement of road traffic and road transport legislation.		Targeted enforcement of road traffic and road transport legislation by identifying further collision prone locations	Reduction in serious injuries and fatal collisions.	
Use of analysis service to ensure intelligence led enforcement and casualty reduction strategies.		Use of analysis service to ensure intelligence led enforcement and casualty reduction strategies.	Reduction in serious injuries and fatal collisions.	
Plan to be developed by each Divisional Officer aimed at reducing deaths and serious injuries in their Division and supported by DMR (Traffic) Division.		Plan to be developed by each Divisional Officer aimed at reducing deaths and serious injuries in their Division and supported by DMR (Traffic) Division.	Reduction in serious injuries and fatal collisions.	
Increased enforcement on speed limits for goods vehicles and buses in line with Government Road Safety Strategy 2007-2012.	Number of speed detections of HGV'S and Buses	Enforcement on speed limits for goods vehicles and buses in line with Government Road Safety Strategy 2007-2012.	Increase in the number of speed detections of HGV'S and Buses	
Develop and implement co-ordinated initiatives to confront, <ul style="list-style-type: none"> • Speeding, • Impaired driving • Non wearing of safety belts 	Number of operations to confront drink driving, speeding and the none wearing of safety belts.	Develop operations to confront drink driving, speeding and the none wearing of safety belts.	Number of operations to confront drink driving, speeding and the none wearing of safety belts.	

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Use of Sec. 12 RTA 1994 in all traffic collisions	Percentage of drivers involved in traffic collisions breath tested	Use of Sec. 12 RTA 1994 in all traffic collisions	Percentage of drivers involved in traffic collisions breath tested	Each District Officer & Divisional Traffic Inspector
Further develop road safety education to schools and colleges.	Number of presentations made to schools/colleges	Further develop road safety education to schools and colleges.	Number of presentations made to schools/colleges	
Maximise the effective use of technology in both traffic and crime related operations (CCTV+ANPR).	Number of members trained in PUMA speed detection and ANPR.	Maximise the effective use of technology in both traffic and crime related operations (CCTV+ANPR).	Number of members trained in PUMA speed detection and ANPR. Number of detections using ANPR	
Targeted Operations involving traffic and non traffic personnel in both traffic and crime policing	Number of Intelligence led operations combating both traffic and crime policing	Targeted Operations involving traffic and non traffic personnel in both traffic and crime policing	Number of Intelligence led operations combating both traffic and crime policing	
Divisional Outcome: Safer roads and improved road user behaviour leading to a reduction in deaths and serious injuries				



Ensuring a Peaceful Community

An Garda Síochána recognises the need to engage directly with communities to understand and respond to their concerns and to ensure a peaceful and safe environment for everyone. Working with our communities will enhance public confidence in our service by improving feelings of safety in the community.

Regional Actions	Regional Indicators	Divisional Actions	Divisional Indicators	Process Owners
Further develop the case management system	Crime case management system expanded and Inspectors appointed in every District to manage case management	Further develop and implement the case management system in the Division	Number of persons subject to case management	Each District Officer & sub-District Inspector
Engage with Joint Policing Committees in relation to the establishment of local policing for a.	Local Policing Fora established in every Drug Task Force area.	Engage with Joint Policing Committees in relation to the establishment of local policing fora.	Local Policing Fora established in every Drug Task Force area.	Divisional Officer
Through proactive analysis identify public order hotspots	Public disorder/assaults/criminal damage reduced	Identify and target public disorder hotspots	Public disorder/ assaults/ criminal damage reduced	Each Superintendent & sub-District Inspector
		Devise a Public Order strategy targeting anti-social behaviour	Public order strategy implemented Number of public order operations	
Deploy appropriate resources to public order hotspots identified in respect of alcohol and drug related anti social behaviour and youth crime.	Number of Behaviour Warnings, civil orders, good behaviour contracts and behaviour orders under the Criminal Justice Act 2006. Number of Adult Cautions administered	Deploy appropriate resources to public order hotspots identified in respect of alcohol and drug related anti social behaviour and youth crime.	Number of Behaviour Warnings, civil orders, good behaviour contracts and behaviour orders under the Criminal Justice Act 2006. Number of Public Order FCPS Notices Issued Seizures of alcohol Number of Adult Cautions	Each Superintendent & sub-District Inspector
Engage effectively with local communities to reduce the incidents of public disorder and anti social behaviour.	Community engagement initiatives	Engage with local communities	Implementation of the Divisional CRM Strategy Number of public order incidents Youth Initiative implemented	Each Superintendent & sub-District Inspector
Reduce the fear in communities caused by the incidents of anti-social behaviour	Feeling of safety percentage from the Public Act	Reduce the fear in communities caused by the incidents of anti-social behaviour	Public Attitude Survey – improvement in fear rating Number on Community Gardaí deployed	Each Superintendent & sub-District Inspector
Divisional Outcome: Safer and more peaceful local communities				

Working with Communities

This goal acknowledges that a community based approach is a priority for An Garda Síochána, in order to build and maintain trust and confidence in the Garda service.

We will deliver a service that recognises the diverse needs and priorities of all the people and communities in Ireland.

Regional Actions	Regional Indicators	Divisional Actions	Divisional Indicators	Process Owners
Examine Community Policing processes in consultation with partner agencies and the wider community with a view to improving community service delivery.	National Model of Community Policing rolled out in every District	Improve the community service delivery by improving the Community Policing processes	Community Policing processes implemented	Each Superintendent & sub-District Inspector
		Implement the Divisional Community Policing Policy	District Community Policing Business Plans implemented	
Develop our problem solving capability for Gardaí deployed in Community Policing	Number of Gardaí trained in problem solving	Develop the Divisional problem solving capability for Community Policing Units	Number of Gardaí trained in problem solving	
Implement National strategies in relation to Diversity, Older people, Youth & Children.	Action strategies in relation to Diversity, Older people, Youth & Children.	Implement National strategies in relation to Diversity, Older people, Youth & Children.	Strategies in relation to Diversity, Older people, Youth & Children.	
		Continue actions towards supporting an ethnically integrated community	Number of ethnic forum meetings	
Develop our community policing capability for Gardaí deployed on Community Policing.	Community Policing initiatives maintained	Training of Community Sergeants and Gardaí in the development and rollout of community focused projects	Community Policing initiatives implemented	
To maintain and develop Community Policing initiatives through out the Region		To maintain and develop Community Policing initiatives through out the Division	Community Policing initiatives implemented	
Develop a call back mechanism to persons subject of crimes against the person	Letter issued to every victim in appropriate cases.	Improve the call back mechanism to persons subject of crimes against the person	Number of visits to crime victims visited by Community Gardaí	
Engage with and support communities with particular emphasis on the vulnerable in society	The number of persons of pensionable age, who have been victims of Domestic Burglary or Assault, that have received a visit from their Community Garda and have been given crime prevention strategies and reassurance		Develop initiatives to engage with and support communities with particular emphasis on the vulnerable in society	
		Provide appropriate service to victims of crime with particular emphasis on the vulnerable categories as set out in the Victim Charter.	Provide appropriate service to victims of crime with particular emphasis on the vulnerable categories	
Divisional Outcome: Trust and confidence in the Garda service				

An Excellent Organisation

An Garda Síochána, in implementing this goal, will maintain our focus on the development of a highly professional organisation which acknowledges the contribution of its people at all levels.

We will use the resources available to us in effective and innovative ways. In developing our people to be highly motivated, we will ensure improved service to all members of the community, which will assist in achieving the policing and community centred objectives of An Garda Síochána.

Regional Actions	Regional Indicators	Divisional Actions	Divisional Indicators	Process Owners
Further develop the Corporate Risk Matrix	Risks identified and measures put in place to control, monitor and evaluate risks	Further develop the Divisional Risk Matrix	Divisional Risk Register implemented across the Division.	Divisional Officer
Further develop our public order training capability.	Number of Gardaí trained in public order	Further develop our public order training capability.	Number of Gardaí trained in public order	Inspector McMenamin
Increase the number of on Scene commanders	No of on scene commanders trained	Increase the number of on Scene commanders	Number of on scene commanders trained	Divisional Officer
Increase the number of trained negotiators	Number of negotiators trained.	Increase the number of trained negotiators	Number of negotiators trained.	Divisional Officer
Ensure that Gardaí both in uniform and plainclothes will turn out appropriately when going on duty.	Supervisors will ensure that Gardaí are turned out at the highest standards	Ensure that Gardaí both in uniform and plainclothes will turn out appropriately when going on duty.	Supervisors will ensure that Gardaí are turned out at the highest standards	Each Unit Sergeant and Inspector
Divisional Outcome: Highly motivated people; better service to citizens; more effective use of resources				