



An Garda Síochána Policing Plan 2010 Clare Division

For further information contact:

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'Working with our Communities'

1. Ensuring our Nation's Security

Ensuring our national security is a core commitment for An Garda Síochána. This goal demonstrates our unwavering focus on guarding national security and in playing an active role in strengthening international security. We are fully committed to maintaining a secure nation for all our communities.

2. Confronting Crime

In achieving this goal, An Garda Síochána will continue to confront crime in all its forms. Our aim, in reducing crime and the fear of crime, is to ensure that people feel safe in their homes and in their communities.

3. Effective Roads Policing

An Garda Síochána is committed to making our roads safer and improving the behaviour of all road users. We are dedicated to achieving a reduction in the incidence of fatal and serious collisions on our roads during the lifetime of this Strategy. We will develop and implement initiatives which deny the use of our roads for criminal activity.

4. Ensuring a Peaceful Community

An Garda Síochána recognises the need to engage directly with communities to understand and respond to their concerns and to ensure a peaceful and safe environment for everyone. Working with our communities will enhance public confidence in our service by improving feelings of safety in the community.

5. Working with Communities

This goal acknowledges that a community based approach is a priority for An Garda Síochána, in order to build and maintain trust and confidence in the Garda service. We will deliver a service that recognises the diverse needs and priorities of all the people and communities in Ireland.

6. An Excellent Organisation

An Garda Síochána, in implementing this goal, will maintain our focus on the development of a highly professional organisation which acknowledges the contribution of its people at all levels. We will use the resources available to us in effective and innovative ways. In developing our people to be highly motivated, we will ensure improved service to all members of the community, which will assist in achieving the policing

and community centred objectives of An Garda Síochána.

An Garda Síochána Policing Objectives 2010



Foreword from Chief Superintendent Donál Ó Cualáin - Clare Division

The Clare Division Policing Plan for 2010 incorporates the strategic policing objectives set out by the Garda Commissioner in An Garda Síochána's Annual Policing Plan 2010. It sets out our strategic priorities for the first year of our Strategy Statement 2010 -2012.

An Garda Síochána has engaged in comprehensive consultations with the community and with other partners, in order that their priorities and concerns are at the core of our Policing Plan. Policing is very important to the well being of any community and we will continue to deliver our service to the people of the Clare Division in a planned, sustained, professional and accountable fashion. We are deeply committed to providing the best quality police service possible. I am cognisant of the valuable interaction which exists between An Garda Síochána and the community we serve and the development of community policing initiatives will be very much to the fore in the coming year. This most welcome interaction will be availed of to continuously identify the requirements of our community and their concerns and to find solutions which will enhance the service we provide.

No Police Service can solve all problems that arise in an area on their own. Partnership and consultation are vital and I look forward to continued co-operation with the Joint Policing Committees, other emergency services, community groups, HSE, and local authorities.

In 2010, the Clare Division will further improve its capacity to deal with serious and organised crime. This task will be further enhanced by the provision of the Western Regional Response Unit, which is intended to be operational from the early part of the year.

The prevention and detection of crime is at the core of our policing function. The Clare Division will continue to target people who commit crimes of any nature and will ensure that we use all our resources effectively and efficiently to achieve the best results.

A strong focus will continue to be maintained on anti-social behaviour and public disorder. We are dedicated to ensuring that the recent downward trend of fatal road traffic collisions continues throughout 2010. This will be achieved through the use of enforcement measures, education and the promotion of a partnership based approach.

Finally, I invite submissions on any aspect of our policing plan from any group/organisation or individual who feel that they have a contribution to make in this area. I have included the contact details of my senior management team in the Clare Division which includes the Districts of Ennis, Ennistymon, Killaloe and Kilrush.

DONÁLL Ó CUALÁIN
CHIEF SUPERINTENDENT

January, 2010.

VISION

*`Excellent people delivering
policing excellence`*

MISSION

Working with Communities to Protect and Serve

VALUES

Honesty - Being honest and ethical and adhering to the principles of fairness and justice

Accountability - Accepting individual responsibility and ensuring public accountability

Respect - Having respect for people, their Human Rights and their needs

Professionalism - Providing a professional policing service to all

Priorities for An Garda Síochána for 2010 Determined by the Minister for Justice, Equality and Law Reform

Background

The function of the Garda Síochána under section 7 of the Garda Síochána Act 2005 is to provide policing and security services for the State with the objective of:

- (a) preserving peace and public order,
- (b) protecting life and property
- (c) vindicating the human rights of each individual
- (d) protecting the security of the State,
- (e) preventing crime
- (f) bringing criminals to justice, including by detecting and investigating crime,
- (g) regulating and controlling road traffic and improving road safety;

and carrying out such other functions conferred by law, including those relating to immigration.

In producing his policing plan the Garda Commissioner is required to have regard to the priorities of the Minister for Justice, Equality and Law Reform and to the Garda Strategy Statement. The Commissioner is also required to have regard to relevant Government policy. This includes the provisions of the Programme for Government and the specific Government strategies in relation to drugs, youth justice, victims of crime, road safety, and on domestic and sexual violence.

Priorities for 2010

The Minister has determined the following matters as priorities for the Garda Síochána for 2010, in accordance with Section 20 of the Garda Síochána Act 2005.

Security

To protect the State and the people against terrorism in all its forms.

Crime

To combat serious crime, in particular organised crime.

Policing Communities

To achieve the maximum levels of safety for local communities.

Customer Service

To complete and implement a Garda Charter which will improve the Garda response to calls for service and which will contain commitments on the level of community policing service which the public can expect from Gardaí.

Roads Policing

To police the roads, in particular to reduce the number of deaths and serious injuries arising from collisions.

Human Trafficking

To prevent and detect human trafficking and to protect victims.

Ensuring our Nation's Security

Ensuring our national security is a core commitment for An Garda Síochána. This goal demonstrates our unwavering focus on guarding national security and in playing an active role in strengthening international security. We are fully committed to maintaining a secure nation for all our communities

Key actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
Identify and analyse any threat to Divisional, National and International security and respond appropriately	Utilising our analysis and intelligence gathering capability to identify any threats to Divisional, National and International security	No terrorist attacks occurring within the Division Intelligence led operations targeted at groups and individuals involved in subversive and terrorist activity	Each District Officer Divisional Detective Inspector	A secure nation
	Reviewing measures in place to secure and protect all vital installations and Shannon Airport	Security review to be carried out on all vital installations, including Shannon Airport		
Enhance our capability to respond to Divisional, National and International security threats	Continued interaction, and information exchanges between Crime and Security Section and adjoining Divisions	Participation in regular security meetings with stakeholders Enhanced intelligence gathering	Each District Officer Divisional Detective Inspector Divisional Officer	An active role in enhancing international security
		Divisional Officer to arrange for two briefings from Crime and Security Section in respect of terrorist threats		
Break any association between subversive, terrorist and organised crime gangs	Utilising all available legislation, including recently enacted law, to target groups and individuals involved in subversive, terrorist and serious criminal activity.	Intelligence led operations targeted at associations between subversive, terrorist and organised crime gangs	Each District Officer Divisional Detective Inspector	
Maintain and develop An Garda Síochána's Major Emergency Plans / Capabilities	Continued review and updating of Major Emergency Plans and also continued interaction between An Garda Síochána and State and Private Agencies to develop Major Emergency Management capabilities	Continue to carry out risk assessments for Major Emergency plans All Major Emergency Plans reviewed and updated	Each District Officer Divisional Detective Inspector	

Confronting Crime

In achieving this goal, An Garda Síochána will continue to confront crime in all its forms. Our aim, in reducing crime and the fear of crime, is to ensure that people feel safe in their homes and in their communities

Key actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
<p>Tackle organised crime by:</p> <ul style="list-style-type: none"> Identifying, profiling and targeting organised crime gangs Targeting drug trafficking and low level street dealing Identifying and targeting assets which are the proceeds of crime Targeting human trafficking networks 	<ul style="list-style-type: none"> Intelligence led operations against groups and individuals Full utilisation of the Garda Síochána Analysis Service to identify emerging trends, crime hotspots and enabling the effective, and focused, deployment of resources Working in partnership with International Law Enforcement Agencies to identify and target human trafficking networks Effective use of all available resources including CCTV Systems Increased use of Automated Number Plate Recognition (ANPR) System in the Division 	<p>Focused intelligence led operations against organised crime networks that pose the greatest threat</p> <p>Number of ANPR Operations for crime targets</p> <p>Number of ANPR 'Hits' for crime targets</p>	<p>Each District Officer</p> <p>Divisional Detective Inspector</p>	<p>Reduced crime and the fear of crime</p>
<p>Target high volume property crime and crimes against the person, including:</p> <ul style="list-style-type: none"> Crimes involving prohibited weapons Domestic violence incidents Crimes of a sexual nature 	<ul style="list-style-type: none"> Implement Regional Crime Prevention Strategy with the main focus on volume crime Increased crime prevention and reduction activities and increased detections Developing a strategic approach to the prevention and detection of crime in the Division Continued use of the ANPR System Effective use of available resources Active engagement with the community to deal with the threat posed by crime Working in partnership with relevant stakeholders and providing investigative support where appropriate Consultation with key stakeholders, and relevant agencies, to enhance the services provided to the victims of domestic violence and sexual crimes 	<p>Property crime reduced</p> <p>Increased detections for property related crime</p> <p>Crimes against the person reduced</p> <p>Increased detections for crimes against the person</p> <p>Sources & quality of intelligence enhanced in each Garda District</p>	<p>Each District Officer</p> <p>Divisional Detective Inspector</p>	
<p>Enhance organisational capability in managing the risks associated with sex offenders</p>	<p>Risk assess all persons subject to the provisions of the Sex Offenders Act 2001</p>	<p>Risk assessment completed in relation to all persons subject to the provisions of the Sexual Offenders Act 2001.</p>	<p>Each District Officer</p>	
<p>Support the Forensic Science Laboratory in the development of the DNA database</p>	<p>Ensure effective structures and processes are in place to progress its development</p>	<p>Structures developed in consultation with Forensic Science Laboratory</p>	<p>Divisional Detective Inspector</p>	
<p>Deliver appropriate training in the management and investigation of crime</p>	<p>Progress the development and delivery of appropriate training programmes by the Crime Training Faculty</p>	<p>Crime management and investigative capability enhanced</p>		

Effective Roads Policing

An Garda Síochána is committed to making our roads safer and improving the behaviour of all road users. We are dedicated to achieving a reduction in the incidence of fatal and serious collisions on our roads during the lifetime of this Strategy. We will develop and implement initiatives which deny the use of our roads for criminal activity.

Key actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
Intelligence led enforcement of Road Traffic and Road Transport Legislation	Continuing to deliver high visibility enforcement by targeting Continuing to deliver high visibility enforcement by targeting errant road user behaviour on the National Road Network	<p>152 Mandatory Alcohol Testing (MAT) Checkpoints carried out in the Division per month (T/Corps conduct 140, each District to conduct 12)</p> <p>At least 800 persons breath tested within the Division per month.</p> <p>32 MAT's carried out in Collision Prone Zones (CPZ) within the Division per month</p> <p>100 MAT's carried out in Speed Enforcement Zones (SEZ) within the Division per month</p> <p>Number of MAT's carried out other locations per Division per month <i>(Target to be agreed by Divisional Officer)</i></p> <p>150 intercept speed detection checks carried out within the Division per month</p> <p>75 intercept Speed detection checks carried out in SEZ within the Division per month</p> <p>50 intercept Speed detection checks carried out in CPZ within the Division per month</p> <p>25 of intercept Speed detection checks carried out in other locations within the Division per month.</p> <p>120 non-intercept Speed detection checks carried out per Division per month</p> <p>60 non-intercept Speed detection checks carried out in SEZ within the Division per month</p> <p>40 non-intercept Speed detection checks carried out in CPZ within the Division per month</p> <p>20 non-intercept Speed detection checks carried out in other locations within the Division per month</p> <p>Number of hours per Division by private camera operators per Division per month <i>(Target to be agreed by Divisional Officer & GNTB)</i></p> <p>30 Hi Visibility checks carried out within the Division per month</p> <p>20 Hi Visibility checks carried out in SEZ within the Division per month</p>	<p>Each District Officer</p> <p>Divisional Traffic Inspector</p>	<p>Safer roads and improved road user behaviour leading to a reduction in deaths and serious injuries</p>

<p>Develop a cohesive approach to road safety campaigns</p> <p>Increase roads policing capability in An Garda Síochána to deny the use of our roads for criminal activity</p>	<p>Availing of National/Local media and other opportunities at community level to highlight the importance of safe road use</p> <p>Co-operating with other stakeholders with a view to creating a safer road environment.</p> <p>Ensuring optimal deployment of safety cameras</p>	<p>10 Hi Visibility checks carried out in CPZ within the Division per month</p> <p>1 TISPOL Vehicle Check Point (VCP) - HGV/Bus/Seat belt/Speed/Alcohol in Division per month.</p> <p>Number of other HGV VCP's in Region per month (<i>Target to be set by Regional Traffic Superintendent</i>)</p> <p>4 targeted Operations V Haulage Operators per annum</p> <p>1 Multiple Agency Checkpoints (MAC) / Bilateral Operations RSA, Customs etc. per month</p> <p>4 ANPR Operations targeting Crime trends within the Division per month</p> <p>Number of ANPR "hits" for Crime trends per Division.</p> <p>20 ANPR Operations targeting untaxed, uninsured vehicles within Division</p> <p>Number of ANPR "hits" for untaxed, uninsured vehicles per Division</p> <p>Number of specific offence Operations per month i.e. Operation Surround, Seat Belt, etc. <i>Target = to be set by Regional Traffic Superintendent</i></p> <p>Number of targeted Operations against high risk drivers per Division within the month i.e. Learner drivers, young drivers, etc. <i>Target = to be set by Regional Traffic Superintendent</i></p> <p>Development of planned media appearances throughout year. 8 Media appearances within the Division per Year (each Operation Surround & Christmas/New Year campaign)</p> <p>12 Roadshows carried out in schools within the Division per Quarter. 2 Roadshows per quarter to be carried out in other locations</p> <p>24 Collision Prevention Programme meetings held within the Division. 6 per Annum target per Committee</p> <p>Number of referrals to Local Authorities under Collision Prevention Programme</p> <p>Ensure 100% deployment in SEZ/CPZ of private safety cameras</p> <p>Review SEZ/CPZ on a quarterly basis</p>	<p>Each District Officer</p> <p>Divisional Traffic Inspector</p>	
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	<p>Continuing to develop the A.N.P.R. System</p> <p>Providing appropriate resources and training to allow effective Roads Policing</p>	<p>Stand alone ANPR deployed within the Division once per month</p> <p>Back office operational by 3rd Quarter 2010</p> <p>Maintain number of Operational ANPR Vehicles (13)</p> <p>Complete training on ANPR System 1st Quarter 2010</p> <p>Maintain current Traffic Corps personnel numbers, review Monthly</p> <p>Out of Vehicle Safety Training delivered by 1st Quarter 2010</p> <p>Motorway Safety Seminar by 1st Quarter 2010</p> <p>Deploy tint meters, sound meters, Forensic Collision Investigators (FCI), Information & Communication Technology (ICT), Variable Messaging Signs (VMS) by 2nd Quarter 2010</p> <p>1 Joint Operation per month to be carried out by Divisional Traffic Corps/ D Branch/RSU</p> <p>1 Briefing per month received by Traffic Corps from Criminal Intelligence Officers (CIO) per Division</p> <p>Road Policing Manual completed by 2nd Quarter 2010</p> <p>1 Traffic Management initiative per quarter undertaken with external stakeholders within the Division</p>	<p>Each District Officer</p> <p>Divisional Traffic Inspector</p> <p>Each District Officer</p> <p>Divisional Traffic Inspector</p>	
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Ensuring a Peaceful Community

An Garda Síochána recognises the need to engage directly with communities to understand and respond to their concerns and to ensure a peaceful and safe environment for everyone. Working with our communities will enhance public confidence in our service by improving feelings of safety in the community.

Key actions:	This will be achieved by:	Performance Indicators	Process Owner	Outcome
Reduce public disorder, assaults and criminal damage	<ul style="list-style-type: none"> • Identifying and proactively targeting local 'hot spots' • A faster response to reports of public disorder and anti-social behaviour • Adopting a low tolerance stance to alcohol and drug-related anti-social behaviour and youth crime • Challenging anti social behaviour, public disorder and underage drinking through targeted operations • Continued maximum use of available CCTV systems • The introduction of a youth crime case management system • An increase in the use of Behaviour Warnings and Civil Orders (Anti-Social Behaviour Orders) • Continued enforcement of Licensing Laws to ensure compliance with relevant legislation 	<p>Public disorder reduced</p> <p>Assaults reduced</p> <p>Criminal damage reduced</p> <p>Youth crime case management system introduced in all Garda Districts within the Division</p>	Each District Officer	Safer and more peaceful local communities
Improved understanding and responsiveness to community needs	<ul style="list-style-type: none"> • Consultation with relevant stakeholders on key issues and problems • Adopting a community policing approach in partnership with relevant external stakeholders, including local communities, to reduce incidents of public disorder and anti social behaviour 	<p>The 'Feelings of Safety' in communities increased</p>	Each District Officer	

Working with Communities

This goal acknowledges that a community based approach is a priority for An Garda Síochána, in order to build and maintain trust and confidence in the Garda service.

We will deliver a service that recognises the diverse needs and priorities of all the people and communities in Ireland.

Key actions:	This will be achieved by:	Performance Indicators	Process Owner	Outcome
<p>Work with and support all sections of our community</p>	<ul style="list-style-type: none"> • Delivery of the National Model of Community Policing in each Division • Implementation of Garda Diversity Strategy • Implementation of the Strategy for Older People • Implementation of the Garda Youth and Children Strategy • Maintain continued liaison with Community Alert/ Neighbourhood Watch schemes and other approved crime prevention community based initiatives 	<p>National Model of Community Policing delivered in each division</p> <p>Garda Diversity Strategy implemented</p> <p>Strategy for Older People implemented</p> <p>The Garda Youth and Children Strategy implemented</p> <p>Liaison Implemented</p>	<p>Each District Officer</p>	<p>Trust and confidence in the Garda service</p>
<p>Develop a Garda charter</p> <p>A partnership approach to solving community problems</p>	<p>Playing an active role in the operation of Joint Policing Committees and working in partnership with community groups and implementation of organisational matters agreed</p>	<p>Garda Charter developed and implementation commenced</p> <p>Participation in all established Joint Policing Committees and organisational matters agreed implemented</p>	<p>Each District Officer</p>	
<p>Engaging with and supporting victims of crime</p>	<ul style="list-style-type: none"> • Assessing and reviewing the ‘letters to crime victims’ process • Review victim support mechanisms • Launch, and commence implementation of, the Garda Charter for crime victims 	<p>Recommendations of the review of ‘letters to crime victims’ implemented</p> <p>Policy developed and implementation commenced to enhance victim support mechanisms</p> <p>Garda Charter for Crime Victims launched and implementation commenced</p>	<p>Each District Officer</p>	

An Excellent Organisation

An Garda Síochána, in implementing this goal, will maintain our focus on the development of a highly professional organisation which acknowledges the contribution of its people at all levels.

We will use the resources available to us in effective and innovative ways. In developing our people to be highly motivated, we will ensure improved service to all members of the community, which will assist in achieving the policing and community centred objectives of An Garda Síochána.

Key actions:	This will be achieved by:	Performance Indicators	Process Owner	Outcome
The continued development of an excellent organisation	<p>Implementation of the Lessons Learned Framework in the Division as outlined in the National Policy Document supporting the Framework</p> <p>Co-operating with a review the Garda Employee Assistance Programme in the Division</p> <p>Targeted training initiatives introduced to improve organisational competence, including Case Management, continued training of Uniform and Detective personnel of a Case Management initiative</p> <p>Peer Supporter training</p> <p>Detective training</p> <p>Interview techniques</p> <p>Official Driver training</p>	<p>The number of Lessons Learned which are approved for adoption</p> <p>Adaptation of new Occupational Health Model in the Division and functioning to its desired potential</p> <p>Enhanced Human Resource capability across the Garda organisation in the Division</p> <p>Targeted training courses secured & delivered with the Division</p> <p>Strategy developed and implementation commenced in 2010 within the Division</p>	Each District Officer	Highly motivated people
Enable smart processes and technologies to support frontline policing delivery	<p>Supporting the planned rollout of the National Digital Radio Project in the Division</p> <p>Continued implementation of the National Model of Community Policing by installation of PULSE to non-networked Garda Stations</p>	<p>National Digital Radio Project progressed as scheduled in the Division</p> <p>Number of additional stations networked</p>	Each District Officer	Better service to citizens
Ensure value for money in the management of resources	<p>Alignment of the 2010 Garda budget for the Clare Division with the Annual Divisional Policing Plan, all major operations costed, adherence to the allocated budgets</p>	<p>Policing priorities financed and implemented within the limits of the Clare Divisional Budget</p>	Each District Officer	
Improve the data quality of information collected by An Garda Síochána in order to support it's key operations	<p>Enhancing the reporting structures at all levels within An Garda Síochána in the Division</p> <p>Strengthening practices and processes around data/information collection, recording and dissemination in the Division</p>	<p>A streamlined organisational reporting structure implemented across the Garda Division</p> <p>Improved quality of data collection, recording and dissemination with the Division</p>	Each District Officer	More effective use of resources

Divisional Contact Details

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Superintendent Declan Mulcahy, Ennistymon Garda Station(065) 7072187

Superintendent Anthony Kennelly, Killaloe Garda Station.....(061) 620547

Superintendent Michael Comyns, Kilrush Garda Station.....(065) 9080557

Contact Numbers at Ennis Garda Station:

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Community Police: Sergeant Frank Naughton(065) 6848175

Crime Prevention Officer: Sergeant Joseph Downey(065) 6848161

Detective Inspector: D/Inspector Kevin Moynihan(065) 6848109

Detective Unit: D/Sergeants Joseph O'Brien/Michael Moloney.....(065) 6848125

District Office: Garda Dermot Siggins(065) 6848116

Divisional Office: Sergeant Dermot O'Connor(065) 6848111

Drugs Unit: Sergeant Dara O'Sullivan(065) 6848169

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Juvenile Liaison Office: Gardaí Therese Flannery, Margaret Purcell(065) 6848164

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Sergeant i/c: Sergeant Michael Haran(065) 6848142

Traffic Unit: Sergeants: B. Mc Donagh, M. Molyneaux, J. Ryan(065) 6848145

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