

# An Garda Síochána



## Roscommon/Longford Divisional Policing Plan 2009

*For further information contact:*

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## Foreward



I am delighted to introduce the Annual Policing Plan 2009 for the newly formed Roscommon / Longford Garda Division. This plan brings a conclusion to the three year planning cycle outlined in our Corporate Strategy 2007-2009 and includes the priorities for An Garda Síochána as determined by the Minister for Justice, Equality and Law Reform.

In the changed financial environment, I am acutely aware that strong leadership and prudent financial management will be required to deliver our key actions. Partnership and consultation are vital to the plan itself and, on an ongoing basis, enhance our ability to deliver a professional policing service, which caters for the needs of both those who deliver and those who receive that service.

Throughout this plan we detail the key actions which we will undertake in pursuing our core activity which is the prevention and detection of crime. We will ensure that we use all our resources effectively and efficiently towards this overall objective – from the people on the beat and working in local units through to specialist units, national support services and civilian support staff. We will continue to target those people who are committing crime as well as focusing on anti-social behaviour and public disorder which can affect the quality of life in local communities.

Road traffic enforcement directed at reducing the levels of death and serious injury on our roads will continue. The focus across all areas of activity will, as always, be on intelligence led operations, high visibility patrolling and utilising our resources to the greatest effect to get the best results.

In the pursuit of achieving our goals, we will continue to engage and seek new partnerships with statutory bodies, voluntary agencies and community representatives. This is essential for effective, efficient and accountable policing.

We will work in partnership with the communities we serve to provide a visible Garda presence, an effective response to crime and anti-social behaviour, and an improved sense of security for the people who live in counties Roscommon and Longford. Our ultimate goal is to ensure that we provide an excellent policing service to all the communities in our Division

*Paul Hargadon,  
Chief Superintendent.  
19<sup>th</sup> January 2009.*

**STRATEGIC GOAL ONE – NATIONAL AND INTERNATIONAL SECURITY**

To maintain national and international security

Key Actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
Monitor the Divisional environment to identify and analyse potential and emerging security threats	Continued development of the Divisional's intelligence gathering capability and focused targeting of identified security threats and proactive intelligence led operations.	No terrorist attacks occurring within the Division  Operations targeted at terrorist groups  Intelligence and information shared with Divisional counterparts and Assistant Commissioner Crime and Security	Each District Officer  Divisional Detective Inspector	<b>A Safe and Secure State</b>
Take positive action to maintain and develop our capability and reactively prevent, contain or respond to identified threats	Continued interaction, and information exchanges, with Crime and Security and other Divisional Officers.  Reviewing measures in place to secure and protect all vital installations and critical infrastructure.	Sources and quality of intelligence enhanced in each Garda District  Review undertaken	Each District Officer  Divisional Detective Inspector	<b>A Positive Contribution to International Security</b>

<b>STRATEGIC GOAL TWO - CRIME</b>				
To significantly reduce the incidence of crime and criminal behaviour				
Key Actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
Increase targeting of organised and serious crime networks including human trafficking networks	Confronting organised crime, drug trafficking, gangland crime and related killings by the greater use of intelligence, legislation and the co-ordination of targeted operations. We will develop a Divisional strategy to tackle organised, armed and travelling criminals.	Detection rates for illegal firearms increased  Incidents where drugs are discovered for sale or supply increased  Enhanced data on the incidence of human trafficking for exploitation with a view to increased detections  Sources and quality of intelligence enhanced in each Garda District	Each District Officer  Divisional Detective Inspector	<b>Serious and Organised Crime Undermined Within the State</b>
Target property crime, including intellectual property and counterfeiting	The development of a multi-agency prolific offender strategy and the implementation of a Crime Prevention Strategy.	Property crime reduced  Detection rates for property crime increased	Each District Officer  Divisional Detective Inspector  Divisional Crime Prevention Officer	<b>Reductions in Property Crime and Increased Detections</b>
Increase the ability of An Garda Síochána to detect crime utilising forensic and other technological developments	The continued development of our forensic and technological analysis capability in areas such as mobile phones, CCTV, computer, multi media devices and fingerprint identification.	Detection rates increased	Each District Officer  Divisional Detective Inspector  Divisional Scene of Crime Sergeant	<b>An Garda Síochána's Ability to Detect offenders increased</b>
Enhance organisational capability in managing the risk associated with sex offenders	Implementing a structured programme to manage the risk posed to society by sex offenders.	All persons subject to the provisions of the Sexual Offenders Act 2001 risk assessed  Detection rate for sexual offences increased	Each District Officer  Divisional Detective Inspector	<b>Risk posed by sex offenders subject to the provisions of legislation</b>
Ensure effective intervention in domestic violence incidents and crimes of a sexual nature	By improving public confidence in the capacity of An Garda Síochána to intervene effectively in Domestic Violence incidents and crimes of a sexual nature	The number of arrests for Domestic Violence related incidents increased	Each District Officer  Divisional Detective Inspector	<b>Increased Confidence in An Garda Síochána's Ability to Investigate Crimes Involving Domestic Violence and those of a Sexual Nature</b>

<b>STRATEGIC GOAL THREE – TRAFFIC</b>				
To significantly reduce the incidence of fatal and serious injuries and improve road safety				
Key Actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
Targeted enforcement of both Road Traffic and Road Transport Legislation	Increased compliance with Road Traffic Legislation, delivered through greater visibility and enforcement.	Targets, appropriate to An Garda Síochána, set out in the Road Safety Strategy 2007-2012, achieved  Number of detections under Road Transport legislation increased.	Each District Officer  Divisional Traffic Inspector	<b>Reduction in Incidence of Fatal and Serious Injuries and Improved Road Safety through Increased Road User Compliance</b>  <b>Significant Contribution to the Free Flow of Traffic</b>
Promote Road Safety awareness	<ul style="list-style-type: none"> <li>• Greater use of MAT (Mandatory Alcohol Testing) checkpoints</li> <li>• Full utilisation of speed detection equipment</li> <li>• Rollout of ANPR (Automated Number Plate Recognition) systems</li> <li>• Intercept Checkpoints</li> <li>• Continuing to improve public awareness through greater engagement, communication, visibility and enforcement</li> </ul>	Incidence of drink driving determined, utilising available data  The number of fatal and serious road collisions reduced  Number of Road show presentations in schools / colleges	Each District Officer  Divisional Traffic Inspector	
Further develop organisational capability in road policing	The implementation of a National Roads Policing Strategy for An Garda Síochána.	National Roads Policing Strategy implemented	Each District Officer  Divisional Traffic Inspector	

**STRATEGIC GOAL FOUR – PUBLIC ORDER**

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities

Key Actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
To manage public disorder and anti-social behaviour, in particular those problems associated with the night time economy	Engaging effectively with community, business and statutory groups in conjunction with the analysis of available data in identifying and targeting local public order and anti-social behaviour hot-spots.	Incidents of public disorder reduced  The number of meetings held with community, business and statutory groups	Each District Officer  Inspector F. Nicholson	<b>Safer Communities and Public Places</b>
Maintain and enhance organisational capability to effectively address incidents of public disorder	Developing partnerships with the licensed trade and other relevant stakeholders to create local strategic alliances in managing the night time economy to reduce alcohol and drug related public disorder.	Incidents of criminal damage reduced  Number of local strategic alliances created	Each District Officer  Inspector F. Nicholson	
	Effectively challenging and controlling anti-social behaviour, public disorder and underage drinking through targeted operations	Incidents of assault reduced  Number of targeted operations initiated		

**GOAL FIVE – ETHNIC AND CULTURAL DIVERSITY**

To provide equal protection and appropriate service,  
while nurturing mutual respect and trust.

Key Actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
Implement Garda Diversity Strategy	The implementation and evaluation of Garda Diversity Strategy.	Garda Diversity Strategy implemented and evaluated	Each District Officer  Inspector J. McLoughlin.	<b>A Garda Service that Reflects and serves our Diverse Communities</b>
Increase the capability and effectiveness of An Garda Síochána in creating an organisation representative of the community it serves	Targeted and innovative recruitment campaigns.	Percentage of new entrants from minority communities to An Garda Síochána (fulltime and Reserve Gardaí) increased	Each District Officer  Inspector J. McLoughlin.	
Engage with ethnic and culturally diverse communities	Proactively developing methods of engaging with ethnic and culturally diverse communities; to ensure access to services and information.  Improved recording of racist incidents.	Number of formal meetings held/ initiatives implemented  Enhanced data on racist incidents with a view to increased detections	Each District Officer  Inspector J. McLoughlin.	

<b>STRATEGIC GOAL SIX – COMMUNITY ENGAGEMENT</b>				
To build a Garda service that reflects the needs and prioritises of the people of Ireland				
Key Actions	This will be achieved by	Performance Indicators	Process Owner	Outcome
A National focus on Community Policing	Implementing and evaluating the Garda Síochána National Model of Community Policing on a pilot basis in selected Garda Districts.	Pilot of National Model of Community Policing implemented and evaluated	Each District Officer  Inspector J. McLoughlin.  Divisional Crime Prevention Officer	<b>A Garda Service that is Partnership Based and Community Oriented</b>
Implement Garda Youth Strategy	Working in collaboration with our strategic partners under the umbrella of the National Youth Justice Strategy 2008-2010.	Targets appropriate to An Garda Síochána, as set out in the National Youth Justice Strategy, achieved	Each District Officer  Inspector J. McLoughlin.  Divisional J.L.O.	
Enhance our service to the community through the implementation of a Garda Charter	The implementation of a Garda Charter.	Garda Charter pilot completed	Each District Officer  Inspector J. McLoughlin.	
Engage with older people	Developing effective and innovative policing approaches to enhance our engagement with older people in our communities.	Satisfaction levels of older people with Garda service established through joint survey with relevant partner agencies	Each District Officer  Inspector J. McLoughlin.  Divisional Crime Prevention Officer	
Engagement with all members of the community	Engaging with Joint Policing Committees, interest groups, statutory and voluntary agencies and members of the public to ensure safe and secure communities.	Garda involvement in Joint Policing Committees evaluated  One crime prevention local radio broadcast in division per week.  Two Family Liaison Officers appointed in every Garda District	Each District Officer  Inspector J. McLoughlin.  Divisional Crime Prevention Officer	<b>Improved Communication with, and Service to, Victims of Crime</b>
Enhance An Garda Síochána's victim related services	Work towards improving: delivery of Victims Charter commitments in consultation with the Victims of Crime Office and the Commission for the Support of Victims of Crime.	Satisfaction levels of victims of crime with Garda service established through joint survey with relevant partner agencies.  Letters to victims issued in all appropriate cases.	Each District Officer  Inspector J. McLoughlin.	