

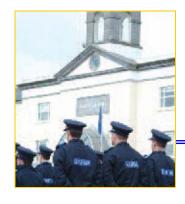
AN GARDA SÍOCHÁNA POLICING PLAN 2009 Division of Laois/Offaly





VISION

`Excellent people delivering policing excellence`



MISSION

To achieve the highest attainable level of Personal Protection, Community

Commitment

and State Security

VALUES

Having respect for people and accepting diversity in all its forms

Protecting human rights and adhering to the principles of fairness and justice

Maintaining partnerships with the community

Individual responsibility and transparent public accountability

Honesty, professionalism and ethical leadership

Continuously learning and embracing change.

FOREWORD



Following on from the successes of 2008, the Laois/Offaly Divisional Policing Plan 2009 is a continuation towards the implementation of An Garda Síochána Corporate Strategy 2007-2009 and brings forward a clear, coherent strategy and implementation structure to meet the various policing challenges in the Laois/Offaly Division in 2009. It includes the priorities of the Garda Commissioners Policing Plan 2009.

It sets out clearly and objectively how An Garda Síochána, working with local communities, plan to deliver a policing service and contribute to public safety, public confidence and transparent public accountability. Our focus will include the priority areas of State Security, Crime Prevention and Reduction (including a reduction in the number of burglaries committed), Illicit Drugs Dealing, Road Safety (including a reduction in the number of fatal road traffic collisions), Public Order and Community Engagement.

The overall aim of this Divisional Plan is to improve the quality of service we provide for all the people in this Division. In building on the good relationship we have with our Community, we aim to further maintain and strengthen the beneficial partnerships already forged with statutory, community and business groups for the betterment of our Community.

I welcome the expansion of An Garda Síochána, the Garda Reserve and civilian support staff, including personnel who have joined the organisation from ethnic and culturally diverse communities.

I thank you for your ongoing support and co-operation and look forward to working with all communities for the benefit of all the people we serve.

	Chief Superintendent
(Francis Moore)	

Priorities for the Garda Síochána for 2009

Determined by the Minister for Justice, Equality and Law Reform

Background

The function of An Garda Síochána under section 7 of the Garda Síochána Act 2005 is as follows:

- Preserving peace and public order
- Protecting life and property
- Vindicating the human rights of each individual
- Protecting the property of the State
- Preventing crime
- Bringing criminals to justice, including by detecting and investigating crime
- Regulating and controlling road traffic and improving road safety

and carrying out such other functions conferred by law, including those relating to immigration.

In producing his policing plan the Divisional Officer is required to have regard to the priorities of the Garda Commissioner, the Minister for Justice, Equality & Law Reform and to the Garda Strategy Statement – currently the Garda Síochána Corporate Strategy 2007-2009. The Divisional Officer is also required to have regard to relevant Government Policy. This includes the provision of the Programme for Government and the specific Government strategies in relation to road safety, drugs, youth justice, victims of crime and the proposed strategy on domestic and sexual violence.

Priorities for 2009

National and International Security

To protect the security of the State and the people against domestic and international terrorism.

Crime

To target serious crime, in particular organised, gun and drug related crime.

Traffic

To improve road safety by taking appropriate measures to reduce the number of deaths and serious injuries on the roads.

Public Order

To preserve peace and public order in co-operation with local communities, in particular by targeting disorder arising from binge drinking.

Customer Service

To complete and implement a Garda charter which will improve the Garda response to calls for service and which will contain commitments on the level of community policing service which the public can expect from Gardaí.

Illegal immigration and Human Trafficking

To protect national sovereignty, the frontiers of the State and the integrity of the State's immigration systems and to prevent and target human trafficking and people smuggling through the effective enforcement of national and international immigration law.

STRATEGIC GOAL ONE – NATIONAL AND INTERNATIONAL SECURITY

To maintain national and international security

Key Actions	This will be achieved by:	Performance Indicators	Tara	geted	Time	frame	Process Owner	Outcome
			Q1	Q2	Q3	Q4		
Monitor the national and international	Continued development of the organisation's	No terrorist attacks occurring within the State	1	V	1	1	Each District Officer	
environments to identify and analyse potential and emerging security threats	intelligence gathering capability and focused targeting of identified security threats and proactive intelligence- led operations	Operations targeted at terrorist groups					D/Inspector Boyle	A Safe and Secure State
Take positive action to prevent or contain identified threats	Continued interaction, and information exchanges, within the Garda organisation	Sources and quality of intelligence enhanced in each Garda District	V	V	V	√	Each District Officer Garda Alan Murphy CIO Portlaoise	
		Identified threats, assessed categorised and recorded Identified groups and					Detective Inspector Boyle	
		individuals profiled						

STRATEGIC GOAL ONE – NATIONAL AND INTERNATIONAL SECURITY

To maintain national and international security

Key Actions	This will be achieved by: Continued interaction and information exchanges within An Garda Síochána	Performance Indicators Completion of a security/risk assessment of the prisons within the Region	Tar	geted	Time	frame	Process Owner	A Positive Contribution to International Security
Maintain and develop our capability to proactively and			1	√ √	√		Inspector Mooney Portlaoise	
reactively respond to national and international security threats		Providing escorts, armed where necessary, for prisoners		\ \	-		Each District Officer	
		Major emergency plans reviewed and updated		V			Inspector Prendergast Tullamore	
				$\sqrt{}$				

STRATEGIC GOAL TWO – CRIME

To significantly reduce the incidence of crime and criminal behaviour

Key Actions	This will be achieved by:	Performance Indicators	Tar	geted	Time	frame	Process Owner	Outcome
	,		Q1	Q2	Q3	Q4		
Increase targeting of organised and serious crime	Confronting organised crime, drug trafficking, gangland crime and	Increase detection rates in respect of illegal firearms	1	1	1	1	Each District Officer	Sorious and Organized Crime
networks including human trafficking networks	related killings by the greater use of intelligence, legislation and the co-ordination of targeted operations	Increased detections where drugs are discovered for sale or supply	V	1	1	V	Each District Officer	Serious and Organised Crime Undermined within the State
		Improve intelligence on the incidence of human trafficking for exploitation with a view to increased detections	V	V	1	V	Each District Officer	
Target property crime, including intellectual	The continued targeting of offenders and the	Property crime reduced	1	1	1	V	Each District Officer	Reductions in Property Crime and Increased Detections
property and counterfeiting	implementation of a Crime Prevention Strategy	Detection rates for property crime increased	V	1	1	V	Each District Officer	

STRATEGIC GOAL TWO – CRIME

To significantly reduce the incidence of crime and criminal behaviour

Increase the ability of An Garda Síochána to detect crime utilising forensic and other technological developments	The continued development of our forensic and technological analysis capability in areas such as mobile phones, CCTV, computer and multi media devices and the continued upgrade of the Automated Fingerprint Identification System (AFIS)	Detection rate for assaults increased	V	V	V	V	Each District Officer	An Garda Síochána's Ability to Detect Offenders Increased
Enhance organisational capability in managing the risk associated with sex offenders	In conjunction with the Probation Service enhance the monitoring of sex offenders by implementing a structured programme to manage the risk they pose to society	All persons subject to the provisions of the Sexual Offenders Act 2001 risk assessed – ongoing	V	V	V	V	Inspector Mooney Portlaoise and Inspector Murray Tullamore	Risk Posed by Sex Offenders Subject to the Provisions of Legislation Reduced

	STRATEGIC GOAL TWO – CRIME To significantly reduce the incidence of crime and criminal behaviour										
Ensure effective intervention in domestic violence	By improving public confidence in the capacity of An Garda	Detection rate for sexual offences increased	\ 	1	1	V	Each District Officer	Increased Confidence in An Garda Síochána's Ability to Investigate			
incidents and crimes of a sexual nature	Síochána to intervene effectively in domestic violence incidents and crimes of a sexual nature	The number of arrests for domestic violence related incidents increased	V	1	1	1	Each District Officer	Crimes Involving Domestic Violence and those of a Sexual Nature			

STRATEGIC GOAL THREE – TRAFFIC

To significantly reduce the incidence of fatal and serious injuries and improve road safety

Key Actions	This will be achieved by:	Performance Indicators	Tar	Targeted Timeframe		rame	Process Owner	Outcome
	·		Q1	Q2	Q3	Q4		
Targeted enforcement of both Road Traffic and Road Transport legislation	Recent experience has shown that greater visibility has contributed to increased compliance with Road Traffic legislation. We will seek to deliver these actions through greater visibility and enforcement by: • Greater use of MAT (Mandatory Alcohol Testing) checkpoints • Full utilisation of speed detection equipment • Rollout of Automated	Continued enforcement of Drink Driving Legislation in respect of: (1) Drink Driving (2) Drug Driving (3) Drunk in charge Targets appropriate to An Garda Síochána, set out in Road Safety Strategy 2007-2012, achieved	1	V	1	V	Each District Officer and Inspector Cashen, Portlaoise Each District Officer and Inspector Cashen, Portlaoise	Reduction in Incidence of Fatal and Serious Injuries and Improved Road Safety through Increased Road User Compliance Significant Contribution to the Free Flow of Traffic
Promote road safety awareness	Number Plate Recognition (ANPR) systems Continuing to improve public awareness Progressing the outsourcing of safety cameras	The number of fatal and serious road collisions reduced	√ 	1	√ 	√ 	Each District Officer and Inspector Cashen, Portlaoise	

	STRATEGIC GOAL THREE – TRAFFIC To significantly reduce the incidence of fatal and serious injuries and improve road safety										
Further develop organisational capability in road policing	The implementation of a National Roads Policing Strategy for An Garda Síochána	National Roads Policing Strategy developed and implemented	V	1	V	V	Each District Officer and Inspector I/C Divisional Traffic Unit				

STRATEGIC GOAL FOUR – PUBLIC ORDER

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities

Key Actions	This will be achieved by:	Performance Indicators	Tar	geted	Timef	rame	Process Owner	Outcome
	·		Q1	Q2	Q3	Q4		
To manage public disorder and antisocial behaviour, in particular those problems associated with the night time economy	Engage effectively with community, business and statutory groups in conjunction with the analysis of available data in identifying and targeting local public order and anti-social behaviour hot-spots	Incidents of public disorder reduced with an increase in the arrest of offenders, and subsequent prosecution by way of: (1) Charge (2) Summons (3) Adult Caution (4) JLO Caution (5) Fine on the Spot	1	√ 	\ \ 	1	Each District Officer	Safer Communities and Public Places
Maintain and enhance organisational capability to effectively address incidents of public disorder	Develop partnerships with the licensed trade and other relevant stakeholders to create local strategic alliances in managing the night time economy to reduce alcohol and drug related public disorder	Incidents of criminal damage reduced	V	V	٧	V	Each District Officer	

To significantly red						UBLIC ORDER anti-social behaviour	in our communities
Effectively utilise the provisions of the law, in particular the Intoxicating Liquor Act, 2008, to challenge and control anti-social behaviour, public disorder and underage drinking through targeted operations	Incidents of assault reduced	1	V	V	V	Each District Officer	Safer Communities and Public Places

STRATEGIC GOAL FIVE – ETHNIC AND CULTURAL DIVERSITY

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

Key Actions	This will be achieved by:	Performance Indicators	Tar	Targeted Timeframe		rame	Process Owner	Outcome
			Q1	Q2	Q3	Q4		
Implement Garda Diversity Strategy	The implementation and evaluation of Garda Diversity Strategy	Garda Diversity Strategy implemented and evaluated	√	√	√	√ 	Each District Officer	
Increase the capability and effectiveness of An Garda Síochána in creating an organisation representative of the community it	Targeted and innovative recruitment campaigns	Percentage of new entrants from minority communities to An Garda Síochána (full-time and Reserve Gardaí) increased	V	\	V	\ \	Each District Officer	A Garda Service that Reflects and Serves our Diverse Communities
Engage with ethnic and culturally diverse communities	Proactively developing methods of engaging with ethnic and culturally diverse communities to ensure access to services and information Improved recording of racist incidents	Number of meetings held in respect of: (1) Travelling Community (2) Ethnic Minorities	V	1	V	V	Each District Officer	

STRATEGIC GOAL SIX – COMMUNITY ENGAGEMENT

To build a Garda Service that reflects the needs and priorities of the people of Ireland

Key Actions	This will be achieved by:	Performance Indicators	Tar	Targeted Timeframe		rame	Process Owner	Outcome
		indicators	Q1	Q2	Q3	Q4		
A national focus on Community Policing	Implementing and evaluating the Garda Síochána National Model of Community Policing on a pilot basis in thirty Garda districts	Pilot of National Model of Community Policing implemented and evaluated	V	V	V	V	Each District Officer	
Implement Garda Youth Strategy	Working in collaboration with our strategic partners under the umbrella of the National Youth Justice Strategy 2008-2010	Targets appropriate to An Garda Síochána, as set out in the National Youth Justice Strategy, achieved	V	V	V	V	Each District Officer Each District Officer	A Garda Service that is Partnership Based and Community Oriented
Engage with older people	Developing effective and innovative policing approaches to enhance our engagement with older people in our communities	Satisfaction levels in respect of the elderly with Garda service established through joint survey with relevant partner agencies. This also includes our interaction with the elderly on a formal/informal basis (i.e. pension day)	V	1	V	V	Lacii District Officei	

STRATEGIC GOAL SIX – COMMUNITY ENGAGEMENT

To build a Garda Service that reflects the needs and priorities of the people of Ireland

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Engagement with all members of the community	Engaging with Joint Policing Committees, interest groups,	Garda involvement in Joint Policing Committees evaluated	$\sqrt{}$	1	$\sqrt{}$	√	Each District Officer
	statutory and voluntary agencies to ensure safe and secure communities	Two Family Liaison Officers in every Garda District					Each District Officer
Enhance An Garda Síochána's victim related services	Work towards improving delivery of Victims Charter commitments in	Satisfaction levels of victims of crime with Garda service established through joint survey with	1	√ 	$\sqrt{}$	√	Each District Officer
	consultation with the Victims of Crime Office and the Commission for the support of Victims of Crime	Letters to victims issued in all appropriate cases					Each District Officer