



AN GARDA SÍOCHÁNA

Donegal Divisional Policing Plan 2009

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FOREWORD FROM THE DONEGAL DIVISIONAL OFFICER.

This Policing Plan represents the goals of An Garda Síochána in the Donegal Division for 2009, with a view to attaining the vision set out in An Garda Síochána Corporate Strategy 2007-2009. In preparing this policing plan, I have sought submissions from our stakeholders (including public representatives, Donegal County Council, HSE and local community groups) throughout Donegal. I received a number of excellent submissions and many aspects of those submissions have been incorporated into the Plan.

There continues to be a significant threat from dissident republicans within Donegal division. In 2008, there were a number of dissident related incidents, the most serious of which was the murder of Andrew Burns on 12th February. I intend allocating a Detective Sergeant to Ballybofey during 2009 to co-ordinate and improve border operations to counter this threat.

There will be an increased emphasis on targeting property crime in 2009. I intend to enhance crime prevention by appointing an assistant to the Crime Prevention Officer. There will be targeted operations against specific individuals and gangs involved in persistent property crime. Drugs enforcement will be continued through targeted operations and by maintaining the strength of divisional drugs units.

The strict enforcement of road traffic legislation and mandatory alcohol breath testing contributed to a significant reduction in the number of fatalities on the roads in Donegal in 2008. An Garda Síochána, along with its partners in the Donegal Road Safety Working Group, will continue its efforts throughout 2009 with a view to further improving road safety in Donegal. The establishment of a Divisional Traffic Corps in Dunfanaghy will be prioritised to improve road safety in the west of the County, including Milford and Glenties Districts. A number of vehicles with ANPR (Automated Number Plate Reading) are now in operation in the Division and these will be used in targeting prolific road traffic offenders, criminals and stolen vehicles.

Joint Policing Committees will be established in Buncrana and Bundoran. A number of Community Alert and Neighbourhood Watch schemes will be rejuvenated during the year. A national community policing strategy will be rolled out during the year and in this context, I intend to increase the number of Gardaí attached to community policing units throughout the Division to ensure that An Garda Síochána is more visible and accessible to the community in general.

On the accommodation front, the custody suite in Letterkenny will be fully operational by the end of the first quarter. The new station in Buncrana will be opened during the third quarter. The project of sourcing Garda accommodation on Arranmore Island will continue as well as the acquisition of suitable accommodation at Carndonagh. A Divisional property and exhibits store will be established at Letterkenny station.

All Garda operations throughout 2009 will be conducted in the context of the current budgetary constraints. My management team and I will endeavour to maximise operations within budget to deliver the best possible policing service to the people of Donegal Division.

_____, CHIEF SUPERINTENDENT
(TERRY MC GINN)

Dated: 1ST February 2009



**Strategic Goal One – National / International Security
To maintain national and international security**

Regional Actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owner
Identify, monitor and analyse security threats across the Region	<ul style="list-style-type: none"> Identify and profile terrorist and subversive groups and individuals in each Division 	Identify, monitor and analyse security threats across the Donegal Division	<ul style="list-style-type: none"> Identify and profile terrorist and subversive groups and individuals in each District 	Each District Officer D/Inspector
Initiate response to each threat identified	<ul style="list-style-type: none"> Target identified terrorist/subversive groups and individuals in each Division 	Initiate response to each threat identified	<ul style="list-style-type: none"> Target identified terrorist/subversive groups and individuals in each District 	Each District Officer D/Inspector
Enhance the capability of the Region to anticipate and respond proactively to national and international threats	<ul style="list-style-type: none"> Enhance cross-border co-operation through regular meetings with the Police Service of Northern Ireland Review and build on the Air Watch Scheme in the Donegal and Sligo/Leitrim Divisions. Review and build on the Coastal Watch Schemes in the Northern Region Conduct one major emergency exercise (tabletop) with a cross border dimension Conduct one live major emergency exercise in the Region. 	Enhance the capability of the Donegal Division to anticipate and respond proactively to national and international threats	<ul style="list-style-type: none"> Enhance cross-border co-operation through regular cross border crime meetings at a local level with the Police Service of Northern Ireland Border Superintendents and Detective Inspector to attend regular cross border conferences with Police Service of Northern Ireland Allocate a Detective Sergeant to Ballybofey to coordinate counter-terrorist and anti-crime operations along the border Review and build on the Air Watch Scheme in Glenties District Review and build on the Coastal Watch Schemes in the Donegal Division Plan and participate in one major emergency exercise (tabletop) with a cross border dimension Plan and participate in one live major emergency exercise in the Region. 	Each District Officer District Officer Letterkenny, Ballyshannon and Bunrana Divisional Officer District Officer, Glenties District Officer Ballyshannon, Bunrana, Glenties and Milford Divisional Officer

Outcome:

A Safe and Secure State. A Positive Contribution to International Security

Strategic Goal Two - Crime To significantly reduce the incidence of crime and criminal behaviour.				
Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owner
Target networks and gangs involved in organised crime through intelligence led targeted operations	<ul style="list-style-type: none"> • Increase detection rates for illegal firearms • Increase detections for sale/supply of drugs. 	Target networks and gangs involved in organised crime through intelligence led targeted operations Maintain and support a permanent Divisional Drugs Unit in County Donegal	<ul style="list-style-type: none"> • Increase detection rates for illegal firearms • Increase detections for sale/supply of drugs. • Increase detections for simple possession of drugs. • Utilise traffic Vehicles fitted with ANPR for improving criminal intelligence • Increase in level of criminal intelligence coming from Divisional Traffic Corps 	Each District Officer Divisional and District Drugs Units
Effectively challenge human trafficking for exploitation and offences related to illegal immigration	<ul style="list-style-type: none"> • Each Division to mount regular operations to challenge human trafficking and other offences related to illegal immigration 	Establish whether human trafficking networks exist in Donegal division	<ul style="list-style-type: none"> • Operation “Sonnet” to be run quarterly to target human trafficking and other offences related to illegal immigration 	Divisional Officer
Target the assets of persons involved in criminal networks	<ul style="list-style-type: none"> • Criminal Asset Profilers in each Division to target the confiscation of the assets of two persons/gangs 	Target the assets of persons involved in criminal networks	<ul style="list-style-type: none"> • Utilise existing Criminal Asset Profilers to target the confiscation of the assets of persons, gangs and subversive organisations 	Each District Officer
Enhance our response to criminal activity through the use of Divisional Crime Management teams	<ul style="list-style-type: none"> • Regular (twice monthly) Crime Management Team meetings • Crime Bulletin produced and disseminated in each Division following every Crime Management meeting 	Enhance our response to criminal activity through the use of Divisional Crime Management teams	<ul style="list-style-type: none"> • Regular (twice monthly) Crime Management Team meetings • Crime Bulletin produced and disseminated to each District Officer following every Crime Management meeting 	Crime Managers

Strategic Goal Two - Crime
To significantly reduce the incidence of crime and criminal behaviour.

Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owner
Target property crime	<ul style="list-style-type: none"> Reduction in property crime Increased detection rates for property crime 	Target high volume crime i.e. burglary, theft from shop, theft from MPV, Theft Other and Fraud offences	<ul style="list-style-type: none"> Reduction in high volume crime Increased detection rates for high volume crime Appoint an assistant Crime Prevention Officer to Donegal division 	Each District Officer Divisional Officer
Fully utilise our forensic investigation capabilities	<ul style="list-style-type: none"> Increase number of scenes examined by Scenes of Crime Unit personnel Increase number of 'hits' achieved by Scenes of Crime Units Enhanced training for Scenes of Crime personnel Increase the number of arrested persons fingerprinted / photographed, where legal authority exists. 	<p>Fully utilise our forensic investigation capabilities</p> <p>Improve prosecutorial capability</p> <p>Examine feasibility of introducing Briefing time</p>	<ul style="list-style-type: none"> All crime scenes to be examined by Scenes of Crime Unit personnel Increase number of 'hits' achieved by Scenes of Crime Units Enhanced training for Scenes of Crime personnel Increase the number of arrested persons fingerprinted / photographed, where legal authority exists. Increase complement of Divisional Crime Scene Examination Unit to 1 Sergeant and 5 Gardaí Carry out review of court processes and evidential issues Pilot the introduction of briefing time in three locations throughout the division 	Each District Officer Detective Inspector
<p>Risk assessment to be completed in respect of every registered sex offender</p> <p>Manage the risk associated with sex offenders.</p>	<ul style="list-style-type: none"> Risk assessments completed in respect of every registered sex offender Every listed sex offender managed by a nominated Garda 	<p>Risk assessment to be completed in respect of every registered sex offender</p> <p>Manage the risk associated with sex offenders.</p>	<ul style="list-style-type: none"> Risk assessments completed in respect of every registered sex offender Every listed sex offender managed by a nominated Garda 	Each District Officer Inspector with Divisional responsibility for Sex Offenders

Strategic Goal Two - Crime To significantly reduce the incidence of crime and criminal behaviour.				
Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owner
			<ul style="list-style-type: none"> Risk assessments of registered sex offenders to be monitored by Divisional Inspector 	
Intervene effectively in all domestic violence incidents and crimes of a sexual nature	<ul style="list-style-type: none"> Increase detection rates for crimes of a sexual nature Increase the number of arrests for domestic violence related incidents Ensure that appropriate victim support services are offered to victims 	Intervene effectively in all domestic violence incidents and crimes of a sexual nature	<ul style="list-style-type: none"> Increase detection rates for crimes of a sexual nature Effect arrests for all domestic violence related incidents in accordance with national policy Ensure that appropriate victim support services are offered to all victims of domestic violence 	Each District Officer
Outcome Serious and Organised Crime Undermined Within the State. Reduction in Property Crime and Increased Detections. An Garda Síochána's ability to Detect Offenders Increased. Risk Posed by Sex Offenders Subject to the Provisions of Legislation Reduced. Increased Confidence in An Garda Síochána's Ability to Investigate Crimes Involving Domestic Violence and those of a Sexual Nature.				

Strategic Goal Three - Traffic To significantly reduce the incidence of fatal and serious injuries and improve road safety				
Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owners
<p>Targeted enforcement of both Road Traffic and Road Transport Legislation</p> <p>Each Division to deploy appropriate personnel in implementing the national roads policing strategy</p>	<ul style="list-style-type: none"> • Increase detections for drink driving • Increase the number of mandatory alcohol testing checkpoints • Increase detections for exceeding speed limits • Increased detections for non wearing of seatbelts • Increase the number of detections for breaches of Road Transport legislation • Continue Garda/PSNI Traffic policing co-operation and joint targeted operations 	<p>Targeted enforcement of both Road Traffic and Road Transport Legislation</p> <p>Each Division to deploy appropriate personnel in implementing the national roads policing strategy</p>	<ul style="list-style-type: none"> • Increase the number of mandatory alcohol testing checkpoints • Increase detections for exceeding speed limits • Increased detections for non wearing of seatbelts • Increase the number of detections for breaches of Road Transport legislation • Continue Garda/PSNI Traffic policing co-operation and joint targeted operations • Plan and implement a roads policing plan for the WRC event in Donegal Town on February 1st and the Donegal International Rally in June 2009. • 	<p>Each District Officer</p> <p>Divisional Traffic Inspector</p>
<p>Engage in the promotion of safety awareness amongst road users</p>	<ul style="list-style-type: none"> • Each Division to increase the number of road safety schools presentations • Each division to regularly utilise local media to highlight road safety awareness • Each Division to deploy a road safety team 	<p>Engage in the promotion of safety awareness amongst road users</p> <p>Continue to participate in the Donegal Road Safety Working Group and implement the Road Safety Plan 2007 – 2009</p>	<ul style="list-style-type: none"> • Increase the number of road safety schools presentations • Utilise local media to highlight road safety awareness • Deploy a divisional road safety team • Participate in regular meetings of the Collision Prevention Programme in each District 	<p>Each District Officer</p> <p>Divisional Traffic Inspector</p> <p>Each District Officer Divisional Traffic Inspector</p>

Strategic Goal Three - Traffic
To significantly reduce the incidence of fatal and serious injuries and improve road safety

Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owners
Develop a Regional Roads Policing Strategy (in line with the national strategy)	<ul style="list-style-type: none"> • Roads Policing Strategy developed in the Region • Maintain the authorised strength of traffic units in each Garda Division in line with the National Plan • Each Division to regularly deploy traffic unit personnel on anti-crime checkpoints in conjunction with crime unit personnel • Each Division to ensure effective deployment of vehicles fitted with automatic number plate reading systems in both roads policing and anti-crime operations 	Develop a Regional Roads Policing Strategy (in line with the national strategy)	<ul style="list-style-type: none"> • Implement Roads Policing Strategy • Maintain the authorised strength of traffic units in Donegal Division in line with National Plan • Regularly deploy traffic unit personnel on anti-crime checkpoints in conjunction with crime unit personnel • Ensure effective deployment of vehicles fitted with automatic number plate reading systems in both roads policing and anti-crime operations • Establish Divisional Traffic Corps in Dunfanaghy 	Divisional Officer Each District Officer Divisional Traffic Inspector Divisional Officer

Outcome

**Reduction in Incidence of Fatal and Serious Injuries and Improved Road Safety through Increased Road User Compliance.
 Significant Contribution to the Free Flow of Traffic**

<p>Strategic Goal Four – Public Order To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.</p>				
Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owners
Challenge disorderly and anti-social behaviour through targeted policing of areas identified as anti-social behaviour hot-spots	<ul style="list-style-type: none"> Incidents of public disorder reduced 	Challenge disorderly and anti-social behaviour through targeted policing of areas identified as anti-social behaviour hot-spots	<ul style="list-style-type: none"> Incidents of public disorder reduced 	Each District Officer
Engage with community, statutory and business groups (including the licensed trade) in identifying and reducing alcohol and drug related public disorder	<ul style="list-style-type: none"> Number of meetings with licensed vintners to address issues of disorder and underage drinking. Incidents of assaults reduced. Detection rate for assaults increased Incidents of criminal damage reduced 	<p>Engage with community, statutory and business groups (including the licensed trade) in identifying and reducing alcohol and drug related public disorder</p> <p>Inspection of Nite Clubs in association with the Private Security Authority</p> <p>Encourage community police to undergo the Diploma in Drug and Alcohol Studies</p> <p>Establish PubWatch in major public order hotspots</p>	<ul style="list-style-type: none"> Number of meetings with licensed vintners to address issues of disorder and underage drinking. Incidents of assaults reduced. Detection rate for assaults increased Incidents of criminal damage reduced Number of Nite Clubs Inspected Number of Gardaí trained in the Diploma in Drug and Alcohol Studies Establish PubWatch in Letterkenny, Ballybofey, Donegal Town, Bundoran, Bunbeag 	<p>Each District Officer</p> <p>Each District Officer</p>
Effectively utilise the available legislation to challenge and reduce anti-social behaviour, public disorder and underage drinking	<ul style="list-style-type: none"> Increase the number of behaviour warnings issued under the Criminal Justice Act, 2006 (Adults) 	Effectively utilise the available legislation to challenge and reduce anti-social behaviour, public disorder and underage drinking	<ul style="list-style-type: none"> Increase the number of behaviour warnings issued under the Criminal Justice Act, 2006 (Adults) 	Divisional Licensing Inspector

	<ul style="list-style-type: none"> • Increase the number of behaviour warnings issued under the Criminal Justice Act, 2006 (Juveniles) • Increase the number of anti-social Behaviour orders applied for • Increase the number of cases of public disorder dealt with by adult caution • Increase the number of targeted operations to prevent/detect underage drinking. 		<ul style="list-style-type: none"> • Increase the number of behaviour warnings issued under the Criminal Justice Act, 2006 (Juveniles) • Increase the number of anti-social Behaviour orders applied for • Increase the number of cases of public disorder dealt with by adult caution • Increase the number of targeted operations to prevent/detect underage drinking. • Utilise Fines on the Spot in dealing with public order offences 	
<p>Outcome: Safer Communities and Public Places</p>				

Strategic Goal Five : Ethnic and Cultural Diversity
To provide equal protection and appropriate service, while nurturing mutual respect and trust

Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owners
Implement appropriate elements of Garda Diversity Strategy in each Division	<ul style="list-style-type: none"> • Appropriate elements of Garda Diversity Strategy implemented in each Division 	Implement appropriate elements of Garda Diversity Strategy in Donegal Division	<ul style="list-style-type: none"> • Appropriate elements of Garda Diversity Strategy implemented in Donegal Division 	Each District Officer
Engage with minority communities to encourage them to join An Garda Síochána (full-time and Reserve)	<ul style="list-style-type: none"> • Each Division to arrange one open day / event designed to encourage minority communities to join An Garda Síochána 	Engage with minority communities to encourage them to join An Garda Síochána (full-time and Reserve)	<ul style="list-style-type: none"> • Each District to arrange one open day / event designed to encourage minority communities to join An Garda Síochána 	Each District Officer
Actively engage with minority communities to ensure effective provision of Garda services	<ul style="list-style-type: none"> • Every racially motivated incident fully investigated • Increase the detection rate for racially motivated incidents • Increase the number of trained ethnic liaison officers in each Division • Ethnic liaison officers to compile a monthly report on engagement with minority communities 	<p>Actively engage with minority communities to ensure effective provision of Garda services</p> <p>Arrange for representative from HSE to give talk to District Officers re Mental Health issues and legislation and its implementation</p>	<ul style="list-style-type: none"> • Every racially motivated incident fully investigated • Increase the detection rate for racially motivated incidents • Increase the number of trained and active Ethnic Liaison Officers in each District • Ethnic Liaison Officers to compile a monthly report on engagement with minority communities • Actively participate in the County Development Board Peace and Reconciliation Partnership • Prepare and circulate an <i>aide memoire</i> on the use of current mental health legislation 	<p>Each District Officer</p> <p>Inspector with Divisional Responsibility for Ethnic Liaison Officers</p> <p>Divisional Office</p>

Outcome:

A Garda Service that Reflects and Serves our Diverse Communities.

Strategic Goal Six – Community Engagement				
To build a Garda service that reflects the needs and priorities of the people of Ireland				
Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owners
Implement relevant elements of the National Model of Community Policing	<ul style="list-style-type: none"> Each Division to ensure appropriate engagement in the pilot phase of the National Model of Community Policing 	Implement relevant elements of the National Model of Community Policing	<ul style="list-style-type: none"> Each District to ensure appropriate engagement in the pilot phase of the National Model of Community Policing Acquire appropriate accommodation in Carndonagh to cement the North Inishowen Rural Community Policing Initiative 	Each District Officer
Implement relevant elements of Garda Youth Strategy	<ul style="list-style-type: none"> Each Division to ensure appropriate implementation of Garda Youth Strategy 	Implement relevant elements of Garda Youth Strategy Continued participation with the Children Service Committee	<ul style="list-style-type: none"> Each District to ensure appropriate implementation of Garda Youth Strategy Apply for the appointment of an additional JLO to be based in Letterkenny Support applications for establishment of additional Garda Youth Diversion Projects throughout the Donegal division 	Each District Officer Divisional Officer.
Implement Garda Community Charter	<ul style="list-style-type: none"> Garda community Charter implemented in each Division 	Implement Garda Community Charter	<ul style="list-style-type: none"> Garda Community Charter implemented in each District 	Each District Officer
Engage with older people to ensure the effective provision of Garda services	<ul style="list-style-type: none"> Every older person who is a victim of a crime to be called back to within one month of the crime to update them on the investigation 	Engage with older people to ensure the effective provision of Garda services	<ul style="list-style-type: none"> Every older person who is a victim of a crime to be called back to within one month of the crime to update them on the investigation 	
Engage effectively with each Joint policing Committee (JPC)	<ul style="list-style-type: none"> Each Division to arrange one meeting per quarter with local victim support organisations to enhance service provision 	Engage effectively with each JPC	<ul style="list-style-type: none"> Divisional Inspector to arrange one meeting per quarter with local victim support organisations to enhance service provision 	Each District Officer

Strategic Goal Six – Community Engagement
To build a Garda service that reflects the needs and priorities of the people of Ireland

Regional actions	Regional Performance Indicators	Divisional Actions	Divisional Performance Indicators	Process Owners
	<ul style="list-style-type: none"> Two family liaison officers appointed in each district Family liaison officers deployed in every appropriate case. 	<p>Continued participation in the Donegal County Development Board and it's various sub-groups</p>	<ul style="list-style-type: none"> Two family liaison officers appointed in each district Family liaison officers deployed in every appropriate case. Attend regular meetings with CDB and its various sub-committees 	<p>Divisional Inspector with Responsibility for Victim Support</p>
<p>Enhance our service provision to victims of crime</p>	<ul style="list-style-type: none"> Officer of appropriate rank to attend every meeting of a JPC Letter sent to crime victims in every appropriate case 	<p>Enhance our service provision to victims of crime</p> <p>Encourage members to distribute bereavement support info to relatives of sudden death and suicide victims</p> <p>Arrange for additional ASIST training</p>	<ul style="list-style-type: none"> District Officer to attend every meeting of a JPC Letter sent to crime victims in every appropriate case At least two members in each District to undergo ASIST training 	<p>District officer Letterkenny, Ballyshannon and Buncrana Divisional Officer</p> <p>Each District Officer</p>
<p align="center">Outcome: A Garda Service that is Partnership Based and Community Oriented. Improved communication with, and Service to, Victims of Crime.</p>				