## An Garda Síochána

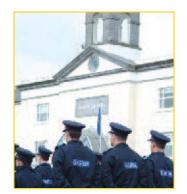


**Annual Policing Plan 2009** 

**Dublin Metropolitan Region** 

**Western Division** 

January 2009



# VISION

`Excellent people delivering

policing excellence`

## MISSION

To achieve the highest attainable level of

Personal Protection, Community

*Commitment* 

and State Security

### VALUES

We Having respect for people and accepting diversity in all its forms

Protecting human rights and adhering to the principles of fairness and justice

Maintaining partnerships with the community

Main Individual responsibility and transparent public accountability

- Honesty, professionalism and ethical leadership
- Continuously learning and embracing change.

#### Priorities for An Garda Síochána for 2009

#### Determined by the Minister for Justice, Equality and Law Reform

#### Background

The function of An Garda Síochána under section 7 of the Garda Síochána Act 2005 is as follows:

- a) preserving peace and public order
- b) protecting life and property
- c) vindicating the human rights of each individual
- d) protecting the property of the State
- e) preventing crime
- f) bringing criminals to justice, including by detecting and investigating crime
- g) regulating and controlling road traffic and improving road safety

and carrying out such other functions conferred by law, including those relating to immigration.

In producing his policing plan the Garda Commissioner is required to have regard to the priorities of the Minister for Justice, Equality and Law Reform and to the Garda Strategy Statement – currently the Garda Síochána Corporate Strategy 2007 – 2009. The Commissioner is also required to have regard to relevant Government policy. This includes the provisions of the Programme for Government and the specific Government strategies in relation to road safety, drugs, youth justice, victims of crime and the proposed strategy on domestic and sexual violence.

#### **Priorities for 2009**

The Minister has determined the following matters as special priorities for An Garda Síochána for 2009 in accordance with Section 20 of the Garda Síochána Act 2005.

#### National and International Security

To protect the security of the State and the people against domestic and international terrorism.

#### Crime

To target serious crime, in particular organised, gun and drug related crime.

#### Traffic

To improve road safety by taking appropriate measures to reduce the number of deaths and serious injuries on the roads.

#### **Public Order**

To preserve peace and public order in co-operation with local communities, in particular by targeting disorder arising from binge drinking.

#### **Customer Service**

To complete and implement a Garda charter which will improve the Garda response to calls for service and which will contain commitments on the level of community policing service which the public can expect from Gardaí.

#### Illegal immigration and Human Trafficking

To protect National Sovereignty, the frontiers of the State and the integrity of the State's immigration systems and to prevent and target human trafficking and people smuggling through the effective enforcement of national and international immigration law.

### Foreword

2008 saw significant changes in the national environment. Within our own Division, circumstances of all our stakeholders both internal and external have changed and we all face challenging changes in 2009. The 2009 Policing Plan for the Dublin Metropolitan Region West Division is based upon the six strategic goals set out in the 2009 National Annual Policing Plan. Our 2009 Policing Plan is designed to offer the optimum policing service to all our stakeholders.

The strategic goals in this plan indicate our determination to confront effectively the key policing challenges of state security, crime prevention and reduction, road safety and public order.

It sets out clearly and objectively how we in An Garda Síochána, working together with local communities, plan to deliver a policing service and contribute to public safety, public confidence and transparent public accountability.

I, together with my staff will engage with the community to build a Garda service that reflects the priorities of the communities which we serve.

We will take responsibility for the national actions and performance indicators as well as those within our own Division and we will be accountable for our actions to those we serve and to ourselves. Together with all members of An Garda Síochána who serve within this Division I am committed to delivering a professional policing service based on engagement with all communities by enhancing our ability to perform all our policing activities to the highest professional, ethical and human rights standards.

We are fully committed to delivering an effective and efficient policing service for the people of this Division by making it a safer place to live, visit, work and conduct business.

I would welcome comment from interested parties, which will assist me in achieving the objectives of this plan.

Declan Coburn, Chief Superintendent, Dublin Metropolitan Region, West.



		National & International Sec tain National & International Security	curity	
National Actions	National Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
Monitor the national and international environments to identify and analyse potential and emerging security threats Take positive action to prevent or contain identified threats	<ul> <li>No terrorist attacks occurring within the State</li> <li>Operations targeted at terrorist groups</li> <li>Intelligence and information shared with international counterparts as appropriate</li> <li>Sources and quality of intelligence enhanced in each Garda Division</li> </ul>	<ul> <li>Support Garda units dedicated to combating subversive activity and emerging security threats</li> <li>Ongoing evaluation of the security requirements of Áras An Uachtaráin and residence of the US Ambassador</li> <li>Ongoing liaison with Air Corp in relation to Casement Aerodrome at Baldonnel</li> <li>Ongoing monitoring of Weston Airport</li> <li>Conduct Tabletop Exercises at Cloverhill Prison and Wheatfield Prison and a live exercise at Blanchardstown Shopping Centre and Casement Aerodrome.</li> </ul>	Each District Officer D/Supt Collins	Number of individuals arrested and/or prosecuted for terrorist/subversive/ Islamic militant offences.
Maintain and develop our capability to proactively and reactively respond to Regional and international security threats	• Collaboration with international security agencies in the area of training increased	<ul> <li>Identify and monitor all targets with subversive/Islamic militant links</li> <li>Constant liaison and cooperation with SDU</li> <li>Sustain and continue our Divisional capability to effectively respond to immediate Regional and international security threats</li> </ul>		• Number of threats identified

		Goal Two – Crime		
N. (		the incidence of crime and one of the incidence of crime and one of the second se		our Divisional Performance Indicator
National Actions	National Performance Indicator	<b>Divisional Actions</b>	Process Owner	Divisional Performance Indicator
Actions         Increase targeting of         organised and serious         crime networks including         human trafficking         networks         networks         Target property crime,         including intellectual         property and         counterfeiting         Increase the ability of An         Garda Síochána to detect         crime utilising forensic and         other technological         developments	<ul> <li>Detection rates for illegal firearms increased</li> <li>Incidents where drugs are discovered for sale or supply increased</li> <li>Enhanced data on the incidence of human trafficking for exploitation with a view to increased detections</li> <li>Property crime reduced</li> <li>Detection rates for property crime increased</li> </ul>	<ul> <li>Individuals involved in organised and serious crime will continue to be targeted through intelligence led operations to target gun crime, the drugs trade and human trafficking</li> <li>Monitoring &amp; evaluation of ongoing operations</li> <li>Operation Anvil</li> <li>Operation Archer</li> <li>Operation Schilling</li> <li>Operation Deer</li> <li>Ongoing liaison with National Garda Units such as</li> <li>Criminal Asset Bureau</li> <li>Garda National Immigration Bureau</li> <li>Garda Bureau of Fraud Investigation</li> <li>Special Detective Unit</li> <li>Garda National Drug Unit</li> <li>Target Payment Card Fraud</li> <li>Target Property Related Crime</li> </ul>	Each District Officer D/Supt Collins Each District Officer D/Supt Collins	<ul> <li>Increase in detection rate for Possession of Firearm incidents.</li> <li>Increase in the Detection Rate for Possession of Firearms Offences.</li> <li>Increase in Detections of importation of drugs, cultivation and manufacture of drugs, and possession of drugs for sale or supply.</li> <li>Monitor strengths of District Drug Units.</li> <li>Train one extra Garda in Fraud Offences</li> <li>Appoint one dedicated CAB liaison Garda</li> <li>Increase number of CAB profiles developed</li> <li>Reduced overall number of Fraud/Deception incidents.</li> <li>Reduction in the number of Property Related crimes.</li> <li>Increase in the Detection Rate achieved in Property Related crimes.</li> </ul>

Enhance organisational capability in managing the risk associated with sex offenders	<ul> <li>Detection rates for assaults increased</li> <li>Detection rate for sexual offences</li> </ul>	• Campaigns at Divisional and local level to heighten Public Awareness in relation to the prevention of domestic burglaries, unauthorised takings and theft from MPV	Each District Officer D/Supt Collins	<ul> <li>Campaigns mounted in each Garda Division/District</li> <li>Increase number of neighbourhood watch/community alert/business watch schemes.</li> <li>Increase use of property marking</li> </ul>
Ensure effective intervention in Domestic Violence incidents and crimes of a sexual nature	<ul> <li>The number of arrests for Domestic Violence related incidents increased</li> </ul>	<ul> <li>Pro-actively manage the sex offenders register</li> <li>Monitor sexual crime and ensure Health Service Executive notified where necessary</li> <li>Each District will produce monthly bulletins from CIOs identifying suspects,</li> </ul>		<ul> <li>Continue to task Street Crime Units with targeting prolific offenders</li> <li>Proactive approach to objecting to bail for repeat offenders</li> <li>Inspector Geraghty to oversee sexual crime reporting.</li> <li>One member per District to be trained as specialist child interviewer.</li> </ul>
		<ul> <li>Inspector to be appointed in each district to ensure domestic violence policies are fully implemented</li> <li>Support the implement of the Regional Model of Crime Prevention and Reduction.</li> </ul>	Each District Officer D/Supt Collins	<ul> <li>Increase in the Detection Rate for Sexual Offences.</li> <li>Visit all sexual offenders on a monthly basis and record visits</li> <li>Inspector Duff to monitor and support persons at risk of domestic violence</li> <li>Increase in the Detection Rate for incidents of domestic violence.</li> <li>Support the implementation of the Regional Model of Crime Prevention and Reduction</li> </ul>

	Introduce a case management system for juveniles in DMR West	Each District Officer D/Supt Collins	• Inspector Noel Mosyton to oversee introduction and expansion of the case management system and target prolific offenders.
	• Increase the number of bench, penal, distress and committal warrants executed		<ul> <li>Each District to appoint an Inspector to implement a programme to increase in the number of         <ul> <li>Bench warrants executed</li> <li>Penal Warrants executed</li> <li>Distress warrants executed</li> <li>Committal warrants executed</li> </ul> </li> </ul>
	<ul> <li>Monitor criminal behaviour on public transportation and make, Luas and Dublin Bus a safer place to travel</li> <li>Increase use of mobile phone analysis to assist crime detection</li> <li>Improve hit rate for Scene of Crime Unit</li> </ul>		<ul> <li>Frequency of liaison meetings between Public Transport Operators and An Garda Síochána. Hold a monthly meeting with Dublin Bus.</li> <li>Train one phone analyst per District</li> <li>D/Insp O Boyle to oversee the establishment of second Scene of Crime office in Cabra Garda Station</li> </ul>
Divisional Outcomes: Serious and Organised Crime Detections; An Garda Síochána's Ability to Detect O Reduced; Increased Confidence in An Garda Síochán Sexual Nature	ffenders; Risk Posed by Sex Of	fenders Subject	to the Provisions of Legislation

National Actions	National Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
Targeted enforcement of both Road Traffic and Road Transport Legislation	<ul> <li>Incidence of drink driving determined, utilising available data</li> <li>Targets, appropriate to An Garda Síochána, set out in the Road Safety Strategy 2007-2012, achieved</li> </ul>	<ul> <li>Through greater visibility and enforcement increase compliance of Road Traffic Legislation within the Division by:</li> <li>Intelligence led initiatives to changing young driver behaviour</li> <li>Develop an intelligence led initiatives to identify and target persistent offenders and un-roadworthy vehicles</li> <li>Utilisation of intercept speed detection equipment</li> <li>Develop and implement a strategy to reduce the risks to vulnerable road users within the region</li> </ul>	Each District Officer Inspector Fitzpatrick	<ul> <li>Increase in:</li> <li>&gt; Drink Driving Detections</li> <li>&gt; Drug Driving Detections</li> <li>&gt; Road Transport Offences Detected</li> <li>No. Of Mat checkpoints</li> <li>No. of persons breathalysed</li> <li>No. of Intelligence led Operations</li> <li>No. of Disqualified Drivers detected</li> <li>No. of persons wanted on warrant for serious traffic offences detected</li> <li>No. of Section 41 vehicle seizures</li> <li>No. of offences for non-compliance of NCT regulations</li> <li>No. of intercept speed detections by</li> </ul>
Promote road safety awareness	• The number of fatal and serious road collisions reduced	<ul> <li>Divisional Traffic Units increased in line with strategic review of Traffic Corps 2005</li> <li>Adopt the new Roads Policing Roster for DMR</li> <li>Implement the National Roads Policing Strategy</li> </ul>		<ul> <li>speed limit zone</li> <li>Reduction in Fatal and Serious Injur Traffic Collision achieved</li> <li>Reduction in Fatal and Serious Collisions involving drivers in the 17 26 year age group</li> <li>No. of Traffic Personnel deployed within the Division</li> </ul>
Further develop organisational capability in road policing	• National Roads Policing Strategy developed and implemented	<ul> <li>Further develop a Divisional capability in Roads Policing</li> </ul>		<ul> <li>New Roads Policing Roster implemented</li> <li>National Roads Policing Strategy implemented</li> <li>Appropriate resources identified and trained</li> </ul>

Compliance; Significant Contribution to the Free Flow of Traffic

To	<b>Goal Four – Public Order</b> To significantly reduce the incidence of public order and anti social behaviour in our communities						
Regional Actions	Regional Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator			
To manage public disorder and anti social behaviour, in particular those problems associated with the night time economy Maintain and enhance organisational capability to effectively address incidents of public disorder	<ul> <li>Incidents of public disorder reduced</li> <li>Incidents of criminal damage reduced</li> </ul>	<ul> <li>Increase Garda visibility in urban centres and known trouble spots at night and on weekends thereby adopting a low tolerance stance in relation to alcohol and drug related anti-social behaviour</li> <li>Pro actively enforce the various Liquor licensing and Public order legislation available to the Gardaí</li> <li>Identify trends &amp; patterns in relation to all forms of criminal damage.</li> <li>Target public disorder hot spots</li> <li>Identify trends &amp; patterns in relation to assaults</li> </ul>	Each District Officer D/Supt Collins	<ul> <li>Reduction in Public Disorder offences.</li> <li>Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults)</li> <li>Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults)</li> <li>Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles)</li> <li>Number of Good Behaviour Contracts issued (juveniles)</li> <li>Number of Behaviour Orders applied for (juveniles)</li> <li>Number of Adult Cautions administered</li> <li>Continue to promote the use of Anti Social Behaviour Orders</li> <li>Increase in the number of inspections of licensed premises.</li> <li>Each District to hold one meeting with all license holders</li> <li>Number of warnings issued to license holders under S4(2) Licensing (Combating Drug Abuse) Act, 1997</li> <li>Number of applications to the District Court under S18(2) of Licensing (Combating Drug Abuse) Act, 1997</li> <li>Number of applications in the District Court under S18(1) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>			

• Incidents of assault reduced	• Expand Schools Completion programme into Transition Year Students	Each District Officer D/Supt Collins	<ul> <li>Number of Exclusion Orders applied for under S3(1) Criminal Justice (Public Order) Act 2003</li> <li>Number of notices served under S4(2) Criminal Justice (Public Order) Act 2003</li> <li>Number of applications for Closure Orders to the District Court under S4(1) C.J.(P.O.) Act 2003</li> <li>Reduction in the number of Criminal Damage offences.</li> <li>Reduction in the number of incidents of Assault.</li> <li>Implement Schools Completion programme into Transition Year Students</li> </ul>
	• Promote the national Knife Crime awareness programme.	Each District Officer	• Promote the Knife Crime awareness programme through schools, the media and pro-active patrolling.
Divis	ional Outcome: Safer Co	mmunities a	nd Public Places

T	– Goal Five provide equal protection and	Ethnic & Cultural Di	v	aspeat and trust
Regional Actions	Regional Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
-	Performance Indicator•Garda Diversity Strategy implemented and evaluated•Percentage of new entrants from minority communities to An Garda Síochána (full-time and Reserve Gardaí) increased•Detection rates for racist incidents	<ul> <li>Implement the Garda Diversity Strategy as appropriate in each Division</li> <li>Encourage recruitment of and answer queries from, interested members of ethnically diverse communities in relation to joining An Garda Síochána</li> <li>Utilise community Gardaí to increase detections of racist incidents</li> </ul>	Owner         Each District Officer         D/Supt Collins	<ul> <li>Action the relevant elements of the Regional Diversity strategy</li> <li>Hold Open Days in each District</li> <li>Maintain Ethnic Liaison Officer numbers</li> <li>Continue to recruit through Open Days</li> <li>Prevent racist incidents</li> <li>Evaluate the implementation of the Diversity Strategy on a quarterly basis</li> <li>Information provided to interested members of ethnically diverse communities in relation to recruitment into An Garda Síochána</li> <li>Record and review all racist incidents on PULSE</li> <li>Inspector appointed in each District to monitor racist incidents and take</li> </ul>
	<ul> <li>increased</li> <li>Enhanced data on racist incidents</li> </ul>			<ul> <li>appropriate action</li> <li>Increase detections of racist incidents and number of racist incidents recorded</li> </ul>
Ē	Divisional Outcome: A Garda	Service that Reflects and Ser	rves our Diverse	Communities

		Six – Community <b>F</b>	00	
Regional Actions	To build a Garda service the Regional Performance Indicator	<u>pat reflects the needs of an</u> Divisional Actions	<i>d priorities of the p</i> Process Owner	<i>beople of Ireland</i> Divisional Performance Indicator
A Regional focus on Community Policing Implement Garda Youth Strategy Enhance our service to the community through the implementation of a Garda Charter	<ul> <li>Performance Indicator</li> <li>Pilot of Regional Model of Community Policing implemented and evaluated</li> <li>Targets appropriate to An Garda Síochána, as set out in the Regional Youth Justice Strategy, achieved</li> <li>Garda Charter completed and pilot commenced</li> <li>Satisfaction levels of older people with Garda service established through joint survey with relevant partner agencies</li> </ul>	<ul> <li>Implement the Garda Regional Model of Community Policing Divisionally</li> <li>Implement Garda targets of the Regional Youth Justice Strategy Divisionally</li> <li>Commence pilot of the Garda Charter Divisionally</li> <li>Engage with partner agencies in relation to satisfaction of older people with Garda service.</li> <li>Each person of pensionable age who is a victim of Domestic Burglary or Assault shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE</li> </ul>	Each District Officer	<ul> <li>Action the relevant elements of the Regional Model of Community Policing in each Division</li> <li>Action the relevant elements of the Regional Youth Justice Strategy in each Division</li> <li>Commence pilot of the Garda Charter</li> <li>Continue to ensure that persons of pensionable age, who have been victims of Domestic Burglary or Assault, that have received a visit from their community Garda and have been given crime prevention strategies and reassurance.</li> </ul>

Engage with older people	<ul> <li>Garda involvement in Joint Policing Committees (JPCs)</li> </ul>	• Increase the level of Garda uniformed visibility throughout the Region	Each District Officer	<ul> <li>Chief Superintendents or Superintendents appointed to all Joint Policing Committees as appropriate</li> <li>100% attendance at all Joint Policing</li> </ul>
Communicate effectively with the community	<ul><li>• Two Family Liaison</li></ul>	• The development of partnerships by consultation with the Joint Policing Committees working together to achieve a		<ul> <li>Committees meetings</li> <li>All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate</li> </ul>
Engagement with all	Officers appointed in every Garda District	Garda service addressing the needs of the community		• Maintain the current level of two trained Family Liaison Officers appointed and trained in each District.
members of the community	• Satisfaction levels of	• Appoint and train Two Family Liaison Officers in each Garda District		<ul> <li>Establish Community Policing Forums in each sub District</li> <li>Engage with the Victim Support Agencies</li> </ul>
Enhance An Garda	victims of crime with Garda service established through joint survey with relevant partner agencies	• Engage with partner agencies in relation to satisfaction levels of victims of crime with Garda service		• Support the engagement process with partner agencies in relation to satisfaction with Garda service
Síochána's victim related services	• Letters to victims issued in all appropriate cases	• Advise crime victims in writing in a timely fashion in appropriate cases the contact details of the investigating Garda		<ul> <li>100% of crime victims contacted in writing advising them of the availability of victim support services</li> <li>Monitor and improve an 82% response to Emergency Calls (Priority 1) within 15</li> </ul>
		<ul> <li>and the availability of victim support services</li> <li>Improve response times</li> </ul>		<ul> <li>Monitor and improve an 94% response to Emergency Calls (Priority 1) within 30 minutes</li> </ul>
Divisional Out	come: A Garda Service that is Pa	rtnership Based and Com Service to, Victims of (		; Improved Communication with, and