

# **An Garda Síochána**

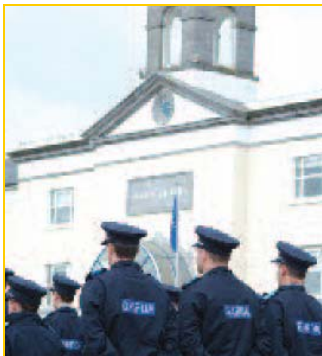


**Annual Policing Plan 2009**

**Dublin Metropolitan Region**

**Western Division**

**January 2009**



## VISION

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*‘Excellent people delivering  
policing excellence’*

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## MISSION

*To achieve the highest attainable level of  
Personal Protection, Community  
Commitment  
and State Security*

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## VALUES

- ⚙ Having respect for people and accepting diversity in all its forms
- ⚙ Protecting human rights and adhering to the principles of fairness and justice
  - ⚙ Maintaining partnerships with the community
- ⚙ Individual responsibility and transparent public accountability
  - ⚙ Honesty, professionalism and ethical leadership
  - ⚙ Continuously learning and embracing change.

**Priorities for An Garda Síochána for 2009**  
**Determined by the Minister for Justice, Equality and Law Reform**

**Background**

The function of An Garda Síochána under section 7 of the Garda Síochána Act 2005 is as follows:

- a) preserving peace and public order
- b) protecting life and property
- c) vindicating the human rights of each individual
- d) protecting the property of the State
- e) preventing crime
- f) bringing criminals to justice, including by detecting and investigating crime
- g) regulating and controlling road traffic and improving road safety

and carrying out such other functions conferred by law, including those relating to immigration.

In producing his policing plan the Garda Commissioner is required to have regard to the priorities of the Minister for Justice, Equality and Law Reform and to the Garda Strategy Statement – currently the Garda Síochána Corporate Strategy 2007 – 2009. The Commissioner is also required to have regard to relevant Government policy. This includes the provisions of the Programme for Government and the specific Government strategies in relation to road safety, drugs, youth justice, victims of crime and the proposed strategy on domestic and sexual violence.

**Priorities for 2009**

The Minister has determined the following matters as special priorities for An Garda Síochána for 2009 in accordance with Section 20 of the Garda Síochána Act 2005.

***National and International Security***

To protect the security of the State and the people against domestic and international terrorism.

***Crime***

To target serious crime, in particular organised, gun and drug related crime.

***Traffic***

To improve road safety by taking appropriate measures to reduce the number of deaths and serious injuries on the roads.

***Public Order***

To preserve peace and public order in co-operation with local communities, in particular by targeting disorder arising from binge drinking.

***Customer Service***

To complete and implement a Garda charter which will improve the Garda response to calls for service and which will contain commitments on the level of community policing service which the public can expect from Gardaí.

***Illegal immigration and Human Trafficking***

To protect National Sovereignty, the frontiers of the State and the integrity of the State's immigration systems and to prevent and target human trafficking and people smuggling through the effective enforcement of national and international immigration law.

## *Foreword*

2008 saw significant changes in the national environment. Within our own Division, circumstances of all our stakeholders both internal and external have changed and we all face challenging changes in 2009. The 2009 Policing Plan for the Dublin Metropolitan Region West Division is based upon the six strategic goals set out in the 2009 National Annual Policing Plan. Our 2009 Policing Plan is designed to offer the optimum policing service to all our stakeholders.

The strategic goals in this plan indicate our determination to confront effectively the key policing challenges of state security, crime prevention and reduction, road safety and public order.

It sets out clearly and objectively how we in An Garda Síochána, working together with local communities, plan to deliver a policing service and contribute to public safety, public confidence and transparent public accountability.

I, together with my staff will engage with the community to build a Garda service that reflects the priorities of the communities which we serve.

We will take responsibility for the national actions and performance indicators as well as those within our own Division and we will be accountable for our actions to those we serve and to ourselves. Together with all members of An Garda Síochána who serve within this Division I am committed to delivering a professional policing service based on engagement with all communities by enhancing our ability to perform all our policing activities to the highest professional, ethical and human rights standards.

We are fully committed to delivering an effective and efficient policing service for the people of this Division by making it a safer place to live, visit, work and conduct business.

I would welcome comment from interested parties, which will assist me in achieving the objectives of this plan.

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Declan Coburn,  
Chief Superintendent,  
Dublin Metropolitan Region, West.











		<ul style="list-style-type: none"> <li>• Introduce a case management system for juveniles in DMR West</li>   <li>• Increase the number of bench, penal, distress and committal warrants executed</li>   <li>• Monitor criminal behaviour on public transportation and make, Luas and Dublin Bus a safer place to travel</li>   <li>• Increase use of mobile phone analysis to assist crime detection</li>   <li>• Improve hit rate for Scene of Crime Unit</li> </ul>	<p>Each District Officer</p> <p>D/Supt Collins</p>	<ul style="list-style-type: none"> <li>• Inspector Noel Mosyton to oversee introduction and expansion of the case management system and target prolific offenders.</li>   <li>• Each District to appoint an Inspector to implement a programme to increase in the number of <ul style="list-style-type: none"> <li>○ Bench warrants executed</li> <li>○ Penal Warrants executed</li> <li>○ Distress warrants executed</li> <li>○ Committal warrants executed</li> </ul> </li>   <li>• Frequency of liaison meetings between Public Transport Operators and An Garda Síochána. Hold a monthly meeting with Dublin Bus.</li>   <li>• Train one phone analyst per District</li>   <li>• D/Insp O Boyle to oversee the establishment of second Scene of Crime office in Cabra Garda Station</li> </ul>
<p><b>Divisional Outcomes: Serious and Organised Crime Undermined Within the Division; Reductions in Property Crime and Increased Detections; An Garda Síochána's Ability to Detect Offenders; Risk Posed by Sex Offenders Subject to the Provisions of Legislation Reduced; Increased Confidence in An Garda Síochána's Ability to Investigate Crimes involving Domestic Violence and those of a Sexual Nature</b></p>				

## Goal Three – Traffic

*To significantly reduce the incidence of fatal and serious injuries and improve road safety*

National Actions	National Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>Targeted enforcement of both Road Traffic and Road Transport Legislation</p> <p>Promote road safety awareness</p> <p>Further develop organisational capability in road policing</p>	<ul style="list-style-type: none"> <li>• Incidence of drink driving determined, utilising available data</li> <li>• Targets, appropriate to An Garda Síochána, set out in the Road Safety Strategy 2007-2012, achieved</li> <li>• The number of fatal and serious road collisions reduced</li> <li>• National Roads Policing Strategy developed and implemented</li> </ul>	<p>Through greater visibility and enforcement increase compliance of Road Traffic Legislation within the Division by:</p> <ul style="list-style-type: none"> <li>• Intelligence led initiatives to changing young driver behaviour</li> <li>• Develop an intelligence led initiatives to identify and target persistent offenders and un-roadworthy vehicles</li> <li>• Utilisation of intercept speed detection equipment</li> <li>• Develop and implement a strategy to reduce the risks to vulnerable road users within the region</li> <li>• Divisional Traffic Units increased in line with strategic review of Traffic Corps 2005</li> <li>• Adopt the new Roads Policing Roster for DMR</li> <li>• Implement the National Roads Policing Strategy</li> <li>• Further develop a Divisional capability in Roads Policing</li> </ul>	<p>Each District Officer Inspector Fitzpatrick</p>	<p><b>Increase in:</b></p> <ul style="list-style-type: none"> <li>➢ Drink Driving Detections</li> <li>➢ Drug Driving Detections</li> <li>➢ Road Transport Offences Detected</li> <li>• No. Of Mat checkpoints</li> <li>• No. of persons breathalysed</li> <li>• No. of Intelligence led Operations</li> <li>• No. of Disqualified Drivers detected</li> <li>• No. of persons wanted on warrant for serious traffic offences detected</li> <li>• No. of Section 41 vehicle seizures</li> <li>• No. of offences for non-compliance of NCT regulations</li> <li>• No. of intercept speed detections by speed limit zone</li> <li>• Reduction in Fatal and Serious Injury Traffic Collision achieved</li> <li>• Reduction in Fatal and Serious Collisions involving drivers in the 17-26 year age group</li> <li>• No. of Traffic Personnel deployed within the Division</li> <li>• New Roads Policing Roster implemented</li> <li>• National Roads Policing Strategy implemented</li> <li>• Appropriate resources identified and trained</li> </ul>

**Divisional Outcomes: Reduction in Incidence of Fatal and Serious Injuries and Improved Road Safety through Increased Road User Compliance; Significant Contribution to the Free Flow of Traffic**

## Goal Four – Public Order

*To significantly reduce the incidence of public order and anti social behaviour in our communities*

Regional Actions	Regional Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>To manage public disorder and anti social behaviour, in particular those problems associated with the night time economy</p>	<ul style="list-style-type: none"> <li>• Incidents of public disorder reduced</li> </ul>	<ul style="list-style-type: none"> <li>• Increase Garda visibility in urban centres and known trouble spots at night and on weekends thereby adopting a low tolerance stance in relation to alcohol and drug related anti-social behaviour</li> <li>• Pro actively enforce the various Liquor licensing and Public order legislation available to the Gardaí</li> </ul>	<p>Each District Officer</p> <p>D/Supt Collins</p>	<ul style="list-style-type: none"> <li>• Reduction in Public Disorder offences.</li> <li>• Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults)</li> <li>• Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults)</li> <li>• Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles)</li> <li>• Number of Good Behaviour Contracts issued (juveniles)</li> <li>• Number of Behaviour Orders applied for (juveniles)</li> <li>• Number of Adult Cautions administered</li> <li>• Continue to promote the use of Anti Social Behaviour Orders</li> <li>• Increase in the number of inspections of licensed premises.</li> <li>• Each District to hold one meeting with all license holders</li> <li>• Number of prosecutions under S4 (1) Intoxicating Liquor Act 2003</li> </ul>
<p>Maintain and enhance organisational capability to effectively address incidents of public disorder</p>	<ul style="list-style-type: none"> <li>• Incidents of criminal damage reduced</li> </ul>	<ul style="list-style-type: none"> <li>• Identify trends &amp; patterns in relation to all forms of criminal damage.</li> <li>• Target public disorder hot spots</li> <li>• Identify trends &amp; patterns in relation to assaults</li> </ul>		<ul style="list-style-type: none"> <li>• Number of warnings issued to license holders under S4(2) Licensing (Combating Drug Abuse) Act, 1997</li> <li>• Number of applications to the District Court under S4(1) Licensing (Combating Drug Abuse) Act 1997</li> <li>• Number of warnings issued to license holders under S18(2) of Licensing (Combating Drug Abuse) Act, 1997</li> <li>• Number of applications in the District Court under S18(1) of Licensing (Combating Drug Abuse) Act, 1997</li> </ul>

	<ul style="list-style-type: none"> <li>• Incidents of assault reduced</li> </ul>	<ul style="list-style-type: none"> <li>• Expand Schools Completion programme into Transition Year Students</li> <li>• Promote the national Knife Crime awareness programme.</li> </ul>	<p>Each District Officer</p> <p>D/Supt Collins</p> <p>Each District Officer</p>	<ul style="list-style-type: none"> <li>• Number of Exclusion Orders applied for under S3(1) Criminal Justice (Public Order) Act 2003</li> <li>• Number of notices served under S4(2) Criminal Justice (Public Order) Act 2003</li> <li>• Number of applications for Closure Orders to the District Court under S4(1) C.J.(P.O.) Act 2003</li> <li>• Reduction in the number of Criminal Damage offences.</li> <li>• Reduction in the number of incidents of Assault.</li> <li>• Implement Schools Completion programme into Transition Year Students</li> <li>• Promote the Knife Crime awareness programme through schools, the media and pro-active patrolling.</li> </ul>
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**Divisional Outcome: Safer Communities and Public Places**

## Goal Five – Ethnic & Cultural Diversity

*To provide equal protection and appropriate service, while nurturing mutual respect and trust*

Regional Actions	Regional Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>Implement Garda Diversity Strategy</p> <p>Increase the capability and effectiveness of An Garda Síochána in creating an organisation representative of the community it serves</p> <p>Engage with ethnic and culturally diverse communities</p>	<ul style="list-style-type: none"> <li>• Garda Diversity Strategy implemented and evaluated</li> <li>• Percentage of new entrants from minority communities to An Garda Síochána (full-time and Reserve Gardaí) increased</li> <li>• Detection rates for racist incidents increased</li> <li>• Enhanced data on racist incidents</li> </ul>	<ul style="list-style-type: none"> <li>• Implement the Garda Diversity Strategy as appropriate in each Division</li> <li>• Encourage recruitment of and answer queries from, interested members of ethnically diverse communities in relation to joining An Garda Síochána</li> <li>• Utilise community Gardaí to increase detections of racist incidents</li> </ul>	<p>Each District Officer</p> <p>D/Supt Collins</p>	<ul style="list-style-type: none"> <li>• Action the relevant elements of the Regional Diversity strategy</li> <li>• Hold Open Days in each District</li> <li>• Maintain Ethnic Liaison Officer numbers</li> <li>• Continue to recruit through Open Days</li> <li>• Prevent racist incidents</li> <li>• Evaluate the implementation of the Diversity Strategy on a quarterly basis</li> <li>• Information provided to interested members of ethnically diverse communities in relation to recruitment into An Garda Síochána</li> <li>• Record and review all racist incidents on PULSE</li> <li>• Inspector appointed in each District to monitor racist incidents and take appropriate action</li> <li>• Increase detections of racist incidents and number of racist incidents recorded</li> </ul>

**Divisional Outcome: A Garda Service that Reflects and Serves our Diverse Communities**

## Goal Six – Community Engagement

*To build a Garda service that reflects the needs of and priorities of the people of Ireland*

Regional Actions	Regional Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>A Regional focus on Community Policing</p> <p>Implement Garda Youth Strategy</p> <p>Enhance our service to the community through the implementation of a Garda Charter</p>	<ul style="list-style-type: none"> <li>• Pilot of Regional Model of Community Policing implemented and evaluated</li> <li>• Targets appropriate to An Garda Síochána, as set out in the Regional Youth Justice Strategy, achieved</li> <li>• Garda Charter completed and pilot commenced</li> <li>• Satisfaction levels of older people with Garda service established through joint survey with relevant partner agencies</li> </ul>	<ul style="list-style-type: none"> <li>• Implement the Garda Regional Model of Community Policing Divisionally</li> <li>• Implement Garda targets of the Regional Youth Justice Strategy Divisionally</li> <li>• Commence pilot of the Garda Charter Divisionally</li> <li>• Engage with partner agencies in relation to satisfaction of older people with Garda service.</li> <li>• Each person of pensionable age who is a victim of Domestic Burglary or Assault shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE</li> </ul>	<p>Each District Officer</p>	<ul style="list-style-type: none"> <li>• Action the relevant elements of the Regional Model of Community Policing in each Division</li> <li>• Action the relevant elements of the Regional Youth Justice Strategy in each Division</li> <li>• Commence pilot of the Garda Charter</li> <li>• Continue to ensure that persons of pensionable age, who have been victims of Domestic Burglary or Assault, that have received a visit from their community Garda and have been given crime prevention strategies and reassurance.</li> </ul>

<p>Engage with older people</p> <p>Communicate effectively with the community</p> <p>Engagement with all members of the community</p> <p>Enhance An Garda Síochána's victim related services</p>	<ul style="list-style-type: none"> <li>• Garda involvement in Joint Policing Committees (JPCs) evaluated</li> <li>• Two Family Liaison Officers appointed in every Garda District</li> <li>• Satisfaction levels of victims of crime with Garda service established through joint survey with relevant partner agencies</li> <li>• Letters to victims issued in all appropriate cases</li> </ul>	<ul style="list-style-type: none"> <li>• Increase the level of Garda uniformed visibility throughout the Region</li> <li>• The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community</li> <li>• Appoint and train Two Family Liaison Officers in each Garda District</li> <li>• Engage with partner agencies in relation to satisfaction levels of victims of crime with Garda service</li> <li>• Advise crime victims in writing in a timely fashion in appropriate cases the contact details of the investigating Garda and the availability of victim support services</li> <li>• Improve response times</li> </ul>	<p>Each District Officer</p>	<ul style="list-style-type: none"> <li>• Chief Superintendents or Superintendents appointed to all Joint Policing Committees as appropriate</li> <li>• 100% attendance at all Joint Policing Committees meetings</li> <li>• All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate</li> <li>• Maintain the current level of two trained Family Liaison Officers appointed and trained in each District.</li> <li>• Establish Community Policing Forums in each sub District</li> <li>• Engage with the Victim Support Agencies</li> <li>• Support the engagement process with partner agencies in relation to satisfaction with Garda service</li> <li>• 100% of crime victims contacted in writing advising them of the availability of victim support services</li> <li>• Monitor and improve an 82% response to Emergency Calls (Priority 1) within 15 minutes</li> <li>• Monitor and improve an 94% response to Emergency Calls (Priority 1) within 30 minutes</li> </ul>
<p align="center"><b>Divisional Outcome: A Garda Service that is Partnership Based and Community Oriented; Improved Communication with, and Service to, Victims of Crime</b></p>				

