

An Garda Síochána



Annual Policing Plan 2009

Dublin Metropolitan Region - North.

January 2009



VISION

‘Excellent people delivering policing excellence’

RAITEAS MISIN / MISSION

An leibhéal insroichte is airde a bhaint amach maidir le Cosaint Phearsanta, Tiomantas do Phobal agus Slándáil Stáit.

To achieve the highest attainable level of Personal Protection, Community Commitment and State Security

VALUES

Having respect for people and accepting diversity in all its forms:

- ▣ Protecting human rights and adhering to the principles of fairness and justice
 - ▣ Maintaining partnerships with the community
- ▣ Individual responsibility and transparent public accountability
 - ▣ Honesty, professionalism and ethical leadership
 - ▣ Continuously learning and embracing change.



Foreword from the Divisional Officer, Dublin Metropolitan Region (North)

I am pleased to present the 2009 Policing Plan for the Dublin Metropolitan Region (North) Division.

This year's plan is based on a series of six strategic goals as outlined in the Garda Síochána Corporate Strategy 2007 - 2009 and the 2009 Policing Plan – 'A Time for Change'.

These strategic goals address issues of National/International Security, Crime, Traffic and Road Safety, Public Order, Ethnic and Cultural Diversity, Community Engagement. All are underwritten by a commitment to the achievement of the highest attainable level of personal protection, community commitment and state security.

Cognisance is taken of public confidence and the prioritisation of customer needs as identified in the annual Public Attitude Survey. It is my intention and through the efforts of my staff, to build further on the advances which were made in 2008.

The plan for this Division has been devised with a view to effecting an optimal Garda response in this Division to the strategic national goals.

If you have any comments or suggestions you would like to make please forward them to me, at Ballymun Garda Station, Dublin 9 or at ballymun_dv@garda.ie.

Gerard Phillips.

**Gerard Phillips
Chief Superintendent
Dublin (North) Division
Date 16.1.2009.**



GOAL ONE:- National and International Security

To maintain national and international security

Process Owners: D/Superintendent Dennedy (Ballymun). Superintendent Curran & D/Inspector Conlon (Coolock), Superintendent Kelly & Insp. Boland(Balbriggan), Superintendent Ryan & D/Inspector McGowan (Ballymun), Superintendent Dowling & D/ Inspector Willis (Raheny)

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance indicators
<ul style="list-style-type: none"> • Support Garda units dedicated to combating subversive activity and emerging threats. • Identify and monitor all targets with subversive/Islamic militant links • Constant liaison and cooperation with SDU. • Sustain and continue our Regional capability to effectively respond to immediate national and International security threats 	<ul style="list-style-type: none"> • Number of individuals arrested and/or prosecuted for terrorist/subversive/ Islamic militant offences • Number of threats identified 	<ul style="list-style-type: none"> • Each threat received in relation to national and international security to be assessed, categorised and recorded at Divisional level. • Identify and monitor all targets with subversive and / or /Islamic militant links • Constant liaison and cooperation with SDU in relation to each identified target • Implement the National Critical Infrastructure Security Plan in this Division 	<ul style="list-style-type: none"> • 100% of identified threats, assessed categorised and recorded • Number of operational plans devised to deal with each threat received • Review of operational plans carried out on a monthly basis in relation to each threat received • 100% of operations against identified targets initiated • Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences • The number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links • National Critical Infrastructure Security Plan implemented • Conduct at least one live Emergency Exercise and/or one table-top Emergency Exercise.

Divisional Outcome: *A safe and secure State; A positive contribution to International Security.*



GOAL TWO:- Crime

To significantly reduce the incidence of crime and criminal behaviour

Process Owners: D/Superintendent Dennedy (Ballymun). Superintendent Curran & D/Inspector Conlon (Coolock), Superintendent Kelly & Insp. Boland(Balbriggan), Superintendent Ryan & D/Inspector McGowan (Ballymun), Superintendent Dowling & D/ Inspector Willis (Raheny).

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance indicators
<ul style="list-style-type: none"> • Individuals involved in organised and serious crime will continue to be targeted through intelligence led operations to target gun crime the drugs trade and human trafficking. • Target Payment Card Fraud • Target Property related crime • Campaigns at regional and Local level to heighten Public Awareness in relation to the Prevention of domestic burglaries, unauthorised takings and thefts from MPV • Proactively manage the sex offenders register • Inspector to be appointed in each district to ensure domestic violence policies are fully implemented. 	<ul style="list-style-type: none"> • Increase in Possession of Firearms incidents • Increase in the detection rate for Possession of Firearms Offences • Increase in detections of importation of drugs, cultivation and manufacture of drugs for sale or supply. • Reduce overall the number of Fraud / Deception incidents. • Reduction in the number of property related crimes. • Increase in the detection rate achieved in property related crimes. • Campaigns mounted in each Garda Division / District • Increase in the Detection Rate for Sexual Offences. • Inspector appointed to monitor and support persons at risk of domestic violence. 	<ul style="list-style-type: none"> • Continue and intensify intelligence led operations against groups and individuals engaged in the trafficking of illegal drugs, guns, and immigrants into and within the State • Target Payment Card Fraud • Divisional crime reduction strategies implemented. • Campaign at Divisional level to heighten Public Awareness in relation to the prevention of domestic burglaries, unauthorised takings and thefts from MPV's. 	<ul style="list-style-type: none"> • Number of targeted operations against individuals and groups involved in the trafficking of illegal drugs, guns and immigrants into and within the State. • Each District to develop and implement Monthly action Plans in relation to street drug dealing / use. • Increase in Section 3 and 15 Misuse of Drugs Act drug seizures. • Increase in searches of premises • Decrease in the number of incidents of Card Fraud. • Decrease in the number of property related crimes. • Increase in the detection rate of property related crimes. • Each District officer to engage with the media to heighten Public Awareness in relation to high volume crime during 2009 • Inspector nominated. • Nominated Gardai to monitor the movement of sex offenders and ensure compliance with terms of Sexual Offenders Act 2001.

<ul style="list-style-type: none"> • Support the implementation of the National Model of Crime Prevention and Reduction • Continue the process of expanding the case management system for juveniles and adults in every DMR Division • Increase the number of bench, penal, distress and committal warrants executed. • Monitor criminal behaviour on public transportation and make DART and Dublin Bus a safer place to travel 	<ul style="list-style-type: none"> • Support the implementation of The National Model of Crime Prevention and Reduction. • Continued expansion of the case management system. <p>Increase in the number of; Bench warrants Penal warrants, Distress & Committal warrants executed</p> <p>Frequency of liaison Meetings between Public Transport Operators and An Garda Siochana.</p>	<ul style="list-style-type: none"> • Appoint an Inspector with responsibility for arranging the monitoring of current and newly identified sex offenders • Appoint an Inspector with responsibility for ensuring domestic violence policies are fully implemented • Support the implementation of the National Model of Crime Prevention and Reduction • Continued expansion of the case management system • Increase the number of bench, penal, distress and committal warrants executed. • Targeted operations to deal with incidents of criminal behaviour on public transport and make DART and Dublin Bus a safer place to travel. 	<ul style="list-style-type: none"> • Inspector nominated. • Support the implementation of the National Model of Crime Prevention and Reduction • Continued expansion of the case management system. • Number of bench, penal, distress and committal warrants executed • Frequency of liaison meetings with Public Transport Operators and An Garda Siochana • Persons arrested for incidents of criminal behaviour on public transport
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Divisional Outcome :

Serious and Organised Crime undermined within the Division; Reduction in Property Crime and Increased Detections. The risk posed by Sex Offenders subject to the provisions of legislation reduced. Increased confidence in An Garda Siochana's ability to investigate crimes involving domestic Violence and those of a sexual nature.



GOAL THREE: -Traffic and Road Safety.

To significantly reduce the incidence of Fatal and Serious Injury accidents and improve Road Safety

**Process Owners: Superintendents Curran (Coolock), Kelly (Balbriggan), Ryan (Ballymun), Dowling (Raheny),
Inspector I/C Divisional Traffic Unit, (Santry).**

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance indicators
<p>Through greater visibility and enforcement, increase compliance of Road Traffic Legislation within the Region by:</p> <ul style="list-style-type: none"> Implementing the Regional Road Policing Operations Plan. Intelligence led initiatives to changing young driver behaviour Develop an intelligence led initiatives to identify and target persistent offenders and un-roadworthy vehicles Deployment of Automated Robot speed detection Van at Speed Enforcement Zones Utilisation of intercept speed detection equipment Develop an ANPR Operational Strategy for the Region Develop and implement a strategy to reduce the risks to vulnerable road users within the region Regional and Divisional Traffic Units increased in line with strategic review of Traffic Corps 2005 Develop new Roads Policing Roster for DMR. Implement the National Roads Policing Strategy. Further develop a Regional capability in Roads . 	<p>Increase in:</p> <ul style="list-style-type: none"> ➤ Drink Driving Detections ➤ Drug Driving Detections ➤ Road Transport Offences Detected <p>No. Of Mat checkpoints (manual ret) No. of persons breathalysed (manual ret)</p> <p>No. of Intelligence led Operations No. of Disqualified Drivers detected No. of persons wanted on warrant for serious traffic offences detected No. of Section 41 vehicle seizures No. of offences for non-compliance of NCT regulations No. of Automated speed detections by speed limit zone</p> <p>No. of intercept speed detections by speed limit zone ANPR Strategy implemented</p> <p>Reduction in:</p> <ul style="list-style-type: none"> ➤ Fatal and Serious Injury Traffic Collision achieved ➤ Reduction in Fatal and Serious Collisions involving drivers in the 17-26 year age group <p>No. of Traffic Personnel deployed within the Region.</p> <p>New Roads Policing Roster implemented. National Roads Policing Strategy implemented.</p>	<ul style="list-style-type: none"> Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, driving while intoxicated, seatbelts and other Road Transport offences Develop an intelligence led approach to the detection of Drug driving offence Prepare intelligence-led initiatives to identify, engage and target errant young drivers Target hot spots where offending young drivers congregate Road Safety Awareness Communications Programme implemented in this Division Increase dissemination of Road Safety information . 	<ul style="list-style-type: none"> Speeding detections Detections for driving while intoxicated Drug Driving Detections Road Transport Offence detections The number of persons breath tested on the roadside Detections in MAT checkpoints Detections in Non-wearing of seatbelts Detections in mobile phone use offences while driving Reduction in Fatal and Serious Injury Traffic Collisions achieved Reduction in Fatal Collisions involving drivers in the 17-26 year age group. Reduction in Serious Injury Traffic Collisions involving drivers in the 17-26 year age group. Increase in the use of FCPS Number of Road Safety Awareness Programmes implemented in the Community

Divisional Outcome: *Reduction in incidence of Fatal and Serious Injuries and Improved Road Safety through Increased Road User Compliance; Significant Contribution to Free Flow of Traffic.*



GOAL FOUR:- Public Order

To significantly reduce the incidence of Public Order and Anti-Social Behaviour in the Division

Process Owners: Superintendents Curran (Coolock), Kelly (Balbriggan), Ryan (Ballymun), Dowling (Raheny).

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance indicators
<ul style="list-style-type: none"> Increase Garda visibility in urban centres and known trouble spots at night and on weekends thereby adopting a low tolerance stance in relation to alcohol and drug related anti-social behaviour. Pro actively enforce the various Liquor licensing and Public Order legislation available to the Gardai 	<ul style="list-style-type: none"> Reduction in Public Disorder offences. Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults) Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults) Number of Behaviour Warnings issued under the Criminal Justice Act 2006 ((juveniles) Number of Good Behaviour Contracts issued (juveniles) Number of Behaviour Orders applied for (juveniles) Number of Adult Cautions. Increase number of lic. premises inspections Number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003 Number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997 Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997 	<ul style="list-style-type: none"> Dedicated public order patrols. All Hot Spots targeted through specific operational plans. Use of intelligence to identify Public Order Hot Spots. High visibility policing to reduce the number of public disorder incidents. Adopt a low tolerance policy in relation to alcohol and drug related anti-social behaviour. Pro actively enforce the various Liquor Licensing and Public Order legislation available to the Gardai. 	<ul style="list-style-type: none"> Increase in the number of targeted Public Order Patrols achieved Increase in the number of arrests for incidents of public disorder achieved Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults) Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults) Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles) Number of Good Behaviour Contracts issued (juveniles) Number of Behaviour Orders applied for (juveniles) Engage with licensing trade. Number of operations that focus on the prevention/detection of sales of alcohol to juveniles. Number of prosecutions under S4 (1) Intoxicating Liquor Act 2003 Number of warnings issued to license holders under S4(2) Licensing (Combating Drug Abuse) Act 1997.

<p>CONTD:</p> <ul style="list-style-type: none"> • Pro actively enforce the various Liquor licensing and Public Order legislation available to the Gardai • Identify trends and patterns in relation to all forms of criminal damage. • Identify trends and patterns in relation to assaults. 	<ul style="list-style-type: none"> • Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997 • Number of applications in District Court under S18(1) of Licensing(Combating Drug Abuse)Act 1997 • Number of Exclusion Orders applied for under S3(1) Criminal Justice (Public Order)Act 2003 • Number of notices served under S4(2) Criminal Justice (Public Order)Act 2003. • Number of applications for Closure Orders to the District Court under S4(1) Criminal Justice(Public Order) Act 2003 • <i>Reduction in the number of Criminal Damage offences.</i> • <i>Reduction in the number of incidents of Assaults</i> 	<ul style="list-style-type: none"> • In partnership with the licensing trade make use of early intervention strategies to target people who are likely to engage in public disorder as a result of excessive alcohol consumption • Increase Garda visibility at night and weekends at areas where criminal damage incidents are prevalent. • Schools Programme delivered in respect of vandalism and criminal damage • Increase Garda visibility at night and at weekends in areas where assaults are likely to happen 	<ul style="list-style-type: none"> • Number of warnings issued to license holders under S18(2) of Licensing(Combating Drug Abuse) Act 1997. • Number of applications in Dist Court under S18(1) Licensing(Combating Drug Abuse)Act 1997 • Number of Exclusion Orders applied for under S3(1) Criminal Justice(Public Order)Act 2003 • Number of Notices served under S4(2)Criminal Justice(Public Order)Act 2003 • Number of applications for Closure Orders to Dist Court under S4(1) Criminal Justice(Public Order)Act 2003 • Increase number of visits to licensed premises, off licenses, etc • All ‘ Hot Spot’ locations to be the subject of an operational plan to be reviewed within the Division on a monthly basis • Number of persons arrested. • Decrease in Criminal Damage incidents • Number of school visits. • Number of persons arrested. • Decrease in the number of assaults
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Divisional Outcome:
Safer Communities and Public Places.



GOAL FIVE:- Ethnic and Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust

Process Owners: Superintendents Curran (Coolock), Kelly (Balbriggan), Ryan (Ballymun), Dowling (Raheny).

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance indicator
<ul style="list-style-type: none"> • Implement the Garda Diversity Strategy as appropriate in each Division • Encourage recruitment of and answer queries from interested members of ethnically diverse communities in relation to joining An Garda Síochána. • Utilise community Gardai to increase detections of racist incidents. 	<ul style="list-style-type: none"> • Action the relevant elements of the National Diversity strategy • Evaluate the implementation of the Diversity Strategy on a quarterly basis • Information provided to interested members of ethnically diverse communities in relation to recruitment into An Garda Síochána • Record and review all racist incidents on Pulse • Increase detections of racist incidents and number of racist incidents recorded. 	<ul style="list-style-type: none"> • Implement the Garda Diversity Strategy as appropriate in this Division • Upon recruitment drive (Garda Reserve or regular service), an information day will be held within this Division to cater for, and answer queries from, interested members of ethnically diverse communities • Best Practice guidelines implemented in this Division • Engage with NGOs who work within marginalised and ethnically diverse communities • In addition to community policing units, begin the process of deploying Ethnic Liaison Officers on regular units 	<ul style="list-style-type: none"> • Action the relevant elements of the National Diversity strategy • Information day on Garda recruitment held within each District within one month of national Garda recruitment drive • Specific strategies deployed in this Division in line with guidelines and review of strategies deployed, carried out in this Division. • Two Open Days for ethnic minorities in this Division • Information exchange conducted between relevant NGOs and An Garda Síochána. • 100% of Community Gardaí within each Division trained as Ethnic Liaison Officers • Record and review all racist incidents on Pulse • Number of racist incidents recorded

Divisional Outcome:

A Garda Service that Reflects and Serves our Diverse Communities.



GOAL SIX:- Community Engagement

To build a Garda service that reflects the needs and priorities of the people of the Division.

Process Owners: Superintendents Curran (Coolock), Kelly (Balbriggan), Ryan (Ballymun), Dowling (Raheny).

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance indicators
<ul style="list-style-type: none"> • Implement the Garda National Model of Community Policing • Implement Garda targets of the National Youth Strategy regionally • Commence pilot of the Garda Charter regionally • Engage with partner agencies in relation to satisfaction of older people with Garda service • Each person of pensionable age who is a victim of domestic burglary or assault shall have a Community Garda visit with crime prevention strategies and reassurance offered which will be recorded on Pulse 	<ul style="list-style-type: none"> • Action the relevant elements of the National Model of Community Policing in each Division. • Action the relevant elements of the National Youth Justice Strategy in each Division. • Commence pilot of the Garda Charter. • The proportion of persons of pensionable age who have been victims of Domestic Burglary or Assault, that have received a visit from their Community Garda and have been given crime prevention strategies and reassurance. 	<ul style="list-style-type: none"> • Implement the Garda National Model of Rural and Urban Community Policing. • Implement Garda targets of the National Youth Strategy • Commence pilot of the Garda Charter. • Each person of pensionable age who is a victim of domestic burglary or assault shall have a Community Garda visit with crime prevention advice and reassurance offered which will be recorded on Pulse. 	<ul style="list-style-type: none"> • Action the relevant elements of the National Model of Community Policing in this Division • Action the relevant elements of the National Youth Justice Strategy in this Division. • Commence pilot of the Garda Charter. • The number of visits undertaken by a Community Garda to a person of pensionability age that was a victim of domestic burglary or assault and recorded on Pulse.

<ul style="list-style-type: none"> • Increase the level of Garda uniform visibility throughout the Region. • The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community • Appoint and train two Family Liaison Officers in each Garda District • Engage with partner agencies in relation to satisfaction levels of victim of crime with Garda service • Advise crime victims in writing in a timely fashion in appropriate cases the contact details of the investigating Garda and the availability of victim support services 	<ul style="list-style-type: none"> • Chief Superintendent or Superintendent appointed to all Joint Policing Committees(JPCs) as appropriate • 100% attendance at all Joint Policing Committee meetings. • All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate • Two family Liaison Officers appointed and trained in each District • Support the engagement process with partner agencies in relation to satisfaction with the Garda service. • 100% of crime victims contacted in writing advising them of the availability of victim support services. 	<ul style="list-style-type: none"> • Increase the level of Garda uniform visibility throughout the Division. • The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community • Appoint and train two Family Liaison Officers in each Garda District • Engage with partner agencies in relation to satisfaction levels of victims of crime with the Garda service. • Advise crime victims in writing in a timely fashion in appropriate cases the contact details of the investigating member and the availability of victim support services. 	<ul style="list-style-type: none"> • Four high visibility foot patrols completed per month by senior management. • Increase the number of high visibility patrols in RAPID areas. • Chief Superintendent or Superintendent appointed to all Joint Policing Committees (JPCs) as appropriate. • 100% attendance at all Joint Policing Committees • All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate • Two trained Family Liaison Officers appointed and trained in each District. • Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer • Support the engagement process with partner agencies in relation to satisfaction with the Garda service. • Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE
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- Improve response times

- Achieve an 82% response to Emergency Calls (Priority !) within 15 minutes
- Achieve a 94% response to Emergency Calls (Priority !) within 30 minutes.

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Divisional Outcome:

A Garda service that is Partnership based and Community Oriented; Improved Communications with and Service to, Victims of Crime.