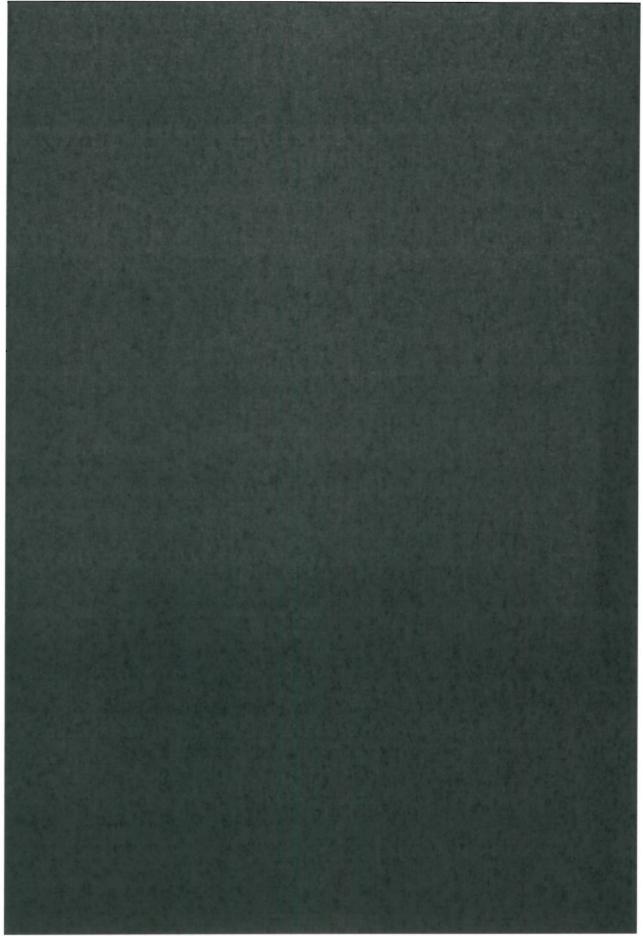
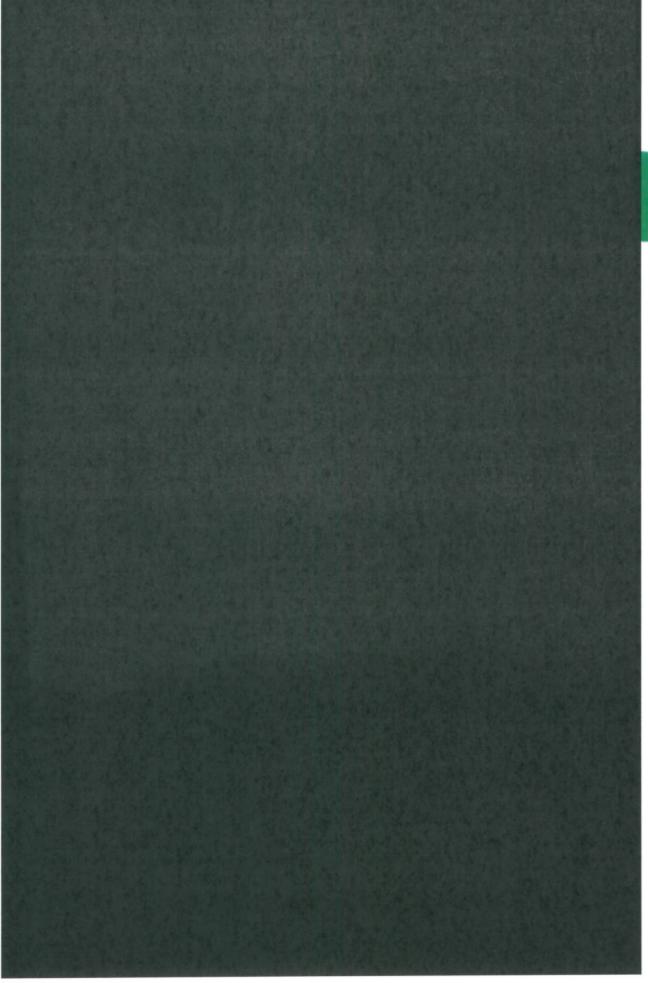
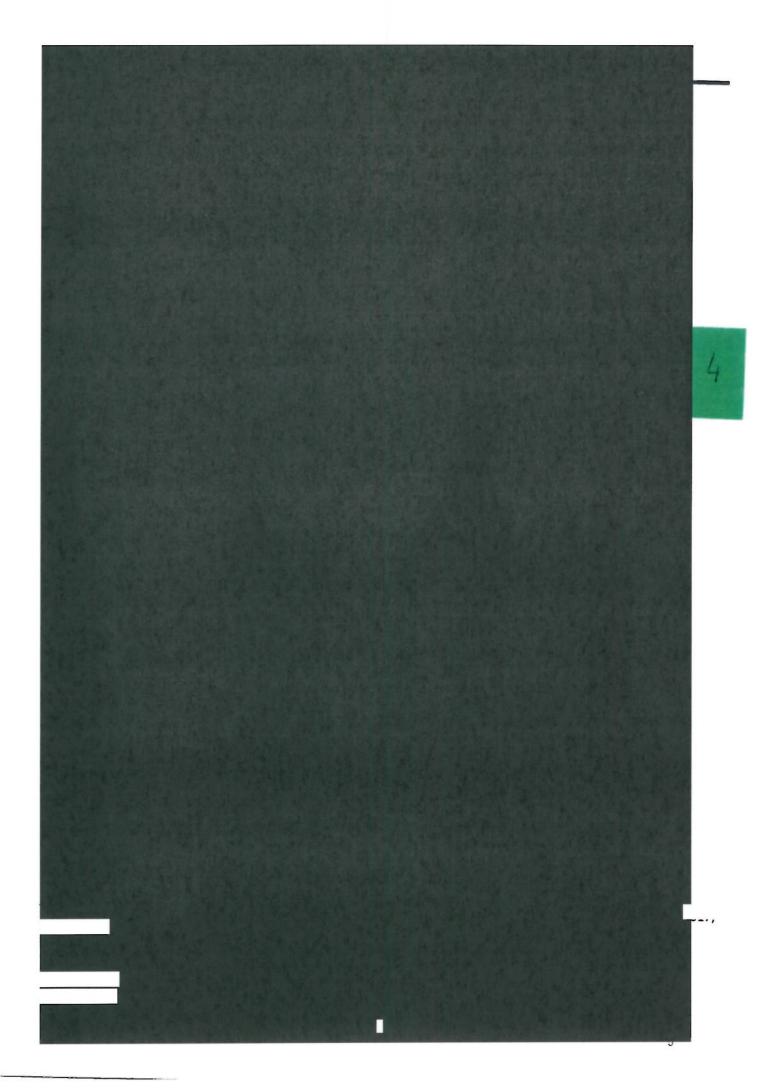
Cover - Briefing Pack - 13th July 2017 Corrrespondence dated 7th July 2017 from GSOC to Mr. Joseph Nugent Corrrespondence dated 10th July 2017 from GSOC to Mr. Joseph Nugent 3 Corrrespondence dated 10th July 2017 from GSOC to Mr. Joseph Nugent 1  Email from Deputy Commissioner, Policing & Security to GSOC dated 7th July 2017 Answer to PQ 27498/17 84 GJAS Interim Audit Report Garda College February 2017 - Update on College February 2017 - Update		Schedule 1 Commissioner's Office Records		File No:FOI-000322-2017 Req	Requester Name: Claire Murphy	эћу
Cover - Briefing Pack - 13th July 2017 from GSOC to Mr. Joseph Nugent 3 Part 1(n) Schedule 1 Outside the scope of FOI Corrrespondence dated 10th July 2017 from GSOC to Mr. Joseph Nugent 1 Part 1(n) Schedule 1 Outside the scope of FOI & Security to GSOC dated 7th July 2017 2 Part 1(n) Schedule 1 Act Act Act Answer to PQ 27498/17 84 Security to GSOC dated 7th July 2017 2 Part 1(n) Schedule 1 Act Act Answer to PQ 27498/17 84 Section 42(j) Restriction of Act Internal financial control internal financial control Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts - 2015 Information request following meeting with Commissioner Act Response to PQ 27498/17 2 Section 42(j). Part 1(n) Outside the scope of FOI Schedule 1 Act Act Schedule 1 Act Act Schedule 1 Act Act Schedule 1 Act	Page No	Description of document	Deletions	Relevant Section of FOI Acts	Reason for decision	Decision Maker's decision
Corrrespondence dated 7th July 2017 from GSOC to Mr. Joseph Nugent Corrrespondence dated 10th July 2017 from GSOC to Mr. Joseph Nugent 1 Part 1(n) Schedule 1 Outside the scope of FOI Act Corrrespondence dated 10th July 2017 from GSOC to Mr. Joseph Nugent 1 Part 1(n) Schedule 1 Outside the scope of FOI Act GSOC to Mr. Joseph Nugent 1 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 7th July 2017 Part 1(n) Schedule 1 Act Corrrespondence dated 12th July 2017 Part 1(n) Schedule 1 Act Section 42(j) Part 1(n) Schedule 1 Act Corrrespondence dated 12th July 2017 Part 1(n) Schedule 1 Act Section 42(j) Restriction of Act Probationer Allocation by Division 2015-Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ 27498/17 Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ 7498/17 Part 1(n) Schedule 1 Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI Pact 1(n) Schedule 1 Act Pact Pact Pact 1(n) Schedule 1 Act Pact Pact Pact 1(n) Schedule 1 Act Pact Pact Pact 1(n) Schedule 1 Pact Pact Pact Pact 1(n) Schedule 1 Pact Pact Pact Pact Pact Pact 1(n) Schedule 1 Pact Pact Pact Pact Pact Pact Pact Pact	->	Cover - Briefing Pack - 13th July 2017				Grant
Corrrespondence dated 10th July 2017 from GSOC to Mr. Joseph Nugent 1 Part 1(n) Schedule 1 Act Act Email from Deputy Commissioner, Policing & Security to GSOC dated 7th July 2017 2 Part 1(n) Schedule 1 Act Act Act Answer to PQ 27498/17 84 Section 42(j) Restriction of Act GlAS Interim Audit Report Garda College recommendations 0 Drug Testing Training 30 Part 1(n) Schedule 1 Act Copy of signed Sept '16 statement on internal financial control Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts - Commissioner Response to PQ 27498/17 2 Section 42(j), Part 1(n) Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j), Part 1(n) Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Outside the scope of FOI Response to PQ PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 8 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request -	2-3	Corrrespondence dated 7th July 2017 from GSOC to Mr. Joseph Nucent	3	Part 1(n) Schedule 1	Outside the scope of FOI  Act	Refuse
Email from Deputy Commissioner, Policing & Security to GSOC dated 7th July 2017 2 Part 1(n) Schedule 1 Act Act Answer to PQ 27498/17 2 Part 1(n) Schedule 1 Act Act Answer to PQ 27498/17 2 Part 1(n) Schedule 1 Act Act Act Answer to PQ 27498/17 84 Section 42(i) Restriction of Act FOI Drug Testing Training 30 Part 1(n) Schedule 1 Act Act Copy of signed Sept 16 statement on internal financial control Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts Commissioner (Commissioner to PQ 27498/17 2 Section 42(i), Part 1(n) Outside the scope of FOI Response to PQ 27498/17 2 Section 42(i) Restriction of Act Schedule 1 Response to PQ 27498/17 2 Section 42(i) Restriction of Act Probationer Allocation by Division 2015-2017 Response to PQ 27498/17 2 Section 42(i) Restriction of Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act		Corrrespondence dated 10th July 2017 from			Outside the scope of FOI	
Email from Deputy Commissioner, Policing & Security to GSOC dated 7th July 2017 2 Part 1(n) Schedule 1 Act Act Answer to PQ 27498/17 84 Section 42(i) Restriction of Act GIAS Interim Audit Report Garda College February 2017 - Update on College February 2017 Folio Commissioner Folio Accounts - 2015 Act Femail dated 12th July 2017 entitled FAC information request following meeting with Commissioner Response to PQ 27498/17 2 Section 42(j), Part 1(n) Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Probationer Allocation by Division 2015- 2017 Response to PQ Part 1(n) Schedule 1 Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 8 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 9 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 9 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting 9 Part 1(n) Schedule 1 Outside the scope of FOI PAC Briefing Material Request - Vetting	4	GSOC to Mr. Joseph Nugent	_	Part 1(n) Schedule 1	Act	Refuse
& Security to GSOC dated 7th July 2017         2         Part 1(n) Schedule 1         Act           Answer to PQ 27498/17         84         Section 42(j)         Restriction of Act           GIAS Interim Audit Report Garda College February 2017 - Update on College recommendations         0         Outside the scope of FOI           Drug Testing Training Copy of signed Sept '16 statement on internal financial control         30         Part 1(n) Schedule 1         Act           Copy of signed Sept '16 statement on internal financial control         Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts Annual Report of the C&AG and Appropriation Accounts Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner Response to PQ 27498/17         Section 42(j), Part 1(n) Outside the scope of FOI Act         Act           Probationer Allocation by Division 2015-2017         2         Section 42(j)         Restriction of Act           Response to PQ         1         Section 42(j)         Restriction of Act           Part 1(n) Schedule 1         Outside the scope of FOI Act           PAC Briefing Material Request - Vetting         7         Part 1(n) Schedule 1         Act		Email from Deputy Commissioner, Policing			Outside the scope of FOI	· · · · · · · · · · · · · · · · · · ·
Answer to PQ 27498/17  GIAS Interim Audit Report Garda College February 2017 - Update on College recommendations  Drug Testing Training Copy of signed Sept '16 statement on internal financial control Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner Response to PQ 27498/17 Probationer Allocation by Division 2015- 2017 Response to PQ 27498/17 PEMS PEMS PAC Briefing Material Request - Vetting Part 1(n) Schedule 1 Act Outside the scope of FOI Act Restriction of Act Restriction of Act Act Act Outside the scope of FOI Act Act Part 1(n) Schedule 1 Act Outside the scope of FOI Act Act Part 1(n) Schedule 1 Act Outside the scope of FOI Act Act Act Outside the scope of FOI Act Act Act Act Outside the scope of FOI Act	5-6	& Security to GSOC dated 7th July 2017	2	Part 1(n) Schedule 1	Act	Refuse
GIAS Interim Audit Report Garda College February 2017 - Update on College recommendations  Drug Testing Training Drug Testing Training Copy of signed Sept '16 statement on internal financial control Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner Response to PQ 27498/17 Probationer Allocation by Division 2015- Probationer Allocation by Division 2015- Response to PQ 7498/17 PEMS  Part 1(n) Schedule 1  Section 42(j) Restriction of Act Act Outside the scope of FOI Act Outside the scope of FOI PAC Briefing Material Request - Vetting  Part 1(n) Schedule 1  Outside the scope of FOI Act Outside the scope of FOI Part 1(n) Schedule 1  Act Outside the scope of FOI Part 1(n) Schedule 1  Act Outside the scope of FOI Part 1(n) Schedule 1  Act Outside the scope of FOI Act Outside the scope of FOI Act Outside the scope of FOI	7	Answer to PQ 27498/17	84	Section 42(j)	Restriction of Act	Refuse
recommendations 0 Outside the scope of FOI Drug Testing Training 30 Part 1(n) Schedule 1 Act Copy of signed Sept '16 statement on internal financial control Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner Response to PQ 27498/17 2 Section 42(j), Part 1(n) Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Probationer Allocation by Division 2015- 2017 Section 42(j) Restriction of Act Outside the scope of FOI PEMS 2 Part 1(n) Schedule 1 Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act		GIAS Interim Audit Report Garda College February 2017 - Update on College				
Drug Testing Training  Copy of signed Sept '16 statement on internal financial control  Committee of Public Accounts - 2015  Annual Report of the C&AG and Appropriation Accounts  Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner  Response to PQ 27498/17  Probationer Allocation by Division 2015-2017  Response to PQ  Response to PQ  PEMS  Part 1(n) Schedule 1  Restriction of Act  Restriction of Act  Restriction of Act  Outside the scope of FOI  Act  Outside the scope of FOI  Part 1(n) Schedule 1  Act  Outside the scope of FOI  Act  Part 1(n) Schedule 1  Act  Outside the scope of FOI  Act  Act  Part 1(n) Schedule 1  Act  Outside the scope of FOI  Act  Act	8-11	recommendations	C			Grant
Copy of signed Sept '16 statement on internal financial control  Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts  Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner Response to PQ 27498/17 Probationer Allocation by Division 2015- 2017 Probationer Allocation Engagement PEMS PAC Briefing Material Request - Vetting  Commissioned  Restriction of Act Section 42(j) Restriction of Act Control Section 42(j) Restriction 42(j) Restriction 42(j) Restriction 42(j) Restriction 42(j) Restricti	12-13	Drug Testing Training	30	Part 1(n) Schedule 1	Outside the scope of FOI Act	Refuse
Committee of Public Accounts - 2015 Annual Report of the C&AG and Appropriation Accounts Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner Response to PQ 27498/17 Probationer Allocation by Division 2015- 2017 Response to PQ Response to PQ PEMS PAC Briefing Material Request - Vetting PAC Briefing Material Reguest - Vetting  Committee of Public Accounts Restriction of Act, Restriction of Act Section 42(j), Part 1(n) Outside the scope of FOI Restriction of Act Part 1(n) Schedule 1 Outside the scope of FOI Act Outside the scope of FOI Act Outside the scope of FOI Act	14-15	Copy of signed Sept '16 statement on internal financial control				Grant
Appropriation Accounts  Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner  Response to PQ 27498/17  Probationer Allocation by Division 2015- 2017  Response to PQ  Response to PQ  PEMS  PAC Briefing Material Request - Vetting  Appropriation Accounts  Rection 42(j), Part 1(n) Outside the scope of FOI Act  Section 42(j)  Restriction of Act  Outside the scope of FOI Act  Part 1(n) Schedule 1  Outside the scope of FOI Act  Outside the scope of FOI Act  Part 1(n) Schedule 1  Act  Outside the scope of FOI Act  Act  Part 1(n) Schedule 1  Act		Committee of Public Accounts - 2015				
Email dated 12th July 2017 entitled PAC information request following meeting with Commissioner 13 Section 42(j), Part 1(n) Outside the scope of FOI Response to PQ 27498/17 2 Section 42(j) Restriction of Act Probationer Allocation by Division 2015- 2017 1 Section 42(j) Restriction of Act PEMS 2 Part 1(n) Schedule 1 Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act Act	16-17	Appropriation Accounts	-			Grant
information request following meeting with Commissioner 13 Schedule 1 Act Response to PQ 27498/17 2 Section 42(j) Restriction of Act Probationer Allocation by Division 2015-2017 1 Section 42(j) Restriction of Act Response to PQ 1 Section 42(j) Restriction of Act Outside the scope of FOI PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act		Email dated 12th July 2017 entitled PAC			Restriction of Act,	
Response to PQ 27498/17 2 Section 42(j) Restriction of Act Probationer Allocation by Division 2015- 2017 Response to PQ 1 Section 42(j) Restriction of Act Response to PQ 1 Section 42(j) Cutside the scope of FOI PEMS 2 Part 1(n) Schedule 1 Act PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act	18	information request following meeting with Commissioner	ည်		Outside the scope of FOI Act	Part Grant
Probationer Allocation by Division 2015-  2017  Response to PQ  1 Section 42(j)  Restriction of Act Outside the scope of FOI PEMS  2 Part 1(n) Schedule 1  PAC Briefing Material Request - Vetting  7 Part 1(n) Schedule 1  Act Outside the scope of FOI Act Act Act	19-20	Response to PQ 27498/17	2	Section 42(j)	Restriction of Act	Refuse
Response to PQ 1 Section 42(j) Restriction of Act  PEMS 2 Part 1(n) Schedule 1 Act  PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act	21	Probationer Allocation by Division 2015- 2017				Grant
PEMS  PEMS  2  Part 1(n) Schedule 1  Act  Act  PAC Briefing Material Request - Vetting  PAC Briefing Material Request - Vetting  PEMS  2  Part 1(n) Schedule 1  Act  Outside the scope of FOI  Act  Part 1(n) Schedule 1  Act	22	Response to PQ	_	Section 42(j)	Restriction of Act	Refuse
PAC Briefing Material Request - Vetting 7 Part 1(n) Schedule 1 Act	23-24	PEMS	2	Part 1(n) Schedule 1	Outside the scope of FOI	Refuse
	25-31	PAC Briefing Material Request - Vetting	7	Part 1(n) Schedule 1	Outside the scope of FOI Act	Refuse

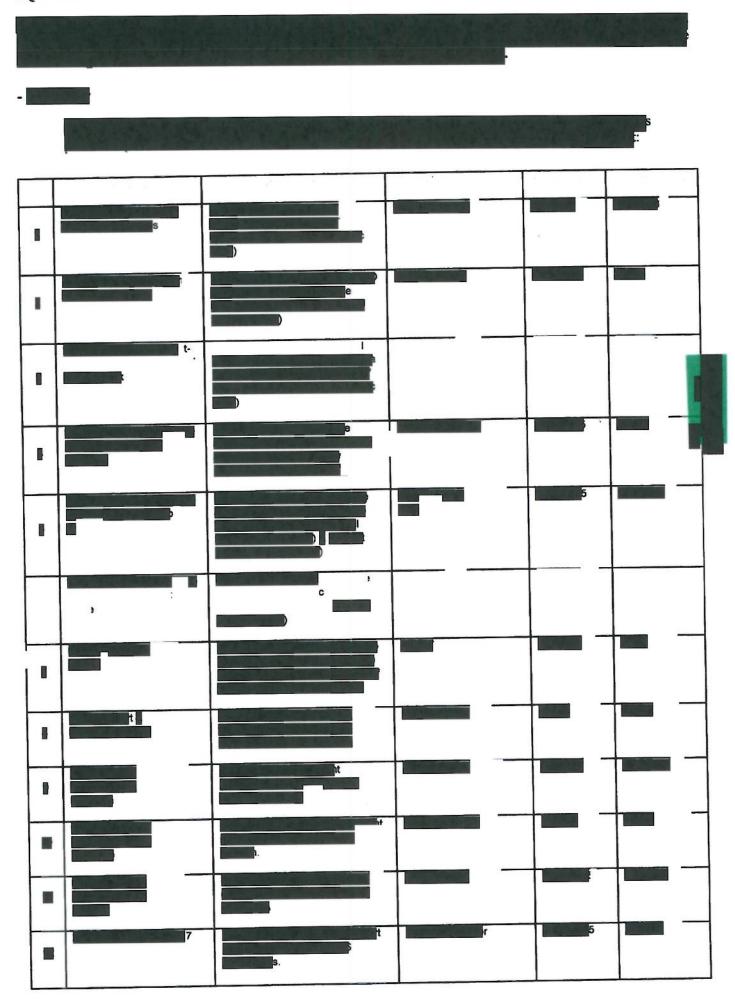
10 1 20	Total number of pages for full release  Total number of pages for partial release  Total number of pages being withheld	
<u></u>	Total number of pages	
,		1











## UPDATE ON Conege Recommendations

# GIAS Interim Audit Report on the Garda College Feb 2017

§ The Chief Administrative Officer – Mr. J Nugent § Ms. Gail Malone, Assistant Principal [CAO Office] § Ms. Helena Roddy, Secretarint [CAO Office]

Executive Director HR&PD - Mr. J Barrett

Executive Director Finance & Services -Mr. M Culhans

Head of Legal Affairs - Mr. K Runne

§ Mr. Paul McDonneil, Policing Division, Department of Justice & Equality

9 Director of Training - Chief Superintendent M Nugent

§ Acting Principal Administrator -Ms. F Delaney § Ms. Avril Molony, Higher Executive Officer [Garda College]

External Recommendations		Interdepencies	Interdepencies Target Completion
handerman and the first of the share security for a second of the second	CAO Manage	Doctorioson	Completed - 20th
Valenting pistures of the Control of		Manager	May 2017
		Sports Reld	•
		Accountants	
		Principal Admin	
		Finance	
		Directorate	
		Committee of	
		<b>Garda Wet</b>	
		Canteen	
		Committee of	
		Garda Officer's	
		4.5	

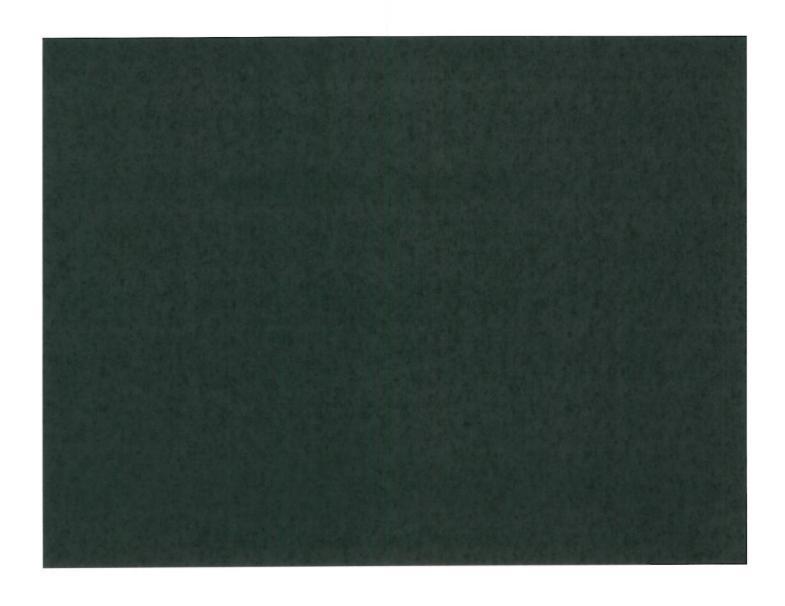
		Action List for Implementation Plan for GIAS Report on Garda College Templemore	or GIAS Report on G	arda College Templen	lore		
ģ	Recommendation	Actions	SRO	Interdependencies	Status	Update	Targe: Completion Date
2	It is recommended that all of the recommendations in this report are The Garda Executive have accepted the implemented immediately or as soon as possible thereafter. In April 2008 a findings of the Interim Audit Report. report was completed by the Finance Directorate that identified many of Progress reports to issue on the the issues of concern also highlighted in this audit and recommended implementation of the recommendations, rejecting many of the recommendations of the Finance Directorate's Report. Some of the issues were addressed by College Management however the structural issues in the College Governance were not addressed and over the years some of the improvements in financial controls have now been reversed.	The Garda Executive have accepted the findings of the Interim Audit Report. Progress reports to issue on the implementation of the recommendations.	Garda Executive	Garda Executive Steering Committee Completed	Completed	Progress reports are provided to the Head of Internal Audit, the Audit Committee and the Policing Authority.	End June 2017
7	The issues as to whether a report should be made to the Minister per section 4.1 of the Garda Siochána Act. 2005 is essentially a legal issue that GIAS is not competent to advise on. GIAS would however advise that the Issues identified in this report are serious and present considerable risk to the organisation and should be dealt with in an open and transparent manner.	Audit Report published 29th March 2017. Gormmsstorer Garda Executiv	Gorda Executive	N/A	Completed	The Department of Justice & Equality is represented on End June 2017 the Steering Committee and can provide regular updates to Minister & Secretary General.  The Head of Internal Audit is aware of this and is satisfied that the Department are informed of the implementation of the recommendations.	End June 2017

2027	C C	2017	2012
and Jun	End June 2017	End June 2017	End Dec 2017
		An initial training course has been developed for Garda Management in the College and the IPA will commence training for the Management Team September.  The Finance & Services Directorate currently provides training to Chief Superintendents and Superintendents on Destrict, and Divisional fensives.  The Principal Administrator and Director of Training will consider options for the roll-out of further training to other edministrative staff within the College and for other managers across the organisation.	The Garda Internal Audit Section has reviewed the tratus of 50 hank accounts referenced in the interim Audit Report. It is apparent that all of these accounts have now been closed or are private/club accounts have now been closed or are private/club accounts by the accounts by the accounts by the managed in the College international Training (CEPOI).  Authi Report recommends that the number of accounts ha reduced to two. This will be actilished when the status of the employees in the Rastaurant and Schop is determined and proper procurement procedures are in place for the purchase of food and supplies for the Rastaurant and Schop is Rastaurant and Schop is There is also one other account that was listed in the GIAS report but it now being managed by the Finance & Services Directorate - international Training Bank Account.
Completed	Completed	Completed	5.50 M 1 M 1 M 1 M 1 M 1 M 1 M 1 M 1 M 1 M
Chef Administrative Officer (CAC) Flastice & Services Directorate Garda Internal Audit Service	Director of Training Principal Administrator Executive Director HREAD Dept of Justice & Equality The Policing Authority Department of Public Expenditure and Action (DPER)	IPA Principal Administrator Director of Training Finance & Services Chrectorate	
Commissioner Garda Executive	GAO Executive Director HR&PD	Project Team Principal Administrator	Principal Administrator Executive Director Finance & Services
The 2015 Statement ofndel Control was amended. However, the Head of internal Audit expressed his concern that the text did not address the extent of the issues.	Principal Administrator to be appointed or the Sarda College.	An Garda Stochairs to consult with the institute of Public Administration (IPA) on the development of appropriate training for the administrative staff in the Garda College and other other training as required.	The Principal Administrator & Executive Orector to Orector than the number of bank accounts in the with this recommendation.
The Statement of Internal Elnancial Control in relation to the Appropriation The 2015 Statement ofndel Control Account 2015 should be annended to reflect the fact that the financial was amended. However, the Head of controls at the Gaeda College are not complant with the Public Financial Internal Audit expresses his concern that Proceedures. The wording of this amendment should be discussed with the the text did not address the extent of the Coffice of the Comptroller and Auditor General.	Garda Staff assigned to administrative roles in the College had no training in A Principal Administrator to be appointed or experience of administration and had no knowledge of Public Financial to the Garda College.  Precedures (the Blue Book) and associated governance rodes including.  Fullific Procusement Procedures, Risk Management Guidance for Central Governance and associated for the Risk Management of Public Expenditure and associated Circulars and Offices, Corporate Governance and sacciated Circulars and Offices, Covernment Azcounting Public Expenditure and Reform (DPER), Government Azcounting Public It is reconstruented that the one of College Administrator should be filled by a Principal Officer with experience in Public Financial Procedures instead of a Garda Superintendent. The Principal Administrator in the Garda College should have the same grade/rank and status as the Chief Superintendent acting as Disector of Thaining Both of these Officers should report (HRRAP); to be Executive Disector of Human Resources and People Oversiopment (HRAP).  The Principal Administrator and the Executive Disector (HRRAP) should have principal Administrator and the Executive Of the required changes recommended.	The Garda College should engage with the institute of Public Auministration At (IPA) or other service providers to provide training in relation to the Public in Flaundal Procedures and associated legislation, guidelines and standards. This should also be included in CPD courses for Superintendents, Chief Superintentents and equivalent grades.	All bank accounts under the control of the College Management should be The Principal Administrator & Executive closed with the exception of the College Implest Account. Permission Director Finance & Sarvices Director to should be sought from the Minister for Justice to open one additional rationalize the number of bank account account namely a College Restaurant Imprest Account. All payments and fine with this recommendation. Increipts for the College Restaurant Impress Accounts the New Scounts should report monthly to the Finance Directorate. These two accounts should report monthly to the Finance Directorate in the normal manner. The College Restaurant monthly to the Finance Directorate in the payment of the Restaurant, Bar and Shop Particular facus should be placed on cash income from the Restaurant, Bar, Shop and vending machines at the College to insure that adequate controls are in place.

d Dec 2017	End Dec 2017	End Dec 2017	End Dec 2017	End Dec 2017
Meusigs with the Department of Justice & Equality have End Dec 2017 commenced. Both organisations are working to have an appropriate funding model in operation in the College from January 2018	rrda r as		The CAO met with the Directors of Saria Sportsfled Co. Ltd and they have agreed to co-operate fully with the Implementation of the recommendations and transfer all land assats to the OPW. An Garda Solchöna, the Office are working to transfer all land assats to the OPW. Office are working to transfer all land assets this state control, it is actioned degret that there are complexities with land occupied by Templemore Golf Club however all parties agreed to proceed immediately to transfer the Garda College playing fields to the OPW. This matter is now being actively progressed by all parties.	The Directors of the Garda College Sportsfield Company Elexs agreed to co-operate fully with the implmentation of the recommedations of the interim Audit Report. The OPW have viewed all of the lines in question and have requested the CSSO to provide legal advise on the transfer of lands commercing with the Garda College playing fields. All parties are activoly working to transfer all lands into state control.
Én Progress	in Progress	รรม หือเสีย	in Progress	In Prograss
Steering Committee Dept Justice & Equality Department of Public Expenditure and Reform (DPER)	Finance & Savices Directorate Procurensel Office of Government Procurement (DGP) Restaurant Manager	Principal Administrator Executive Director HR& D Department of Public Department of Public Reform Policing Authority	Directors of Garda Sportsfield Co. Ud. OPW Head of Legal Affairs, CSSO, State Claims Agency	OPW HOLA, CSSO, State Claims Agency
nent rectus strvices	Principal Administrator	CAO Exec Dir HR&PD	נאס	CAO
Stochana am. 1 Department of Equity to develop a new funding Garda College.	unent in the Garda College in fine with National & EU ent Guidzelines.	ulorise ulorise	External Accountants issue been engaged to advise and assist the Sizening Committee, Principal Administrator and Executive Director Finance & Services in implementing all of the financial aspects of the recommendations.  All assets owned by the Garda College Agastes owned by the Garda College Sportfield Co. Lid are to be transfered into State Ownerhip i.e. to the OPW.	The Directors of Garda College Sportsheld CAO Company Let to transfer all lands owned by the Company to state control (OPW).
All revenue from Garde Restaurant, Shog (Including vending machines) and An Garda har should be brought into the Garda Vote through Appropriations in Additurtice & and should be brought into the Garda Vote through Appropriate a Vote in the model for bill to allow this revenue to offset other expenditure within the Garda Vote. The advice of the Department of Justice and Equality and the Department of Desire and Equality and the Department of Hostice and Equality and the Department of Public Expenditure and Reform (DPER) should be sought in this regard.	All Purchases for the College including the Azeravant should be strictly in All procurement in the Garda College accordance with Public Procurement (egislation, Advice should be soughtishould be in line with National & EU from the Public Procurement Office in Garda H.Q. and the Office of Procurement Guidalines. Government Procurement in this regard.	The Principal Administrator in the College should have three specialist staff (a) A contract accountant to be recruited to reporting to him the namely.  [a) An accountant with responsibility of putting in place the recommended (b) Executive Director HR & PD to regularize accounting systems and to continually review and report on the financial the struct of employees in the Garda position of the College  [b] A staff member from Human Resources and People Development (1). The Principal Administrator to develop a prectorate to resolve the Issues relating to the restaurant and other staff Business Case for staff for the new identified in this report, once these issues are addicessed there may not be situative to manage the facilities in the College  (c) A Facilities Manager to manage the facilities in the College	The Garda College Sportsfield Co Ltd should be wound up. An accounting External Accountants have been engaged to CAO firm should be contracted from the Office of Government Procurement advise and assist the Skeeling Committee, panel of firms to undertake this work. All assets including all associated Principal Administrator and Executive assets such as the Sportsfield land and Golf Course land should be taken Director finance & Services in Into State Control. All bank accounts and Investment accounts linked with implementing all of the financial aspects of the College should be closed and the balances surrendered to the Central the recommendations. All subsets owned by the Garda College Funds Funds	All land and buildings should be transferred to the control of the Office of The Public Works (OPW)

as adviced that the find Dec 2017 and as such An Garda and as such An Garda are to regularise their covernment under section 3. An Garda Sicchana are Authority to proceed a fram was £131,260,300 and fram was £131,260,300 and the Garda speld to the CoPW on met with the OPW on met with the Directors of End Jane 2017 and unionmed them e Standards in Public An least of the Barda speld to the CoPW on for To-date 99,5% of compiliance.  Lidd and informed them e Standards in Public stion of the budget the budget the budget for the stion of the new funding the overall budget for the ration of the new funding e-rabilished the panel to g from the budget.  g from the budget.  Total seal seal a review of and the Head of Legal and the State Claims Agency.	Conspany Ltd to the DeW.  Conspany Ltd to the DeW.  the Audit on Cash and End Sept 2017  area College Restaurant  of the Principal  of the Principal  the Sciplet of a GSOC  e Garda Internal Audit  tends to commence two  error the Interin Audit on  a College ( focusing on the  mendation).
The Likel State Solicitors Office has advised that the appropriate authority for the staff of the Restaurant and Shop is the Garda Commissioner and as such An Garda Sochara stroudd more immediant to regularise their position as civil servants of the government under saction as social strough more immediant to regularise their position as civil servants of the government under saction as during the actual restains a the Pocketa Authority to proceed as advised.  The actual restains the received by An Garda Stochara for the restal of lands at Dromand Farm was 6131,260,30.  This amount was verified with the Head of the Garda Internal Audit Section and was regald to the CPW on Thursiay Eth Mir.  The Chief Administrative Officer met with the OFW on Thursiay Eth Mir.  The Chief Administrative Office met with the OFW of the Garda Stochdara surveyed all relevant officers of the Garda Hollings of the Compiliance.  The Chief Administrative Office legislation. To-data 99,5% of relevant officers have confirmed compliance.  The Head of the Garda internal Audit Service has compliance.  The Principal Administrator is assessing the budget for the campled has been sought on the breakdown of payment to the relevant bodies.  The Principal Administrator is assessing the budget for the Callage as part of the Implementation of the new funding model for 2018.  The Principal Administrator has established the panel to evelute applications for funding from the budget.  The Principal Administrator has caraplished a review of hesumance in the Garda College and the Head of the galla College and the Head of Legal affairs has sought the views of the State Claim Agency.	This will be considered as part of the transfer of lasts from the Garda Cobbage Sportsheld Company Lid to the DeWi.  Both Mudits have been completed. The Audit on Cash and General Management in the Garda College Restaurant and Shop has been presented to the Principal Administrator in the College and the Comptroller & Auditor General. The Audit on EU Funded Programmer/Projects is now the subject of a GSOC Investigation. The Head of the Garda Internal Audit Section has activised that he intends to commence two furthers audits 1) Audit of Investigation Accounts associated with the Garda College 2) Review of the Interin Audit on Financial Controls in the Garda College (focusing on the implementation of the recommendation).
In Progress Completed Completed Completed Completed	in Progress
HR&PD Principal Admin HOLA, CSSO, Polising Authority OPER, Dept Justice & Equality CSSO, Dept Justice & Equality CSSO, Dept Justice & Equality CSSO, Dept Justice & Reform Beganditure & Reform HEAM, CSSO, State CHANA, CSSO, State Chains Agency	Principal Adrianistrator Executive Director HR&PD
Orr HE&PD  Orr HE&PD  utive  coor Smance  ryces  trorate  utive Ofrector  PD  utive Ofrector  roc & Services  closite  distrator  unive Director  ne & Services  closite  thistrator  unive Sirvices  closite  distrator  dipal  it Section:	Affair Garda Infernal Audit Service
	The Head of GIAS will commence two Audits 1] Audit of EU Funded Programmas/Projects 2] Systems Audit of Cash and General Management in the Gards College Restaurant and Shop, it is anticipated that both Audits will be completed by July 2017.
The status of the Restaurant employees though the considered by Cards  The status of the Restaurant employees though the considered by Cards  Competence to offer advice.  The status of the Restaurant employees though the considered by Cards  The status of the Restaurant of Cards  Cards  The status of the Status of Status  The status of Status  The status of the status  The status  The status of the status  The st	required particularly in the period 2002-2008 and 2669-





#### Statement on Internal Financial Control

#### Responsibility for system of internal financial control

As Accounting Officer, I acknowledge my responsibility for ensuring that an effective system of internal financial control is maintained and operated by An Garda Siochána. This responsibility is exercised in the context of the resources available to me and my other obligations as the Commissioner of An Garda Siochána. Also, any system of internal financial control can provide only reasonable and not absolute assurance that assets are safeguarded, transactions authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected in a timely manner. Maintaining the system of internal financial controls is a continuous process and the system and its effectiveness are kept under ongoing review.

An Garda Slochána notes the findings of the Garda Inspectorate report entitled Changing Policing in Ireland – November 2015, where a number of improvement opportunities were identified in the areas of governance and risk management. Improvement opportunities identified in risk management included the oversight and operation of risk management at an operational level in addition to the operation of the Risk Governance Board. In order to address the issues identified, a number of improvement initiatives are being prioritised under the Garda modemisation and renewal plan 2016 – 2021:

- A new organisational structure has been developed with a single senior management lead for policy, auditing and oversight roles which will strengthen internal control and governance.
- A policy management framework is being developed that will provide a transparent and co-ordinated approach to the development, implementation and monitoring of policy.
- A comprehensive review of risk management was undertaken in 2015 which developed a revised approach to risk management in An Garda Slochána. Significant improvements include the establishment of a new risk management office, revised policies and procedures and the establishment of a new Risk and Policy Governance Board, strengthened by the inclusion of the Deputy Commissioner Policing and Security as the Chief Risk Officer, and the Chief Administrative Officer. The revised approach to risk management will operate in cooperation with the Garda Professional Standards Unit and Garda Internal Audit section.

I have fulfilled my responsibilities in relation to the requirements of the service level agreements between An Garda Siochána and the Financial Shared Services Centre of the Department of Justice and Equality and the Shared Services Office for the provision of financial and payroll shared services. I rely on letters of assurance from the Accounting Officers of Vote 24 Justice and Equality and of Vote 18 Shared Services that the appropriate controls are exercised in the provision of shared services to this Office.

#### Financial control environment

I confirm that a control environment containing the following elements is in place:

- financial responsibilities have been assigned at management level with corresponding accountability
- reporting arrangements have been established at all levels where responsibility for financial management has been assigned
- formal procedures have been established for reporting significant control failures and ensuring appropriate corrective action
- there is an Audit Committee to advise me in discharging my responsibilities for the internal financial control system.

#### Administrative controls and management reporting

I confirm that a framework of administrative procedures and regular management reporting is in place including segregation of duties and a system of delegation and accountability and, in particular, that

there is an appropriate budgeting system with an annual budget which is kept under review by senior management

- there are regular reviews by senior management of periodic and annual financial reports which indicate financial performance against forecasts
- a risk management system operates within An Garda Stochana
- there are systems aimed at ensuring the security of the ICT systems
- there are appropriate capital investment control guidelines and formal project management discipline

#### Procurement

An Garda Slochána ensures that there is an appropriate focus on good practice in purchasing and that procedures are in place to ensure compliance with all relevant guidelines.

An Garda Slochána complied with the guidelines with the exception of 73 contracts to the value of €1,493,861 which were listed in my annual return in respect of Circular 40/2002. 13 contracts to a value of €4,420,333 included payments to sole suppliers and security-related services. In addition, 23 contracts to a value of €3,714,269 were extended beyond the original contract date without competitive procurement and tenders are in progress in 2016 for these services. 17 contracts to a value of €2,175,410 in respect of medical services were paid in accordance with Department of Public Expenditure and Reform sanctioned rates for professional services and a competitive tender has been undertaken, in the other 20 cases with a value of €1,183,849 local contract arrangements were in place contrary to national procurement guidelines. An Garda Slochána has already put contracted arrangements in place for a number of these supplies and is taking steps to put tenders in place in 2016 for the remainder.

#### Internal Audit and Audit Committee

I confirm that An Garda Siochana has an internal audit function with appropriately trained personnet. Its work is informed by analysis of the financial risks to which An Garda Siochana is exposed and its annual internal audit plens, approved by me, are based on this analysis. These plans aim to cover the key controls on a rolling basis over a reasonable period. The internal audit function is reviewed periodically by me and the Audit Committee. I have put procedures in place to ensure that the reports of the internal audit function are followed up.

#### Significant financial risks

#### Property and Evidence Management

The proper management, recording and storage of property taken into the possession of An Garda Slochána, both evidential and non-evidential was the most frequently occurring financial and reputational risk identified by Internal Audit in 2015. The resolution of this issue is prioritised within the Strategic Transformation Programme.

#### Audit of the Garda College

A number of issues associated with the provision of ancillary services in the Garda College, Templemore, have been identified which are not in compliance with current public standard corporate governance procedures. A draft internal audit report has made a number of recommendations to ensure compliance with the Public Financial Procedures which will be incorporated into any action plan to address these issues.

Nóirin O'Sullivan Accounting Officer An Garda Síochána

16 September 2016

#### COMMITTEE OF PUBLIC ACCOUNTS

### 2015 Annual Report of the Comptroller and Auditor General and Appropriation Accounts

#### Vote 20 - Garda Síochána - Internal Audit Report on Garda College, Templemore

Ms Nóirín O'Sullivan (Commissioner, An Garda Síochána) called and examined.

Vice Chairman: Everybody is very welcome to the meeting. I ask everybody to turn off their mobile phones. That would be appreciated.

In the first session today we looked at the Bord na gCon financial statements for 2015. In this session we will be looking at the 2015 appropriation accounts, Vote 20 for the Garda Síochána, dealing specifically with the internal audit of financial procedures in the Garda College in Templemore. We will confine discussion in the meeting to that matter today. We will deal with the rest of the Vote on 13 July when the Commissioner will be before the committee again. That is a very good date as it is my birthday so I look forward to that. Discussion is confined to a very specific issue and members might bear that in mind. I ask members to co-operate with that direction in their dealings today.

From An Garda Síochána we are joined by Commissioner Nóirín O'Sullivan; Mr. Kenneth Ruane, head of legal affairs; Mr. John Barrett, executive director of human resources and people development; Mr. Joseph Nugent, chief administrative officer, Deputy Commissioner Dónall Ó Cualáin, with responsibility for governance and strategy; Mr. Niall Kelly, head of internal audit and; Mr. Michael Culhane, executive director of finance and services.

From the Department of Justice and Equality we are joined by Mr. John O'Callaghan, assistant secretary of the policing division; Ms Anne Barry and Mr. Paul McDonald, and from the Department of Public Expenditure and Reform we are joined by Mr. John Burke. The witnesses are all very welcome.

I advise the witnesses that by virtue of section 17(2)(1) of the Defamation Act 2009, witnesses are protected by absolute privilege in respect of their evidence to this committee. If they are directed by the committee to cease giving evidence in relation to a particular matter and they continue to so do, they are entitled thereafter only to a qualified privilege in respect of their evidence. They are directed that only evidence connected with the subject matter of these proceedings is to be given and they are asked to respect the parliamentary practice to the effect that, where possible, they should not criticise nor make charges against any person, persons or entity, by name or in such a way as to make him, her or it identifiable.

I will first call on the Comptroller and Auditor General to make an opening statement. He is accompanied by Ms Mary Henry, deputy director of audit.

Mr. Seamus McCarthy: In line with the committee's focus today on the internal audit report in relation to aspects of financial management at the Garda College in Templemore, I do not propose to comment in relation to the Vote 20 appropriation account per se. The statement on internal financial control in the 2015 appropriation account for Vote 20 - An Garda Síochána, includes a disclosure that a number of features of the provision of ancillary services in the Garda College were not compliant with standard public governance procedures, and that an examination by An Garda Síochána's internal audit was ongoing.

The internal audit report finds that on a number of occasions over the past decade issues had arisen within An Garda Síochána about certain financial procedures at the college. These issues were not communicated to my office until 31 May 2016 when the head of the Garda's internal audit, Mr. Niall Kelly, notified us of the concerns. That was after the 2015 appropriation account had been submitted to me for audit, and while the audit was under way. Mr. Kelly informed us that he planned to undertake an internal audit of the college's affairs, and that duly commenced on 22 June 2016. On 29 August 2016, internal audit informed us that an interim report had been drafted, and that significant issues had been identified that required further investigation. Because we did not have a report or the detail of the findings at that stage, we asked the Accounting Officer to amend the 2015 statement on internal financial control to disclose the non-compliance with corporate governance standards, and advised that an investigation was ongoing. I signed off on the audit on 5 September 2016.

A copy of the interim report executive summary was provided to my office on 13 September 2016. We were provided with the final report on the internal audit on 22 March 2017. We are examining the information and concerns outlined in the internal audit report and will be examining relevant records as part of the audit of the 2016 appropriation account to identify the implications for Vote 20 and other Votes, if relevant. I plan to report my conclusions on the matter in September when I publish the 2016 report on the accounts of the public services.

Vice Chairman: I thank the Comptroller and Auditor General and call on the Garda Commissioner, Ms Nóirín O'Sullivan, to make her opening statement.

Ms Nóirín O'Sullivan: The financial processes and procedures the Garda internal audit unit uncovered in the interim report on the Garda College were not fit for purpose and are unacceptable by corporate governance standards. Many of the issues identified have their roots in the 1980s before the Garda Commissioner became the Accounting Officer. While attempts were made to address some of these issues, they were not sufficient and did not go far enough. While some practices, as identified in the interim audit report, should not have happened and are certainly well short of modern financial procedures and controls and public sector governance and financial procedures, it should be noted that the report has found the majority of expenditure at the Garda College is managed to a high standard and compliant with the Garda finance code. It is also important to provide reassurance that the Garda College continues to provide high quality training.

As Accounting Officer, I take my statutory responsibility for how An Garda Síochána spends taxpayer's money very seriously. It is vital that it be spent efficiently and effectively and in the best interests of the people, the State and An Garda Síochána. That is why on receipt of the draft interim internal audit report in September 2016 the Garda executive, immediately accepted its findings and commenced implementation of the recommendations. We are actively seeking to ensure the issues raised in the recently published report will be addressed as quickly as possible by putting strong financial and administrative controls in place in the Garda College.

When the matters raised at the Garda College came to the attention of the Garda executive in July 2015, they were of grave concern. It was directed that a high level steering group, to include representatives from the Department of Justice and Equality, be established immediately. Between July 2015 and March 2016, the steering group actioned a number of initiatives, including closing bank accounts and seeking legal advice to resolve some of the complex issues associated with unwinding the existing systems and governance arrangements.

In March 2016 the Garda internal audit unit was appointed to examine all of the issues

From: Sent: To:	THE RESERVE THE PARTY OF THE PARTY OF THE PARTY.
Subject: Attachments:	FW: PAC Information request following meeting with Commissioner sx; Probationer Allocation per Division 10 07 2017.xlsx; esx;
Categories:	

#### **Light Duties**

An Garda Siochána is committed to supporting all employees and members for medical or recuperative reasons following an injury on duty or a period of illness.

From time to time employees and members of An Garda Síochána are facilitated with accommodations in workplace arrangements following periods of absence, or on medical advice. Such accommodations which may include adapted patterns of working time or attendance at work, or modifications of duties, are afforded to employees and members to facilitate their reintegration to the workplace, and to support all staff in maintaining their employment.

An Garda Síochána will continue to afford all reasonable accommodations to employees and members as deemed necessary, and in consultation with the Chief Medical Officer.

On 31<sup>st</sup> March 2017, the number of Garda members, being facilitated with light duties or restricted hours on the recommendation of the Chief Medical Officer, was 476. This figure is subject to change on a daily basis.

#### Injury On Duty

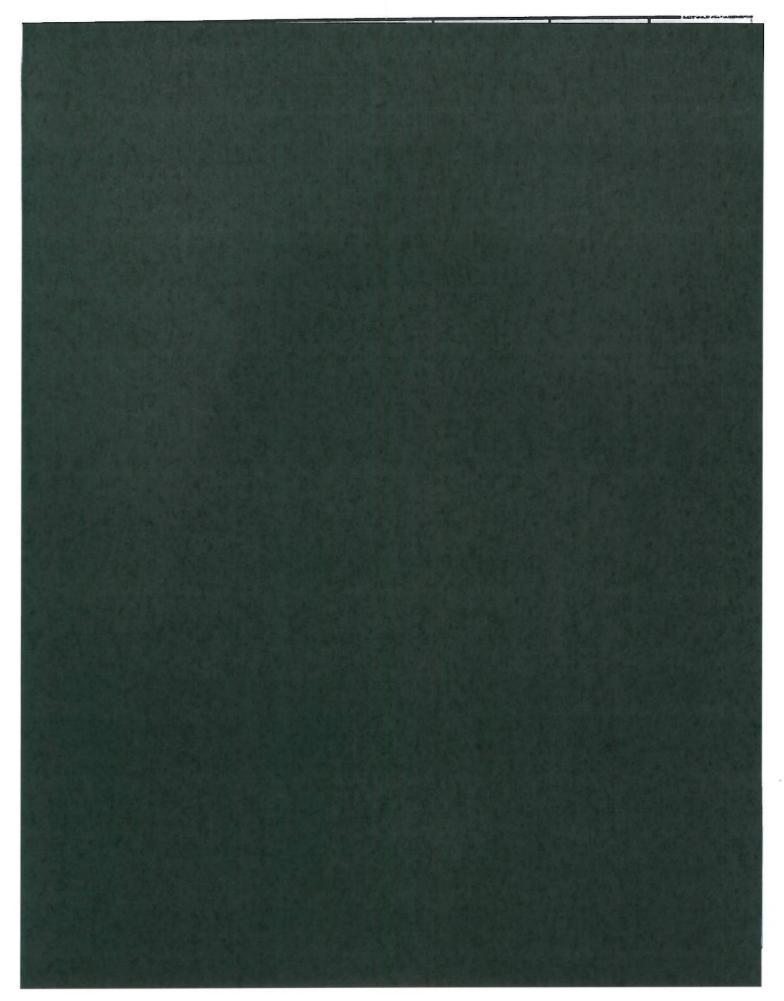
Number of Garda Members absent on 12 July 2017 as a result of an Injury on duty either new or a reoccurring injury as recorded on SAMS and reported on 12 July 2017 is 114



Probationer Allocation by Division 2015 - 2017

Sent on behalf of the Executive Director of Finance and Services.





DIVISION	2015	2016	2017	Total
D.M.R. EAST	9	19	24	52
D.M.R. NORTH	19	34	39	92
D.M.R. NORTH CENTRAL	22	44	42	108
D.M.R. SOUTH	19	33	43	95
D.M.R. SOUTH CENTRAL	21	42	43	106
D.M.R. WEST	29	35	38	102
KILDARE	14	19	25	- 58
LAOIS / OFFALY	9	20	27	56
MEATH	5	19	12	36
WESTMEATH	5	5	17	27
WICKLOW	7		9	16
CAVAN / MONAGHAN	10	8	8	26
DONEGAL	10	5	9	24
LOUTH	10	17	17	44
SLIGO / LEITRIM	_ 5	5	3	13
KILKENNY/CARLOW	9	10	20	39
TIPPERARY	5	14	15	35
WATERFORD	14	10	15	39
WEXFORD	14	10	17	41
CORK CITY	7	5	15	27
CORK NORTH	0	5	5	10
CORK WEST	5		10	15
KERRY	9	0	11	20
LIMERICK	9	17	8	34
CLARE	10	5	5	20
GALWAY	5	5	10	20
MAYO	5		10	15
ROSCOMMON / LONGFORD		5		5_
Totals	286	391	498	1175

Totals as at 10.7-2017, including 1 late attestee from Intake 163 to DMR North and 198 probationer Gardaí from Intake 164, and after 15 resignations have been removed.

