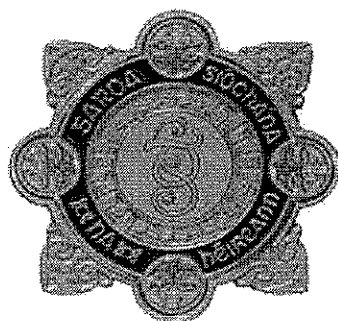


# **An Garda Síochána**



## **Annual Policing Plan 2008**

### **Sligo/Leitrim Division**

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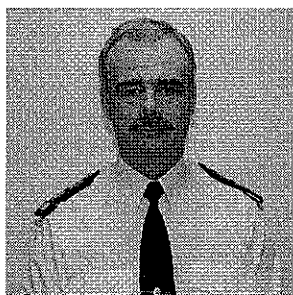
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## ***Forward by Divisional Officer***



The Garda Síochána Corporate Strategy Plan is a three year strategy plan that covers the period 2007 to 2009 inclusive. In the plan it speaks of a community focused policing strategy engaging with the key policing challenges of state security, crime control, road safety, public order, ethnical and cultural diversity and community engagement. It also incorporates key reforms and modernisation initiatives that are critical for the success of An Garda Síochána's public mission and the achievement of its policing goals. Those corporate goals are reflected in this Annual Policing Plan for the Sligo/Leitrim Division which sets out the actions and performance indicators by which our performance will be measured throughout 2008.

The year ahead will provide challenges to all of us tasked with providing the policing service in the Sligo/Leitrim Division. The people we serve are entitled to expect the highest possible level of service and professionalism. Ensuring that we provide a service which meets, or exceeds, those expectations must be the responsibility of every one of us who work in the Division, both Garda and civilian alike. It is vital that we go about our business in a manner which reflects the core universal principles of legality, necessity, proportionality, accountability and non-discrimination.

We will work in partnership with both internal and external stakeholders to provide a visible Garda presence, an effective response to crime and anti-social behaviour, and an improved sense of security for the people who live within the Division. Our ultimate goal is to ensure that we provide an excellent policing service to all the communities in the Sligo/Leitrim Division.

**CHIEF SUPERINTENDENT**

( **KIERAN G. KENNY** )

17<sup>th</sup> January, 2008.

# Goal One – National & International Security

## To maintain National & International Security

Process Owner: Each Superintendent, D/Inspector O'Reilly, Inspector Connolly.

Actions	Performance Indicator	Divisional Actions	Timeframe
<p><i>1.1. Identify and analyse the threats to national and international security</i></p>	<ul style="list-style-type: none"> <li>- 100% of identified threats, assessed categorised and recorded</li> <li>- 100% of identified groups and individuals profiled</li> <li>- Protection for all International flights at Strandhill Airport</li> </ul>	<ol style="list-style-type: none"> <li>1. Each threat received to be assessed at a Divisional &amp; District level.</li> <li>2. Subject to be visited by Detective Branch Member and Divisional Crime Prevention Officer: written record of advice given and response of subject to be recorded</li> <li>3. Follow up report to be completed within 6 months of initial threat.</li> <li>4. Provide adequate security and immigration checks for all flights to and from Strandhill Airport.</li> <li>5. Introduce Air Watch in Sligo/Leitrim Division</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Q1,Q2,Q3,Q4.</li> <li>3. Q1,Q2,Q3,Q4.</li> <li>4. Q1,Q2,Q3,Q4.</li> <li>5. Q2.</li> </ol>
<p><i>1.2. Initiate responses to identifiable threats</i></p>	<ul style="list-style-type: none"> <li>- 100% of operations against identified targets initiated</li> <li>- Number of individuals arrested and prosecuted for terrorist/subversive offences</li> </ul>	<ol style="list-style-type: none"> <li>1. Identify one target (per District per quarter) with subversive links</li> <li>2. Profile to be completed in relation to each target</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Q1,Q2,Q3,Q4.</li> </ol>
<p><i>1.3. Enhance the organisation's capability to anticipate and respond proactively to national and international threats</i></p>	<ul style="list-style-type: none"> <li>- National Critical Infrastructure Security Plan</li> <li>- 100% achievement of needs analysis of the Garda organisation's Counter Terrorist training requirements</li> <li>- 100% participation in approved international/national training programmes</li> <li>- 100% of major emergency plans reviewed and updated</li> </ul>	<ol style="list-style-type: none"> <li>1. Inspector Connolly to compile a list of Divisional exercises for 2008 by 31/3/08 – minimum of 2 tabletop exercises, 1 live Regional Exercise, 1 Cross Border tabletop exercise.</li> <li>2. List and review current plans in place in relation to all Vital Installations within the Division.</li> <li>3. Inspector Connolly to review and update emergency plans by Q2.</li> <li>4. Provide Protection for the President, DPP, and also all visiting VIP's.</li> <li>5. Provide Protection for Cash movements to and from Cash Centre at Sligo.</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1</li> <li>2. Q1,Q2,Q3,Q4.</li> <li>3. Q2</li> <li>4. Q1,Q2,Q3,Q4.</li> <li>5. Q1,Q2,Q3,Q4.</li> </ol>

## Goal Two – Crime

*- To significantly reduce the incidence of crime and criminal behaviour*

**Process Owners: Each Superintendent, D/Inspector O'Reilly, Inspector Cattle.**

Actions	Performance Indicator	Divisional Actions	Timeframe
<p><b>2.1.</b> <i>Complete and implement the National 'Crime Reduction and Prevention Strategy'</i></p>	<ul style="list-style-type: none"> <li>- Strategy Completed.</li> <li>- National Implementation commenced</li> </ul>	<ol style="list-style-type: none"> <li>1. Implement the National Crime Prevention Strategy as it pertains to this Division.</li> <li>2. Hold two Divisional Crime Prevention Seminars</li> <li>3. Issue crime prevention messages to local media</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Q1,Q2,Q3,Q4.</li> <li>3. Q1,Q2,Q3,Q4.</li> </ol>
<p><b>2.2.</b> <i>Enhance the Forensic and Investigative capability of An Garda Síochána</i></p>	<ul style="list-style-type: none"> <li>- Evaluation of Scenes of Crime pilot in each Region completed</li> <li>- Accredited training in Scenes of Crime in each Division developed</li> <li>- Regional Forensic Seminar conducted (one per Region)</li> <li>- Forensic Advisory Forum completed</li> <li>- Preparation for establishment of DNA Database completed</li> <li>- Establishment of Crime Scene Investigation Teams in each Garda Division Completed.</li> <li>- 5% Increase in number of primary detections as a result of forensic examination and identification.</li> </ul>	<ol style="list-style-type: none"> <li>1. Utilise the investigative abilities of the Divisional Scene of Crime Unit to the maximum</li> <li>2. One member from Division to undergo training in Interviewing persons with special needs.</li> <li>3. Three members from Division to undergo Detective Training</li> <li>4. Increase forensic awareness through briefings by Divisional Scenes of Crime personnel to CPD classes in Division Q1,Q2,Q3,Q4</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Q1,Q2,Q3,Q4.</li> <li>3. Q1,Q2,Q3,Q4.</li> <li>4. Q1,Q2,Q3,Q4.</li> </ol>
<p><b>2.3.</b> <i>Proactively target groups and individuals engaged in gun crime</i></p>	<ul style="list-style-type: none"> <li>- Tactical training provided for all certified and authorised firearms personnel</li> <li>- Second-Tier Firearm Response Units established and deployed.</li> <li>- 5% increase in Operation Anvil Firearm prevention patrols.</li> </ul>	<ol style="list-style-type: none"> <li>1. Ensure that all firearms card holders receive appropriate training, refresher and tactical.</li> <li>2. Weekly review of Operation Anvil.</li> <li>3. Increase in Operation Anvil Firearm prevention patrols</li> <li>4. Support the establishment of a second tier firearm response unit.</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Weekly</li> <li>3. Q1,Q2,Q3,Q4.</li> <li>4. Q1,Q2,Q3,Q4.</li> </ol>

## Goal Two – Crime – continued -

Process Owners: Each Superintendent, D/Inspector O'Reilly, Inspector Cuttle.

Actions	Performance Indicator	Divisional Actions	Timeframe
<p><b>2.4.</b> <i>Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</i></p>	<p>-5 increase in Intelligence-led operations against drug, gun and human trafficking networks</p> <p>- 5% increase in intelligence-led operations against street level drug dealers.</p> <p>- Relevant sections of the National Drugs strategy implemented</p>	<p>1. Identify, profile and target the top three individuals and the top two groups, within each District per quarter, engaged in the trafficking of illegal drugs and gun crime.</p> <p>2. Each District develop and review, on a monthly basis, a profile of the key street level dealers and an associated action plan developed to target and reduce illegal drug activity.</p> <p>3. D/Inspector O'Reilly to develop an action plan to target groups involved in human trafficking and vulnerable individuals.</p> <p>4. Increase the number of Secondary School visits (S.P.H.E. programme) in line with National Drugs Strategy -</p>	<p>1. Q1,Q2,Q3,Q4. 2. Each Month 3. Q1,Q2,Q3,Q4. 4. Q1,Q2,Q3,Q4.</p>
<p><b>2.5.</b> <i>Maximise the Garda Síochána intelligence gathering and management capability to target, prevent and solve crime.</i></p>	<p>-10% increase in the number of registered intelligence sources</p> <p>- 10% increase in the number of intelligence reports submitted</p> <p>- Four Criminal Intelligence Officers forums convened per Region.</p> <p>- 20% increase in the number of trained Divisional Criminal Assets Profilers</p>	<p>1. All Divisional units to receive intelligence awareness briefing once per quarter with a view to increasing awareness and proactively engaging in intelligence gathering to enhance the CHIS system.</p> <p>2. Engage with two neighbouring Divisions once a quarter to share intelligence.</p> <p>3. Nominate two persons from Division for training as a criminal assets profilers</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4. 3. Q1.</p>
<p><b>2.6</b> <i>Develop National and Regional Crime Analysis capabilities.</i></p>	<p>- Analysis Centre at Garda Headquarters established</p> <p>- Analytical service supporting National Support Services and Headquarters established</p> <p>- Analytical service supporting regions established</p>	<p>1. Support setting up of Regional Analytical Services.</p> <p>2. Deployment Divisional Crime Manager</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1.</p>

## Goal Two – Crime – continued -

Process Owners: Each Superintendent, D/Inspector O'Reilly, Inspector Cuttle.

Actions	Performance Indicator	Divisional Actions	Timeframe
<p>2.7. <i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i></p>	<p>-High Volume Crime Reduced by 2% - Senior Investigation Officers utilised in the investigation of high-impact crime - Officer from Domestic Violence and Sexual Assault Investigation Unit (DVSAIU) appointed as liaison with COSC - The National Office for the Prevention of Domestic, Sexual and gender-based violence - Quarterly meetings held between DVSAIU management and COSC management to enhance the services provided to victims of domestic violence and sexual crimes</p>	<p>1. Each District to develop specific action plans to reduce, prevent and detect crime in the following categories: 2. Theft from Shops. 3. Theft Other. 4. Fraud. 5. Burglary. 6. Theft from MPV. 7. Criminal Damage. 8. Deploy Senior Investigating Officers in appropriate cases. 9. Increase strength of Divisional Task Force.</p>	<p>1. Q1,Q2,Q3,Q4. 2. " 3. " 4. " 5. " 6. " 7. " 8. Q1,Q2,Q3,Q4. 9. Q1</p>
<p>2.8 <i>Manage the risk posed by sex offenders</i></p>		<p>1. Appoint an Inspector with responsibility for the monitoring of Sex Offenders 2. Appoint one community Garda with responsibility for the monitoring of each Sex Offender 3. All additional Sex Offenders identified and allocated to a named Garda for monitoring</p>	<p>1. Q1. 2. Q1,Q2,Q3,Q4. 3. Q1,Q2,Q3,Q4.</p>

### Goal Three – Traffic

*To significantly reduce the incidence of fatal and serious injuries and improve road safety*

**Process Owners: Each Superintendent, Inspector Connolly.**

Actions	Performance Indicator	Divisional Actions	Timeframe
<p>3.1. <i>Targeted enforcement of Road Traffic and Road Transport Legislation</i></p>	<p>-10% increase in detections for Driving while intoxicated, speed and road transport offences achieved</p> <p>-5% increase in Seat Belt detection achieved</p> <p>-5% reduction in Fatal and Serious Injury Traffic Collisions achieved</p>	<p>1. Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, drink driving and Road Transport offences</p> <p>Develop and implement a targeted strategy to increase detections in respect of :</p> <p>2. Road Traffic offences by pedal cyclists and pedestrians</p> <p>3. Increase detections in non wearing of seat belts</p> <p>4. Increase detections in use of mobile phone while driving.</p> <p>5. Develop an intelligence led approach to the detection of Drug driving offences</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4. 3. Q1,Q2,Q3,Q4. 4. Q1,Q2,Q3,Q4. 5. Q1,Q2,Q3,Q4.</p>
<p>3.2. <i>Targeted Intelligence Led Operations against Offending Young Drivers</i></p>	<p>-10% Reduction in Fatal and Serious Injury Traffic Collisions involving drivers in the 17-26 year age group</p>	<p>1. Use local information and intelligence to identify, engage and target errant young drivers.</p> <p>2. Target hot spots where offending young drivers congregate.</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4.</p>
<p>3.3. <i>Increase Organisational Capability in Traffic Policing</i></p>	<p>-Garda Traffic Corps strength increased to 1200 role specific training provided. - Role specific training provided to all appropriate personnel. - Vehicles allocated to Traffic Corps in line with planned transport model</p>	<p>1. Deploy additional manpower and transport to Divisional Traffic Unit in line with National Traffic policy.</p>	<p>1. Q1,Q2,Q3,Q4.</p>



### Goal Three – Traffic – *continued*

Process Owners: Each Superintendent, Inspector Connolly.

Actions	Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>3.4. <i>Utilise automated technology to enhance Traffic Operations</i></p>	<ul style="list-style-type: none"> <li>- 100% review of existing Collision Prone Zones achieved and disseminated by Garda National Traffic Bureau.</li> <li>- Manage the outsourcing of the provision and operation of Safety Cameras</li> <li>- Business case developed for Automated Number Plate recognition/speed monitoring systems installation in 100 Garda vehicles</li> </ul>	<ol style="list-style-type: none"> <li>1. Carry out a detailed Review of Collision Prone Zones within the Division</li> <li>2. Utilise the use of manual and automated speed detection devices</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1, Q2, Q3, Q4.</li> <li>2. Q1, Q2, Q3, Q4.</li> </ol>
<p>3.5. <i>Promote Road Safety</i></p>	<ul style="list-style-type: none"> <li>- Complete and implement Garda Road Safety Awareness Communications Programme</li> <li>- 10% increase in Road Safety Promotion information achieved in schools and colleges.</li> </ul>	<ol style="list-style-type: none"> <li>1. Divisional Traffic Unit personnel to accompany Community Policing personnel to primary schools for visits relating to traffic.</li> <li>2. Divisional personnel to deliver traffic awareness programme to secondary schools in each District.</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1, Q2, Q3, Q4.</li> <li>2. Q1, Q2, Q3, Q4.</li> </ol>
<p>3.6. <i>Engage with the Road Safety Authority and other relevant stakeholders in implementing the Road Safety Strategy</i></p>	<ul style="list-style-type: none"> <li>- Number of road safety initiatives completed in association with the Road Safety Authority</li> <li>- Number of traffic management initiatives completed in association with other stakeholders</li> </ul>	<ol style="list-style-type: none"> <li>1. Engage with relevant stakeholders – County Councils/HSE in developing road safety initiatives.</li> <li>2. Prepare for the policing of the World Rally Championship to be held in January/February, 2009</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1, Q2, Q3, Q4.</li> <li>2. Q3, Q4.</li> </ol>

## Goal Four – Public Order

*To significantly reduce the incidence of public order and anti social behaviour in our communities*

**Process Owners: Each Superintendent, Inspector Farrell.**

<b>Actions</b>	<b>Performance Indicator</b>	<b>Divisional Actions</b>	<b>Timeframe</b>
<p><b>4.1</b> <i>Proactively target groups and individuals involved in anti-social behaviour</i></p>	<ul style="list-style-type: none"> <li>- 10% increase in the number of targeted Public Order Patrols achieved</li> <li>- 15% increase in the number of arrests for incidents of public order disorder achieved</li> <li>- Number of Behaviour Warnings issued under the Criminal Justice Act 2006</li> <li>- Number of Good Behaviour Contracts issued</li> </ul>	<ol style="list-style-type: none"> <li>1. Increase in the number of targeted Public Order Patrols</li> <li>2. Increase in the number of arrests for incidents of public order disorder achieved</li> <li>3. Seek Exclusion orders in appropriate cases</li> <li>4. Seek ASBOS in appropriate cases</li> <li>5. Number of Behaviour Warnings issued under the Criminal Justice Act 2006</li> <li>6. Seek good behaviour contracts in appropriate cases</li> <li>7. Enforcement of Criminal Justice (Public Order) Act 2003 provisions, Catering Premises Closure Orders</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Q1,Q2,Q3,Q4.</li> <li>3. Q1,Q2,Q3,Q4.</li> <li>4. Q1,Q2,Q3,Q4.</li> <li>5. Q1,Q2,Q3,Q4.</li> <li>6. Q1,Q2,Q3,Q4.</li> <li>7. Q1,Q2,Q3,Q4.</li> </ol>
<p><b>4.2.</b> <i>In consultation with Community, Statutory and elected representatives identify and Target local Public Order and Anti-Social Behaviour 'Hot-Spots' through weekly reviews and put in place responsive actions and plans</i></p>	<ul style="list-style-type: none"> <li>- 100% of all locally identified 'Hot Spots' targeted through specific operational plans</li> <li>- 5% reduction in incidents of Assault and Public Disorder</li> <li>- The number of people prosecuted under the Firearms and Offensive Weapons Act 1990</li> </ul>	<ol style="list-style-type: none"> <li>1. District Management team to meet regularly with local Council, senior personnel to utilise the Housing Miscellaneous Provisions(Housing) Act</li> <li>2. Weekly Divisional review of operational plans to combat public disorder</li> <li>3. Increase the number of persons prosecuted under the Firearms and Offensive Weapons Act</li> </ol>	<ol style="list-style-type: none"> <li>1. Q1,Q2,Q3,Q4.</li> <li>2. Weekly</li> <li>3. Q1,Q2,Q3,Q4.</li> </ol>

## Goal Four – Public Order – *continued*

Process Owners: Each Superintendent, Inspector Farrell.

4.3. <i>Enforce the law in relation to alcohol and drug related Anti Social Behaviour</i>	- 5% Reduction in incidents of Criminal Damage	1. Plan completed and implemented on a District basis and reviewed monthly to combat incidence of criminal damage 2. Target the supply of alcohol to underage persons	1. Monthly 2. Q1, Q2, Q3, Q4.
4.4. <i>Maximise the use of CCTV technology</i>	- Number of CCTV Systems commissioned - 10% additional locations for Garda CCTV schemes identified	1. Facilitate the installation of CCTV Systems in Sligo, Carrick on Shannon and Manofhamilton 2. Pursue the establishment of a new CCTV monitoring station	1. Q1, Q2, Q3, Q4. 2. Q1, Q2, Q3, Q4.
4.5. <i>Conduct an analysis of the findings of Public Attitudes Survey 2007 with a view to developing initiatives to address Feeling of Safety issues</i>	- Strategy developed and implemented to address analysis findings	1. In conjunction with the Garda Research Unit Divisional CPD Trainers will utilise Student / Probationer Gardaí to conduct Public Attitude Surveys in two locations in the Division 2. Conduct survey of victims of Burglaries 3. Monitor and evaluate complaints received by An Garda Síochána and Garda Síochána Ombudsman Commission	1. Q1, Q2, Q3, Q4. 2. Q1 3. Q1, Q2, Q3, Q4.

## Goal Five – Ethnic & Cultural Diversity

*To provide equal protection and appropriate service, while nurturing mutual respect and trust*

Process Owners: Each Superintendent, Inspector S. McGinty.

Actions	Performance Indicator	Divisional Actions	Timeframe
5.1. <i>Develop a Garda Diversity Strategy</i>	- Garda Diversity Strategy developed and implemented by Q.1.	1. Implement the Garda Diversity Strategy as it pertains to this Division	1. Q1, Q2, Q3, Q4.
5.2. <i>Ensure the Garda Síochána is an organisation representative of the community it serves</i>	- Two marketing campaigns focusing on recruitment from Ethnic and Minority Groups completed Q1 & Q3 - 5% of new entrants to An Garda Síochána from ethnic minority communities (full time/reserves/civilian support staff)	1. Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each District to cater for, and answer queries from, interested members of new communities.	1. Ongoing
5.4. <i>Develop effective policing approaches for minority and marginalised groups and communities</i>	- Best practice guidelines for delivery of a policing service to a specific minority group developed and deployed by Q1	1. Fully investigate every purported racist incident	1. Q1, Q2, Q3, Q4.
5.5. <i>Enhancement of the Garda Síochána Ethnic and Cultural Services</i>	- 100% of Community Gardaí trained as Ethnic Liaison Officers	1. 100% of Community Gardaí within the Division trained as Ethnic Liaison Officers 2. Deploy Ethnic Liaison Officers on all regular units in the Division 3. Meetings/Initiatives with ethnic groups	1. Q1, Q2, Q3, Q4. 2. Q1, Q2, Q3, Q4. 3. Q1, Q2, Q3, Q4.

## Goal Six – Community Engagement

*To build a Garda service that reflects the needs of and priorities of the people of Ireland*

**Process Owners: Each Superintendent, Inspector Cuttle.**

<b>Actions</b>	<b>Performance Indicator</b>	<b>Divisional Actions</b>	<b>Timeframe</b>
<p>6.1. <i>Develop and implement the Garda Stochdina National Model of Community Policing</i></p>	<p>-Development of the National Model of Rural and Urban Community Policing completed Q.1. -Implementation of the National Model of Rural and Urban Community Policing completed Q2.3 &amp; 3</p>	<p>1. Implement the Garda National Model of Community Policing as it pertains to this Division 2. Review the numbers allocated to Community Policing</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4.</p>
<p>6.2. <i>Implement policy relating to Neighbourhood Watch/Community Alert schemes</i></p>	<p>- A Neighbourhood Watch/Community Alert committee established in every Garda Division - A Neighbourhood Watch/Community Alert committee established in every Garda District. - 100% of existing Neighbourhood Watch/Community Alert Schemes reviewed - All issues identified in the reviews to be addressed in Divisional and District Plans</p>	<p>1. Carry out a review on the status of Neighbourhood Watch Scheme in each District by Q.1 2. Establish a Divisional Neighbourhood Watch Committee by Q.2. 3. Establish a District Neighbourhood Watch Committee by Q.2.</p>	<p>1. Q.1. 2. Q.2. 3. Q.2.</p>
<p>6.3. <i>Implement the Garda Youth Strategy to advance appropriate services for children and young people in accordance with the National Youth Justice Strategy</i></p>	<p>- Seven additional Juvenile officers appointed - Identify suitable locations for the further development of the Garda Youth Diversion Projects in consultation with the Irish Youth Justice Service</p>	<p>1. Implement Youth Strategy as it pertains to this Division 2. Increase Youth Diversion projects by one 3. Increase the number of juveniles introduced into the Juvenile Diversion scheme by 2% 4. Increase the number of Divisional Juvenile Liaison Officers by 1. Q1</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4. 3. Q1,Q2,Q3,Q4. 4. Q1.</p>

## Goal Six – Community Engagement – continued

Process Owners: Each Superintendent, Inspector Cuttle

Actions	Performance Indicator	Divisional Actions	Timeframe
<p>6.4. <i>Build and utilise our capability in the provision of victim related services</i></p>	<p>- 100% of crime victims notified in writing of the contact details of investigating Gardaí and of the availability of victim support services</p> <p>- Two trained Family Liaison Officers appointed in every Garda District</p> <p>- 100% utilisation of the services of Family Liaison Officers in the investigation of a fatality and in all other investigations as deemed appropriate by the District officer.</p>	<p>1. 100% of crime victims notified in writing of the contact details of the investigating Garda and of the availability of victim support services</p> <p>2. Nominate a minimum of two members to be trained as Family Liaison Officers in each District by 31/1/08</p> <p>3. Appoint a minimum of two trained family liaison officers by Q.2.</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1. 3. Q2.</p>
<p>6.5. <i>Engage fully in Joint Policing Committees and local policing fora</i></p>	<p>- Chief Superintendents or Superintendents appointed to all Joint Policing Committees as appropriate</p> <p>- Recommendations from Joint Policing Committees to inform all Divisional and District Policing Plans</p>	<p>1. Superintendents appointed to attend every meeting of the Joint Policing Committees</p> <p>2. All recommendations emanating from Joint Policing Committees to be actioned</p> <p>3. Issues raised at the Joint Policing Committee meetings to inform Divisional and District Policing Plans</p> <p>4. Fully engage with, and support, the Community Policing Forums</p> <p>5. Provide Human rights training jointly with the Community Policing Forum</p> <p>6. Engage with community interests to address complaints of intimidation</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4. 3. Q1,Q2,Q3,Q4. 4. Q1,Q2,Q3,Q4. 5. Q1,Q2,Q3,Q4. 6. Q1,Q2,Q3,Q4.</p>
<p>6.6. <i>Implement the Garda High Visibility Project</i></p>	<p>- 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008</p> <p>- Four high-visibility foot patrols completed per month by Senior Garda management.</p> <p>- 10% increase in the number of marked vehicles in the Garda fleet</p> <p>- Increase by 10% the no of High Visibility patrols in RAPID areas</p>	<p>1. Implement the Garda High Visibility project as it pertains to this Division</p> <p>2. Increase the no of High Visibility patrols in RAPID areas</p> <p>3. Additional 20 members trained and equipped for Garda Mountain Bike Unit duties in the Region</p> <p>4. Four high-visibility foot patrols completed per month by Officers</p>	<p>1. Q1,Q2,Q3,Q4. 2. Q1,Q2,Q3,Q4. 3. Q1,Q2,Q3,Q4. 4. Q1,Q2,Q3,Q4. 5. Q1,Q2,Q3,Q4.</p>