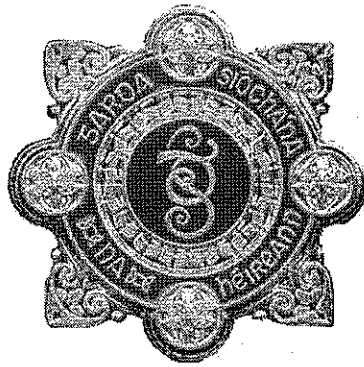


AN GARDA SÍOCHÁNA



ANNUAL POLICING PLAN

2008

LONGFORD/WESTMEATH DIVISION

AN GARDA SÍOCHÁNA STRATEGIC GOALS 2008

1 - NATIONAL AND INTERNATIONAL SECURITY

To maintain national and international security

2 - CRIME

To significantly reduce the incidence of crime and criminal behaviour

3 - TRAFFIC AND ROAD SAFETY

To significantly reduce the incidence of fatal and serious injuries and improve road safety

4 - PUBLIC ORDER

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities

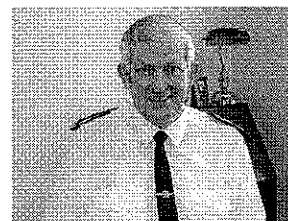
5 - ETHNIC AND CULTURAL DIVERSITY

To provide equal protection and appropriate service, while nurturing mutual respect and trust

6 - COMMUNITY ENGAGEMENT

To build a Garda service that reflects the needs and priorities of the people in Ireland

Forward



The Longford/Westmeath Divisional Policing Plan for 2008 sets out the key policing objectives for the coming year. Our Plan is based on the strategic objectives set out in the Commissioner's Annual Policing Plan and Government Policing Priorities determined by the Minister for Justice, Equality and Law Reform under Section 20 of the Garda Síochána Act 2005.

The Divisional Policing Plan details what we need to do, in order to continue our efforts to prevent and detect crime, reduce the number of fatalities and serious personal injury collisions and to combat anti-social behaviour.

The Divisional Policing Plan represents a clear commitment to the entire community throughout the Longford/Westmeath Division and to make every possible effort to ensure they receive the highest quality policing service.

This Policing Plan is an important document for all Garda management and personnel. It provides the focus for all that we do and should be regarded as the catalyst for action. Whilst I am aware that the continued attainment of these strategic goals and very differing targets/objectives will make significant demands on all members, I am confident we will continue to deliver a high level of achievement to the communities we serve in 2008.

WILLIE RYAN
CHIEF SUPERINTENDENT

Goal One - National & International Security

To maintain national & international security

PROCESS OWNERS: DISTRICT OFFICERS / DETECTIVE INSPECTOR / DIVISIONAL TRAFFIC INSPECTOR

OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<i>Identify and analyse the threats to national and international security</i>	<ul style="list-style-type: none"> ◦ All identified threats, assessed, categorised & recorded ◦ All persons subject of a threat to be visited by Detective Branch personnel & Crime Prevention Officer ◦ Crime Policy and Administration National policy on threat procedure, implemented by end of 2008 	<ul style="list-style-type: none"> ◦ No of persons visited by Detective Unit personnel & Divisional Crime Prevention Officer: <i>report on outcome to forward to Divisional Officer in each case</i> ◦ Each threat received is dealt with in a standard manner ◦ Implement National Policy on Threat procedure
<i>Initiate responses to identifiable threats</i>	<ul style="list-style-type: none"> ◦ Identify one target (per District per quarter) with subversive links for review/profiling 	<ul style="list-style-type: none"> ◦ No of persons reviewed/profiled per District per quarter ◦ No of persons arrested & prosecuted for terrorist/subversive offences
<i>Enhance the organisation's capability to anticipate and respond proactively to national and international threats</i>	<ul style="list-style-type: none"> ◦ Major Emergency Plan reviewed and updated ◦ Participation in one 'live' Major Emergency Plan exercise completed by Q4 	<ul style="list-style-type: none"> ◦ Major Emergency exercise plans for 2008 devised and submitted by Inspector Mullingar by 31/03/08 ◦ Live exercise held in Division by end of Q4 ◦ Inspector Mullingar to compile a debrief report after exercise
<i>Divisional Outcome: All threats against the State's national and international security contained</i>		

Goal Two – Crime

To significantly reduce the incidence of crime and criminal behaviour

PROCESS OWNERS: DISTRICT OFFICERS / DETECTIVE INSPECTOR		
OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
Complete and implement the National 'Crime Reduction and Prevention Strategy'	<ul style="list-style-type: none"> Implement the National Crime Prevention Strategy, as it pertains to this Division. 	<ul style="list-style-type: none"> Strategy fully implemented within the Division by Q4.
Enhance the Forensic and Investigative capability of An Garda Siochana	<ul style="list-style-type: none"> Evaluation of Divisional Scenes of Crime pilot completed Participation of one (1) member of Divisional SOC Unit at accredited Crime Scene Development Course, Hartley Hall, Durham, England 5% increase in number of detections as a result of forensic examination and identification Utilise the investigative abilities of the Divisional Scene of Crime Unit to the maximum Sergeant i/c SOC Unit to attend one Accountability meeting per month Provide training in Forensic phone data analysis for two (2) members 	<ul style="list-style-type: none"> 100% of Burglary scenes examined No of detections achieved as a result of forensic examinations No of Gardaí instructed in the taking of fingerprints and photographs 100% of arrested persons photographed and fingerprinted – where legal authority exists. All other arrested persons invited to provide fingerprints voluntarily No of accountability meetings attended by SOC Sgt Two members trained in forensic phone data analysis in Q1
Proactively target groups and individuals engaged in gun crime	<ul style="list-style-type: none"> Establishment of Operation Anvil Task Force during Q1 Identify & profile persons suspected of involvement in gun/serious crime Identify business/financial premises vulnerable of attack for proactive patrolling All firearms card holders complete 2 'live' & 1 FAT's refresher training courses 	<ul style="list-style-type: none"> Operation Anvil Plan developed and actioned on a weekly basis Weekly reviews of Operation Anvil carried out by Divisional/District management teams in conjunction with D/Inspector No of Firearms refresher courses offered & taken up during Q1, Q2, Q3 & Q4
Divisional Outcome: Overall Crime reduced by 2% & Overall detection rate increased by 2%		

Goal Two – Crime – *continued* -

PROCESS OWNERS: DISTRICT OFFICERS / DETECTIVE INSPECTOR		
OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<p><i>Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</i></p>	<ul style="list-style-type: none"> Identify, profile and target the top three individuals within each District per quarter, engaged in the trafficking of illegal drugs Initiate targeted operations against licensed premises under Licensing (Combating Drug Abuse) Act, 1997 Increase drug seizures Increase Secondary School visits (S.P.H.E. programme) in line with National Drugs Strategy 	<ul style="list-style-type: none"> No of targeted operations against individuals (involved in drug trafficking) identified, profiled and targeted per District. No of targeted operations against licensed premises under provisions of Licensing (Combating Drug Abuse) Act, 1997 per District per quarter 5% increase in S3 Misuse of Drugs Act detections 5% increase in S15 Misuse of Drugs Act detections 5% increase in drugs searches of premises 5% Increase in the number of S.P.H.E. (Social Personal and Health Education) secondary school visits
<p><i>Maximise the Garda Síochána intelligence gathering and management capability to target, prevent and solve crime.</i></p>	<ul style="list-style-type: none"> All detective branch personnel to receive intelligence awareness briefing by CHIS personnel, with a view to increasing awareness and proactively engaging in intelligence gathering to enhance CHIS system Criminal Intelligence Officer to engage with neighboring Divisions on an ongoing basis to share intelligence 10% increase in the number of intelligence reports submitted Conduct Divisional crime conference in each quarter, with representation from neighbouring Divisions Two member trained as Divisional Criminal Assets Profiler Create PC02's for all recidivist offenders 	<ul style="list-style-type: none"> Briefing held involving District Detective/Crime Units, Collator and CHIS operatives during Q2 10% increase in intelligence incidents submitted No of Divisional crime conference held No of criminal assets profilers trained/deployed in Division One target profiled per District by Q4 with a view to seizing assets
<p>Divisional Outcome: <i>Overall Crime reduced by 2% & Overall detection rate increased by 2%</i></p>		

Goal Two – Crime – *continued* -

PROCESS OWNERS: DISTRICT OFFICERS / DETECTIVE INSPECTOR		
OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i>	<ul style="list-style-type: none"> ◦ High Volume Crime Reduced by 2% ◦ Conduct suspect profiling of local criminals utilising 'Fastrack' initiative ◦ SIO utilised in the investigation of all high impact crime ◦ District Crime Management Teams to meet on a bi-monthly basis to review all crimes & crime trends 	<ul style="list-style-type: none"> ◦ 5% reduction - Thefts from Shops ◦ 2% reduction - Theft Other ◦ 4% reduction - Burglary ◦ 10% reduction - Theft from MPV ◦ Twelve (12) suspects continually profiled in each District under 'Fastrack' initiative ◦ No of high impact crimes where SIO utilised
<i>Manage the risk posed by sex offenders</i>	<ul style="list-style-type: none"> ◦ Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act, 2001 ◦ Appoint a liaison Garda to monitor each sex offender on a one to one basis in each District ◦ Divisional D/Inspector appointed with responsibility for the overall monitoring of sex offenders 	<ul style="list-style-type: none"> ◦ Every new sex offender identified and monitored by a named Garda
<i>Divisional Outcome: Overall Crime reduced by 2% & Overall detection rate increased by 2%</i>		

Goal Three – Traffic

To significantly reduce the incidence of fatal and serious injuries and improve road safety

PROCESS OWNERS: DISTRICT OFFICERS / DIVISIONAL TRAFFIC INSPECTOR

OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
Targeted enforcement of Road Traffic and Road Transport Legislation	<ul style="list-style-type: none"> 10% increase in detections for Driving while intoxicated, speed and road transport offences achieved 5% increase in Seat Belt Detection achieved 5% reduction in Fatal & Serious Injury Traffic Collisions figures achieved Targeted enforcement of Road Traffic Legislation at zoned locations to detect and prevent speeding, drink driving and Road Transport offences Appoint & train two (2) members as Forensic Traffic Collision Investigators 	<p><i>10% increase in detections for:</i></p> <ul style="list-style-type: none"> DWI (Drink/Drugs) Speeding detections Mobile Phone use, while driving Dangerous Driving Road Transport Offences MAT checkpoints <p><i>5% increase in detections for:</i></p> <ul style="list-style-type: none"> Non-wearing of seatbelts <p>5% reduction in levels of Fatal & Serious Injury Traffic Collisions</p> <ul style="list-style-type: none"> Forensic Traffic Collision Investigators to investigate Traffic collisions in line with Traffic Collision Investigation Policy
Targeted Intelligence Led Operations against Offending Young Drivers	<ul style="list-style-type: none"> 10% reduction in fatal and serious injury collisions involving drivers in the 17-26 year age group Develop a plan aimed at deterring young drivers from offending, utilising local information and intelligence to identify, engage and target errant young drivers Target hot spots where offending young drivers congregate 	<ul style="list-style-type: none"> Profile five young errant drivers profiled per District per quarter One operation per month per District designed to specifically target offending behavior of young drivers.
Increase Organisational Capability in Traffic Policing	<ul style="list-style-type: none"> Garda Traffic Corps Units at Mullingar, Athlone & Longford maintained in line with Strategic Review figures Conduct Divisional Traffic Seminars on a bi-annual basis 	<ul style="list-style-type: none"> No of personnel assigned to Divisional Traffic Unit at end of each quarter Conduct Divisional Traffic Seminar in Q1 & Q3 to involve all traffic corps personnel, D/Inspector & Divisional CIO

Divisional Outcome: Safer Roads in Longford/Westmeath Division

Goal Three - Traffic - continued

PROCESS OWNERS: /DISTRICT OFFICERS / DIVISIONAL TRAFFIC INSPECTOR		
OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<i>Utilise automated technology to enhance Traffic Operations</i>	<ul style="list-style-type: none"> ◦ Carry out a detailed review of Collision Prone Zones within this Division ◦ Utilise automated speed detection devices 	<ul style="list-style-type: none"> ◦ Review of Collision Prone Zones completed, plans developed and actioned Q4 ◦ 5% increase in speed checks performed by Divisional Traffic Unit
<i>Promote Road Safety</i>	<ul style="list-style-type: none"> ◦ Complete & implement the Garda Road Safety Awareness Communications Programme ◦ 100% delivery of Road Safety Promotion achieved in secondary schools and colleges ◦ Divisional Traffic Unit personnel to accompany Community Policing personnel to primary schools for visits/presentations relating to traffic ◦ Divisional Traffic Unit to deliver traffic awareness programme to secondary schools in each District. 	<ul style="list-style-type: none"> ◦ Nominate & train four (4) members in Division to deliver Garda Road Safety Awareness Programme ◦ No of visits per District per quarter ◦ 100% completion for Secondary Schools & AIT Athlone in 2008
<i>Engage with the Road Safety Authority and other relevant stakeholders in implementing the Road Safety Strategy</i>	<ul style="list-style-type: none"> ◦ Consult with nominated engineer from County Council / Local Authority in all fatal & serious injury collisions ◦ 100% capture of all fatal / serious injury collisions on District maps 	<ul style="list-style-type: none"> ◦ One meeting per quarter with relevant stakeholders in each District.

Divisional Outcome: Safer Roads in Longford/Westmeath Division

Goal Four - Public Order

To significantly reduce the incidence of public order and anti social behaviour in our communities

Process Owner: District Officers

OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<i>Proactively target groups and individuals involved in anti-social behaviour</i>	<ul style="list-style-type: none"> ◦ Monitoring incidents of public disorder & assaults and the deployment of personnel in response to same ◦ Ensure that Community Policing Units proactively identify and patrol areas where public order issues are occurring ◦ Increase in the number of arrests for incidents of public disorder ◦ No of Adult Cautions administered ◦ No of Behaviour Warnings issued under the Criminal Justice Act 2006 ◦ No of Good Behaviour Contracts issued 	<ul style="list-style-type: none"> ◦ Maintain the number of targeted Public Order Patrols ◦ 15% increase in the number of arrests for incidents of public order disorder ◦ 10% increase in the number of Adult Cautions ◦ 10% increase in number of Behaviour Warnings issued under the Criminal Justice Act, 2006
<i>In consultation with Community, Statutory and elected representatives identify and Target local Public Order and Anti-Social Behaviour 'Hot-Spots' through weekly reviews and put in place responsive actions and plans</i>	<ul style="list-style-type: none"> ◦ 100% of all locally identified 'Hot Spots' targeted ◦ 5% reduction in incidents of Assault and Public Disorder ◦ District Management team to meet regularly with Local Authority personnel ◦ Review of public disorder incidents discussed at Accountability Meetings ◦ The number of persons prosecuted under the Firearms and Offensive weapons Act 	<ul style="list-style-type: none"> ◦ All 'Hot Spot' locations reviewed on an ongoing basis ◦ 5% decrease in Public Order Incidents ◦ 5% decrease in all Assault incidents ◦ 5% increase in the number of people prosecuted ◦ No of meetings with Local Authority personnel

Divisional Outcome : To increase the 'Feeling of Public Safety' by 2% - 5% reduction in incidents of Public Disorder

Goal Four – Public Order – continued

PROCESS OWNER: DISTRICT OFFICERS

<p><i>Enforce the law in relation to alcohol and drug related Anti Social Behaviour</i></p>	<ul style="list-style-type: none"> ◦ 5% reduction in the number of assaults and criminal damage ◦ Conduct one operation per quarter, in each District, in relation to underage drinking ◦ Meet with liquor licence holders in relation to underage drinking 	<ul style="list-style-type: none"> ◦ 5% reduction in criminal damage offences ◦ 5% increase in detections for underage drinking ◦ 5% increase in inspections of licensed premises ◦ 5% increase in offences relating to liquor licensing ◦ No of underage drinking operations conducted per qtr ◦ No of meetings held with liquor licensing holders by end Q4
<p><i>Maximise the use of CCTV technology</i></p>	<ul style="list-style-type: none"> ◦ Number of CCTV systems commissioned ◦ Continue to engage with relevant parties to progress the installation of CCTV in Mullingar, Athlone & Longford ◦ Divisional Officer to support Community Based CCTV Schemes under POBAL 	<ul style="list-style-type: none"> ◦ Garda CCTV systems commissioned in Athlone & Mullingar by Q4
<p><i>Conduct an analysis of the findings of Public Attitudes Survey 2007 with a view to developing initiatives to address Feeling of Safety issues</i></p>	<ul style="list-style-type: none"> ◦ Strategy developed and implemented to address analysis findings ◦ Utilise the Public Attitude Survey as a benchmark to improve the perception of safety in our communities 	<ul style="list-style-type: none"> ◦ Analyse the Public attitude survey to establish findings relevant to this Division
<p>Divisional Outcome : To increase the 'Feeling of Public Safety' by 2% - 5% reduction in incidents of Public Disorder</p>		

Goal Five - Ethnic & Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust

PROCESS OWNER: DISTRICT OFFICERS

OBJECTIVES	ACTIONS		DIVISIONAL PERFORMANCE INDICATOR
<i>Develop a Garda Diversity Strategy</i>	<ul style="list-style-type: none">◦ Developed & implement a Garda Diversity Strategy	<ul style="list-style-type: none">◦ Garda Diversity Strategy developed & Implemented	
<i>Ensure the Garda Siochána is an organisation representative of the community it serves</i>	<ul style="list-style-type: none">◦ Ensure that there are adequate numbers of personnel in each District trained to build trust and confidence with our Ethnic Communities◦ District Officers to review training needs of personnel & to nominate personnel for appropriate training	<ul style="list-style-type: none">◦ No of members trained in each District	
<i>Develop effective policing approaches for minority and marginalised groups and communities</i>	<ul style="list-style-type: none">◦ Identify suitable locations for the location of temporary Garda Offices / 'One Stop Shops' / to provide greater policing services to persons in marginalised communities◦ District Officers to identify and nominate suitable personnel for ELO training◦ All racist incidents to be fully investigated	<ul style="list-style-type: none">◦ No of Ethnic Liaison Officers trained in each District◦ No of temporary Garda Offices established◦ No of meetings held with ethnic communities◦ No of racist incidents investigated	
<i>Enhancement of the Garda Siochána Ethnic and Cultural Services</i>	<ul style="list-style-type: none">◦ Conduct open forum meetings with leaders of Ethnic Communities◦ Devise a Garda Information Pack, on Garda related matters based on needs analysis, in conjunction with representatives from the Community◦ All Community Gardai within the Division trained as Ethnic Liaison Officers	<ul style="list-style-type: none">◦ No of open forum meetings held with leaders of Ethnic Communities◦ Garda Information Pack designed & distributed by the end of Q 4◦ No of Community Gardai within the Division trained as Ethnic Liaison Officers	
<i>Divisional Outcome: Public confidence increased by 2%</i>			

Goal Six - Community Engagement

To build a Garda service that reflects the needs of and priorities of the people of Ireland

PROCESS OWNER: DISTRICT OFFICER / INSPECTOR LONGFORD		
OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<i>Develop and implement the Garda Stochana National Model of Community Policing</i>	<ul style="list-style-type: none"> Development of the National Model of Rural and Urban Community Policing Review the numbers of Garda personnel allocated to Community Policing Units 	<ul style="list-style-type: none"> Implement the Garda National Model of Community Policing as it pertains to this Division Maintain level of personnel allocated to Community Policing Units at Mullingar, Athlone & Longford
Implement policy relating to Neighbourhood Watch/Community Alert schemes	<ul style="list-style-type: none"> 100% status review of all Neighbourhood Watch/Community Alert Schemes Reactivation of dormant Neighbourhood Watch/Community Alert Schemes Pro-actively promote and support the establishment & operation of Community Alert Groups Appoint an Inspector to oversee the operation of Community Alert in Division Carry out a review on the status of Neighbourhood Watch scheme in each District by Q1 Establish Divisional Community Alert Committee Establish District Community Alert Committees 	<ul style="list-style-type: none"> Each District to produce a review of all schemes by Q1 Increase Neighbourhood Watch schemes by one per District Divisional Community Alert Committee established by Q2 District Community Alert Committees established in each District by Q2
Implement the Garda Youth Strategy to advance appropriate services for children and young people in accordance with the National Youth Justice Strategy	<ul style="list-style-type: none"> Continued participation in Special Projects Implement Youth Strategy as it pertains to this Division Monitor the number of juveniles introduced into the Juvenile Diversion scheme Monitor the number of Garda Schools Programme visits to primary/secondary school 	<ul style="list-style-type: none"> No of 'No Name Club' Discos established in Division Increase Youth Diversion projects by one (Athlone) by Q4 2% increase in Juveniles referred through J.L.O. scheme 10% increase on Primary/Secondary School visits
<i>Divisional Outcome: A Garda service that reflects the needs and priorities of the people of Ireland</i>		

Goal Six – Community Engagement – *continued*

PROCESS OWNER: DISTRICT OFFICER / INSPECTOR LONGFORD

OBJECTIVES	ACTIONS	DIVISIONAL PERFORMANCE INDICATOR
<p><i>Build and utilise our capability in the provision of victim related services</i></p>	<ul style="list-style-type: none"> ◦ 100% of crime victims notified in writing of the contact details of investigating Gardai and of the availability of victim support services ◦ Two trained Family Liaison Officer appointed in each District ◦ Develop & maintain a register of old/vulnerable persons residing in each District ◦ Utilise the services of Family Liaison Officers in the investigation of incidents involving a fatality & in all other investigations, as deemed appropriate by the District Officer 	<ul style="list-style-type: none"> ◦ 100% of crime victims to be written to advising them of the availability of victim support services ◦ One trained Family Liaison Officer trained in each District by Q3 ◦ No of incidents where services of FLO were utilised
<p><i>Engage fully in Joint Policing Committees and local policing fora</i></p>	<ul style="list-style-type: none"> ◦ Chief Superintendent or Superintendents appointed to all Joint Policing Committees as appropriate ◦ Recommendations from Joint Policing Committees to inform all Divisional & District Plans as appropriate 	<ul style="list-style-type: none"> ◦ No of Joint Policing Committees meetings attended ◦ No of Joint Policing Committee recommendations actioned
<p><i>Implement the Garda High Visibility Project</i></p>	<ul style="list-style-type: none"> ◦ 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008 ◦ Four High Visibility foot patrols completed per month by Senior Garda management ◦ Implement the Garda High Visibility Project, as it pertains to this Division ◦ Deploy Mountain Bike Units in RAPID areas 	<ul style="list-style-type: none"> ◦ 10% increase achieved in high visibility patrols
<p><i>Divisional Outcome: A Garda service that reflects the needs and priorities of the people of Ireland</i></p>		