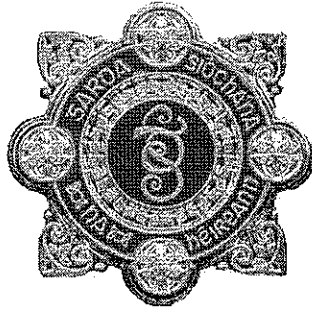


# **An Garda Síochána**



## **Divisional Policing Plan 2008 Kerry Garda Division**

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## Contents

	<u>Page</u>
Contents	2
Foreword by Divisional Officer	3
Ministerial Priorities for An Garda Síochána for 2008	4
2008 Garda Strategic Goals	6
National and Divisional Goals with Performance Indicators	7
Divisional Contact Information	18

# KERRY DIVISIONAL POLICING PLAN 2008

## Foreword

It is with pleasure I present the Kerry Garda Division Policing Plan for 2008. The plan sets out detailed objectives to achieve quality policing for the people of Kerry in 2008.

I believe this plan reflects the concerns of those we serve – you the public. It targets specific areas of public concern, crime, public disorder and traffic issues. It also reflects our national interest in the area of international terrorism and our role in helping ethnic, culturally diverse, and minority groups.

Of particular note in the plan is a special emphasis on developing a youth strategy and greater community engagement by members of An Garda Síochána.

The Kerry Divisional Force is committed to providing a professional and effective police service to the people of Kerry and the many visitors who frequent the county.

I invite you to provide feedback to either myself or any of my management team. It is from such feedback that future policing plans will be tailored.

Your feedback is vitally important to us and you can also make your comments on the Garda website at [www.garda.ie](http://www.garda.ie).

I thank you for your tremendous support and assistance in 2007 and look forward to working with you again in 2008.

Yours sincerely,

WM. HAYES

(WM. HAYES)

CHIEF SUPERINTENDENT

**Priorities for the Garda Síochána for 2008**  
**Determined by the Minister for Justice, Equality and**  
**Law Reform under Section 20 of the Garda Síochána Acts 2005 to 2007**

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**Gun crime, organised crime and drugs**

1. To target gun crime, organised crime and drug trafficking, particularly through
  - ▣ the use, in particular, of specialist units and targeted operations such as Operation Anvil
  - ▣ profiling, intelligence gathering and threat assessments in relation to individuals/groups involved in these categories of crime
  - ▣ delivery on Garda actions and performances set out in the National Drugs Strategy
  - ▣ the pursuit by the Criminal Assets Bureau of the proceeds of crime, including, through the presence of enhanced liaison arrangements between Garda Divisions and CAB, the assets of those engaged at any level in drug dealing
  - ▣ enhanced activities by the Drugs Units and the Force focusing, in particular, on places throughout the country where the presence of drug dealing and the use of illicit drugs is likely.

**Terrorism**

2. To continue to combat terrorist activities specifically the threat posed by dissident paramilitary groups and those who would use Ireland as a base for international terrorism.

**Road traffic law enforcement**

3. To meet the targets to be established in the new Road Safety Strategy – all efforts of An Garda Síochána in this regard to be prioritised on the basis of risk assessments in terms of road safety.
4. To contribute, in conjunction with other authorities responsible, to the easing of road traffic congestion.

**Public order**

5. To combat, particularly in cooperation with other agencies and the community generally, the problems of public disorder with particular emphasis on alcohol-related behaviour (including underage drinking) and socially disadvantaged communities especially through utilisation of the legal mechanisms being made available viz. ASBO's and behaviour warnings, closure orders, fixed-penalty notices.

**Joint policing committees**

6. To participate fully in the roll-out of Joint Policing Committees in all local authority areas, allowing greater responsiveness to local policing needs and the forging of local partnerships in addressing issues.

**Deployment**

7. To increase the proportion of Gardaí on operational duty, including through increased civilian support.
8. To increase the level of high-visibility patrols, including through greater use of marked vehicles, linked to the development during 2008 of a Garda Charter which will set out targeted response times and levels of service, including frequency of high-visibility patrols.
9. Increased deployment should have particular regard to the policing needs of RAPID areas.

**Resources**

10. To develop and commence implementation of change and modernisation strategies in the areas of human resources, information and communications technology, accommodation and transport which will address the needs of the Force for the next five years and beyond.
11. To continue to promote recruitment of full-time and Reserve members of An Garda Síochána in line with the Programme for Government, and particularly from ethnic minority communities to allow An Garda Síochána reflect better the diversity of Irish society.

**Crime prevention and reduction**

12. To expand the juvenile liaison scheme to meet emerging needs in this area.
13. To continue the expansion of the Garda Youth Diversion Projects.

14. To monitor registered sex offenders and cooperate in particular with the PSNI and UK police forces so as to minimise the risk of re-offending thereby contributing to community safety.
15. To build on initiatives to combat homophobic and race crimes.
16. To cooperate with COSC in curbing the problem of domestic violence.
17. To take effective steps to protect vulnerable people living in isolated areas.
18. To target the use of knives for violent attacks.
19. To focus on high-value white-collar crime, particularly that of trading in contraband goods.

#### **Illegal immigration**

20. To deploy the necessary resources to tackle effectively illegal immigration.

#### **Human trafficking**

21. To deploy the necessary resources, including international cooperation with other agencies, to deal with the issue of human trafficking.

## An Garda Síochána Strategic Goals 2008

1. **National / International Security** - To maintain national and international security
2. **Crime** - To significantly reduce the incidence of crime and criminal behaviour.
3. **Traffic** - To significantly reduce the incidence of fatal and serious injury injuries and improve road safety.
4. **Public Safety** - To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.
5. **Ethnic and Cultural Diversity** - To provide equal protection and appropriate service, while nurturing mutual respect and trust.
6. **Community Engagement** – To build a Garda service that reflects the needs and priorities of the people in Ireland.



# Kerry Division Policing Plan 2008

## Strategic Goal One – National / International Security.

Divisional Actions	Divisional Performance Indicators	Targeted Timeframe				Process Owners	Outcome
		Q.1	Q.2	Q.3	Q.4		
Identify and analyse the threats to National and International Security	<ul style="list-style-type: none"> <li>100% of identified threats, assessed, categorised and recorded</li> <li>No. of groups and individuals identified and profiled</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Initiate responses to the identified threats	<ul style="list-style-type: none"> <li>No. of intelligence operations commenced.</li> <li>No. of prosecutions initiated</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Review threat assessments / security on vital buildings and installations in the Division.	<ul style="list-style-type: none"> <li>No. of Risk assessments/crime prevention advice given/undertaken</li> <li>No. of initiatives put in place in relation to high risk buildings and installations</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> <li>CPO</li> </ul>	
Ensure that persons visiting the Division who are considered a security risk are afforded a level of security in keeping with the risk assessment undertaken.	<ul style="list-style-type: none"> <li>No. of security operations put in place for visiting V.I.P.'s and Dignitaries</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Members of the Divisional force will continue to collect intelligence on all known subversive organisations and connected individuals.	<ul style="list-style-type: none"> <li>No. of criminal intelligence reports generated</li> <li>Increase intelligence reports by 10%</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Enhance the Garda capability to anticipate and respond proactively to national and international threats	<ul style="list-style-type: none"> <li>No. of reviews of Garda Procedures for the Joint Major Emergency Plan</li> <li>No. of table top exercises participated in during 2008</li> <li>No. of reviews of Major Emergency Plan</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector McCarthy</li> <li>Each D/Sgt</li> </ul>	

Sarcophagus



## Kerry Division Policing Plan 2008

### Strategic Goal Two – Crime.

Divisional Actions	Divisional Performance Indicators	Targeted Timeframe				Process Owners	Outcome
		Q.1	Q.2	Q.3	Q.4		
Identify and target the top 10 most active crime/drug suspects in each district	<ul style="list-style-type: none"> <li>No. of individuals identified &amp; targeted.</li> <li>No. of reviews and updates held regarding individuals identified and targeted</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Continue and intensify intelligence-led operations against groups and individuals who may be identified as involved in the trafficking of illegal drugs, guns and immigrants	<ul style="list-style-type: none"> <li>5% increase in the no. of detections for breach of Sec 3 MDA</li> <li>5% increase in the no. of detections for breach of Section 15 MDA</li> <li>5% increase in the no. of searches under sec 23 MDA by uniform Gardai</li> <li>No of Gardai working full time in drugs</li> <li>No. of drug trafficking networks profiled and targeted at Divisional Level</li> <li>No. of gun trafficking networks profiled and targeted at Divisional Level</li> <li>No. of human trafficking networks profiled and targeted at Divisional level.</li> <li>No. and type of operations conducted against drug dealers and users</li> <li>No. of times Regional Dog Unit was utilised in planned operations</li> <li>No of strategies from National Drug Strategy implemented</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Maximise the Garda Síochána's intelligence gathering and management capability to target, prevent and solve crime	<ul style="list-style-type: none"> <li>Increase the no. of intelligence sources registered by 10%</li> <li>Increase the no. of intelligence reports submitted by 10%</li> <li>No. of Criminal assets Profilers trained</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Enhance the Divisions serious crime investigation capability	<ul style="list-style-type: none"> <li>No. of additional personnel trained in Incident Room Management</li> <li>No. of personnel trained in specialist crime investigation techniques.</li> <li>Outcome of review Detective Branch strength in the Division and actions taken.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	





## Kerry Division Policing Plan 2008

### Strategic Goal Two – Crime.....cont..

Divisional Actions	Divisional Performance Indicators	Targeted Timeframe				Process Owners	Outcome
		Q.1	Q.2	Q.3	Q.4		
Enhance the forensic and investigative capability in the Kerry Division	<ul style="list-style-type: none"> <li>Increase the number of detections resulting from Forensic examination and identification by 5%</li> <li>Establish a dedicated Crime Scene Investigation Team in the Kerry Division</li> <li>No. of times divisional Detective Inspector deployed as Senior Investigating Officer in relevant investigations</li> <li>Deploy suite of standard operating procedures for serious crime investigation when available</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt.</li> </ul>	
Proactively target high volume and high impact crime including domestic violence and sexual crime	<ul style="list-style-type: none"> <li>2% reduction in high volume crime</li> <li>No. of times SIO utilised in the investigation of all high impact crime</li> <li>5% increase in Operation Anvil Crime Prevention Patrols throughout Division</li> <li>No. of inter District crime operations held</li> <li>No. of domestic violence incidents investigated as per Domestic Violence Intervention Policy- HQ circular 198/07</li> <li>No. of Child Notification forms completed in cases where children were present</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Members will ensure full compliance with all Caution programmes.	<ul style="list-style-type: none"> <li>No. of formal Juvenile cautions</li> <li>No. of informal Juvenile cautions</li> <li>No. of restorative Juvenile cautions</li> <li>No. of Adult Cautions</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Criminal Intelligence Officer to ensure all members in the Division are fully briefed	<ul style="list-style-type: none"> <li>CIO to brief members at each District HQ station once each month</li> <li>CIO to produce and circulate weekly crime intelligence bulletin</li> <li>CIO to be part of Crime Investigation and Traffic Operations</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>District Officer, Tralee</li> <li>D/Inspector Keane</li> <li>CIO</li> </ul>	
Sergeants to brief members at the commencement of every tour of duty	<ul style="list-style-type: none"> <li>No. of briefings by Sergeants</li> <li>No of briefings by Superintendent/Inspector</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Each Inspector</li> <li>Each Sgt</li> </ul>	
Superintendent/Inspector to brief members on first late tour following night duty							



# Kerry Division Policing Plan 2008

## Strategic Goal Two – Crime.....cont...

Divisional Actions	Divisional Performance Indicators	Targeted Timeframe				Process Owners	Outcome
		Q.1	Q.2	Q.3	Q.4		
Operation Dubh. Assist in the investigation of irregularities in the fishing industry in Cork West & Kerry Divisions	<ul style="list-style-type: none"> <li>No. of investigation files to the Law Officers</li> <li>No. of investigation files remaining under investigation</li> <li>No. of statements taken</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Inspector Moore</li> <li>D/Sergeant Listowel</li> </ul>	
Increase the no. of Section 28 CJA Finger & Palm Prints taken over 2007 figure	<ul style="list-style-type: none"> <li>Number of Section 28 CJA prints taken increased by 5%</li> </ul>					<ul style="list-style-type: none"> <li>Each District Officer</li> <li>D/Inspector Keane</li> <li>Each D/Sgt</li> </ul>	
Increase the no. of donor Finger & Palm Prints taken.	<ul style="list-style-type: none"> <li>Number of donor prints taken increased by 5%</li> <li>Number of photographs of prisoners taken</li> <li>Number of Gardai trained in the taking of fingerprints</li> </ul>	✓	✓	✓	✓		
Increase the no of prisoner photographs taken							
Train members in the taking of Finger/Palm Prints as necessary							
Research, develop and implement best practices in relation to the execution of bench and committal warrants	<ul style="list-style-type: none"> <li>2% reduction in the number of bench and committal warrants on hand at year end</li> </ul>				✓	District Officer	
Manage the risk posed by sex offenders	<ul style="list-style-type: none"> <li>Monitor sex offenders resident within the Division to ensure their compliance with the Sexual Offenders Act 2001</li> <li>Utilise Community Gardai to monitor the movement of Sex Offenders</li> <li>Monitor the arrival of Sex Offenders into the Kerry Division</li> <li>Attend seminars for Superintendents &amp; Inspectors held in the Southern Region</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O'Rourke</li> </ul>	

Aiming to achieve quality policing for the people of Kerry throughout 2008.



# Kerry Division Policing Plan 2008

## Strategic Goal Three – Traffic & Road Safety.

Divisional Actions	Divisional Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Achieve a reduction of 5% in fatal and serious traffic accidents in the Division over 2007 figures.	<ul style="list-style-type: none"> <li>No. of fatal traffic accidents in the Division</li> <li>No. of serious injury traffic accidents</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O'Rourke</li> <li>Traffic Sergeants</li> </ul>	
Increase the level of targeted enforcement of road traffic and road transport Legislation in the Division	<ul style="list-style-type: none"> <li>Increase no. of Mandatory Alcohol Tests conducted by 10%</li> <li>Increase no. of detections for drink driving by 10%</li> <li>Increase no. of detections for drug driving by 10%</li> <li>Increase no. of detections for speeding offences by 10%</li> <li>Increase no. of detections under Road Transport Regulations by 10%</li> <li>Increase no. of vehicles seized under section 4.1 by 10%</li> <li>Increase the no. of provisional licence detections by 10%</li> <li>Increase no. of detections for careless driving by 5%</li> <li>Increase no. of detections for dangerous driving by 5%</li> <li>Increase no. of detections for mobile phone offences by 5%</li> <li>Increase no. of FCPS issued by 5%</li> <li>No. of Juvenile and Adult Cautions for road traffic offences.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O'Rourke</li> <li>Traffic Sergeants</li> </ul>	
Ensure best investigative procedures are applied to the investigation of all traffic accident	<ul style="list-style-type: none"> <li>No. of investigation files submitted within the 3 month timeframe.</li> <li>CTOs to be submitted within 1 month</li> <li>No. of Incident Rooms established</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O'Rourke</li> <li>Traffic Sergeants</li> </ul>	
Establish Incident Room for every Fatal Road Traffic Accident							
Ensure the effective policing of major events in terms of Road Safety and Traffic Management	<ul style="list-style-type: none"> <li>No of traffic management plans and enforcement operations put in place</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O'Rourke</li> <li>Traffic Sergeants</li> </ul>	



## Kerry Division Policing Plan 2008

### Strategic Goal Three – Traffic & Road Safety contd....

District Actions	District Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Targeted intelligence led operations against young drivers	<ul style="list-style-type: none"> <li>Reduce the no. of fatal and serious injury collisions involving drivers in the 17-26 year age group by 10%</li> <li>Increase in the no. of high visibility checkpoints</li> <li>Increase the no. of covert patrols i.e. boy racers</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O' Rourke</li> <li>Traffic Sergeants</li> </ul>	
Enforcement of all road traffic legislation in relation to 'boy racer' vehicles							
Promote Road Safety.	<ul style="list-style-type: none"> <li>Increase the no. of road safety talks given during school visits by 10%</li> <li>No. of school visits utilised to promote road safety</li> <li>No. of Road Safety Road shows to promote road safety with boy racers and foreign drivers.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O' Rourke</li> <li>Traffic Sergeants</li> </ul>	
Liaison with other Stakeholders in Road Traffic Area e.g., Area Engineers, Local Authorities etc...	<ul style="list-style-type: none"> <li>No. of external stakeholders engaged</li> <li>No. of meetings held</li> <li>No. of forms completed by Gardai and forwarded to Kerry County Council in relation to defects found on roads in Kerry Garda Division.</li> <li>No of initiatives implemented with other stakeholders</li> <li>No. of Collisions Prone Locations (CPLs) identified and designated</li> <li>No. of initiatives implemented regarding collision prone location issues</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O' Rourke</li> <li>Traffic Sergeants</li> </ul>	
Monitor collision trends and identify and update Collision Prone Locations (CPLs)	<ul style="list-style-type: none"> <li>No. of Collisions Prone Locations (CPLs) identified and designated</li> <li>No. of initiatives implemented regarding collision prone location issues</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector O' Rourke</li> <li>Traffic Sergeants</li> </ul>	
Increase organisational capability in traffic policing	<ul style="list-style-type: none"> <li>Traffic Corps strength in Division to be increased to the approved level</li> <li>Compile and distribute a standard operating procedures manual as a reference</li> <li>Role specific training to be provided to all appointed personnel</li> <li>Enhance visibility and enforcement capability through reviewed rostering and more effective deployment</li> <li>Provide suitable traffic signage to improve Traffic Management and road safety to cater for emergencies/diversions</li> <li>Vehicles allocated to Traffic Corps in line with planned transport model</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Inspector O'Rourke</li> <li>Traffic Sergeants</li> </ul>	



# Kerry Division Policing Plan 2008

## Strategic Goal Four – Public Order.

District Actions	District Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Further plan for the deployment of CCTV within the Kerry Division	<ul style="list-style-type: none"> <li>No of applications submitted for town centre and community based CCTV schemes</li> </ul>	✓	✓	✓	✓	Each District Officer	
Proactively target groups and individuals involved in anti social behaviour	<ul style="list-style-type: none"> <li>No. of public order "hot spots" identified in each District</li> <li>Increase of 10% in no. of targeted public order patrols</li> <li>15% increase in no. of arrests for public order incidents</li> <li>5% reduction in the incidents of public order</li> <li>No of Behaviour Warnings issued under Criminal Justice Act 2006</li> <li>No. of good behaviour contracts issued.</li> <li>No. of ASBOs applied for</li> <li>Additional Gardai deployed at 100% of identified 'hot spots'</li> <li>No of people prosecuted under the Firearms and Offensive Weapons Act 1990</li> <li>No. of deployments of the Regional Dog Unit in targeted Public Order Patrols</li> </ul>	✓	✓	✓	✓	Each District Officer	
In consultation with the community and other groups, identify and target public order 'hot spots' and put in place responsive actions and plans							
Enforce the law dealing with alcohol and drug related anti social behaviour	<ul style="list-style-type: none"> <li>5% reduction in no. of incidents of assault and criminal damage</li> <li>Detective Garda to assist in the investigation of all serious assaults</li> </ul>	✓	✓	✓	✓	Each District Officer	
Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises	<ul style="list-style-type: none"> <li>Evaluate the level of underage drinking at local level</li> <li>Evaluate levels and patterns of trading in alcohol to underage persons in the Division</li> <li>Evaluate levels and patterns of trading in illegal drugs in the Division</li> <li>No. of licence holders in the Division briefed on Garda enforcement strategies re: underage drinking</li> <li>No. of detections for sales/supply of illegal drugs</li> <li>No. of detections for sales/supply of alcohol to young persons</li> <li>No. of applications for closure of licensed premises</li> <li>No. of prosecutions of licence holders for allowing drunkenness on the premises</li> <li>No. of Adult Cautions issued</li> </ul>	✓	✓	✓	✓	Each District Officer	
Proactively support the existing Intervention Programmes established by Regional Drugs Task Force and Dept of Justice							
Initiate covert operations for detection of underage drinking and substance abuse throughout the Kerry Division							



## Strategic Goal Four – Public Order.

District Actions	District Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Utilise the provisions of the Intoxicating Liquor Act, 2003 if necessary to address public disorder in the vicinity of licensed premises or fast food outlets	<ul style="list-style-type: none"> <li>No. of warnings administered to licensed holders</li> <li>No. of closures orders obtained</li> <li>No. of objections to licences re breaches of Liquor Licensing legislation</li> </ul>	✓	✓	✓	✓	Each District Officer	
Liaise with Publicans and Night Club operators in each sub-District as to their responsibilities	<ul style="list-style-type: none"> <li>No. of meetings with Vintners Association &amp; Night Club owners</li> <li>Establish a forum with the licence trade and other relevant stakeholders in each District</li> <li>Increase the level of stakeholder buy in by way of proactive contributions towards a reduction in public disorder</li> </ul>	✓	✓	✓	✓	Each District Officer	
Monitor premises where special exemptions are granted and object to Exemption applications if premises are managed in a disorderly manner	<ul style="list-style-type: none"> <li>No. of special exemption applications objected to</li> </ul>	✓	✓	✓	✓	Each District Officer	
Consultation with Local Authorities on the adoption of resolutions concerning times of Special Exemption Orders	<ul style="list-style-type: none"> <li>No. of meetings held at District level with Local Authorities in relation to the provisions of Section 11 Intoxicating Liquor Act, 2003</li> </ul>	✓	✓	✓	✓	Each District Officer	
Conduct analysis of the Public Strategy Survey 2007 with a few to developing initiatives to address "feeling of Safety Issues"	<ul style="list-style-type: none"> <li>No. of initiatives introduced</li> </ul>		✓			Each District Officer	



# Kerry Division Policing Plan 2008

## Strategic Goal Five – Ethnic & Cultural Diversity.

District Actions	District Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Implement the Garda Diversity Strategy when developed	<ul style="list-style-type: none"> <li>Garda Diversity Strategy implemented</li> </ul>	✓				<ul style="list-style-type: none"> <li>Each District Officer</li> </ul>	
Provide protection and redress against racist incidents	<ul style="list-style-type: none"> <li>No. of racist incidents recorded and investigated</li> <li>No. of prosecutions associated with racist incidents</li> <li>No. of referrals to victim support organisations relating to racist incidents</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector McCarthy</li> </ul>	
Communicate effectively with ethnic and culturally diverse communities	<ul style="list-style-type: none"> <li>No. of meetings per District with ethnic and culturally diverse communities</li> <li>No. of ethnic and cultural issues addressed.</li> <li>Train all Community Gardai as ethnic liaison officers and number of Gardai trained</li> <li>Support and encourage members of Ethnic &amp; Culturally Diverse Communities to Join An Garda Síochána</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector McCarthy</li> </ul>	
Enhance the Garda Síochána ethnic and cultural services							
Ensure An Garda Síochána is representative of the local communities it serves							
Co-ordinate Divisional immigration services through designated immigration officers in the Division. Train Division Immigration Officers in use of GNB System and make application for card printer for District Immigration Offices.	<ul style="list-style-type: none"> <li>No. of new registrations in the district &amp; % increase/decrease over 2007.</li> <li>No. of renewals</li> <li>No. of Divisional Immigration Officers trained in use of GNB system</li> <li>No. of printers issued</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector McCarthy</li> </ul>	
Develop targeted initiatives focusing on Travellers, Refugees and Migrants & Asylum Seekers	<ul style="list-style-type: none"> <li>Type and no. of initiatives developed.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Inspector McCarthy</li> </ul>	



# Kerry Division Policing Plan 2008

## Strategic Goal Six – Community Engagement.

District Actions	District Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Develop and implement the Garda National Model of Rural and Urban Community Policing.	<ul style="list-style-type: none"> <li>Implementation of the national model of Rural and Urban Community Policing within the Kerry Division when introduced.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Community Policing Sergeants</li> </ul>	
Implement policy relating to Neighbourhood Watch and Community Alert Schemes.	<ul style="list-style-type: none"> <li>Establish a Community Alert/ Neighbourhood Watch committee in Kerry Division.</li> <li>Establish a Community Alert/ Neighbourhood Watch committee in each Garda District</li> <li>Review all existing Community Alert/ Neighbourhood Watch Schemes within Kerry Division.</li> <li>No. of meetings held by Superintendents with Liaison Gardai.</li> <li>No. of new Community Alert/Neighbourhood Watch Schemes established.</li> <li>All issues identified addressed at Divisional and District level via Policing Plans</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Community Policing Sergeants</li> </ul>	
Establish new Neighbourhood Watch/Community Alert Schemes in line with new residential developments within the Division.							
Engage fully in Joint Policing Committees and Local Policing Fora	<ul style="list-style-type: none"> <li>No. of JPCs and LPF established</li> <li>No. of meetings attended by Gardai</li> <li>No. of recommendations arising from JPCs and LPFs included in Divisional and District Policing Plans</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Community Policing Sergeants</li> </ul>	
Fully support the Juvenile Diversion Projects with the Kerry Division.	<ul style="list-style-type: none"> <li>No. of Liaison Gardai appointed to Youth Diversion Projects.</li> <li>No. of initiatives introduced under the Garda Youth Strategy</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Community Policing Sergeants</li> </ul>	
Implement the Garda Youth Strategy for children and young people in line with the National Youth Justice Strategy							
Garda Schools Programme to be delivered in accordance with District Rotas.	<ul style="list-style-type: none"> <li>Develop a Rota before end of 1<sup>st</sup> Quarter for school visits throughout 2008 in each District.</li> <li>No. of schools visits carried out in each District.</li> <li>No. of additional trained in Garda Schools Programme.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Community Policing Sergeants</li> </ul>	





## Strategic Goal Six – Community Engagement contd.....

District Actions	District Performance Indicators	Targeted Timeframe				District Ownership	Outcome
		Q.1	Q.2	Q.3	Q.4		
Build and utilise Garda capability in the provision of victim related services.  Appoint and train two additional Family Liaison Officers to each District	<ul style="list-style-type: none"> <li>No. of letters issued to victims of crime.</li> <li>No. of referrals to Victim Support</li> <li>No. of Family Liaison Officers (FLO) appointed and trained in each District.</li> <li>100% utilisation of the services of FLOs in investigations involving a fatality and in all other investigations as deemed appropriate by the District Officer</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Each District Officer</li> <li>Community Policing Sergeants</li> </ul>	
Implement the Garda High Visibility Project	<ul style="list-style-type: none"> <li>Increase the number of high visibility patrols in RAPID areas in the Division by 10%.</li> <li>Chief Superintendent/Superintendent/Inspector to complete four high visibility foot patrols each month.</li> </ul>	✓	✓	✓	✓	<ul style="list-style-type: none"> <li>Divisional Officer</li> <li>Each District Officer</li> <li>Each Inspector</li> </ul>	



## Kerry Division Policing Plan 2008

### ***Divisional Contact Details:***

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