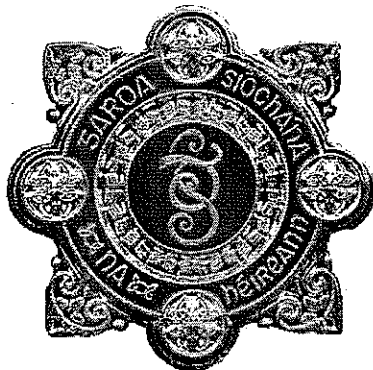


An Garda Síochána



Divisional Policing Plan 2008

Galway West Garda Division

For further information contact:

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An Garda Síochána Strategic Goals 2008

1. National and International Security

To maintain National and International Security.

2. Crime

To significantly reduce the incidence of crime and criminal behaviour.

3. Traffic and Road Safety

To significantly reduce the incidence of fatal and serious injuries and improve road safety.

4. Public Order

To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.

5. Ethnic and Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust.

6. Community Engagement

To build a Garda service that reflects the needs and priorities of the people in Ireland.



Foreword from the Galway West Divisional Officer

The six strategic goals for An Garda Síochána in 2008 are listed in the first page of this document. These goals set out our strategic objectives for the year ahead and have been drawn from An Garda Síochána's Corporate Strategy 2007-2009

This document sets out how the management and staff of the Galway West Division will advance these strategic goals and contribute to national performance indicators through local action. We are, as always, looking forward to the co-operation of the public in our efforts at achieving our stated objectives. In this regard we also look forward to the continued assistance and co-operation of the local authorities, the Health Service Executive, State agencies, voluntary agencies and the business community.

In his annual policing plan for 2008 the Garda Commissioner has outlined proposals regarding changes to Regional, Divisional, District and Sub-District boundaries. It is hoped that these changes will generate greater efficiencies and effectiveness in facilitating the establishment and working of Joint Policing Committees. As part of this initiative the Districts of Tuam and Ballinasloe, currently assigned to the Roscommon/Galway East Division, will become part of the Galway Division.

The Garda and civilian staff of the Galway West Division are committed to providing a quality, competent, helpful and efficient service to all our customers. I would welcome your views on how we can improve on the service level provided. I would like to thank all of those who made submissions and suggestions for this plan. There is a list of contact details on the last page of this document.

'Ní neart go cur le chéile'

Signed: Dónall Ó Cualáin
Árd-Cheannfort

Dated: 29th January 2008

GALWAY WEST DIVISION -- POLICING PLAN 2008

Owner: Chief Superintendent, Galway West Division	Strategic Goal One: National and International Security
To maintain National and International Security.	

Goal 1					
Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Enhance An Garda Síochána Intelligence gathering capability.	➤ Enhance Divisional Contribution to Criminal Intelligence.	Level of Intelligence reports submitted to increase by 10%	December 2008	D/Inspector Galway	All threats against the State's National and International Security contained to ensure a secure democracy.
	➤ All Divisional Garda personnel to be briefed by D/Inspector.	Number of briefings given	December 2008	D/Inspector Galway	
	➤ Briefing of Divisional personnel by Criminal Intelligence Officer (CIO).	Number of briefings given	December 2008	CIO	
	➤ All newly appointed D/Gardaí are to receive appropriate training	Number of Detectives trained	December 2008	Divisional Officer	
Identify and Analyse the threats to National and International security	➤ Identify and assess all threats.	Number of threats identified.	December 2008	D/Inspector Galway	
	➤ Initiate responses to the identified threats.	Operations put in place against 100% of identified targets. Number of individuals arrested and prosecuted.			

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 1

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Enhance continually the organisations capability to anticipate and respond proactively to national and international threats.	➤ Review measures in place to secure/protect all vital installations/critical infrastructure in the Division.	Outcome of review	March 2008	Each District Officer	All threats against the State's National and International Security contained to ensure a secure democracy.

GALWAY WEST DIVISION -- POLICING PLAN 2008

Owner: Chief Superintendent, Galway West Division	Strategic Goal Two: Crime To significantly reduce the incidence of crime and criminal behaviour.
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Goal 2	Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Complete and implement the National Crime Reduction and Prevention Strategy.	Enhance the Forensic and Investigative Capability of An Garda Síochána.	➤ Implement the National Crime Reduction and Prevention Strategy as it pertains to the Galway West Division.	Strategy fully implemented.	December 2008	District Officers	Overall Crime reduced by 2%. Overall detection rate increased by 2%.
		➤ Review the current system of deploying the Scenes of Crime Unit.	Outcome of review.	March 2008	D/Inspector	
		➤ Continuous Performance Development (CPD) to include best practice policy on deployment of Scenes of Crime Unit in development programme.	Number of Gardaí receiving instruction.	December 2008	Sergeant i/c, CPD	
		➤ Divisional Scenes of Crime Unit will attend all scenes of serious crime and complete Crime Scene Log in respect of each.	100% of Scenes examined and Crime Scene Logs completed.	December 2008	D/Inspector	
		➤ Seek appointment of a Sergeant to Scenes of Crime Unit.	Sergeant Appointed	June 2008	Divisional Officer	
		➤ All identifiable marks to be forwarded to Fingerprints Section.	100% of all marks to be forwarded within one week.	December 2008	D/Inspector	
		➤ District Officers will ensure that all prints are taken in accordance with Section 28, CJA 1984.	100% of prints taken.	December 2008	District Officer	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 2

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Continue and intensify intelligence led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the Galway West Division.	➤ Identify and profile all individuals engaged in these activities.	Profiles completed in respect of all individuals.	June 2008	Detective Inspector	Overall Crime reduced by 2%.
	➤ Prioritise and target the top three individuals identified.	Outcome of operations put in place.	December 2008	Detective Inspector	
	➤ Target locations where known drug dealers/users frequent.	5% increase in the number of seizures of illegal drugs.	December 2008	Sergeant I/c Drugs Unit	
	➤ Increase strength of Divisional Drugs Unit.	Number of additional Gardai allocated	March 2008	Divisional Officer	
Enhance the Garda Síochána's Serious Crime Investigations Capability.	➤ Identify training needs for serious crime investigation.	Training needs identified	June 2008	Detective Inspector	Overall detection rate increased by 2%.
	➤ Arrange training to address skills deficit.	Number of Gardai receiving training.	December 2008	Divisional Officer	
	➤ Detective Inspector to lead all serious crime investigations.	Number of serious investigations	December 2008	Detective Inspector	
	➤ Criminal Intelligence Officer to attend all conferences on serious crime.	100% attendance.	December 2008	CIO	
	➤ Crime files to be prepared in respect of all serious crimes within the Galway West Division.	Files prepared in 100% of cases.	December 2008	District Officers Detective Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 2

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Maximise the intelligence gathering and management capability to target, prevent and solve crime.	<ul style="list-style-type: none"> ➤ All Criminal Intelligence items to be recorded on the PULSE system. ➤ Criminal Intelligence Officer to brief all Divisional Garda personnel on intelligence gathering. ➤ Detective Inspector to liaise with neighbouring Divisions to share intelligence. 	<ul style="list-style-type: none"> 10% increase in intelligence reports submitted. 100% of members to be briefed. Improved detection rates. 	<ul style="list-style-type: none"> December 2008 December 2008 December 2008 	<ul style="list-style-type: none"> District Officers CIO Detective Inspector 	Overall Crime reduced by 2%. Overall detection rate increased by 2%.
Develop Crime Analysis capability.	<ul style="list-style-type: none"> ➤ Seek appointment of Divisional Crime Analyst. 	Crime Analyst appointed.	December 2008	Divisional Officer	
Proactively target high volume and high impact crime including domestic violence and sexual crime.	<ul style="list-style-type: none"> ➤ Identify and analyse the high volume crime categories in the Galway West Division. 	High volume crime patterns identified.	Continuous	District Officers Detective Inspector	
	<ul style="list-style-type: none"> ➤ Develop crime reduction and prevention strategies to address identified categories. 	Number of initiatives introduced.	Continuous	District Officers Detective Inspector	
	<ul style="list-style-type: none"> ➤ Ensure all incidents of Domestic Violence are fully investigated in accordance with Garda Policy and Best Practice. 	DVSAI completed in 100% of all cases.	Continuous	District Officers Designated Inspector	
		All incidents involving re-offending or persistent offenders are identified and monitored.	Continuous	Designated Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 2

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Manage the risk posed by sex offenders in the community	➤ Ensure all sex offenders living in the Division are properly recorded in the Sex Offenders Register and monitored.	100% of all sex offenders are registered and monitored and are fully compliant with the terms of the Sexual Offenders Act 2001.	December 2008	Designated Inspector	Overall Crime reduced by 2%.
	➤ All Community Gardaí to be utilised and fully briefed and updated on all Sex Offenders resident in the Division.	100% of Community Police fully briefed.	December 2008	Designated Inspector	Overall detection rate increased by 2%.

GALWAY WEST DIVISION -- POLICING PLAN 2008

Owner: Chief Superintendent, Galway West Division

Strategic Goal Three: Traffic and Road Safety

To reduce the incidence of fatal and serious injuries and improve Road Safety.

Goal 3

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Targeted enforcement of Road Traffic and Road Transport Legislation.	➤ Each District to put operations in place targeting poor driver behaviour and non-compliance with Road traffic legislation.	Number of operations put in place. 10% increase in detections for driving while intoxicated, speeding and Road Transport Offences.	Continuous December 2008	District Officer Divisional Traffic Inspector	Safer Road in Ireland.
		10% increase in detections for Dangerous Driving and Careless Driving.	December 2008		
		5% increase in seat belt detection.	December 2008		
		5% increase - detections in use of M/Phones while driving.	December 2008		
	➤ CPD programme to include update of Road Traffic Legislation.	Number of members receiving instruction.	December 2008	Sergeant i/c, CPD	
Targeted intelligence led operation against offending young drivers.	➤ Conduct operation to identify locations where young drivers congregate.	Number of locations identified.	March 2008 Quarterly	District Officer Divisional Traffic Inspector	
	➤ Target identified locations through quarterly planned covert/overt operations.	No. of operations carried out. 10% reduction in Fatal and Serious Injury Traffic Collisions involving drivers in the 17-26 year age group.	Quarterly December 2008	District Officer Divisional Traffic Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 3

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Increase organisational capability in traffic policing	➤ Increase Traffic Corps strength in line with national policy.	Number of additional Gardaí allocated	December 2008	Divisional Officer	
	➤ Conduct training needs analysis in respect of Alcometer, Intoxilyser, Speed Detection Equipment and Stinger Stopping Device.	Training need identified.	March 2008	Divisional Traffic Inspector	
	➤ Arrange training to address skills deficit.	Number of Gardaí trained.	December 2008	Divisional Officer	
Utilise automated technology to enhance traffic operations	➤ Maximise use of Automated Speed Detection Devices in the Division	Number of hours usage achieved per month.	Monthly	Divisional Traffic Inspector	Safer Road in Ireland.
	➤ Seek the installation of ANPR Speed monitoring devices.	Number of vehicles commissioned.	December 2008	Divisional Office	
Promote Road Safety within Galway West Division.	➤ Increase delivery of Road Safety Awareness presentation to schools, clubs, etc.	Number of presentations given	December 2008	Divisional Traffic Inspector	
	➤ Conduct two multi-agency operations per District focussing on seasonal road safety issues.	Number of focussed operations carried out.	June/December 2008	District Officer Divisional Traffic Inspector	
	➤ Identify agency to fund Safety Awareness Campaign.	Agency identified.	March 2008	Divisional Traffic Inspector	
	➤ Ensure full compliance with the Collision Prevention Programme.	All fatal and serious injury accidents examined.	December 2008	Divisional Traffic Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Owner: Chief Superintendent, Galway West Division	Strategic Goal Four: Public Order To significantly reduce the incidents of public disorder and anti-social behaviour.
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Goal 4

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Proactively target groups and individuals involved in anti-social behaviour	➤ Targeted public order patrols.	Number of targeted public order patrols achieved	December 2008	District Officers	To increase the "Feeling of Public Safety" by 10%.
	➤ 15% increase in the number of arrests for public disorder incidents.	15% increase in the number of arrests for public disorder incidents achieved	December 2008	District Officers	
	➤ Consult with community and statutory groups and elected representatives in identifying problem areas and developing plans to address Anti-Social Behaviour.	Number of meeting attended (Joint Policing Committee, Social Inclusion Committees)	December 2008	Divisional Officer District Officers	
		Number of areas identified.	December 2008	District Officers	
		Number of initiatives commenced.	December 2008	District Officers	
Maximise the use of CCTV technology.	➤ Ensure legislation on Anti-Social Behaviour (ASBO) is enforced.	Number of ASB Orders issued.	December 2008		
	➤ Carry out review of requirements for CCTV schemes.	Review carried out.	June 2008	Crime Prevention Officer	
	➤ Examine current applications for CCTV projects.	Number of applications approved.	December 2008	Designated Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 4

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Enforce the law in relation to alcohol and drug related Anti-Social Behaviour.	➤ Establish unit to enforce the law relating to underage drinking /substance abuse in public places and licensed premises.	Unit established.	March 2008	Divisional Officer Designated Inspector	To increase the "Feeling of Public Safety" by 10%.
		Number cover/overt operations carried out.	December 2008	Designated Inspector	
		Number of premises identified for breaches of legislation.	December 2008	Designated Inspector	
		Number of prosecutions	December 2008	Designated Inspector	
Conduct an analysis of the finding of PAS 2007 with a view to developing initiatives to address 'feelings of safety issues.	➤ Conduct analysis to establish issues relevant to the Division. ➤ Develop strategy to implement and address analysis findings.	Analysis carried out. Outcome of strategy implementation.	March 2008 December 2008	Designated Inspector District Officers Designated Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Owner: Chief Superintendent, Galway West Division

Strategic Goal Five: Cultural Diversity

To provide equal protection and appropriate service while nurturing mutual respect and trust.

Goal 5

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Contribute to the development/implementation of a national diversity strategy.	<ul style="list-style-type: none"> ➤ Set up working group to identify the key issues and make recommendations. ➤ Implement strategy as it pertains to the Division 	<p>Working group established and findings submitted.</p> <p>Outcome of strategy implementation.</p>	<p>March 2008</p> <p>December 2008</p>	<p>Designated Inspector</p> <p>District Officers Designated Inspector</p>	Public Confidence increased by 2%.
Ensure the Garda Síochána is an organisation representative of the community it serves.	<ul style="list-style-type: none"> ➤ During recruitment drives for Gardaí and Reserve Gardaí, hold an information day in each District to cater for and answer queries from minority groups. ➤ Two marketing campaigns to be carried out in each division to proactively recruit Reserve Gardaí. 	<p>Number of information days held.</p> <p>Two marketing campaigns carried out.</p>	<p>December 2008</p> <p>December 2008</p>	<p>District Officers Designated Inspector</p> <p>Divisional Officer</p>	
Enhance An Garda Síochána's ethnic and cultural services	<ul style="list-style-type: none"> ➤ Appoint Sergeant in each District with responsibility for Ethnic and cultural diversity issues. 	Sergeant appointed in each District.	March 2008	District Officers Designated Inspector	
	<ul style="list-style-type: none"> ➤ Ensure all Community Gardaí are trained as Ethnic Liaison Officers 	100% of Community Gardaí trained.	December 2008	Designated Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 5

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Develop effective policing approaches for minority and marginalised groups and communities.	➤ Ensure best practice guidelines for a delivery of policing service to minority groups are implemented.	Compliance with best practice guidelines.	December 2008	District Officers Designated Inspector	
	➤ Ensure all incidents of racism are recorded on PULSE and fully investigated.	Number of incidents recorded	December 2008	District Officers Designated Inspector	Public Confidence increased by 2%.
	➤ Ensure that relevant information material is available in multilingual format in all Garda Stations.	Relevant poster brochures, etc., circulated.	Continuous	Divisional Officer District Officers	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Owner: Chief Superintendent, Galway West Division		Strategic Goal Six: Community Engagement			
To build a Garda service that reflects the needs and priorities of the people in Ireland.					
Goal 6					
Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Implement the Garda Síochána National Model of Rural and Urban Community Policing.	➤ Set up working group to identify the key issues for the successful implementation of the strategy as it pertains to the Division.	Successful implementation of the strategy.	December 2008	District Officers Designated Inspector	A Garda Service that reflects the needs and priorities of the people.
Implement Policy relating to Neighbourhood Watch/Community Alert Schemes	➤ Establish Divisional Community Alert/Neighbourhood Watch Committee. ➤ Establish District Community Alert/Neighbourhood Watch Committees.	Committee established. Committees established.	March 2008 June 2008	Divisional Officer Designated Inspector District Officers	
	➤ Review all Neighbourhood Watch and Community Alert Schemes in Galway West Division.	Review completed.	September 2008	District Officers Designated Inspector	
	➤ All issues identified in the review to be addressed.	Issues resolved.	December 2008	District Officers Designated Inspector	
Implement policy relating to Business Watch, Campus Watch, Hospital Watch and Coastal Watch schemes	➤ Review all Campus Watch, Hospital Watch and Coastal Watch schemes. ➤ All issues identified in the review to be addressed.	Review completed. Issues resolved.	September 2008 December 2008	Designated Inspector Relevant District Officers. Designated Inspector	

GALWAY WEST DIVISION -- POLICING PLAN 2008

Goal 6

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Implement the Garda Youth Strategy.	➤ Appoint Co-ordinator for Garda 'Meas' Garda Youth Diversion Project.	Co-ordinator appointed.	March 2008	District Officer Galway; Designated Inspector.	A Garda Service that reflects the needs and priorities of the people of Ireland
	➤ 'Meas' Garda Youth Project to be fully operational by June 2008.	Project fully operational.	June 2008	District Officer Galway; Designated Inspector	
	➤ Appoint second Co-ordinator for both Garda Youth Projects.	Second Co-ordinators appointed.	December 2008	District Officer Galway; Designated Inspector	
	➤ Continue discussions with Galway City VEC and Galway City Partnership to ensure proper co-ordination of services.	Outcome of meetings held.	December 2008	Divisional Officer Designated Inspector	
Enhance Victim Related Services.	➤ Ensure all victims of crime are informed in writing of the contact details of investigating Gardaí and the availability of Victim Support Services.	100% of victims of crime informed.	December 2008	District Officers	A Garda Service that reflects the needs and priorities of the people of Ireland
	➤ Appoint two trained Family Liaison Officers (FLO) in each District.	FLOs appointed.	December 2008	Divisional Officer Designated Inspector	
	➤ Engage fully in Joint Policing Committees (JPC) and local policing for a.	Divisional and District Officers appointed to JPCs as appropriate.	December 2008	Divisional Officer District Officers	

Goal 6

GALWAY WEST DIVISION -- POLICING PLAN 2008

Action	Specific Actions	Performance Indicator	Timeframe	Ownership	Outcome
Increase Garda Visibility	➤ Implement the Garda High Visibility Project.	Garda High Visibility Project fully implemented.	December 2008	Divisional Officer District Officers Designated Inspectors	A Garda Service that reflects the needs and priorities of the people of Ireland
	➤ Senior Garda management to perform high visibility patrols	Four patrols per month.	Continuous		
	➤ Increase the number of marked vehicles in the Divisional fleet.	10% increase	December 2008		
	➤ Detail high visibility patrols in RAPD areas	Number of patrols carried out	December 2008		

Divisional Contact Details

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Superintendent Enda Walshe, Loughrea Garda Station (091) 842877
Superintendent Paul Mockler, Gort Garda Station (091) 636407
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Community Police: Sergeant Kevin Duffy (091) 778245
Crime Prevention Officer: Sergeant Gerry Mangan (091) 538651
Detective Unit: D/Sergeant Mick Coppinger; D/Sergeant John Moran (091) 538027
District Office: Sergeant Peadar Ryan (091) 538016
Divisional Office: Sergeant Ernie White (091) 538011
Drugs Unit: Sergeant Brendan Carroll (091) 538062
Fines Office: Garda Maureen Ryan (091) 538079
Immigration Office: Garda Liam Creaven and Pat Ward (091) 778244
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Juvenile Liaison Office: Gardaí Ann Griffin and Michael Heaney (091) 778246
PSV Office (091) 768005
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