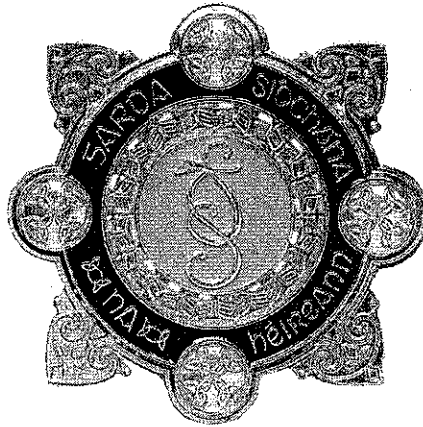


An Garda Síochána



Divisional Policing Plan 2008 South Central Garda Division Dublin Metropolitan Region

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

FOREWORD OF THE SOUTH CENTRAL DIVISIONAL OFFICER

DMR South Central, with its headquarters at Pearse Street, Dublin 2, is one of the six Regions in the Dublin Metropolitan Region. The Division covers the south inner City of Dublin. It would be considered to be one of the busiest if not the busiest Garda Division in the country. There are three Districts in the Division, and each District is divided into two Sub-Districts. The Division also includes the Command & Control Centre at Harcourt Square.

- A District: Kevin Street and Kilmainham
- B District: Pearse Street and Harcourt Terrace
- E District: Donnybrook and Irishtown

Gardaí, including Garda civilian staff attached to the South Central Division are tasked with providing a policing service to respond to the many and diverse challenges we face each day. There is a Detective Superintendent who has responsibility for overseeing the investigation of all serious crime which occurs within the Division. Dáil Éireann, Seanad Éireann and various Government Departments lie within the boundaries of the Division as do fifty two Embassies, two Museums, the Royal Dublin Society (RDS), the Royal Hospital, the Stock Exchange, numerous sporting venues, large hotels, the Central Bank, Bank Headquarters, major universities (Trinity and UCD), major transport venues (Heuston, Pearse and Tara Street Rail Stations) both Luas lines and six major hospitals. As the Division lies at the heart of the capital city, people visit, pass through and shop in the area. 260 million people are estimated to have passed through the Grafton Street and surrounding areas including Temple Bar. Dublin Bus services are estimated to have carried over 60 million people from or to the city centre and at least 10 million passengers use Heuston Station. Many of the “New Irish” have chosen to live in the Division.

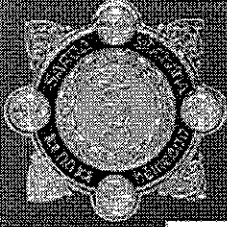
I, as Divisional Officer for the South Central Division, recognise the importance of providing a policing service capable of addressing all challenges that face it on a daily basis, not least of which is keeping our people safe. I am committed to delivering a professional policing service based on real engagement with the community. I will build our capacity and capability to perform all our policing activities to the highest levels of ethical, human rights and professional standards.

I welcome any feedback to Fintan.Fanning@garda.ie.

Chief Superintendent

Fintan Fanning

Contents	Page No.
Foreword	2
Vision	4
Mission	4
Strategic Imperatives	5 - 6
Goal One-National and International Security	7 - 8
Goal Two-Crime	9 - 14
Goal Three-Traffic and Road Safety	15 - 16
Goal Four-Public Order	17 - 19
Goal Five-Ethnic and Cultural Diversity	20 - 21
Goal Six-Community Engagement	22 - 25
Review Period	Every Q = Mar, June, Sept, & December Q1 = Mar Q2 = June Q3 = Sept



Vision for South Central Division

**‘Excellent people delivering
policing excellence’**

Mission

**To achieve the highest attainable level of
Personal Protection, Community
Commitment
and State Security**

Values

- Respecting people and their needs
- Protecting human rights
- Providing a courteous and caring public service
- Maintaining partnerships with the community
- Accepting individual responsibility
- Ensuring transparent public accountability
- Providing ethical and visionary leadership
- Practicing disciplined professionalism
- Being honest and truthful and adhering to the principles of fairness and justice
- Promoting and accepting diversity in all its forms
- Continuously learning and embracing change
- Setting up a customer service panel
- Reaching out to those who are hard to find
- Integrate Reserve Gardaí and providing an excellent learning environment to student Gardaí
- Constantly seeking ways to get it “right first time”
- Development of a cohesive and well focused Divisional team

Strategic Imperatives

This Policing Plan for the South Central Division for 2008 is a key management tool, measuring where we are on the path to ensuring keeping our visitors and residents safe: helping us understand the gaps: and then stimulating solutions. Its purpose is to help the Districts, through the adoption of a common approach to develop, deploy, operate and evaluate the District strategies. I also utilise the services of an advisory panel that are free to give me feedback on any issue where they feel the Gardaí can enhance their service. There are many policing challenges, some of which will be specific to a particular area. Great emphasis will be placed on providing proper policing of visiting dignitaries, protest marches and national events (Saint Patrick Day, marathons, sporting fixtures etc.) The following areas, although not exhaustive, will receive particular attention as they are identified as being of significant importance. This is being continuously reviewed by management at our weekly meetings.

Government Building: The Dail, Seanad Éireann, the Department of Justice, the Taoiseach's Office and the Civic Offices

Diplomatic Missions and Consular Services: 52 Embassies including the British Embassy and the US Embassy

National Buildings: The National Museum, the Royal Hospital, the National Gallery, the National Concert Hall and the Mansion House

Colleges: Trinity College, UCD, DIT, the National College of Art and Design and Griffith College

Sports Stadium: Lansdowne Road, RDS, the National Stadium, and Richmond Park

Tourist Attractions: Guinness Hop Store, St Patrick's Cathedral, Christchurch Cathedral, Dublin Castle, Temple Bar and Kilmainham Gaol

Financial Institutions: Central Bank, Bank of Ireland Head Office, AIB Head Office (and numerous other financial institutions) and the Irish Stock Exchange

Mosques: Roebuck, South Circular Road and Blackpitts

Residence of Former Taoiseach: Mr Albert Reynolds

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

Hospitals: The Coombe Hospital, St James Hospital, St Vincent's Hospital, St Patrick's Hospital, Holles Street Hospital and the Eye and Ear Hospital

Theatres and Licensed premises: The Olympia, the Gaiety, the National Concert Hall, the Tivoli, Vicar Street and over 1000 licensed premises

Miscellaneous Areas of Importance: Heuston Station, Tara Street Station, Pearse St Station, numerous Luas stops, Grafton Street, Saint Stephens Green, Merrion Square, Dublin Port, Poolbeg Power Plant, large container traffic Port

In addition to the identified areas above, the following are also identified as priorities for policing of the South Central Division.

- Drug Related Crime and Gun Crime
- Assaults and Public Order matters
- Robbery from the Person & Theft from the Person
- Robbery from Establishments
- Burglary & Fraud
- Theft from Vehicles
- Theft from Shops



GOAL ONE: National and International Security
To maintain national and international security

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>1.1 <i>Identify and analyse the threats to national and international security</i></p>	<p>1. Each threat received in relation to national and international security to be assessed at a Divisional level to be assessed, categorised and recorded.</p> <p>2. Profile completed in respect of each group and individual suspected of posing a threat to national/international security</p>	<p>1. Maintain the highest standards of security for Divisions High Profile Locations- Dail, Embassy's, Buildings of National and International Importance and contain any incidents that might occur</p> <p>2. Successfully Police visits of Dignitaries and maintain their security at all times</p> <p>3. All demonstrations / protest marches, protects to be properly policed</p> <p>4. Hold quarterly meeting with C/Supt S.D.U., C&S and G.I.R.O. to exchange information in relation to perceived threats</p>	<p>Detective Superintendent P.J. Browne & Superintendents "A", "B", "E" Districts</p>	<p>1 100% of identified threats, assessed categorised and recorded <i>every Q</i></p> <p>2 100% of identified groups and individuals profiled <i>every Q</i></p> <p>3 Number of operational plans devised to deal with each threat received <i>every Q</i></p> <p>4 Review of operational plans carried out on a monthly basis in relation to each threat received <i>every Q</i></p> <p>5 Number of Events recorded</p> <p>6 Number of visiting Dignitaries</p> <p>7 Number of policing Plans prepared</p> <p>8 Number of incidents recorded</p> <p>9 Number of arrests</p>
<p>1.2 <i>Initiate responses to identifiable threats</i></p>	<p>1. Identify and monitor all targets with subversive/Islamic militant links</p> <p>2. Constant liaison and cooperation with SDU in relation to each identified target</p>	<p>1. Identify persons with terrorists / subversive links</p> <p>2. Hold quarterly meeting with C/Supt S.D.U.</p> <p>3. Crime Prevention Officer to visit and advise all multi-national organisations/high risk establishments within the division who would be perceived as possible targets from international terrorists</p> <p>4. Crime Prevention Officer to visit all universities with the Division to advise in relation to security and especially the possibility of "campus shootings"</p>		<p>1 100% of operations against identified targets initiated <i>every Q</i></p> <p>2 Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences <i>every Q</i></p> <p>3 The number of operations implemented against persons suspected of having terrorist/subversive/Islamic militant links <i>every Q</i></p> <p>4 Measure monthly number of arrests under section 30 O.A.S.A. 1939/98 with comparative period in 2007.</p> <p>5 The number of multi-national companies visited by the Crime Prevention Officer</p> <p>6 The number of visits and talks by Crime Prevention Officer</p>

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

GOAL ONE:- National and International Security, Continued

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
<p><i>1.3 Enhance the organisation's capability to anticipate and respond proactively to national and international threats</i></p>	<p><i>1 National Critical Infrastructure Security Plan implemented regionally.</i></p> <p><i>2 Region in association with other Principal Response Agencies (PRAs) to carry out two Major Inter-Agency Emergency Management exercises</i></p>	<p><i>1. Each District to compile a list of exercises for 2008</i></p> <p><i>2. One live exercise per District, completed by Q4</i></p> <p><i>3. List and review current plans in place in relation to all vital installations within the Division.</i></p> <p><i>4. Complete an audit/analysis of all C.C.T.V. systems, both public and private, within the Division by means of a questionnaire and call back method</i></p> <p><i>5. Each District to review and update emergency plans by Q2</i></p>	<p>Detective Superintendent P.J. Browne & Superintendents "A", "B", "E" Districts</p>	<p><i>1 National Critical Infrastructure Security Plan implemented regionally every Q</i></p> <p><i>2 Regional schedule of emergency Inter-Agency exercises completed in association with other PRAs by end Q4</i></p> <p><i>3 Prepare Garda Regional Major Emergency Management Plan Q3</i></p> <p><i>4 Conduct at least one live Emergency Exercise and/or one table-top Emergency Exercise per Division by Q4</i></p> <p><i>5 All emergency plans reviewed and updated</i></p>
<p>Divisional Outcome: All threats against the State's national and international security contained</p>				

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security



GOAL TWO:- Crime

To significantly reduce the incidence of crime and criminal behaviour

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>2.1</p> <p><i>Complete and implement the National 'Crime Reduction and Prevention Strategy'</i></p>	<p>1. Implement the National Crime Prevention Strategy in each Division</p>	<p>1. Implement the National Crime Prevention Strategy as it pertains to this Division. 2 Bi-Monthly publications of Crime Maps to be disseminated by project team to all districts</p>		<p>1. Strategy commenced</p>
<p>2.2</p> <p><i>Enhance the Forensic and Investigative capability of An Garda Síochána</i></p>	<p>1 Utilise forensic evidence obtained by the Scenes of Crime Investigators 2 Evaluate all Garda initiatives/operations that are over a year old. 3 Review the effectiveness of Divisional/District Support Crime Units 4 100% of arrested persons photographed and fingerprinted where legal authority exists. 5 Other arrested persons invited to provide fingerprints voluntarily. 6 Increased training in the taking of fingerprints and photographs.</p>	<p>1. Utilise the investigative abilities of the Divisional Scene of Crime Unit to the maximum 2. Profiles of known criminals or repeat offenders to be made available by CIOs 3. Deploy Live AFIS Livescan in Pearse Street to capture biometric data at source</p>	<p>Detective Superintendent P.J. Browne, Superintendent's "A" "B" & "C" Districts</p>	<p>1 5% increase in the number of detections achieved as a result of forensic examinations <i>every Q</i>. 2 Initiatives/Operations reviewed and plans re-aligned where appropriate <i>Q2</i>. 3 Complete effectiveness review in relation to Divisional/District Support Crime Units <i>Q3</i> 4 Percentage of arrested persons photographed and fingerprinted <i>every Q</i> 5 Maintain Strength of the Scenes of Crime Unit 6 100% of Requested Burglary scenes examined by S.O.C 7 5% increase in total scenes examined (v 2007) 8 5% increase in the number of detections achieved as a result of forensic examinations. 9 120 Probationer Gardaí instructed in the taking of fingerprints and photographs. 10 All other arrested persons invited to provide fingerprints voluntarily 11 Number of persons recorded on AFIS Livescan 12 Number of profiles of known criminals produces</p>

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

GOAL TWO: Crime... Continued				
National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
2.3 <i>Proactively target groups and individuals engaged in gun crime</i>	1. Organised crime will continue to be targeted /combated through Operations Anvil and Delivery.	1. Ensure that all firearms card holders receive appropriate training 2. Weekly review of Operation Anvil carried out by Divisional and District management teams. 3. Increase in Operation Anvil Firearm prevention patrols	Detective Superintendent P.J. Browne, Superintendent's "A", "B" & "E" Districts	1 Review of Divisional Resources and Delivery carried out at Regional level each fortnight with intelligence led and targeted operational developed and implemented. <i>every Q.</i> 2 5% increase in Operation Divisional Resources Firearm prevention patrols <i>every Q</i> 3 100% of Firearms card holders trained in the year. 4 Intelligence led and targeted weekly Divisional Resources Plan 5 5% increase in Divisional Resources Firearm prevention patrols
2.4 Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State	1. Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State	1. Identify, profile and target the top three individuals and the top two groups, within each District per quarter, engaged in the trafficking of illegal drugs and gun crime 2. Each District develop and review, on a monthly basis, a profile of the key street level dealers and an associated action plan developed to target and reduce illegal drug activity 3. Increase drug seizures and secondary School visits (S.P.H.E. programme) in line with National Drugs Strategy 4. All drugs seizures to be dealt with and recorded in a timely manner		1 5% increase in intelligence-led operations against drug, gun and human trafficking networks <i>every Q</i> 2 5% increase in intelligence-led operations against street level drug dealers including those who have a propensity for violence <i>every Q</i> 3 Relevant sections of the National Drugs Strategy implemented <i>every Q</i> 4 Number of targeted operations against individuals and groups involved in drug trafficking and gun crime <i>every Q</i> 5 Each division to develop and implement monthly action Plans in relation to street drug dealing/use <i>every Q</i> 6 5% increase in Section 15 and Section 3 (Misuse of Drugs Act) drug seizures <i>every Q</i> 7 5% increase in drugs searches of premises <i>every Q</i> 8 5% increase in Sec. 3 Misuse of Drugs Act

DMR South Central Policing Plan 2008

10

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

<p>2.5</p> <p><i>Maximise the Garda Stochana intelligence gathering and management capability to target, prevent and solve crime.</i></p>	<p>1. Increase number of registered CHIS</p> <p>2. Increase the number of intelligence reports submitted</p> <p>3. Crime trend patterns identified in each Division and corrective action developed.</p> <p>4. Criminal Intelligence Officers forum convened quarterly</p> <p>5. Increase number of trained Criminal Assets Profilers</p> <p>6. Utilise the services of Regional Analysts in support of divisional crime plans</p>	<p>1. All Divisional units to receive intelligence awareness briefing once per quarter with a view to increasing awareness and proactively engaging in intelligence gathering to enhance the CHIS system.</p> <p>2. Engage with two neighbouring Divisions (D.M.R.S/C & D.M.R.N/C) once a quarter to share intelligence.</p> <p>3. An Inspector to be appointed in each District to ensure that all prisoners are properly recorded on Pulse and prisoner logs are closed off correctly.</p> <p>4. Increase number of registered CHIS.</p> <p>5. Camcorders to be distributed to each within the Division.</p>	<p>10% increase in number of registered intelligence sources <i>every Q</i></p> <p>10% increase in the number of intelligence reports on PULSE <i>every Q</i></p> <p>At least one operation per District bi-monthly to target street crime <i>every Q</i></p> <p>Trends identified and corrective action taken</p> <p>2% increase in the number of intelligence bulletins circulated <i>every Q</i></p> <p>Criminal Intelligence Officers forum convened quarterly <i>every Q</i></p> <p>S.H.O. on night duty to provide certification to District Office that all prisoners have been recorded properly on Pulse.</p> <p>D/Supt to monitor all registered CHIS.</p>
<p>2.6</p> <p><i>Proactively Target high-volume and high-impact crime including domestic violence and sexual crime</i></p>	<p>1. Each Division develops specific action plans to reduce nominated categories of high volume crime</p> <p>2. Quality audit of Section 2 Bail applications</p> <p>3. Review and re-align the terms of Operation Search</p> <p>4. Begin the process of expanding the case management system for</p>	<p>1. Each District to develop specific action plans to reduce, prevent and detect crime in the following categories:</p> <p>2. Theft from Shops.</p> <p>3. Theft Other.</p> <p>4. Fraud.</p> <p>5. Burglary.</p> <p>6. Theft from MPV</p> <p>7. Criminal Damage</p> <p>8. Deploy Senior Investigating</p>	<p>5% increase in Section 15, Misuse of Drugs Act detections</p> <p>5% increase in drugs searches of premises</p> <p>Sgt i/c Drugs Unit to certify that all drugs seizures have been analysed and recorded properly <i>every Q</i></p> <p>5% Increase in the number of S.P.H.E. (Social Personal and Health Education) secondary school visits</p> <p>10% increase in number of registered intelligence sources <i>every Q</i></p> <p>10% increase in the number of intelligence reports on PULSE <i>every Q</i></p> <p>At least one operation per District bi-monthly to target street crime <i>every Q</i></p> <p>Trends identified and corrective action taken</p> <p>2% increase in the number of intelligence bulletins circulated <i>every Q</i></p> <p>Criminal Intelligence Officers forum convened quarterly <i>every Q</i></p> <p>S.H.O. on night duty to provide certification to District Office that all prisoners have been recorded properly on Pulse.</p> <p>D/Supt to monitor all registered CHIS.</p>

DMR South Central Policing Plan 2008

11

	juveniles and adults in every DMR Division. 5. Increase the number of bench, penal/distress and committal warrants executed.	Officers in appropriate cases 9. Develop and implement an adult case management system for high level crime recidivists 10. The Crime Prevention Officer will visit all Hotels, Tourist Hostels, and Guesthouses in the Division before the 1st May 2008	Detective Superintendent P.J. Browne, Superintendent's "A", "B" & "E" Districts	8. Overall detection rate increased by 2% <i>every Q</i> 9. All headline crime reduced by 2% <i>every Q</i> 10. Appoint sergeants in each Division to manage High Court Bail applications <i>Q1</i> 11. Sect 2 Bail applications streamlined <i>every Q</i> 12. Operation Search reviewed <i>Q2</i> 13. Expand case management system. 14. 10% increase <i>every Q</i> in the number of o Bench warrants executed o Penal Warrants/Distress executed o Committal warrants executed
2.7 <i>Manage the risk posed by sex offenders</i>	1. Appoint an Inspector in each Division with responsibility for arranging the monitoring of current and newly identified sex offenders 2. Develop and deliver two seminars designed to familiarise Inspectors with legislation specific to this area	1. Appoint an Inspector in each District with responsibility for the monitoring of sex offenders also to monitor known sex offenders from U.K. and other jurisdictions now resident in respective Districts. 2. Appoint one community Garda with responsibility for the monitoring of each sex offender 3. All additional sex offenders identified and allocated to a named Garda for monitoring	Detective Superintendent P.J. Browne, Superintendent's "A", "B" & "E" Districts	1. Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act 2001 <i>every Q</i> 2. Utilise community Gardai to monitor the movement of sex offenders <i>every Q</i> 3. Inspector appointed in each Division with responsibility for monitoring of sex offenders <i>Q1</i> 4. Two Regional seminars held, <i>Q2</i> and <i>Q4</i> for nominated Inspectors 5. Inspector appointed in each District with responsibility 6. Every listed sex offender monitored by a named community Garda
Divisional Outcome: <i>Overall crime reduced by 2% & Overall detection rate increased by 2%</i>				

DMR South Central Policing Plan 2008

12

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security



GOAL THREE: - Traffic and Road Safety
To significantly reduce the incidence of Fatal and Serious Injury accidents and improve Road Safety

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
3.1 <i>Targeted enforcement of Road Traffic and Road Transport Legislation</i>	1. Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, drink driving, seatbelts and other Road Transport offences 2. Develop an intelligence led approach to the detection of Drug driving offences 3. Implement the DMR Roads Policing Operations Plan 2008 4. Implement Operation Artery 2008	1. Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, drink driving and Road Transport offences <i>Develop and implement a targeted strategy to increase detections in respect of:</i> 2. Road traffic offences by pedal cyclists 3. Increase detections in non wearing of seat belts 4. Increase detections in use of mobile phone while driving. 5. Implement Operation Artery 2008	Superintendent "A", "B" & "E" Districts & Divisional Traffic Inspector	10% increase in: <ul style="list-style-type: none"> Speeding detections <i>every Q</i> Drink driving detections <i>every Q</i> Road Transport Offence detections <i>every Q</i> The number of persons breath tested on roadside <i>every Q</i> Detections in MAT checkpoints <i>every Q</i> 5% increase in: <ul style="list-style-type: none"> Detections in Non-wearing of seatbelts <i>every Q</i> Detections in mobile phone use offences while driving <i>every Q</i> 10% increase in: <ul style="list-style-type: none"> Drug driving detections as a result of intelligence based operations <i>every Q</i> New Operation Artery operational order implemented 5% reduction in: Fatal and Serious Injury Traffic Collisions achieved <i>every Q</i>
3.2 <i>Targeted Intelligence Led Operations against Offending Young Drivers</i>	1. Intelligence-led initiatives to identify, engage and target errant young drivers 2. Target hot spots where offending young drivers congregate	1. Number of intelligence led covert and high visibility operations focused on offending young drivers 2. Target hot spots where offending young drivers congregate.		1. Division to prepare and implement one plan per quarter focusing on errant young drivers utilising local intelligence <i>every Q</i> 2. 10% Reduction in Fatal Collisions involving drivers in the 17-26 year age group <i>every Q</i> 3. 10% Reduction in Serious Injury Traffic Collisions involving drivers in the 17-26 year age group <i>every Q</i> 4. Number of operations 5. One operation <i>per month per District</i> designed to specifically target offending behaviour of young drivers

DMR South Central Policing Plan 2008

GOAL THREE:- Traffic.. Continued				
National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
3.3 <i>Increase Organisational Capability in Traffic Policing</i>	1. Deploy additional manpower and transport to Divisional 2. Traffic Unit in line with national Traffic policy.	1. Deploy additional manpower and transport to Divisional Traffic Unit in line with national Traffic policy.	Superintendent "A", "B" & "E" Districts & Divisional Traffic Inspector	1. Regional and Divisional Traffic Units increased in line with Commissioner policy 2. Increase number Vehicles allocated to Traffic Corps in line with planned transport model
3.4 <i>Utilise automated technology to enhance Traffic Operations</i>	1. Carry out a detailed Review of 100% Collision Prone Zones within the Region 2. Correct Bad Driver Behaviour	1. Carry out a detailed Review of all Collision Prone Zones within this Division 2. Bad Driver Behaviour corrected with an increase of 5% in all categories of FCPS Offences		1. of Collision Prone Zones review completed, plans developed and implemented Q1 2. 5% increase in use of F.C.P.S every Q 3. 100% Review of Collision Prone Zones completed, plans developed and implemented Q1 4. Increase by 5% the number of speed check points conducted by non-Traffic personnel
3.5 <i>Promote Road Safety</i>	1. Road Safety Awareness Communications Programme implemented regionally. 2. Increase dissemination of Road Safety information	1. Divisional Traffic Unit personnel to accompany Community Policing personnel to primary schools for visits relating to traffic 2. Divisional Traffic Unit to deliver traffic awareness programme to secondary schools in each District		1. Support the implementation of the Road Safety Awareness Communications Programme 2. 10% increase in Road Safety Promotion information achieved in schools and colleges. 3. Three visits per District per quarter completed for Primary Schools in 2008 4. One visit per District per quarter completed for Secondary Schools in 2008
Divisional Outcome: Safer roads through an improved compliance culture among drivers thereby reducing fatal and serious injury traffic collisions				

DMR South Central Policing Plan 2008

14

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security



GOAL FOUR: Public Order

To significantly reduce the incidence of Public Order and Anti-Social Behaviour in the Division

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>4.1 Proactively target groups and individuals involved in anti-social behaviour</p>	<p>1. Through public order patrols increase in the number of arrests for incidents of public disorder</p> <p>2. In partnership with the licensing trade make use of early intervention strategies to target people who are likely to engage in public disorder as a result of excessive alcohol consumption</p>	<p>1. Increase in the number of targeted Public Order Patrols</p> <p>2. Increase in the number of arrests for incidents of public order disorder achieved</p> <p>3. Seek Exclusion orders in appropriate cases</p> <p>4. Seeks ASBOS in appropriate cases</p> <p>5. number of Behaviour Warnings issued under the Criminal Justice Act 2006</p> <p>6. Seek good behaviour contracts in appropriate cases</p> <p>7. In partnership with customer panel and the licensing trade make use of early intervention strategies to target people who are likely to engage in public disorder</p>	<p>Superintendent "A"</p> <p>"B" & "C" Districts</p>	<p>1. 10% increase in the number of targeted Public Order Patrols achieved <i>every Q</i></p> <p>2. 15% increase in the number of arrests for incidents of public disorder achieved <i>every Q</i></p> <p>3. Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults) <i>every Q</i></p> <p>4. Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults) <i>every Q</i></p> <p>5. Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles) <i>every Q</i></p> <p>6. Number of Good Behaviour Contracts issued (juveniles) <i>every Q</i></p> <p>7. Number of Behaviour Orders applied for (juveniles) <i>every Q</i></p> <p>8. Engage with licensing trade and customer panel. <i>every Q</i></p> <p>9. Consideration given to seeking a good behaviour contract in appropriate public disorder cases</p>

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

GOAL FOUR: Public Order..Continued				
National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
4.2 <i>In consultation with Community, Statutory and elected representatives identify and Target local Public Order and Anti-Social Behaviour 'Hot-Spots' through weekly reviews and put in place responsive actions and plans</i>	1. Use of intelligence to identify Public Order Hotspots 2. All Hot Spots targeted through specific operational plans 3. Seek to reduce the incidents of public disorder by high-visibility proactive patrolling 4. Marketing campaign in contravention of the Firearms and Offensive Weapons Act developed and rolled out	1. Divisional Management team to meet regularly with local Dublin City Council (D.C.C.) senior personnel to utilise the Housing Miscellaneous Provisions(Housing) Act 2. Weekly Divisional review of operational plans to combat public disorder. 3. Increase the number of persons prosecuted under the Firearms and Offensive weapons Act	Superintendent "A" "B" & "E" Districts	1. All 'Hot Spot' locations to be the subject of an operational plan to be reviewed within the division on a monthly basis <i>every Q</i> 2. 5% decrease in Public Order Incidents <i>every Q</i> 3. Marketing campaign implemented <i>Q3</i> 4. 5% increase in the number of detections under Firearms and Offensive Weapons Act 6. Monthly meeting held with DCC 7. Work closer with DCC Housing, Parks and litter section personnel 8. All 'Hot Spot' locations reviewed on a weekly basis and specific plans developed and implemented in each case. 9. 2% decrease in Public Order Incidents
4.3 <i>Enforce the law in relation to alcohol and drug related Anti Social Behaviour</i>	1. Adopt a low tolerance stance in relation to alcohol and drug related anti-social behaviour.	1. Plan completed and implemented on a District basis and reviewed monthly to combat incidence of criminal damage 2. Proactively enforce the law relating to underage drinking and substance abuse in both public places and licensed premises		1. 5% decrease in Criminal Damage incidents <i>every Q</i> 2. 5% decrease in assaults <i>every Q</i> 3. Number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles <i>every Q</i> 4. 5% increase in number of inspections of licensed premises 5. Number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003 <i>every Q</i> 6. Number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997 <i>every Q</i> 7. Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997 <i>every Q</i>

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

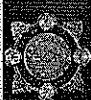
GOAL FOUR: Public Order..Continued				
National Actions	Regional Actions	National Actions	Process Owner	National Actions
			Superintendent "A" "B" & "E" Districts	8. Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997 <i>every Q</i> 9. Number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997 <i>every Q</i> 10. Number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003 <i>every Q</i> 11. Number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003 <i>every Q</i> 12. Number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003 <i>every Q</i> 13. No. of Detections for sale/supply of alcohol to underage persons
4.4 <i>Maximise the use of CCTV technology</i>	1. Each Division to nominate areas appropriate for new/increased C.C.T.V.	1. Each District to nominate one area appropriate for new/increased C.C.T.V by Q1 2. Forward application by Q2 3. Pursue the establishment of a new CCTV monitoring station		1. Number of CCTV Systems commissioned by Q2 2. 10% additional locations for Garda CCTV schemes identified.
4.5 <i>Conduct an analysis of the findings of Public Attitudes Survey 2007 with a view to developing initiatives to address Feeling of Safety issues</i>	1. Analysis carried out in each Division of the 2007 Public Attitude Survey to establish findings relevant to that Division	1. Conduct analysis of the Public attitude survey to establish findings relevant to this Division		1. Develop and implement a strategy to address the negative aspects of Public Attitudes Survey divisionally by Q2
Divisional Outcome : To increase the 'Feeling of Public Safety' by 10%				

DMR South Central Policing Plan 2008

17

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security



GOAL FIVE:- Ethnic and Cultural Diversity

To provide equal protection and appropriate service, while nurturing mutual respect and trust

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>5.1 <i>Develop a Garda Diversity Strategy</i></p>	<p>1. Implement the Garda Diversity Strategy as appropriate in each Division</p>	<p>1. Implement the Garda Diversity Strategy as it pertains to this Division</p>	<p>Superintendent "A" "B" & "P" Districts</p>	<p>1. Action the relevant elements of the National Diversity strategy – by Q1</p>
<p>5.2 <i>Ensure the Garda Síochána is an organisation representative of the community it serves</i></p>	<p>1. Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each Division to cater for, and answer queries from, interested members of ethnically diverse communities</p>	<p>1. Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each District to cater for, and answer queries from, interested members of new communities.</p>		<p>1. Divisional information day on Garda recruitment held within each District within one month of a national Garda recruitment drive.</p>
<p>5.3 <i>Develop effective policing approaches for minority and marginalised groups and communities</i></p>	<p>1. Best Practice guidelines implemented in each division 2. Engage with NGOs who work within marginalised and ethnically diverse communities</p>	<p>1. Further develop and support the Divisional Consultative Forum for New Communities 2. Seek to market the work of the Div Consultative Forum for new Communities 3. Fully investigate every purported racist incident</p>		<p>2. Specific strategies deployed in each division in line with guidelines <i>every Q</i> 3. Review of strategies deployed, carried out in each division by end <i>Q4</i> 4. Two Open Days for ethnic minorities in each division - <i>Q2 and Q4</i> 5. Information exchange conducted between relevant NGOs and the Garda Síochána <i>Q3</i> 6. Develop specific initiatives to engage with young people from the new communities 7. One open meeting of the forum held half yearly. 8. All issues raised at Divisional Consultative Forum for New Communities meetings fully implemented. Provide feedback to the 6 monthly meetings on issues raised at previous forum meetings 9. 100% of racist incidents fully investigated</p>

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

GOAL FIVE: Public Order . Continued				
National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
5.4 <i>Enhancement of the Garda Stochana Ethnic and Cultural Services</i>	1. In addition to community policing units, begin the process of deploying Ethnic Liaison Officers on regular units	1. 100% of Community Gardai within the Division trained as Ethnic Liaison Officers 2. Deploy ethnic liaison officers on all regular units in the Division	Superintendent "A" "B" & "E" Districts	1. 100% of Community Gardai within each Division trained as Ethnic Liaison Officers Q3 2. The expansion of ethnic liaison officers to other Garda Units Q4 3. One Garda trained as Ethnic Liaison Officers on every unit within the Division by the end of Q4
Divisional Outcome: <i>Public confidence increased by 2%</i>				

DMR South Central Policing Plan 2008



GOAL SIX:- Community Engagement

To build a Garda service that reflects the needs and priorities of the people of the Division

National Actions	Regional Actions	Divisional Actions	Process Owner	Divisional Performance Indicator
<p>6.1. <i>Develop and implement the Garda Síochána National Model of Community Policing</i></p>	<p>1. Implement the Garda National Model of Rural Urban Community Policing regionally</p>	<p>1. Implement the Garda National Model of Community Policing as it pertains to this Division 2. Review the numbers allocated to Community Policing</p>		<p>1. Action the relevant elements of the National Model of Community policing in each District <i>every Q</i> 2. Maintain number of members allocated to Community Policing Units</p>
<p>6.2 <i>Implement policy relating to Neighbourhood Watch / community Alert Schemes</i></p>	<p>1. Identify areas in which Neighbourhood Watch Committees could be established in each Division 2. Identify areas in which Neighbourhood Watch Committees could be established in each District</p>	<p>1. Carry out a review on the status of Neighbourhood Watch Schemes in each District by <i>Q1</i> 2. Establish a Divisional Neighbourhood Watch Committee by <i>Q2</i> 3. Establish a District Neighbourhood Watch Committee by <i>Q2</i> 4. Identify areas in which a Business Watch committee could be established in each District</p>	<p>Superintendent Communications and Superintendent "A", "B" & "E" Districts</p>	<p>1. Number of Divisional Neighbourhood Watch Committee established by <i>Q2 (all Divisions)</i> 2. Number of District Neighbourhood Watch Committee established in each District by <i>Q. 3 (all Districts)</i>. 3. Number of Reviews carried out and results implemented <i>Q3</i> 4. Each District to produce a review by <i>Q1</i> 5. Action the recommendations set out in the review by <i>Q2</i> 6. Increase Neighbourhood Watch schemes by one per District. 7. Divisional Neighbourhood Watch Committee established by <i>Q2</i> 8. District Neighbourhood Watch Committee established in each District by <i>Q2</i> 9. Number of Business Watch committees established in Division by <i>Q2</i></p>

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

GOAL SIX: Public Order... Continued				
National Actions	Performance Indicator	Divisional Actions	Process Owner	Divisional Performance Indicator
6.3 <i>Build and utilise our capability in the provision of victim related services</i>	1. Engage with crime victims in relation to the contact details of the investigating Garda and of the availability of victim support service	1. 100% of crime victims notified in writing of the contact details of the investigating Garda and of the availability of victim support services 2. Nominate a minimum of two members to be trained as Family Liaison Officers in each District by 31/1/08 3. Appoint a minimum of two trained family liaison officers by Q2	Superintendent Communications and Superintendents "A", "B" & "E" Districts	1. 100% of crime victims contacted in writing advising them of the availability of victim support services <i>every Q</i> 2. Two trained Family Liaison Officers appointed and trained in each District by Q2 3. Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer <i>every Q</i> 4. Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered which will be recorded on PULSE <i>every Q</i>
6.4 <i>Engage fully in Joint Policing Committees and local policing fora</i>	1. The development of partnerships by meaningful consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community.	1. Appropriate Officers to attend every meeting of the Central Area Joint Policing Committee 2. All recommendations emanating from Joint Policing Committees to be actioned 3. Issues raised at the Central Area Joint Policing Committee members to inform Divisional and District Policing Plans 4. Fully engage with, and support, the Community Policing Forum 5. Provide Human rights training jointly with the Community Policing Forum 6. Engage with community interests to address complaints of intimidation		1. Chief Superintendents or Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate <i>every Q</i> 2. Recommendations from JPCs inform all Divisional and District Policing Plans as appropriate <i>every Q</i> 3. 100% attendance at all Joint Policing Committees meetings <i>every Q</i> 4. All recommendations emanating from Joint Policing Committees are assessed and implemented as appropriate <i>every Q</i> 5. 100% of Community Policing Forum meetings attended by Garda personnel of appropriate rank 6. All issues raised at Community Policing Forum meetings are fully actioned. 120 Gardai provided with human rights training 7. All complaints of intimidation made fully investigated.

DMR South Central Policing Plan 2008

21

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security

GOAL SIX: Public Order... Continued			
National Actions	Performance Indicator	Divisional Actions	Process Owner
6.5 <i>Implement the Garda High Visibility Project</i>	1. Substantially increase the level of Garda uniformed visibility throughout the region. 2. Improve response times	1. Implement the Garda High Visibility project as it pertains to this Division 2. Increase beat patrols 3. Increase mobile marked patrols o Mountain Bike o Marked Car o Marked Van 4. Improve response times Garda mobile response to 999 calls	1. Action the relevant elements of the Garda High Visibility project <i>every Q</i> 2. 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008 <i>every Q</i> 3. Four high-visibility foot patrols completed per month by Senior Garda management <i>every Q</i> 4. 10% increase in the number of high visibility patrols in RAPID areas <i>every Q</i> 5. Achieve an 80% response to Emergency Calls (Priority 1) within 15 minutes <i>every Q</i> 6. Achieve a 92% response to Emergency Calls (Priority 1) within 30 minutes <i>every Q</i> 7. 10% increase in supervisory patrols (* bench mark) 8. Maintain the number of Beat Patrols by Gardaí 9. Maintain the number of Mountain Bike patrols 10. Maintain the number of Marked Car patrols 11. Maintain the number of Marked Van patrols 12. Number of calls where no at scene was given reduced to 30% of Total Calls
6.6 <i>Implement the Garda High Visibility Project</i>	1. 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008 2. Four high-visibility foot patrols completed per month by Senior Garda management. 3. 10% increase in the number of marked vehicles in the Garda fleet 4. Increase by 10% the no of High Visibility patrols in RAPID areas	1. Implement the Garda High Visibility project as it pertains to this Division 2. Increase beat patrols 3. Increase mobile marked patrols Mountain Bike patrols Marked Car – Marked Van – 4. Improve response times Garda mobile response to 999 calls	1. Action the relevant elements of the Garda High Visibility project 2. 10% increase in supervisory patrols (*bench mark) 3. Maintain the number of Beat Patrols by Gardaí 4. Maintain the number of Mountain Bike patrols 5. Maintain the number of Marked Car patrols 6. Maintain the number of Marked Van patrols 7. Number of calls where no at scene was given reduced to 30% of Total Calls) 8. 40%(minimum) of all calls responded to within 15mins

Divisional Outcome: A Garda service that reflects the needs and priorities of the people of Ireland

DMR South Central Policing Plan 2008

Mission Statement

To Achieve the highest attainable level of Personal Protection, Community Commitment and State Security