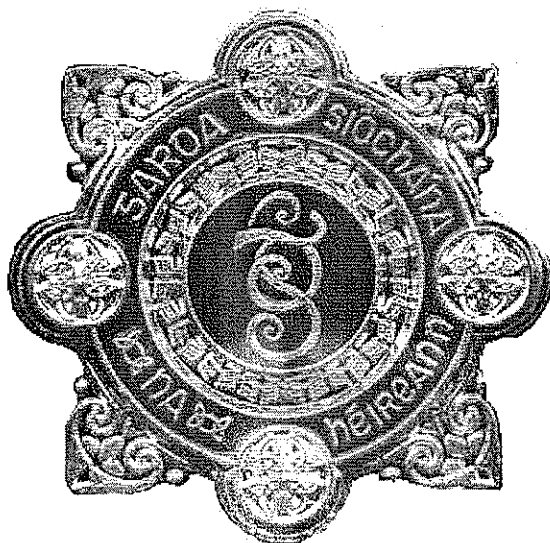


# An Garda Síochána



## Annual Policing Plan 2008

### *D.M.R. North Central Division*

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Items referred to in this colour are a divisional responsibility by a named individual			

## Foreword by Divisional Officer



The Garda Siochana Corporate Strategy 2007 – 2009 sets out the six strategic goals, which the people in the organisation will strive to achieve over that three year period. That strategy also recognises the need for change in the way we go about our business through a clear and consistent focus on the key public imperatives of *public safety*, *public confidence* and transparent *public accountability*. Those corporate goals are reflected in this annual Policing Plan for the Dublin North Central Garda Division. The annual Policing Plan sets out the actions and performance indicators by which our performance will be measured throughout 2008.

The year ahead will provide challenges to all of us tasked with providing the policing service in the north inner city. The people we serve are entitled to expect the highest possible level of service and professionalism. Ensuring that we provide a service which meets, or exceeds, those expectations must be the responsibility of every one of us who work in the Division, both Garda and civilian alike. It is vital that we go about our business in a manner which reflects the core universal principles of legality, necessity, proportionality, accountability and non-discrimination.

We are committed to ensuring that all of our actions are grounded in human rights principles and are the result of real engagement with the diverse communities in north central Dublin. We will continue to work in partnership with those communities to provide a visible Garda presence, an effective response to crime and anti-social behaviour, and an improved sense of security for the people who live in the north inner city. Our ultimate goal is to ensure that we provide an excellent policing service to all the communities in the north inner city area.

A handwritten signature in black ink, appearing to read 'M Feehan'. The signature is written in a cursive, flowing style.

**Michael Feehan**  
**Chief Superintendent**

## Goal One – National & International Security - To maintain National & International Security

### Detective Superintendent Kennedy

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p><i>1.1</i> Each threat received in relation to national and international security to be assessed at a Divisional level to be assessed, categorised and recorded</p> <p><i>Profile completed in respect of each group and individual suspected of posing a threat to national/international security</i></p>	<p>- 100% of identified threats, assessed categorised and recorded</p> <p>- 100% of identified groups and individuals profiled</p> <p>- Number of operational plans devised to deal with each threat received</p> <p>- Review of operational plans carried out on a monthly basis in relation to each threat received</p>	<p><i>1.</i> Each local threat received to be assessed at a Divisional &amp; District level.</p> <p><i>2.</i> Subject to be visited by D.D.U. and Divisional Crime Prevention Officer. <i>written record of advice given and response of subject to be recorded</i></p> <p><i>3.</i> Identify and profile any group/individual residing within the Division who poses a threat to national/international Security –</p> <p><i>4.</i> All threats received to national/international security are assessed categorised, recorded and action plans to respond to same are implemented</p>	<p><i>(i)</i> Garda policy on local threat procedure, implemented.</p> <p><i>(ii)</i> Actions recorded on a separate file in relation to each local threat.</p> <p><i>(i)</i> Identify and profile any group/individual residing within the Division who poses a threat to national/international Security</p> <p><i>(ii)</i> Number of threats of a national/international nature received and comprehensively dealt with.</p>
<p><i>1.2</i> Identify and monitor all targets with subversive/Islamic militant links</p> <p><i>Constant liaison and cooperation with SDU in relation to each identified target</i></p>	<p>- 100% of operations against identified targets initiated</p> <p>- Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences</p> <p>- The number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links</p>	<p><i>1.</i> Identify one target (per District per quarter) with terrorist/subversive/Islamic militant links</p> <p><i>2.</i> Profile to be completed in relation to each target</p> <p><i>3.</i> Prosecutions initiated as a direct result of operations undertaken</p>	<p><i>(i)</i> Three persons targeted and profiled per quarter</p> <p><i>(ii)</i> Number of operations actioned against persons suspected of having terrorist/subversive/Islamic militant links <i>every Q</i></p> <p><i>(iii)</i> Number of individuals arrested and prosecuted for terrorist/subversive/ Islamic militant offences</p>
<p><i>1.3</i> National Critical Infrastructure Security Plan implemented Regionally</p>	<p>- National Critical Infrastructure Security Plan implemented Regionally</p> <p>- Conduct at least one live Emergency Exercise and/or one table-top Emergency Exercise per Division by Q4</p>	<p><i>1.</i> Each District to compile a list of exercises for 2008 by 28/2/08.</p> <p><i>2.</i> One table top exercise per District per quarter to be run <i>3.</i> One live exercise per District, completed by Q 4.</p> <p><i>4.</i> List and review current plans in place in relation to all vital installations within the Division.</p> <p><i>5.</i> Two members from the Division to be trained</p> <p><i>6.</i> Complete an audit/analysis of all C.C.T.V. systems, both public and private, within the Division by means of a questionnaire and call back method.</p> <p><i>7.</i> Each District to review and update emergency plans by Q 2.</p>	<p><i>(ii)</i> Exercise plan for 2008 devised and submitted by 28/2/08</p> <p><i>(ii)</i> Table top exercise run in each District each quarter</p> <p><i>(ii)</i> Live exercise held in each District by <i>end of Q4.</i></p> <p><i>(ii)</i> Produce a de-brief report produced after each exercise.</p> <p><i>(ii)</i> Plans in respect of Vital Installations reviewed</p> <p><i>(iii)</i> Two members trained</p> <p><i>(iii)</i> Completed analysis of current C.C.T.V. capability within each District by Q2.</p> <p><i>(iv)</i> All emergency plans reviewed and updated</p>

**Divisional Outcome:** *All threats against the State's national and international security contained to ensure a secure democracy*

## Goal Two – Crime - To significantly reduce the incidence of crime and criminal behaviour

### Process Owners: Detective Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p><sup>2.1</sup> Implement the National Crime Prevention Strategy in each Division</p> <p><sup>2.2</sup> -Utilise forensic evidence obtained by the Scenes of Crime Investigators</p> <p>-100% of arrested persons photographed and fingerprinted where legal authority exists</p> <p>-Other arrested persons invited to provide fingerprints voluntarily</p>	<p>- Strategy commenced</p> <p>- 5% increase in the number of detections achieved as a result of forensic examinations</p> <p>- Percentage of arrested persons photographed and fingerprinted</p>	<p>1. Implement the National Crime Prevention Strategy as it pertains to this Division.</p> <p>1. Utilise forensic evidence to the maximum in all appropriate cases</p> <p>2. Utilise the investigative abilities of the Divisional Scene of Crime Unit to the maximum</p>	<p>1. Strategy fully implemented within the Division by Q4.</p> <p>2. Maintain Strength of the Scenes of Crime Unit – (1 Sgt. &amp; 4 Gardai)</p> <p>3. 100% of Burglary scenes examined by S.O.C.</p> <p>4. 5% increase in total scenes examined (v 2007)</p> <p>5(a). ISO 9001: 2002 accreditation, achieved in 2007, to be maintained.</p> <p>5(b). Weekly review of output of the Div. Scenes of Crime Unit carried out</p> <p>6. Engage fully in the Forensic Awareness/Integration Strategy Pilot Scheme.</p> <p>7. 5% increase in the number of detections achieved as a result of forensic examinations.</p> <p>8. 120 Probationer Gardai instructed in the taking of fingerprints and photographs.</p> <p>9. 100% of arrested persons photographed and fingerprinted – where legal authority exists.</p> <p>10. All other arrested persons invited to provide fingerprints voluntarily</p> <p>11. Divisional training programme established - footprint marks</p>
<p><sup>2.3</sup> Organised crime will continue to be targeted/combated through Operations Anvil and Delivery</p>	<p>- 5% increase in Operation Anvil Firearm prevention patrols</p>	<p>1. Ensure that all firearms card holders receive appropriate training</p> <p>2. Weekly review of Operation Anvil carried out by Divisional and District management teams.</p> <p>3. Increase in Operation Anvil Firearm prevention patrols</p>	<p>12. 100% of Firearms card holders trained in the year in accordance with national policy.</p> <p>13(a). Intelligence led and targeted weekly operational Anvil Plan developed and actioned.</p> <p>13(b). Number of maps utilising digital analysis of main crime categories produced each week.</p> <p>14. 5% increase in Operation Anvil Firearm prevention patrols</p>
<p><sup>2.4</sup> -Continue and intensify intelligence-led operations against groups and individuals engaged in the trafficking of illegal drugs, guns and immigrants into and within the State</p>	<p>- 5% increase in intelligence-led operations against drug, gun and human trafficking networks</p> <p>- 5% increase in intelligence-led operations against street level drug dealers including those who have a propensity for violence</p> <p>- Relevant sections of the National Drugs Strategy implemented</p> <p>- Number of targeted operations against individuals and groups involved in drug trafficking and gun crime</p> <p>- Each Division to develop and implement monthly action Plans in relation to street drug dealing/use</p> <p>- 5% increase in Section 15 and Section 3 (Misuse of Drugs Act) drug seizures</p> <p>- 5% increase in drugs searches of premises</p>	<p>1. Identify, profile and target the top three individuals and the top two groups, within each District per quarter, engaged in the trafficking of illegal drugs and gun crime.</p> <p>2. Each District develop and review, on a monthly basis, a profile of the key street level dealers and an associated action plan developed to target and reduce illegal drug activity.</p> <p>3. Immigration Unit develops an action plan to target groups involved in human trafficking and vulnerable individuals.</p> <p>4. Increase drug seizures and secondary School visits (S.P.H.E. programme) in line with National Drugs Strategy -</p>	<p>15. Number of targeted operations against 3 individuals and 2 groups(involved in drug trafficking and gun crime) identified, profiled and targeted per District per quarter(emphasis on drug dealers with propensity to violence)</p> <p>16. Monthly action Plans developed and implemented in relation to street drug dealing/use.</p> <p>17(a). 5% increase in Section 3 Misuse of Drugs Act detections</p> <p>17(b). 5% increase in Section 15, Misuse of Drugs Act detections</p> <p>17(c). 5% increase in drugs searches of premises</p> <p>18. Action plan implemented and quarterly report compiled by Immigration Unit.</p> <p>19. 5% Increase in the number of S.P.H.E. (Social Personal and Health Education)secondary school visits</p>
<p><b>Divisional Outcome: Overall Crime reduced by 2% &amp; Overall detection rate increased by 2% in North Central Dublin</b></p>			

## Goal Two – Crime – To significantly reduce the incidence of crime and criminal behaviour

### Process Owners: Detective Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>2, 5</p> <ul style="list-style-type: none"> <li>- Increase the number of intelligence reports submitted</li> <li>- Crime trend patterns identified in each Division and corrective action developed</li> </ul>	<ul style="list-style-type: none"> <li>- 10% increase in number of registered intelligence sources</li> <li>- 10% increase in the number of intelligence reports on PULSE</li> <li>- At least one operation per District bi-monthly to target street crime</li> <li>- Trends identified and corrective action taken</li> <li>- 2% increase in the number of intelligence bulletins circulated</li> </ul>	<ol style="list-style-type: none"> <li>1. All Divisional units to receive intelligence awareness briefing once per quarter with a view to increasing awareness and proactively engaging in intelligence gathering to enhance the CHS system.</li> <li>2. Engage with two neighbouring Divisions (D.M.R S/C &amp; D.M.R N) once a quarter to share intelligence.</li> <li>3. Nominate one person per District for training as a criminal assets profiler</li> </ol>	<p>24(a). One briefing held within the Division per quarter involving Divisional, District Crime Units, Collator and CHS operatives.</p> <p>(D/Insp. Dolan responsible for organising Divisional Crime Briefings)</p> <p>24(b). 10% increase in Covert Human Intelligence Sources sent for assessment.</p> <p>24(c). 10% increase in intelligence incidents submitted.</p> <p>24(d). 2% increase in number of bulletins issued.</p> <p>24(e). One Divisional crime conference held per quarter, with representation from neighbouring Divisions.</p> <p>(D/Insp. Sweeney responsible for organising quarterly Crime Conferences)</p> <p>24(f). One operation per District per quarter to target street crime.</p> <p>24(g). Two criminal assets profilers deployed in each District</p> <p>24(h). Two targets profiled per District per Quarter with a view to seizing assets</p> <p>24(i). Monitor crime trends monthly in each District</p>
<p>2, 6</p> <ul style="list-style-type: none"> <li>- Each Division develops specific action plans to reduce nominated categories of high volume crime</li> <li>- Quality audit of Section 2 Bail applications</li> <li>- Review and re-align the terms of Operation Search</li> <li>- Begin the process of expanding the case management system for juveniles and adults in every DMR Division</li> <li>- Increase the number of bench, penal/dispress and committal warrants executed</li> </ul>	<p>Q1</p> <ul style="list-style-type: none"> <li>- Divisional Crime reduction strategies implemented</li> <li>- 5% reduction achieved (Thefts from Shops)</li> <li>- 10% reduction achieved (Theft Other)</li> <li>- 10% reduction achieved (Fraud)</li> <li>- 2% reduction achieved (Burglary)</li> <li>- 10% reduction achieved (Theft from MPV)</li> <li>- No. of Adult Cautions administered</li> <li>- Overall detection rate increased by 2%</li> <li>- Overall headline crime reduced by 2%</li> <li>- Appoint Sergeants in each Division to manage High Court Bail applications Q1</li> <li>- Section 2 Bail applications streamlined</li> <li>- Operation Search reviewed Q2</li> <li>- Expand case management system</li> <li>- 10% increase in the number of All warrants executed - Bench warrants – page 11</li> </ul>	<ol style="list-style-type: none"> <li>1. Each District to develop specific action plans to reduce, prevent and detect crime in the following categories:</li> <li>2. Theft from Shops.</li> <li>3. Theft Other.</li> <li>4. Fraud.</li> <li>5. Burglary.</li> <li>6. Theft from MPV</li> <li>7. Criminal Damage</li> <li>8. Deploy Senior Investigating Officers in appropriate cases</li> <li>9. Develop and implement an adult case management system for prolific Offenders</li> </ol>	<p>24. District Action plans prepared by 31/1/08 (Done)</p> <p>25. 5% reduction achieved (Thefts from Shops).</p> <p>26. 10% reduction achieved (Theft Other)</p> <p>27. 10% reduction achieved (Fraud)</p> <p>28. 2% reduction achieved (Burglary)</p> <p>29. 15% reduction achieved (Theft from MPV) - 10% Regional</p> <p>30. 10% reduction achieved (Criminal Damage)</p> <p>31. Overall detection rate increased by 2%</p> <p>32. All headline crime reduced by 2%</p> <p>33. Adult case management scheme developed and deployed in each District.</p> <p>(D/Supt. Kennedy responsible for introduction)</p> <p>34. Number of Adult Cautions administered</p> <p>35. One Sergeant per District nominated to manage High Court Bail applications</p> <p>36. Method to streamline Section 2 Bail applications planned and implemented in each District – Number of applications</p> <p>37. 5 persons nominated in each District per quarter for inclusion for the adult case management scheme</p> <p>38. S.I.O. deployed in all appropriate cases.</p>
<p>2, 7</p> <ul style="list-style-type: none"> <li>- Appoint an Inspector in each Division with responsibility for arranging the monitoring of current and newly identified sex offenders</li> </ul>	<ul style="list-style-type: none"> <li>- Monitor sex offenders to ensure their compliance with terms of the Sexual Offenders Act 2001</li> <li>- Inspector appointed in each Division with responsibility for monitoring of sex offenders Q1</li> <li>- Utilise community Gardaí to monitor the movement of sex offenders</li> </ul>	<ol style="list-style-type: none"> <li>1. Appoint an Inspector in each District with responsibility for the monitoring of sex offenders</li> <li>2. Appoint one community Garda with responsibility for the monitoring of each sex offender</li> <li>3. All additional sex offenders identified and allocated to a named Garda for monitoring</li> </ol>	<p>39. Inspector appointed in each District with responsibility</p> <p>40. Number of monitored sex offenders – ensure their compliance with terms of the sexual Offenders Act 2001</p> <p>41. Every listed sex offender monitored by a named community Garda – number of Gardaí allocated offenders</p> <p>42. Every new sex offender identified and monitored by a named Garda.</p>

**Divisional Outcome: Overall Crime reduced by 2% & Overall detection rate increased by 2% in North Central Dublin**

## Goal Three – Traffic - To significantly reduce the incidence of fatal and serious injuries and improve road safety

Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>3.1</p> <ul style="list-style-type: none"> <li>- Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, driving while intoxicated, seatbelts and other Road Transport offences</li> <li>- Develop an intelligence led approach to the detection of Drug driving offences</li> <li>- Implement the DMR Roads Policing Operations Plan 2008</li> <li>- Implement Operation Avery 2008</li> </ul>	<p>10% increase in:</p> <ul style="list-style-type: none"> <li>- Speeding detections</li> <li>- Detections for driving while intoxicated</li> <li>- Road Transport Offence detections</li> <li>- The number of persons breath tested on the roadside</li> <li>- Detections in MAT checkpoints</li> </ul> <p>5% increase in:</p> <ul style="list-style-type: none"> <li>- Detections in Non-wearing of seatbelts</li> <li>- Detections in mobile phone use offences while driving</li> <li>- 5% reduction in Fatal and Serious Injury Traffic Collisions achieved</li> </ul>	<p>1. Targeted enforcement of Road Traffic Legislation at identified Hotspots to detect and prevent speeding, drink driving and Road Transport offences</p> <p>Develop and implement a targeted strategy to increase detections in respect of:</p> <ol style="list-style-type: none"> <li>2. Road traffic offences by pedal cyclists</li> <li>3. Increase detections in non wearing of seat belts</li> <li>4. Increase detections in use of mobile phone while driving</li> <li>5. Develop an intelligence led approach to the detection of Drug driving offences</li> </ol>	<p>5% increase in:</p> <ol style="list-style-type: none"> <li>43. Speeding detections</li> <li>44. Detections for driving while intoxicated</li> <li>45. Road Transport Offence detections</li> <li>46(a). Number of MAT checkpoints implemented</li> <li>46(b). Detections in MAT checkpoints</li> <li>47. The total number of persons breath tested on roadside</li> </ol> <p>5% increase in:</p> <ol style="list-style-type: none"> <li>48. Detections relating to pedal cycle offences</li> <li>49. Detections in Non-wearing of seatbelts</li> <li>50. Detections in mobile phone use while driving offences</li> <li>51. 10% increase in Drug driving detections as a result of intelligence based operations.</li> <li>52. 5% reduction in Serious Injury Traffic Collisions achieved</li> <li>53. 5% reduction in Fatal Road Traffic Collisions</li> </ol>
<p>3.2</p> <ul style="list-style-type: none"> <li>- Intelligence-led initiatives to identify, engage and target errant young drivers</li> <li>- Target hot spots where offending young drivers congregate</li> </ul>	<ul style="list-style-type: none"> <li>- Each Division to prepare and implement one plan per quarter focusing on errant young drivers utilising local intelligence</li> <li>- 10% Reduction in Fatal Collisions involving drivers in the 17-26 year age group</li> <li>- 10% Reduction in Serious Injury Traffic Collisions involving drivers in the 17-26 year age group</li> </ul>	<ol style="list-style-type: none"> <li>1. Use local information and intelligence to identify, engage and target errant young drivers.</li> <li>2. Target hot spots where offending young drivers congregate.</li> </ol>	<ol style="list-style-type: none"> <li>54. Five young errant drivers engaged with per District per quarter</li> <li>55. One operation per month per District designed to target offending behaviour of young drivers.</li> <li>56. 10% decrease in no. of Serious Injury Collisions involving drivers 17-26years</li> <li>57. 10% decrease in no. of Fatal Collisions involving drivers 17-26years</li> </ol>
<p>3.3</p> <ul style="list-style-type: none"> <li>- Deploy additional manpower and transport to Regional/Divisional Traffic Unit in line with national Traffic policy</li> </ul>	<p>Regional and Divisional Traffic Units increased in line with Commissioner's policy</p> <p>Increase number of vehicles allocated to Traffic Corps in line with planned transport model</p>	<ol style="list-style-type: none"> <li>1. Deploy additional manpower and transport to Divisional Traffic Unit in line with national Traffic policy.</li> </ol>	<ol style="list-style-type: none"> <li>58(a). Divisional Traffic Unit increased by one Sergeant</li> <li>58(b). Increase vehicles allocated to traffic units Allocated(operational)</li> </ol>
<p>3.4</p> <ul style="list-style-type: none"> <li>- Carry out a detailed Review of Collision Prone Zones within the Region</li> <li>- Correct Bad Driver Behaviour</li> </ul>	<ul style="list-style-type: none"> <li>- 100% of Collision Prone Zones review completed, plans developed and actioned Q2</li> <li>- Bad Driver behaviour corrected with an increase of 5% in all categories of FCPS offences</li> </ul>	<ol style="list-style-type: none"> <li>1. Carry out a detailed Review of Collision Prone Zones within this Division</li> <li>2. Increase use of automated F.C.P.S.</li> </ol>	<ol style="list-style-type: none"> <li>59. Review of Collision Prone Zones completed, plans developed and actioned Q1. (Inspector O'Halloran tasked with responsibility for above)</li> <li>60. 5% increase in F.C.P.S. issued by Divisional Traffic Unit</li> <li>61. Increase by 5% the number of F.C.P.S. issued by non-Traffic personnel</li> </ol>
Divisional Outcome: Safer Roads in North Central Dublin			

## Goal Three – Traffic - To significantly reduce the incidence of fatal and serious injuries and improve road safety

Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>3.5 Road Safety Awareness Communications Programme implemented Regionally</p> <p>Increase dissemination of Road Safety information</p>	<p>- Support the implementation of the Road Safety Awareness Communications Programme</p> <p>- 10% increase in Road Safety Promotion information achieved in schools and colleges</p>	<p>1. Divisional Traffic Unit personnel to accompany Community Policing personnel to primary schools for visits relating to traffic.</p> <p>2. Divisional Traffic Unit to deliver traffic awareness programme to secondary schools in each District.</p>	<p>6.1. Three visits per District per quarter completed for Primary Schools in 2008</p> <p>6.3. One visit per District per quarter completed for Secondary Schools in 2008</p> <p>6.4. Investigate delivery of Traffic awareness to third-level institutions in the Division – if appropriate Deliver</p>
<p>3.6 Engage with the Road Safety Authority and other relevant stakeholders in implementing the Road Safety Strategy</p>	<p>- Number of road safety initiatives completed in association with the Road Safety Authority <i>Each Q</i></p> <p>- Number of traffic management initiatives completed in association with other stakeholders <i>Each Q</i></p>	<p>1. Engage with relevant stakeholders – Port Tunnel / Dublin Bus / in developing road safety initiatives.</p>	<p>6.5. One meeting per quarter with relevant stakeholders in each District.</p> <p>6.6. Number of interagency meetings held between Divisional Traffic Unit personnel and outside agencies</p>
Divisional Outcome: Safer Roads in North Central Dublin			



## Goal Four – Public Order - To significantly reduce the incidence of public order and anti social behaviour in our communities

### Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>4.1</p> <p>-Through public order patrols increase in the number of arrests for incidents of public disorder</p> <p>-In partnership with the licensing trade make use of early intervention strategies to target people who are likely to engage in public disorder as a result of excessive alcohol consumption</p>	<p>-10% increase in the number of targeted Public Order Patrols achieved</p> <p>-15% increase in the number of arrests for incidents of public disorder achieved</p> <p>-Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (adults)</p> <p>-Number of Civil Orders applied for under the Criminal Justice Act 2006 (adults)</p> <p>-Number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles)</p> <p>-Number of Good Behaviour Contracts issued (juveniles)</p> <p>-Number of Behaviour Orders applied for (juveniles)</p> <p>-Engage with licensing trade</p>	<p>1. Increase in the number of targeted Public Order Patrols</p> <p>2. Increase in the number of arrests for incidents of public order disorder achieved</p> <p>3. Seek Exclusion orders in appropriate cases</p> <p>4. Seek ASBOS in appropriate cases</p> <p>5. number of Behaviour Warnings issued under the Criminal Justice Act 2006</p> <p>6. Seek good behaviour contracts in appropriate cases</p> <p>7. Increase in the number of bench, penal and committal warrants executed by 10%</p>	<p>67. 10% increase in the number of targeted Public Order Patrols achieved</p> <p>68. 15% increase in the number of arrests for incidents of public order disorder achieved</p> <p>69. 20% increase in number of Behaviour Warnings issued under the Criminal Justice Act 2006(adults)</p> <p>70. 20% increase in the number of Civil Orders applied for under the Criminal Justice Act 2006 (adults)</p> <p>71. 20% increase in the number of Behaviour Warnings issued under the Criminal Justice Act 2006 (juveniles)</p> <p>72. Number of Good Behaviour Contracts issued (juveniles)</p> <p>73. Number of Behaviour Orders applied for (juveniles)</p> <p>74(a). 10% increase in the number of warrants executed</p> <p>(b) Bench warrants executed(on hand)</p> <p>(c) Penal Warrants executed (on hand)</p> <p>(d) Committal warrants executed (on hand)</p>
<p>4.2</p> <p>-Use of intelligence to identify Public Order Hotspots</p> <p>-All Hot Spots targeted through specific operational plans</p> <p>-Seek to reduce the incidents of public disorder by high-visibility proactive patrolling</p> <p>-Marketing campaign directed at the carrying of knives in contravention of the Firearms and Offensive Weapons Act 1990 developed and rolled out</p>	<p>-All ' Hot Spot' locations to be the subject of an operational plan to be reviewed within the Division on a monthly basis</p> <p>-5% decrease in Public Order Incidents</p> <p>-5% increase in the number of detections under Firearms and Offensive Weapons Act</p> <p>-Marketing campaign implemented Q3</p>	<p>1. Divisional Management team to meet regularly with local Dublin City Council (D.C.C.)senior personnel to utilise the Housing Miscellaneous Provisions(Housing) Act</p> <p>2. Weekly Divisional review of operational plans to combat public disorder</p> <p>3. Digital analysis extended to identify Public Order Hot Spots.</p> <p>4. Increase the number of persons prosecuted under the Firearms and Offensive weapons Act</p>	<p>75. Monthly meeting held with DCC (Superintendent Barry responsible for organising Divisional meetings).</p> <p>76. Work closer with DCC Housing, Parks and litter section personnel</p> <p>77. Divisional Collator to develop PIN Mapping for Public Order Incidents throughout the Division.</p> <p>78. All 'Hot Spot' locations reviewed on a weekly basis and specific plans developed and implemented in each case.</p> <p>79. 5% decrease in Public Order Incidents</p> <p>80. 5% increase in the number of people prosecuted under F.O.W. Act</p> <p>81. Local marketing campaign instigated in relation to possession of knives – Schools/Colleges/etc</p>
<p>4.3</p> <p>- Each Division to nominate areas appropriate for new/increased CCTV</p>	<p>- Number of CCTV Systems commissioned Q3</p> <p>10% additional locations for Garda CCTV schemes identified Q2</p>	<p>1. Each District to nominate one area appropriate for new/increased C.C.T.V. by Q1.</p> <p>2. Forward application – by Q2.</p> <p>3. Pursue the establishment of a new CCTV monitoring station (Abbey St)</p>	<p>82. One area nominated per District for C.C.T.V. coverage by Q1.</p> <p>83. Application forwarded by Q2.</p> <p>84. New CCTV facility established by Q4.</p>
<p>4.4</p> <p>- Analysis carried out in each Division of the 2007 Public Attitude Survey to establish findings relevant to that Division</p>	<p>- Develop and implement a strategy to address the negative aspects of Public Attitudes Survey Divisionally by Q2</p>	<p>1. Conduct analysis of the Public attitude survey to establish findings relevant to this Division</p>	<p>85. Strategy developed and implemented to address analysis findings (Insp. Kavanagh tasked with above for the Division)</p>
<p><b>Divisional Outcome: To increase the 'Feeling of Public Safety' by 10%</b></p>			

## Goal Four – Public Order - To significantly reduce the incidence of public order and anti social behaviour in our communities

Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p><i>4, 5</i> <i>-Adopt a low tolerance stance in relation to alcohol and drug related anti-social behaviour</i></p>	<p>-5% decrease in Criminal Damage incidents</p> <p>-5% decrease in assaults</p> <p>-Number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles</p> <p>-5% increase in number of inspections of licensed premises</p> <p>-Number of prosecutions under Section 4 (1) Intoxicating Liquor Act 2003</p> <p>-Number of warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997</p> <p>-Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997</p> <p>-Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997</p> <p>-Number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997</p> <p>-Number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003</p> <p>-Number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003</p> <p>-Number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003</p>	<p><i>1.</i> Plan completed and implemented on a District basis and reviewed monthly to combat incidence of assaults and criminal damage</p> <p><i>2.</i> One operation per district per quarter to target drug abuse in licensed premises</p>	<p><i>86.</i> 5% decrease in Criminal Damage incidents.</p> <p><i>87(a).</i> decrease in all assault incidents(Excl. Sexual Assaults)</p> <p><i>87(b).</i> 5% decrease in (i)minor and (ii)serious assaults incidents.</p> <p><i>88.</i> Number of operations conducted focussing on the prevention and detection of the selling of alcohol to juveniles</p> <p><i>89(a).</i> 10% increase in Dublin City Council Bye-Laws on the spot fines issued in respect of possession of alcohol (adults)</p> <p><i>89(b).</i> 10% increase in Dublin City Council Bye-Laws on the spot fines issued in respect of possession of alcohol (juveniles)</p> <p><i>90(a).</i> 5% increase in inspections of licensed premises.</p> <p><i>90(b).</i> 3 meetings held with owners of licenced premises</p> <p><i>91.</i> 5% increase in prosecutions/issues of the following:</p> <p>(a) Section 4 (1) Intoxicating Liquor Act 2003</p> <p>(b) Warnings issued to license holders under Section 4(2) Licensing (Combating Drug Abuse) Act, 1997</p> <p>(c) Number of applications to the District Court under Section 4(1) Licensing (Combating Drug Abuse) Act 1997</p> <p>(d) Number of warnings issued to license holders under Section 18(2) of Licensing (Combating Drug Abuse) Act, 1997</p> <p>(e) Number of applications in the District Court under Section 18(1) of Licensing (Combating Drug Abuse) Act, 1997</p> <p>(f) Number of Exclusion Orders applied for under Section 3(1) Criminal Justice (Public Order) act 2003</p> <p>(g) Number of notices served under Section 4(2) Criminal Justice (Public Order) act 2003</p> <p>(h) Number of applications for Closure Orders to the District Court under Section 4(1) Criminal Justice (Public Order) Act 2003</p> <p><i>92.</i> 5% increase in (all)drugs detections by <i>Q4</i></p> <p><i>93.</i> 10% increase in Section 3 and 15 Misuse of Drugs Act offences detected in licenced premises (Benchmark)</p> <p><i>(Insp. Keane responsible for anti-drug operations)</i></p>
<p><b>Divisional Outcome: To increase the 'Feeling of Public Safety' by 10%</b></p>			

## Goal Five – Ethnic & Cultural Diversity - To provide equal protection and appropriate service, while nurturing mutual respect and trust

### Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>5.1 - Implement the Garda Diversity Strategy as appropriate in each Division</p>	<p>- Action the relevant elements of the National Diversity strategy Q1</p>	<p>1. Implement the Garda Diversity Strategy as it pertains to this Division</p>	<p>9.4. Action the relevant elements of the National Diversity strategy</p>
<p>5.2 - Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each Division to cater for, and answer queries from, interested members of ethnically diverse communities</p>	<p>- Divisional information day on Garda recruitment held within each District within one month of a national Garda recruitment drive</p>	<p>1. Upon recruitment drive (Garda Reserve or regular service), an information day will be held within each District to cater for, and answer queries from, interested members of new communities.</p>	<p>9.5. Information day on Garda recruitment held within each District within one month of a national Garda recruitment drive.</p>
<p>5.3 - Best Practice guidelines implemented in each Division</p>	<p>- Specific strategies deployed in each Division in line with guidelines - Review of strategies deployed, carried out in each Division Q4</p>	<p>1. Further develop and support the Divisional Consultative Forum for New Communities 2. Seek to market the work of the Div Consultative Forum for new Communities 3. Fully investigate every reported racist incident 4. Develop a Diversity awareness training programme</p>	<p>9.6. Develop specific initiatives to engage with young people from the new communities 9.7. One open meeting of the forum held per quarter. 9.8. All issues raised at Divisional Consultative Forum for New Communities meetings fully actioned. 9.9. Provide feedback to the quarterly meetings on issues raised at previous forum meetings 10.0. Develop a website to promote the Divisional Consultative Forum 10.1. 100% of racist incidents fully investigated 10.2. Two Diversity programmes rolled out on a pilot basis (Sergeant Lacey has responsibility for above)</p>
<p>5.4 - Engage with NGOs who work within marginalised and ethnically diverse communities</p>	<p>- Two Open Days for ethnic minorities in each Division Q2 and Q4 - Information exchange conducted between relevant NGOs and the Garda Stochana Q3</p>	<p>1. Organise two open days for new communities on a Divisional basis during 2008.</p>	<p>10.3. Divisional Open Day for new communities held by end of Q2 and Q4 – Insp. Casey and Donnelly respectively.</p>
<p>5.5 In addition to community policing units, begin the process of deploying Ethnic Liaison Officers on regular units</p>	<p>- 100% of Community Gardai within each Division trained as Ethnic Liaison Officers - The expansion of ethnic liaison officers to other Garda Units Q4</p>	<p>1. 100% of Community Gardai within the Division trained as Ethnic Liaison Officers 2. Deploy ethnic liaison officers on all regular units in the Division</p>	<p>10.4. 100% of Community Gardai within the Division trained as Ethnic Liaison Officers 10.5. Two Gardai trained as Ethnic Liaison Officers on every unit within the Division by the end of Q4</p>
<p><b>Divisional Outcome: Public confidence increased by 2%</b></p>			

## Goal Six – Community Engagement - To build a Garda service that reflects the needs of and priorities of the people of Ireland

### Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>6.1 Implement the Garda National Model of Rural Urban Community Policing Regionally</p>	<p>Action the relevant elements of the National Model of Rural and Urban Community policing in each Division</p>	<p>1. Implement the Garda National Model of Community Policing as it pertains to this Division</p> <p>2. Review the numbers allocated to Community Policing</p>	<p>106. Action the relevant elements of the National Model of Community policing in each District</p> <p>107. 5% increase in personnel allocated to Community Policing Units</p>
<p>6.2 - Identify areas in which Neighbourhood Watch Committees could be established in each Division</p> <p>- Identify areas in which Neighbourhood Watch Committees could be established in each District</p>	<p>- Number of Divisional Neighbourhood Watch Committee established by Q 2 (all Divisions)</p> <p>- Number of District Neighbourhood Watch Committee established in each District by Q3 (all Districts)</p> <p>- Number of Reviews carried out and results actioned Q3</p>	<p>1. Establish a Divisional Neighbourhood Watch Committee by Q.2.</p> <p>2. Establish a District Neighbourhood Watch Committee by Q.2.</p> <p>3. Carry out a review on the status of Neighbourhood Watch scheme in each District by Q.1</p>	<p>108. Divisional Neighbourhood Watch Committee established by Q 2 (Inspector Gormley has responsibility)</p> <p>109. District Neighbourhood Watch Committee established in each District by Q.2.</p> <p>110. Each District to produce a review by Q.3.</p> <p>111. Action the recommendations set out in the review by Q.4.</p> <p>112. Increase Neighbourhood Watch schemes by one per District</p>
<p>6.3 National Action Implement the Garda Youth Strategy to advance appropriate services for children and young people in accordance with the National Youth Justice Strategy</p>	<p>National Performance Indicator</p> <p>- Seven additional Juvenile officers appointed</p> <p>- Identify suitable locations for the further development of the Garda Youth Diversion Projects in consultation with the Irish Youth Justice Service</p>	<p>1. Implement Youth Strategy as it pertains to this Division</p> <p>2. Increase Youth Diversion projects by one</p> <p>3. Increase the number of juveniles introduced into the Juvenile Diversion scheme by 2%</p> <p>4. Increase primary school visits on 2007 figures.</p> <p>5. Increase secondary school visits on 2007 figure.</p> <p>6. Further develop the Juvenile Case Management System in the Division</p> <p>7. Further develop the Juvenile Drugs Referral Scheme in the Division in association with the H.S.E.</p>	<p>113. Increase Youth Diversion projects by one by Q3. (Inspector Donnelly has responsibility)</p> <p>114. 2% increase in Juveniles referred through J.L.O. scheme</p> <p>115. Three juveniles per quarter nominated from each District for assessment for inclusion in the Juvenile Case Management Scheme</p> <p>116. Three juveniles per quarter nominated from each District for referral to the H.S.E. under Juvenile Drug Referral Scheme.</p> <p>117. 10% increase on School visits</p> <p>118. 10% increase on school visits Secondary</p>
<p>6.4 - Engage with crime victims in relation to the contact details of the investigating Garda and of the availability of victim support service</p>	<p>- 100% of crime victims contacted in writing advising them of the availability of victim support services</p> <p>- Two trained Family Liaison Officers appointed and trained in each District Q3</p> <p>- Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer</p> <p>- Each person of pensionable age who is a victim of burglary shall have a community Garda visit with crime prevention strategies and reassurance offered. record on PULSE</p>	<p>1. 100% of crime victims notified in writing of the contact details of the investigating Garda and of the availability of victim support services</p> <p>2. Nominate a minimum of two members to be trained as Family Liaison Officers in each District by 31/1/08</p> <p>3. Appoint a minimum of two trained family liaison officers by Q.2.</p> <p>4. Develop and implement a Pilot Restorative Justice Process - 24 appropriate cases- 2 per Q.</p> <p>5. Each person of pensionable age who is the victim of a burglary is visited by com Garda recorded on pulse</p>	<p>119. 100% of crime victims to be written to advising them of the availability of victim support services.</p> <p>120. Two trained Family Liaison Officers appointed and trained in each District by Q2</p> <p>121. Utilise the services of Family Liaison Officers in the investigation of 100% of incidents involving a fatality and in all other investigations as deemed appropriate by the District Officer</p> <p>122. Inspector nominated in each District to identify and initiate 8 cases where the offender and the victim are agreeable to this process. (Inspector Casey to have Divisional responsibility)</p> <p>123. Number of persons of pensionable age who is the victim of a burglary is visited by com Garda recorded on pulse</p>

**Divisional Outcome: A Garda service that reflects the needs and priorities of the people of North Central Dublin**

## Goal Six – Community Engagement - To build a Garda service that reflects the needs of and priorities of the people of Ireland

Process Owners: Inspector C D U

Regional Actions	Regional Performance Indicator	Divisional Actions	Divisional Performance Indicator
<p>6.5</p> <p>The development of partnerships by consultation with the Joint Policing Committees working together to achieve a Garda service addressing the needs of the community</p>	<p>- Chief Superintendents or Superintendents appointed to all Joint Policing Committees (JPCs) as appropriate</p> <p>- Recommendations from JPCs inform all Divisional and District Policing Plans as appropriate</p> <p>100% attendance at all Joint Policing Committees meetings</p> <p>- All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate</p>	<p>1. Appropriate Officers to attend every meeting of the Central Area Joint Policing Committee</p> <p>2. All recommendations emanating from Joint Policing Committees to be actioned</p> <p>3. Issues raised at the Central Area Joint Policing Committee members to inform Divisional and District Policing Plans</p> <p>4. Fully engage with, and support, the Community Policing Forum</p> <p>5. Provide Human rights training jointly with the CPF</p> <p>6. Engage with community interests to address complaints of intimidation</p>	<p>124. 100% attendance at all Joint Policing Committees meetings</p> <p>125. All recommendations emanating from Joint Policing Committees are assessed and actioned as appropriate</p> <p>126. Solutions to issues raised at Central Area Joint Policing Committee members actioned within 6 weeks of them being raised</p> <p>127. 100% of Community Policing Forum meetings attended by Garda personnel of appropriate rank</p> <p>128. All issues raised at Community Policing Forum meetings are fully actioned.</p> <p>129. 120 Gardaí provided with human rights training</p> <p>130. All complaints of intimidation made as a result of drugs are fully investigated.</p>
<p>6.6</p> <p>Substantially increase the level of Garda uniformed visibility throughout the Region</p> <p>Improve response times</p>	<p>- Action the relevant elements of the Garda High Visibility project</p> <p>- 10% increase achieved in visibility as measured by the Public Attitudes Survey 2008</p> <p>- Four high-visibility foot patrols completed per month by Senior Garda management</p> <p>- 10% increase in the number of high visibility patrols in RAPID areas</p> <p>- Achieve an 80% response to Emergency Calls (Priority 1) within 15 minutes</p> <p>- Achieve a 92% response to Emergency Calls (Priority 1) within 30 minutes</p>	<p>1. Implement the Garda High Visibility project as it pertains to this Division</p> <p>2. Increase beat patrols</p> <p>3. Increase mobile marked patrols</p> <p>Mountain Bike patrols</p> <p>Marked Car – Marked Van –</p> <p>4. Improve response times – Garda response to 999 calls</p>	<p>131. Action the relevant elements of the Garda High Visibility project</p> <p>132. 10% increase in supervisory patrols (* bench mark)</p> <p>133. 10% increase in Beat Patrols by Gardaí</p> <p>134. 10% increase in Mountain Bike patrols</p> <p>135. 10% increase in Marked Car patrols</p> <p>136. 10% increase in Marked Van patrols</p> <p>137. Number of calls where no at scene was given reduced to 30% of Total Calls)</p> <p>138. 60% (minimum) of all calls responded to within 15mins</p> <p>139. 80% of priority (emergency calls) answered within 15mins</p> <p>140. 92% of priority (emergency calls) answered within 30mins</p>

**Divisional Outcome: A Garda service that reflects the needs and priorities of the people of North Central Dublin**