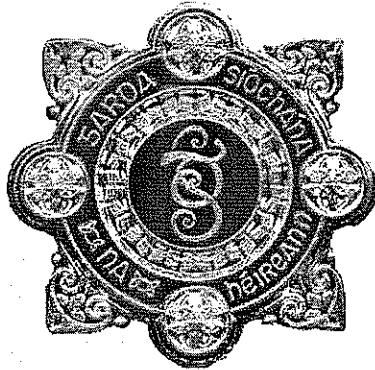


An Garda Síochána



Divisional Policing Plan 2008 Cork West Garda Division

For further information contact:

Office of the Chief Superintendent,
An Garda Síochána,
Bandon,
Co. Cork
Tel: 023-52211

An Garda Síochána Strategic Goals 2008

1. **National/International Security** - To maintain national and international security.
2. **Crime** - To significantly reduce the incidence of crime and criminal behaviour.
3. **Traffic** - To significantly reduce the incidence of fatal and serious injuries and improve road safety.

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4. **Public Order** - To significantly reduce the incidence of public disorder and anti-social behaviour in our communities.
5. **Ethnic and Cultural Diversity** - To provide equal protection and appropriate service, while nurturing mutual respect and trust.
6. **Community Engagement** - To build a Garda Service that reflects the needs and priorities of the people of Ireland.

Foreword



The Garda Divisional Policing Plan for Cork W.R. is focused on achieving the desired outcomes of the strategic goals of the Garda Síochána Corporate Strategy 2007 – 2009 and the Garda Síochána Policing Plan 2008. The key imperatives of public safety, public confidence and transparent public accountability will be reflected in the implementation of the plan.

Our strategic goals were developed through consultation with the public and private organisations; County Councils; Government Departments; the policing priorities identified in the Garda Public Attitude Survey 2007; and the Governments Policing Priorities as determined under Section 20 of the Garda Síochána Act, 2005.

The Divisional Policing Plan facilitates the setting of priorities, monitoring and evaluating performance and through sustained effort, including integrated teamwork and partnership, achieve efficient and effective service delivery. We are determined to effectively confront the key policing challenges of state security, crime prevention and reduction, road safety, and public order maintenance. We will further enhance and support our community engagement and our liaison with ethnic and culturally diverse communities to build trust and confidence.

Our success will ultimately be measured by the Community we serve. Your feedback and opinion is of vital importance to us and can be provided on an on-going basis through the comment cards available in the public office in each Garda Station or by logging your comments on the Garda website at www.garda.ie

In policing Cork W.R. Division we are conscious of your goodwill and continuing support. Our aim is to maintain and strengthen the beneficial partnerships and networks already forged and further contribute to improving the quality of urban and rural life.

R. F. Duggan

Chief Superintendent

STRATEGIC GOAL ONE – NATIONAL AND INTERNATIONAL SECURITY							
To maintain national and international security							
Divisional Actions	Performance Indicator	Targeted Timeframe				Process Owner	Outcome
		Q1	Q2	Q3	Q4		
Initiate intelligence-led operations against the various factions within the dissident republican groups	<ul style="list-style-type: none">Number of Garda Operations commencedReview of all listed dissidents in Division	√	√	√	√	D/Inspector S. Healy	A secure democracy
Ensure an up to date Garda response for each Port facility & Secure Installation security Plan in Cork West Division	<ul style="list-style-type: none">Number of reviews carried out of security plans for each facilityThreat assessments to be carried out on any secure installation and report on a quarterly basis.	√	√	√	√	D/Inspector S. Healy	
Further develop An Garda Síochána's emergency response planning and capability	<ul style="list-style-type: none">Number of Live exercises heldNumber of table-top exercises held	√	√	√	√	Inspector B. Fogarty	Response capability benchmarked against best international practice

	<ul style="list-style-type: none"> Number of emergency response training plans developed and reviewed 						
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STRATEGIC GOAL TWO – CRIME <i>To significantly reduce the incidence of crime and criminal behaviour</i>							
Divisional Actions	Performance Indicator	Targeted Timeframe				Process Owner	Outcome
		Q1	Q2	Q3	Q4		
Enhance the forensic and investigative capability of An Garda Síochána within Cork West Division	<ul style="list-style-type: none"> Establishment of Crime Scene Investigation Team within Division 	√	√	√	√	D/Inspector S. Healy	Overall crime reduced by 2%
	<ul style="list-style-type: none"> 5% increase in the number of detections as a result of forensic examination and identification 	√	√	√	√		
	<ul style="list-style-type: none"> Increase by 5% the number of prints obtained under Section 28 C.J.A. 1984 						
Identify crime trends and target criminals involved	<ul style="list-style-type: none"> Increase number of intelligence sightings submitted 	√	√	√	√		Overall detection rate
	<ul style="list-style-type: none"> Number of special crime operations undertaken 	√	√	√	√		

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Enhance serious crime investigation capability within Cork West Division by complying with National Policy	<ul style="list-style-type: none"> Appointment of senior investigation officer 	√				Divisional Officer	increased by 2%
Maximise intelligence gathering and management capability to target, prevent and solve crime within Cork West Division	<ul style="list-style-type: none"> 10% increase in the number of registered intelligence sources 10% increase in the number of intelligence reports submitted 	√	√	√	√	D/Inspector S. Healy	
Target high-volume crime categories	<ul style="list-style-type: none"> 2% reduction in high-volume crime Senior investigation officer utilized in the investigation of all high-impact crime 	√	√	√	√		
Manage the risk posed by sex offenders	<ul style="list-style-type: none"> Number of reviews of sex offenders registered within Cork West Garda Division Monitor sex offenders to ensure their compliance with the terms of the Sexual Offenders Act 2001 	√	√	√	√		

	<ul style="list-style-type: none"> Utilising of Community Gardai to monitor the movements of sex offenders. 						
Develop new crime prevention initiatives within Cork West Division	<ul style="list-style-type: none"> Number of Crime Prevention initiatives Number of Crime Prevention Seminars Number of Garda Radio Programmes 	√	√	√	√		
		√	√	√	√		
		√	√	√	√		

STRATEGIC GOAL THREE – TRAFFIC <i>To significantly reduce the incidence of fatal and serious injuries and improve road safety</i>							
Divisional Actions	Performance Indicator	Targeted Timeframe				Process Owner	Outcome
		Q1	Q2	Q3	Q4		
Targeted enforcement of roads traffic and road transport legislation	<ul style="list-style-type: none"> 10% increase in detection of driving while intoxicated, speeding and road transport offences 5% increase in seat belt detections 5% reduction in fatal and serious injury collisions 	√	√	√	√	Inspector B. Fogarty	Safer roads in Cork West Garda Division

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Ensure maximum use of the Garda Collision Programme within Cork West Division	• Number of reviews carried out of collisions prevention programmes	✓	✓	✓	✓		
	• Number of meetings for Collision Prevention Teams	✓	✓	✓	✓		
	• Number of interagency meetings with Collision Prevention Teams						
	• Number of Collision Prone locations identified						
	• Number of Collision Prone locations reviewed						
	• Each District to nominate a Sergeant for Divisional Collision Prevention Committee						
Promote Road Safety	• Number of road safety awareness communications programme delivered to	✓	✓	✓	✓		
		✓	✓	✓	✓		

	<ul style="list-style-type: none"> schools in West Cork Number of road safety radio broadcasts 						
Continue with the programme of decentralisation and expansion of Divisional Traffic Corps- 8 additional members to be allocated	<ul style="list-style-type: none"> Identify further locations suitable for decentralisation of Traffic Corps personal Number of additional members allocated to Divisional Traffic Corps 	√	√	√	√		
		√	√	√	√		

STRATEGIC GOAL FOUR – PUBLIC ORDER							
To significantly reduce the incidence of public disorder and anti-social behaviour in our communities							
Divisional Actions	Performance Indicator	Targeted Timeframe				Process Owner	Outcome
		Q1	Q2	Q3	Q4		
Proactively target groups	<ul style="list-style-type: none">10% increase in the number	√	√	√	√		

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and individuals involved in anti-social behaviour	<ul style="list-style-type: none"> of foot patrols and cycle patrols • 15% increase in the number of arrests for incidents of public disorder • Number of behaviour Warnings issued under the Criminal Justice Act 2006 • Number adult Cautions issued 	✓	✓	✓	✓	Supt. E. MacEoin	To increase the 'feeling of public safety' by 10%
		✓	✓	✓	✓		
		✓	✓	✓	✓		
In consultation with community and statutory groups and elected representatives, identify and target local public order and anti-social behaviour 'hot-spots' through regular reviews and put in place responsive actions and plans	<ul style="list-style-type: none"> • Number of reviews carried out of public disorder and anti-social behaviour 'hot-spots' • Establishment of Divisional Committee to oversee issues related to Goal four • Number of closure orders and exclusion orders issued under the Criminal Justice (Public Order) Act 2003 	✓	✓	✓	✓		
		✓	✓	✓	✓		
		✓	✓	✓	✓		
		✓	✓	✓	✓		
		✓	✓	✓	✓		
		✓	✓	✓	✓		
Implement Club County Cork Initiative	<ul style="list-style-type: none"> • 5% reduction in incidents of public order • Number prosecuted under the Firearms and Offensive Weapons Act 1990 • 5% reduction 						

	in incidents of assaults and criminal damage						
	Number of Club County Cork meetings						
Increase the number of CCTV schemes for approval	<ul style="list-style-type: none"> Increase the number of CCTV schemes for approval 	√	√	√	√		

STRATEGIC GOAL FIVE – ETHNIC AND CULTURAL DIVERSITY

To provide equal protection and appropriate service, while nurturing mutual respect and trusty

Division Actions	Performance Indicator	Targeted Timeframe				Process Owner	Outcome
		Q1	Q2	Q3	Q4		
Implement Garda Diversity strategy when developed	<ul style="list-style-type: none"> Implementation of Garda Diversity Strategy 	√	√	√	√		
Develop and support an	<ul style="list-style-type: none"> Number of awareness 	√	√	√	√		

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interagency approach to promote the integration of service delivery and social inclusion of ethnic and culturally diverse communities	initiatives in place to create awareness of Racist incidents	✓	✓	✓	✓	Supt. M. Nevin	Public confidence increased by 2%
	• Number of Racist incidents recorded	✓	✓	✓	✓		
	• Number of Network/Liaison Committees supported						
	• Number of meetings held with statutory and voluntary agencies						
Enhance the Garda Síochána ethnic and cultural services	• Number of Community Garda trained as Ethnic Liaison Officers	✓	✓	✓	✓		
		✓	✓	✓	✓		
	• Number of meetings with ethnic and culturally diverse communities on a Divisional basis	✓	✓	✓	✓		
		✓	✓	✓	✓		
	• Number of meetings with ethnic and culturally diverse communities on a District basis						
	• Number of ethnic and culturally diverse liaison						

	committees established within each District						
Develop effective policing approaches for minority and marginalized groups and communities	<ul style="list-style-type: none"> Number of targeted initiatives in place in each District Number of Ethnic Liaison Officer meetings 	√	√	√	√		
Enhance and develop lines of communication with minority, marginalized groups and communities	<ul style="list-style-type: none"> Establish a Divisional Newsletter Number of Garda Radio shows targeting minority issues 	√	√	√	√		

STRATEGIC GOAL SIX – COMMUNITY ENGAGEMENT							
<i>To build a Garda service that reflects the needs and priorities of the people of Ireland</i>							
ACTION	Performance Indicator	Targeted Timeframe				PROCESS OWNER	OUTCOME
		Q1	Q2	Q3	Q4		
Develop and implement the Garda Siochana National Model of Rural and Urban	<ul style="list-style-type: none"> Implementation of the National Model of Rural and Urban Community 	√	√	√	√		
		√	√	√	√		

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Community Policing	<ul style="list-style-type: none"> • Policing • Number of active schemes under the National Model of Rural and Urban Community Policing 					Supt. L. Horgan	A Garda service that reflects the needs and priorities of the people of Ireland
Implement policy relating to Neighbourhood Watch/Community Alert/Costal Watch schemes	<ul style="list-style-type: none"> • Number of Neighbourhood Watch/Community Alert Committees established in each District • Number of Neighbourhood Watch/Community Alert schemes in operation in each District • Number of reviews carried out 	√	√	√	√		
Deliver Garda Youth Strategy to advance appropriate Garda services for children and young people	<ul style="list-style-type: none"> • Implement Strategy at Divisional level • Number of nominees for Youth Awards for each District • Report on the Omar B Project • Continue to liaise with the National Suicide Review Group • Continue to liaise with West Cork Travellers Forum 	√	√	√	√		
Engage fully in	<ul style="list-style-type: none"> • Number of 	√	√	√	√		

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Joint Policing Committees and local Policing fora	<ul style="list-style-type: none"> Joint Policing Committees in operation within the Division Number of meetings with Joint Policing Committees 	√	√	√	√	
Implement the Garda High-Visibility Project	<ul style="list-style-type: none"> Four high-visibility foot-patrols completed per month by Senior Garda Management Number of reviews of patrolling patterns 	√ √	√ √	√ √	√ √	
Build and utilize Garda capability in the provision of victim-related services	<ul style="list-style-type: none"> 100% of crime victims notified in writing of contact details of investigating Gardai and where appropriate details of victim support services Two trained Family Liaison Officers in each District Number of investigations in which services of F.L.O. have been utilised 	√ √ √	√ √ √	√ √ √	√ √ √	

DIVISIONAL CONTACT DETAILS

**Chief Superintendent R. Duggan,
An Garda Siochana,
Bandon,
Co. Cork.**

Telephone

023-52211

Email Address

Fax

023-

52281

Garda Website

www.garda.ie

**Superintendent E. MacEoin
An Garda Siochana,
Bandon,
Co. Cork.**

Telephone

023-52216

Email Address

Fax

023-

52218

Garda Website

www.garda.ie

**Superintendent L. Horgan,
An Garda Siochana,
Bantry,
Co. Cork.**

Telephone

027-20867

Email Address

Fax

027-

20869

Garda Website

www.garda.ie

<p>Superintendent P. Maher, An Garda Siochana, Clonakilty, Co. Cork.</p>			
	Telephone	023-21577	
		Email Address	
		Fax	023-
21575			
		Garda Website	
<u>www.garda.ie</u>			
<p>Superintendent V. Duggan, An Garda Siochana, Macroom, Co. Cork.</p>			
	Telephone	026-20595	
		Email Address	
		Fax	026-
20597			
		Garda Website	
<u>www.garda.ie</u>			
<p>Superintendent M. Nevin, An Garda Siochana, Kanturk, Co. Cork.</p>			
	Telephone	029-52589	
		Email Address	
		Fax	029-
20687			
		Garda Website	
<u>www.garda.ie</u>			